

Biological

--- Finances, Marine Biological, &c ---

Cincinnati, May 4, 1910.

Miss E.B. Scripps,

La Jolla, Cal.

Dear Miss Scripps,

I have been reviewing your financial affairs during my absence. I note that the Marine Biological Association drew \$11,000 in three drafts, made in March and April, and that there remains a balance of only \$8500 of the \$50,000 which you set aside. You will see by copies of letters to the Bank and to Prof. Ritter that I am seeking to get information as to the purpose for which these sums were drawn, - the total amount expended to date on the building, and what further amounts it is expected to expend upon it, and the other calls for 1910 on account of the Station. I understood that it was incumbent on me to keep after these matters.

I have also read copy of your letter of February 20th to James G. Scripps and of his reply, dated February 23rd, which were specially directed to funds for the Bishop's School and your personal expenses. I understand that James G. has been ill and is in condition where it is desirable to relieve him of personal attention and responsibility until he is fully restored to health. Of course I have not the experience in your affairs that Mr. Atwood had, but I feel that there is just as much obligation on me to look after these matters for you as Mr. Atwood had. If you will indicate what amounts you will probably need, I will see to having the necessary funds provided for. I understand that a remittance of \$3800 is being made to you each month, in accordance with the correspondence between you and James G., above referred to. From the way things look at the present time, will this be sufficient; or what additional amounts do you expect to need during May and June?

J.G.S.
C.F.M.

Sincerely,

J. C. Harper

May 4, 1910.

Prof. W.E. Ritter,
La Jolla, Cal.

My dear Professor,

I find that during my absence the Bank of Commerce & Trust Co. made three drafts on Biological account, towit :-

March 9.....	\$5000.
April 18	\$4000
April 22	\$2000.
	<hr/>
	\$11000.

Notice was given as to only one of the drafts and we have had no statement from any source as to the purposes for which the money was being drawn. I call your attention to copy of a letter which I am addressing to the Bank on this subject. Heretofore Mr. Wangenheim has indicated for what purpose funds were drawn and I desire the same information as to the \$11,000 drawn during my absence.

According to our records there has been drawn on the Building account the following sums :-

June 9/09.....	\$2500
Aug. 14/09.....	\$2500
November 8/09.....	\$2000.
	<hr/>
	\$7000.

During the same period there was drawn on General account, to replenish the funds of the Association, the following sums :-

July June 17/09.....	\$1500.
September 8/09	\$1000.
November 8/09	\$1000
December 22 /09	\$1500
	<hr/>
	\$5000.

And, as above stated, \$11,000. was drawn in March and April, the purposes for which I have not yet been informed.

May 4, 1910.

Bank of Commerce & Trust Co.,
San Diego, Cal.

Gentlemen:-

I observe that during my absence abroad you made the following drafts upon James G. Scripps, account the Marine Biological Association, towit : -

March 9.....	\$5000
April 18.....	\$4000.
April 22.....	\$2000
	<hr/>
	\$11000.

Accompanying the first draft was a letter of notification. There was no notification as to the other two drafts, and as to none of them was it stated whether the drafts were on the "Building" or on "General" account. My understanding was that we were to be notified on what account the money was drawn.

I understand that Mr. Wangenheim is absent, but you can ascertain from the officers of the Station on what account the money is drawn, and in every case give notice of the drawing of the draft, stating the purpose for which it is drawn. Kindly do so hereafter; also, please let me know on what account each of the three drafts above mentioned were drawn.

Sincerely,

J. C. Harper

E.B.S.
.G.S.
.E.R.
.F.M.

(J.C.H. to W.E.R., May 4/10)

-2-

These last three drafts reduce the balance of the \$50,000 provided by Miss E.B. Scripps, to \$8500.

I wish you would let me have a report showing how much has been expended on the building to May 1st, and how much more it is expected will be called for on that account; also, what the needs of the Biological Association on general account will be for the balance of the year 1910. In your report I would like you to indicate the probable dates of calls for money.

Your early attention to these requests will be appreciated.

Sincerely,

J. C. Harper

E.B.S.
J.G.S.
C.F.M.

THE MARINE BIOLOGICAL ASSOCIATION
OF SAN DIEGO
LABORATORY AND LIBRARY
LA JOLLA, CALIFORNIA

Point Loma, Cal. May 12, 1910.

Miss Ellen B. Scripps.

La Jolla, Cal.

Dear Miss Scripps:-

While attending the annual meeting of the State Medical Society in Sacramento a short time ago I heard a bit of gossip which I think may interest you, so I will take the liberty of sending it to you.

