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THEO. N. VAIL, PRESIDENT

BELVIDERE BROOKS, GENERAL MANAGER

RECEIVED AT
122 GS KO 21.

San Francisco, Cal. April 1-12

Ed Fletcher,

San Diego, Cal.

The Pacific Light & Power ^{and} Forman deeds ready for delivery to
McKinley should they be recorded immediately in San Diego county.

C. B. Gould.

[Should be F.B.]
asm

153p

120

July 30th, 1920.

[GOULD, F.B.]
asm

President of the
Board of Directors,
Chamber of Commerce,
San Diego, California.

Dear Sir:-

I have had letters from El Paso urging the support of this City in the matter of a race El Paso to San Diego; that Phoenix has not played the game with them right, etc.

As you know, Phoenix has not played the game with us right. Last year I went to Arizona and interested Yuma and Pima counties, and got them to vote bonds and build a dirt road from Tucson via Ajo and Yuma. It cuts out Phoenix and is 103 miles shorter as a transcontinental highway. Late last fall I took the California Highway Commission to Yuma, via Ajo and Tucson. The route is practicable, and there are no rivers to cross, while there are four big rivers to cross, with no bridges, from Phoenix to Yuma.

I believe San Diego should join in with El Paso and bring forcibly before the people of Phoenix the fact that there is a road coming in via Ajo, By pulling off the race via Ajo from El Paso to San Diego. I would like the cooperation of the Chamber of Commerce in this matter. And am sure El Centro and Yuma will cooperate with us.

They want to raise a purse of \$12,000. I think California should raise one third of it, at any rate, and believe Ajo will raise \$3000 or \$4000 for that purpose and the balance can be raised at Tucson and El Paso.

Yours very truly,

EF/bm

Directors
E. B. Gould, Jr., President
George W. Marston, Vice-President
Mrs. L. A. Blochman, Recording Secretary
Julius Wangerheim, Treasurer
Leslie S. Everts Mrs. Philip Morse
Seth E. Hazard Ernest E. White
Mrs. Curtis Hillyer
Clarence W. Hensel, Secretary

Telephone 656-17

COMMUNITY WELFARE COUNCIL

427 UNION BUILDING
San Diego, California

November 13, 1920.

Col. Ed. Fletcher,
920 8th Street,
San Diego.

Dear Colonel Fletcher:

Since early this year the "Community Chest" plan has been progressing in San Diego as rapidly as so important a project could be carried forward.

We are now ready for the actual putting over of the enterprise in a way worthy of its community-wide value.

The following men are being invited to join in a conference on this matter:

Mr. Frank J. Belcher, Jr.	Mr. G. Aubrey Davidson,
Colonel Ed. Fletcher,	Mr. E. B. Gould, Jr.
Mr. Carl Heilbron,	Mr. Mathias F. Heller,
Mr. H. H. Jones,	Mr. A. D. La Motte,
Mr. George W. Marston,	Mr. J. W. Sefton, Jr.
Mr. Julius Wangerheim.	

We urgently request your presence at this meeting to be held in the directors' room of the Southern Trust & Commerce Bank, Wednesday, November 17th, at 4 p.m.

Sincerely yours,

Julius Wangerheim
E. B. Gould, Jr.
G. W. Marston

8121

December
9
1920

Mr. E. B. Gould,
c/o Hazard Gould Company,
San Diego, Calif.

My dear Mr. Gould:

Enclosed find subscription for \$300.00 from Mr. Davidson, together with check for \$100.00 to apply on same.

Yours very truly,

EF:KLM

December
13
1920

Messrs. E. B. Gould,
G. W. Marston,
Julius Wangenheim
San Diego, Calif.

Gentlemen:

Answering yours of December 8th, will say it will be impossible for me to be at the meeting in relation to the "Community Chest" this afternoon.

My report on the list that you gave me is as follows:

	Subscription Desired	Subscription Received
G. A. Davidson	\$600	\$300
W. H. Porterfield	400	300
The "Sun"	500	600
C. W. McCabe	500	100
P. M. Dairy	400	400 (Gave this subscription over the phone but have not yet received pledge card)

Mrs. Florence Dupree is out of town, but I have written her twice on the subject.

Mr. Jas. G. Scripps is still sick, and no one has been able to see him.

Mr. H. H. Timken has so far refused to give anything but I have written him again.

Have written twice to both Mrs. E. W. Scripps and Mr. O. J. Stough, but have not yet heard from them.

Yours very truly,

EF:KLM

December
14
1920

Mr. E. B. Gould, Chairman,
Community Welfare Council,
San Diego, California.

My dear Mr. Gould:

Enclosed find subscription card
and check for \$100.00 to cover subscription
received from C. W. McCabe.

Yours very truly,

KLM

December
16
1920

Mr. E. B. Gould, Chairman,
Community Chest Committee,
San Diego, California.

My dear Mr. Gould:

Enclosed herewith check from Mrs. E. W. Scripps for \$500.00 covering her full scripation.

The P. M. Dairy have subscribed \$400.00 and check will be forthcoming in a day or two.

In checking over the list given me, the summary is as follows:

G. Aubrey Davidson-	asked for \$600;	secured \$300		
C. W. McCabe -	" "	500	"	100
P. M. Dairy -	" "	400	"	400
W. H. Porterfield-	" "	400	"	300
San Diego Sun -	" "	500	"	600
Mrs. E. W. Scripps-	" "	2000	"	500

Those I have not as yet received subscriptions from are Mrs. Florence Dupse, who is out of the state; James G. Scripps, who is sick in bed; O. J. Stough who refuses to be seen, and Henry Timken who, so far, has sidestopped the proposition. He will be here early in January, and I will go after him again personally. Will keep after these four until I get something, if it is a possible thing to do.

Yours very truly,

EF:KIM

cc- Julius Wangenheim
George W. Marston

January
Twenty-one
1 9 2 1

Mr. E. B. Gould, Chairman,
Community Welfare Council,
San Diego, California.

My dear Mr. Gould:

Mr. Fletcher insists that as he has tried to represent the whole family in the Community Chest matter, and as I have a bad cold and several of the family have also, that I should turn back this "block" work.

I am merely overworked just now, and while I will stand ready to help in absolute emergency, am hoping someone else is able to do the work at once.

Also, I would like to tender my resignation to the Community Service work, as you do not need dead wood on your committee, and that is all I have been since I went on the Board shortly before Mr. Fletcher's accident and all I can see I would be for sometime to come.

Assuring you of my warm interest in all of these matters, even if I had to prove a failure as a worker at this time, I am

Very cordially yours,

MCBF/KIM

COMMUNITY WELFARE COUNCIL

427 UNION BUILDING
SAN DIEGO, CALIFORNIA

DIRECTORS

E. B. GOULD, JR., PRESIDENT
GEORGE W. MARSTON, VICE-PRESIDENT
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JULIUS WANGENHEIM, TREASURER
LESLIE S. EVERTS MRS. PHILIP MORSE
SETH E. HAZZARD ERNEST E. WHITE
MRS. CURTIS HILLYER
CLARENCE W. HENSEL, SECRETARY

March 30, 1921.

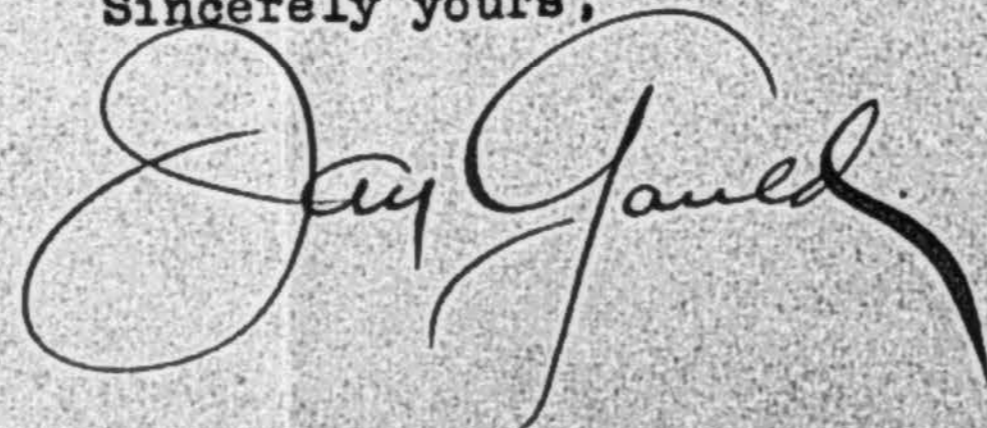
Cuyamaca Water Company
920 Eighth Street
San Diego.Friend Ed:

We have raised over \$100,000.00 for the Community Chest. But we are still in need of a considerable amount of money to make it possible to pay the twenty-one agencies their allotments each month, for the full period of the year.