At a dinner given to a few of us by one of the Sacramento doctors I sat next to a Dr. Horn who has just returned to San Francisco after a long service in the German hospitals. Learning that I knew Dr. Ritter he said in the course of conversation, "Do you know, I heard in Europe that Dr. Ritter has the reputation of being one of the most notable philosophical Biologists of the day?" Naturally I was much pleased and I do not doubt that you will be.

Very sincerely yours

Fred Baker

THE MARINE BIOLOGICAL ASSOCIATION
OF SAN DIEGO
LABORATORY AND LIBRARY
LA JOLLA, CALIFORNIA

Fresno,

May 22, 1910.

My dear Miss Scripps,-

After a few days here of picnicing with the youngsters and oldsters, dentistry work, and patching up after the debauchery of jubilee week at the university, I shall be in La Jolla again, mighty glad to get there and ready for work.

as I am anxious, Hope you will be at home and as willing to talk over weighty matters with me. ~~as I am anxious~~ ~~to~~ Letters from biological friends in New York, discussions with some guy colleagues in Berkeley, and sundry experiences with students and other people and things have considerably modified my plans for writing and publishing. These are the matters to be first considered, though a number of things pertaining to station administration will have to be taken up at once also.

Both Mrs. Ritter and I had a good time in Berkeley. There can, I think, be no doubt of the wisdom of the arrangement that keeps me in ~~some~~ direct pedagogical connection with the university. It is probably as natural for human beings to want to give out as to take in, in spiritual things, so we may anticipate that research alone will never be wholly satisfying to the best type of scientific man.

Yours very sincerely,
Wm. E. Ritter.

2B

Biological

BANK OF COMMERCE AND TRUST COMPANY .

San Diego, California May 18/10.

Mr. J.C. Harper,
c/o Harper, Allen & Curts,
Cincinnati, Ohio.

Dear Sir;-

Kindly note that I am back, and am glad to have the pleasure of taking up correspondence with you again.

In reference to yours of the 4th, I find that same has been answered to the effect that draft of March 9, \$5000, and April 18, \$4000, were for the building account, the other (\$2000.00) for the regular account. It is needless to say that further drafts drawn will be duly designated .

As to the actual amount expended on the buildings up to date, you will notice that \$16,000 has been drawn, with only about \$480 now at hand. I imagine that the bills for the building have been pretty well paid, though this I will investigate immediately. I believe there is work being done on the fittings of the buildings. I note that during my absence a contract was let for \$2500 for the tank; and I have before me a bill for same as part payment, of \$875. You will therefore note that it will be necessary to draw on you shortly for more money for the building fund, and when I do I will at the same time advise you more fully as to the actual financial condition and the requirements. These I will glean from the various parties interested during my absence.

Yours very truly,

(signed) J. Wangenheim

IRVING J. GILL

ARCHITECT

NO. 752 FIFTH STREET, SAN DIEGO, CALIFORNIA.

San Diego, Calif. May 19th, 1910.

Mr. J. Wangenheim,
City.

Dear Sir:-

Replying to your communication of May 18th, beg to advise that the following contracts were let for work in the Marine Biological Station at La Jolla, since November 16th, 1909. This I understand is the date you left the city.

Nov. 17,	Brelin & Walker	Plastering	\$785.00
Feb. 11,	Brelin & Walker	6 aquariums	450.00
24,		moving sinks in laboratories	50.00
25,	Brelin & Walker	aquariums	380.00
Mar. 2,	Brelin & Walker	exterior plastering	425.00
3,	Jones & Butler	staining and mahog- anizing doors	14.50
7,	National Iron Wks,	salt water piping	690.00
5,	Perl Acton	extra book shelves	45.00
14,	Geo. W. Marston	draperies	264.50
16,	Perl Acton	tank & tower	2500.00
April 2,	Jones & Butler,	Painting picture moulds,	20.00
15,	Perl Acton,	Changing site of tank	10.00

The balance due for finishing the Biological Station and water tower is as follows:

Brelin & Walker,	12 aquariums,	\$830.00
Geo. W. Marston	Draperies	264.50
Perl Acton,	Tank & tower	1635.00
Nat'l. Iron Wks.	Salt water piping	440.00

Trusting the foregoing will give you the information desired, I remain

Yours very truly,

IRVING J. GILL

PER (SIGNED) R. S. REQUA

(C O P Y)

BANK OF COMMERCE AND TRUST COMPANY.

SAN DIEGO - CALIFORNIA

May 24, 1910.

Mr. J. C. Harper,
Cincinnati, Ohio.

Dear Sir:-

Kindly note that I am today drawing on you for \$3000 for the amount of the Biological Building Fund. I think, in all probability, that one other draft later on for \$1000 will complete the building, making the cost \$20,000, which was what had been estimated.

I enclose letter received from Mr. Gill, which will give you further information on the subject. You will see that there is still due about \$3200; besides which there is an overdraft of about \$400 (or will be when the Acton check for \$875 comes in. You will note same is deducted from the amount due.)