As has been stated in open meetings by the writer, it will be necessary for us to have four or five thousand subscriptions in order to make up the total of the money needed. We have secured the major portion of the large subscriptions, but it is the great number of small subscriptions that we must have.

I know that you are interested in this movement, and I am asking if you will canvass your own employees either personally, or through the aid of one of your employees who is sympathetic with this movement, and secure a number, 100% if possible, of these smaller subscriptions from your own force. This has been done in a few businesses very successfully. If you will kindly render this service for your community, the writer will personally appreciate it?

Sincerely yours,



May 11, 1921.

Mr. E. B. Gould,
427 Union Bldg.,
San Diego, Calif.

My dear Mr. Gould:

I have had your subscription list passed around among the office help, but they had all given for these different charities for this year, and did not feel that they could subscribe for more.

Inclosed please find subscription blank with check for \$15.00 from Mary E. Fletcher.

Very truly yours,

MEF:AH

19 October 1921

Mr. E. B. Gould, Pres.,
Chamber of Commerce,
San Diego, California.

My dear Mr. Gould:

I feel that I have done my full duty in the matter of making this last attempt to sell \$250,000 of Yuma County bonds. For twenty years I have been trying to do my share for the town, but I realize the limit of my strength, and particularly on account of the fact that my wound has never healed, and it makes me extremely nervous and irritable.

Naturally I want to see this proposition go thru. \$7500, at least, should be raised by San Diego, possibly \$8500, to be sure. We have over \$3,000 signed up by the banks already, and I feel quite sure we can get \$4,000, leaving \$3500 or \$4500 to be raised. You are younger and can do more than I, altho I feel it is a shame to load so much on to you.

I am leaving for Arizona at five o'clock Saturday morning, with a United States government engineer from Washington, and with A. B. Fletcher. The trip will cost me \$300 or \$400, but the change will do me good. What I must know before I leave is - is San Diego going to raise at least \$7500? If so I can undoubtedly get Imperial Valley to raise \$2500 and Yuma \$2500. If I can go away with this assurance from the Chamber of Commerce, I am sure it would mean putting the deal over, and getting Yuma County to work at least two years ahead of time. The question is, how important is it to the city? Actual records kept show that over 200 machines a day passed thru Tucson to Phoenix and California, and passed us by, altho it is much shorter to come to San Diego, and thence to Los Angeles from Tucson, as compared to the Tucson-Phoenix-Los Angeles route. Does San Diego want the business? If so, what are we willing to do to get it?

If you will write me a letter between now and Friday night saying that the Chamber of Commerce will assume the rest of this responsibility of raising at least \$3500, I will tell the Yuma people on Saturday

December 5, 1921.

Mr. E. B. Gould, Pres.,
Chamber of Commerce,
San Diego, Calif.

My dear Jay:

Answering yours of the 26th, will say that before accepting this chairmanship of the National and State Highways Committee, I would like to have a meeting with the Chamber of Commerce Directors, the Hotelmen's Association, the Merchants' Association, and with a few of the prominent business men of the City. Can arrangements be made to hold this meeting at the Chamber of Commerce rooms at some time in the near future? I promise you it would be one of interest.

Very sincerely yours,

EF:AH

Page Two /

night what San Diego is willing to do, otherwise I will tell them Saturday that everything is off, and San Diego will do nothing.

I want to thank you for your cooperation in this matter, but after four or five million dollars are invested in a highway from San Diego to Yuma, which will be the case in the next few years, it does seem a pity that the missing link is not put in shape so that the travel can be diverted this way.

Yours sincerely,

EF:KLM

COMMUNITY WELFARE COUNCIL

427 UNION BUILDING
SAN DIEGO, CALIFORNIA

OFFICERS

E. B. GOULD, JR., PRESIDENT
GEORGE W. MARSTON, VICE-PRESIDENT
MRS. L. A. BLOCHMAN, RECORDING SECRETARY
JULIUS WANGENHEIM, TREASURER
CLARENCE W. HENSEL, SECRETARY

"Community Chest"

DIRECTORS

MRS. L. A. BLOCHMAN
LESLIE S. EVERTS
E. B. GOULD
SETH E. HAZZARD
MRS. CURTIS HILLIER
GEORGE W. MARSTON
MRS. PHILIP MORSE
JULIUS WANGENHEIM
ERNEST E. WHITE

January 13, 1922

Col Ed Fletcher
920 Eighth Street

Friend Ed:

At the luncheon meeting of the Central Committee [see attached list] held at the Cuyamaca Club last Tuesday, which we regretted you could not attend, it was deemed to be essential to the success of the Chest Campaign that the subscription of certain subscribers be secured in advance of the popular campaign which will begin January 20th.

Each member of the Committee agreed to see the ten or twelve people whom the balance of the Committee thought he could best approach for the largest subscription. Everyone present was assigned at least ten prospects from whom to obtain advance subscriptions and in working out this plan the attached were assigned to you.

Will you please see these people at your earliest convenience and be prepared to give us a report of results at a meeting of the Central Committee to be held the middle of next week.

Very truly yours,

CENTRAL COMMITTEE.



CENTRAL COMMITTEE

Akerman, John S	411 E	668-08
Bacon, Mayor John L	City Hall	M 6400
Belcher, F J Jr	First Nat Bank	M 106
Bingham, Samuel M	1065 Fifth	M 374
*Davidson G A	So Trust & Comm Bk	M 5150
Dorland, W S	Sec Com & Sav Bk	M 194
*Fletcher, Col Ed	920 Eighth	M 167
Fox, Samuel I	Lion Cloth. Co	M 743
Gould, E B	432 Union Bldg	M 1158
Heilbron, Carl H	3rd & E	M 4730
Heller, M F	855 18th	M 2934
*Holzwasser, C S	5th & Broadway	M 6420
*Irwin, I I	Citizens Sav Bank	M 498
*Jones, H H	Timken Bldg	M 64
LaMotte, Alfred D	640 Broadway	M 698
MacKinnon, Duncan	U S Nat'l Bank	M 2176
*Marston, Geo W	5th & C	M 1000
*Porter, Sam S	San Diego Hotel	M 4900
Sefton, J W Jr	Rm E Maryland Arcade	M 4109
Sinclair, B W	1040 First	M 6700
Sullivan, Herbert	Ft of Columbia	668-07
Thompson, Jack	U S Grant Hotel Bl	M 5150
*Wangenheim, Julius	1st Nat Bk Bldg	M 1043
*Worth H F	568 Fifth	M 202

February
Thirteenth
1922

Mr. E. B. Gould, Pres.,
San Diego Chamber of Commerce,
San Diego, California.

My dear Jay:

Enclosed find copy of letter to Mr.
Valentine, which is explanatory.

Yours truly,

EF:KLM

P. S. Also find copy of letter to Mr. Harry Chandler,
who was here yesterday with General Sherman as my guest.
I am satisfied that the Los Angeles Times will get
behind us now on our Holtville-Yuma proposition.

E.F.

ASSIGNMENT CARD—CONFIDENTIAL		ASSIGNED TO	TEAM
Fletcher, Col Ed and Mrs		<i>Fletcher</i>	
BUSINESS		PREVIOUSLY SECURED BY	
920 - 8th		H L Sullivan	
HOME		CODE	REQUEST
810 Ash		sub.350	500
REMARKS			
INSTRUCTIONS TO SOLICITORS:—This card is your authority to solicit the above prospect. To prevent duplication you should solicit nobody without first securing his card. If you find a prospect whose name is not listed, requisition his name at campaign headquarters where a card will be issued to you. If unable to secure this subscription turn this card over to some other worker or return in daily report with reason. If subscription is secured destroy this card.			
REPORT			
SIGNATURE OF WORKER		TEAM NO.	

February
Thirteenth
1922

Mr. E. B. Gould, Pres.,
Chamber of Commerce,
San Diego, California.

My dear Jay:

It is perfectly ridiculous for you to send McStay over to Phoenix alone, or with any Los Angeles man that Los Angeles dominates.

For the love of heaven go with McStay yourself to Phoenix, and let's find out once and for all just what Phoenix proposes to do, what the Auto Club of Southern California proposes to do, and get them down in black and white, and if we cannot tie them down - hog tie them - then the quicker we wake up to the fact that we cannot depend upon Los Angeles to look out for dear San Diego on trans-continental travel, and that it is for San Diego's interest to form its own organization along the border, the better. That is what it is ultimately coming to, anyway, for you are never going to be satisfied. I have told you that for two years, however, keep on putting on molasses, delay the game and playing into Los Angeles' hands. Now get busy, Jay, and do what I tell you, please.

Yours sincerely,

EF:KLM

February
Fourteen
1922

Mr. E. B. Gould, Pres.,
San Diego Chamber of Commerce,
San Diego, California.

My dear Jay:

Enclosed find copy of letter from Judge Westover of Yuma, which is explanatory and for your information.

Yours sincerely,

KLM

TELEPHONE 668-51

COMMUNITY WELFARE COUNCIL

427 UNION BUILDING
SAN DIEGO, CALIFORNIA

DIRECTORS

MRS. L. A. BLOCHMAN	GEORGE W. MARSTON
LESLIE S. EVERTS	MRS. PHILIP MORSE
E. B. GOULD, JR.	HERBERT SULLIVAN
SETH E. HAZZARD	JACK C. THOMPSON
CARL HEILBRON	JULIUS WANGENHEIM
MATHIAS F. HELLER	ERNEST E. WHITE
MRS. CURTIS HILLIER	HOWARD WORTH

OFFICERS

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GEORGE W. MARSTON, VICE-PRESIDENT
MRS. L. A. BLOCHMAN, RECORDING SEC'Y
JULIUS WANGENHEIM, TREASURER
CLARENCE W. HENSEL, SECRETARY

"COMMUNITY CHEST"

March 25, 1922.

Mr. Ed. Fletcher,
920 8th St.,
San Diego, Calif.

Dear Mr. Fletcher:

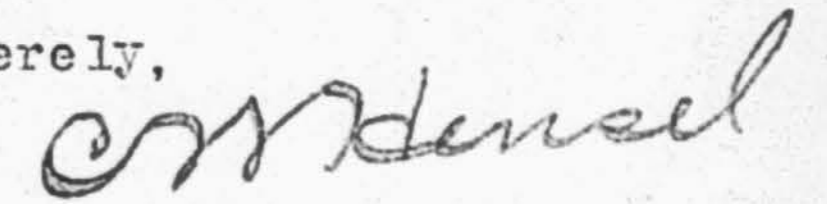
The Community Chest directors yesterday reviewed the work of the Central Committee, and found some prospective donors to the Community Chest who had not been heard from. The cards of these people were assigned to various members of that committee, with the hope that they may be able to secure pledges from these prospects as soon as possible. I am enclosing card allotted to you, viz:

Mr & Mrs W H Porterfield

I am enclosing pledge cards also.

Trusting you may be able to make an early report of success in pledge secured, I am

Yours sincerely,



C. W. HENSEL,
Secretary

CWH:AGF

March 25, 1922

Mr. Jay Gould,
Union Bldg.,
San Diego, Calif.

My dear Jay:

Enclosed find check for \$500 from Thum for the community chest subscription. My suggestion is that you write him a personal letter of thanks, or have someone in charge do it.

Yours truly,

EF:KLM

A p r i l
Fourteenth - 1922

Mr. Jay Gould,
Union Building,
San Diego, Calif.

My dear Jay:

Word came in to my office over the telephone from Porterfield in answer to my letter to him, that he would subscribe \$25.00 a month to the Community Chest fund. I don't know where the message came from. Porterfield did not answer my letter, but I have no doubt but what it is authentic.

Yours sincerely,

EF:KLM

Com Chest

April 14 1922

Mr. Jay Gould,
Union Building,
San Diego, Calif.

My dear Jay:

Enclosed find subscription of Porterfield. Please collect it from his sister, Georgia Bidwell, who is over at the Sun office.

Yours truly,

EF:KLM

June 26, 1922

Mr. E. B. Gould,
Union Bldg.,
San Diego.

Dear Mr. Gould:

Confirming my telephone message, I will not be here Wednesday and a meeting has been set for two o'clock to meet with the Board of Supervisors. The Mayor of El Cajon will come in with a big delegation, and is going to ask the Board of Supervisors for \$2,000 toward the paving of the 5/8 mile stretch of road in El Cajon city. \$1,000 has been voted in bonds by the City of El Cajon, \$3,000 has been raised by private subscription, and \$2,000 is absolutely necessary in order to complete the deal.

Bids have been asked for by the City of El Cajon and a bid is in for \$1,000 to complete the work. This job and the contract should be awarded for the 5/8ths of a mile, otherwise the whole thing will fall thru.

The Mayor of El Cajon says that the district attorney has said that this donation can legally be made by the Board of Supervisors if they see fit. Please get John Gillons, Sam Porter, Sam Fox and three or four more good scouts, to go down there and meet with the El Cajon people on Wednesday and help them out. Please get in touch with the Mayor of El Cajon and tell him you are cooperating with him. I have seen Hornbeck and Hornbeck has agreed to support the proposition of the \$2,000 donation if it can be legally done.

Enclosed find copy of letter I have written to the rest of the Supervisors that is explanatory.

Yours sincerely,

EF:KLM

Dictated June 25th

October 27, 1922

Mr. Jay Gould,
Union Building,
San Diego, Calif.

My dear Jay:

Enclosed find letter from Simpson which is explanatory. The owners of the Bae-Mar Land Company are thoroely responsible for everything they buy. They will be mighty good customers of yours if you can hold their business.

If I can be of service in bringing you gentlemen together, let me know. Dailey is out of it entirely.

Yours sincerely,

EF:KLM

230
November 28, 1922.

Mr. E. B. Gould,
Union Building,
San Diego, Calif.

My dear Gould:

McStay of the Automobile Club has been writing letters to J. E. Franklin demanding proof that the government is supporting the Phoenix-Yuma-San Diego road, and particularly in reference to the government putting up all of the money to pave through the Yuma Indian Reservation. McStay denied the correctness of this statement. I was the authority, and Franklin called on me to make good; so I wrote up to Mr. Hewes the division chief engineer of the U. S. Government at San Francisco, and enclosed find copy of my letter to Mr. Hewes, and a copy of his letter in reply to Mr. Franklin. This will give the Automobile Club of Southern California something to think about.

It is a pretty hard game if we can't get the pavement through the Yuma Indian Reservation for 10 miles west of Yuma if the government is willing to put up all the money and all we have to do is to get the State of California to allow it to be deducted from California's allotment.

Yours very truly,

EF:AH

cc - Mr. White

200
December 1, 1922.

Mr. E. B. Gould,
Union Building,
San Diego, Calif.

My dear Gould:

Inclosed find letter from Mr. Fishburn member of the International Boundary Commission, formerly chairman of the Pima County Highway Commission. Kindly read it to the executive committee.

I have taken this matter up with the Tucson Chamber of Commerce also Douglas, Bisbee, and Tombstone, and believe we will get some action in the construction of the Ajo road. Yuma County is still holding its money intact to build to the Pima County line if Pima County will do likewise.

I would suggest that the San Diego Chamber of Commerce pass a resolution asking the Yuma Chamber of Commerce and the Tucson Chamber of Commerce to complete the construction of the Tucson-Ajo-Yuma road at the earliest possible date.

Yours very truly,

EF:AH

Sept. 13, 1923

Mr. E. B. Gould,
Union Building,
San Diego.

My dear Jay:

Enclosed find Faude report which I promised
you over the telephone this morning.

Yours sincerely,

KLM

September 14, 1923.

Hazard-Gould Company,
145 Broadway,
San Diego, Calif.

Attention: Mr. Gould

Gentlemen:

This is probably the last time I am going
to ask you for money on national highway work.

I have been, within the last two weeks, over to
Arizona on business and while there went over the road situa-
tion. Phoenix has been industriously working for a direct
highway to Blythe marked in red. A bunch of public spirited
citizens of Southern Arizona are determined to outwit Phoenix
at her own game and they have prepared a map similar to the
one herewith enclosed.

Enclosed herewith find copy of letter from Mr.
Hunt that is explanatory. This money must be raised. I am
giving \$100 myself toward this expense and ask that you send
me \$25 to \$50 for the good of the cause to complete the
building of the road Gila Bend to Casa Grande along the
Southern Pacific Railroad. It is practically as short a route
as the Ajo, and is more attractive to the Eastern tourists
on account of its following the Southern Pacific Railroad
the entire distance. It gives them a safer feeling.

The highway is already built in good shape from
El Paso via Lordsburg to Douglas, Tombstone and Casa Grande.
It is all built and in good condition from El Paso via Globe
and Superior to Casa Grande. It is already completed or under
contract from Gila Bend to Yuma, a magnificent highway, which
I went over the other day. The connecting link between Gila
Bend and Casa Grande is mostly in Maricopa County, dominated
by Phoenix, with the result that not one dollar will be spent
by Maricopa supervisors to build the Gila Bend, Maricopa
Casa Grande road and it all must be done by private sub-
scription.

San Diego will then get its share of the travel
without a doubt, when the road is built, and this is the best
money we can ever spend.

Our activities in helping Southern Arizona get a highway direct to Yuma have borne wonderful results. We have many friends and the San Diego & Arizona Railroad is getting a tremendous benefit on account of the friendliness of Southern Arizona toward San Diego.

This money must be raised immediately. We propose to have the work completed in 90 days and I hope to have a check from you by return mail for whatever you can afford to give made payable to J. E. Franklin, President of the Yuma National Bank, who is custodian of the funds.

With the completion of a good passable road San Diego to El Paso, my highway work is completed.

I want to thank you for the hearty cooperation I have received from you in the past. Our work is bearing fruit. Nearly 100 machines a day are coming thru Yuma now to El Centro. With the work completed you will soon see three to five hundred machines a day coming thru Yuma to the coast. This is the number of machines that are now coming thru Needles and by Barstow. The Chamber of Commerce should immediately take steps to put up proper signs at advantageous points between Holtville and Phoenix and all the way to El Paso, telling of the advantages of San Diego.

Thanking you again for your kind cooperation,

I am

Sincerely yours,

EF:KLM

September 28, 1923.

Mr. E. B. Gould,
Union Building,
San Diego, California.

My dear Mr. Gould:

Before he left for the East, Colonel Fletcher wrote you care of Hazard Gould Company relative to giving some money to help Pinal County build a road between Gila Bend and Casa Grande, following the Southern Pacific.

We have not heard from you as to what amount you care to contribute toward this work, and I am writing to ask if you did send your check direct to Mr. Clement, which is perfectly agreeable, that you let me know the amount so we may keep our records here.

Mr. W. C. Smith the engineer in charge of this work writes that the work is progressing in good shape, and they will need all funds promptly. Mr. Fletcher promised to raise \$1000 or \$1500 in San Diego but as he had to leave for Chicago and New York did not have much time to devote to it personally.

Ex-Governor Campbell of Arizona went over this road on his way back to Phoenix, and writes that he was surprised to see with what ease a good passable road can be built.

May we please hear from you by telephone or return mail?

Sincerely yours,
ED FLETCHER COMPANY

By

KLM

October 8, 1923.

Mr. E. B. Gould, Pres.,
San Diego Chamber of Commerce,
San Diego, California.

My dear Jay:

Enclosed find copy of letter from Clement, the President of the Casa Grande bank, who is handling the funds for the construction of the Casa Grande-Gila Bend road, the missing link, all of which is explanatory.

Also enclosed find copies of two letters from the county engineer of Pinal County, who has charge of all of this work.

Yours sincerely,

EF:KLM

130-5
November 3, 1923.

Mr. E. B. Gould,
Union Building,
San Diego, Calif.

My dear Jay:

Inclosed find copy of a letter from the City of La Mesa to the Railroad Commission, and a copy of the Railroad Commission's answer in reply, stating that if the City of San Diego bought the Cuyamaca system, the Railroad Commission would not have jurisdiction, and San Diego City would establish all rates on the Cuyamaca system both for irrigation and domestic purposes inside and outside municipalities.

I see Mr. Higgins did not tell all the facts in this morning's Union, and inferred that the old water right contracts might be revived. He did not tell the public that the Supreme court of the state unanimously approved the decision of the State Railroad Commission that the contracts were invalid as far as the rates were concerned. He did not tell the public that there was a clause in every one of the original contracts which stated that the rate was to be that fixed in the contract until changed by competent authority; that the Railroad Commission by a vote of the people of this state and act of Legislature, conferred that authority or power to the Railroad Commission; that the contract holders in seventeen formal and informal hearings before the Railroad Commission from 1913 to 1921, by not appealing to the courts, acquiesced in increased rates and terms and conditions as laid down by the Railroad Commission; and it is only recently that the case was appealed to the Supreme court, with the result as above stated.

The fact is Mr. Higgins wants all the litigation possible. It helps to hold his job and that of Mr. Coogrove.

Certain individuals are trying to get the case into the Federal court on appeal from the decision of the Supreme court of the State of California, but so far they have not even been recognized, and it is almost impossible to get a state matter of this kind into the Federal court.

We have never taken away from any of the contract holders any water; we have furnished them all they asked for, but we have collected for the water at rates established by the Railroad Commission, and not according to the original contracts.

W. B. H. History

Hazard-Gould Companies

SAN DIEGO, CALIFORNIA

In Reply Refer to

July 2, 1927.

Mr. Ed Fletcher,
920 Eighth St.,
San Diego, Calif.

My dear Ed:

I have received your letter of June 30th regarding the sale of the Henshaw system, and I have been trying to think for the last half hour when I ever went to see Mr. Marston and talked to him about the purchase of the Henshaw system.

I tried to reach you on the telephone, but find that you have gone on a vacation. I am sorry to say that I can't remember one single thing about any such transaction; I do not even remember ever having gone to see Mr. Marston with Stanley Hale.

As I remember the matter, in the sale of this property Stanley Hale was interested in effecting the sale and was supposed to be allied with L.A. Wright and the representative of the Henshaw property whose name I should know very well - that is, the man with the wooden leg who manages the Henshaw properties. About the only conversation that I can remember in connection with the sale of this property was the conversation that I had with this man at the time he asked me whether Stanley Hale would make a good employee for him in doing some local work. Either my memory is very, very poor, as I would be glad to give you the answer to your question, or I never talked to Mr. Marston about it. I don't at this time understand just why I would be going to see Mr. Marston about the Henshaw system, unless it was that he was chairman of the committee at the time. I don't believe that I ever had anything particular to do with this proposition. I do remember that Mr. Belcher, at one time, was interested in seeing that the Henshaw system was purchased and worked real hard on it.

My answer to your question is, that I am very sure that I never talked to Marston about the matter, and certainly do

Page Two

There is no question but what if the City acquires the Guaymas system, it will be in a position similar to Los Angeles, which compels early annexation on account of the city's control of the water resources.

Yours very truly,

RF:AH

Same letter to all directors of Chamber of Commerce.

San Antonio Chamber of Commerce

San Antonio, Texas

Dear Sirs:

I have the honor to acknowledge the receipt of your letter of the 11th inst. regarding the proposed acquisition of the Guaymas system by the City of San Antonio. It is noted that you are desirous of having the City acquire this system, and that you are of the opinion that this acquisition would be beneficial to the City.

I am sure that you are fully aware of the fact that the City of San Antonio is at present unable to acquire this system, as the same is owned by the Guaymas Water Company, which is a corporation organized under the laws of the State of Texas.

It is the policy of the City of San Antonio to acquire only such water works as are necessary for the public use of the City, and it is the opinion of the City Council that the acquisition of the Guaymas system is not in the best interests of the City at this time. It is noted that the City of Los Angeles has acquired this system, and that it has since that time been a part of the City of Los Angeles.

I am, Sir, very respectfully,
Yours truly,
[Signature]

not remember of making the statement that the Henshaw system would not be bought as long as you had anything to do with it. I remember my own convictions in regard to the sale of the Henshaw system at the time they had a large group of representatives down here working to put over the sale and were operating from the Southern Title Building and that was that the price seemed very high for the plant. I never said anything about that, however, to any one because we had always had very friendly relations and considerable business out of this construction and out of your office and the owners of this property.

With kindest regards, I remain

Yours very truly,

Jay. Gould

but I did not know enough about the property to express an opinion

EEG

MEMOROC

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Ed Fletcher Papers

1870-1955

MSS.81

Box: 9 Folder: 18

General Correspondence - Gould, E.B., Jr., (Jay)



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