Prof. Ritter is in Berkeley at present, but when he comes I will discuss with him future expenditures, particularly as to the operating expenses. We are running low now in the Ellen B. Scripps fund, and have got to be very careful to run within prescribed limits.

Will you kindly return Mr. Gill's letter when through with same.

Yours very truly,

(SIGNED) JULIUS WANGENHEIM

President.

(C O P Y)

Biological

BANK OF COMMERCE AND TRUST COMPANY

San Diego, California May 24/10.

Mr. J.C. Harper,
Cincinnati, Ohio.

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Prof. Ritter is in Berkeley at present, but when he comes I will discuss with him future expenditures, particularly as to the operating expenses. We are running low now in the Ellen B. Scripps fund, and have got to be very careful to run within prescribed limits.

Will you kindly return Mr. Gill's letter when through with same.

Yours very truly,

(signed) Julius Wangenheim

Irving J. Gill
Architect
752 Fifth St., San Diego, California.
Richard S. Requa, Superintendent.

San Diego, Calif., May 19, 1910.

Mr. J. Wangenheim,
City.

Dear Sir:

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Perl Acton	Tank and tower	1635.00
National Iron Wks	Salt water piping	440.00

Trusting the foregoing will give you the information desired, I remain

Yours very truly,

Irving J. Gill

per R. S. Requa

Biological

Miramar, Cal., June 191910.

Prof. W.E. Ritter,
La Jolla, Cal.

BIOLOGICAL INSTITUTE.

My dear Mr. Ritter:

Ever since the last meeting of the Board of Directors of the Biological Institution, when I was called in to give consideration to the subject of finances, I have been bothered by the feeling that it would be necessary for me to say something or do something, the saying or doing of which would be very repugnant to me.

Something over a year ago I wrote out, in the form of a disquisition, some of my ideas. It was a clumsy effort, but I submitted the disquisition to you. Prior to that, I had written you, or told you, that it would be necessary for you, or someone else, to take charge of this institution and relieve me from a position of responsibility that had been thrust on me in a most unaccountable way.

For the life of me I cannot now see how it is that you, or any one else, can even think of coming to me for money supplies, advice, or assistance, after full consideration of what I have frequently said on this subject. Yet it is only too apparent to me that I am considered as the one person responsible and under obligation to provide ways and means for the institution. For instance, it was put up to me, at the last directors' meeting, that \$10,000 would be needed for this year's expense account.

At this meeting I made a resolution. That resolution was to take such steps as would be necessary to provide this \$10,000, and thereafter cease to take any part in the affairs of the institution.

Now there are a number of reasons why I should dis-associate myself from the work:

I have no knowledge of biology and small interest in the prosecution of the work that is being done in this institution, or rather in the way in which it is being done.

I have, for a long time, had another project in my mind which will require all of my surplus funds and my remaining strength.

The financial scale that has been set, for the institution, is one that will involve more capital than I could afford, or that I could properly advise my sister to invest, even though her interest and mine, in the work, were as great as it is small.

The comparatively large sum of money that my sister has contributed, and the smaller sum that I have contributed, aggregate a larger amount than any that I contemplated being invested up to a very recent time.

I am also impressed with the conviction that past expenditures and those contemplated, are not only vastly larger than necessary, considering the work to be done, but that they are so large as to be a positive detriment to the accomplishment of the task that I consider to be in hand.

I have no respect for money, nor the power of money to accomplish any good thing. I not only know that in science, as well as in other fields, the greatest of human accomplishments have been achieved, not despite the lack of abundant funds, but just because of this lack.

It would be useless for me to try to attempt to convince you, by argument, on this subject. I have never been able to convince anyone, although I have known a few people who have been naturally able to recognize the perfect soundness of the idea expressed by me. There is only one thing that I can do, and only one thing that I have been able to do successfully in dealing with propositions that involve this problem. I can, I have, and I do refuse to cooperate with those who hold a different view from my own.

Every time I pass over the road leading by the new building of the Biological Station I see, in this building, a sign board pointing out the road to nowhere that I would care to go.

From the moment when you and your associates employed the architect, you did, you turned your back squarely upon me and left me going in

an opposite direction. It was as natural for you to expect that I would follow you, as it was for me to take my own course. I did not stop to wrangle or quarrel with you, or to irritate you by explosive imprecations. I had no more right to interfere with you or to meddle with your plans than any third party had to try to prevent me from peacefully pursuing my own road.

It is my Sister Ellen's life-long habit to depend solely upon her own judgment in everything she does. In some matters of business she consults with me, and we often agree. In this matter of the foundation of the Biological Station we have advised together, and so far from remonstrating with her for the things she has done, I have cordially applauded her action as being wise and consistent with her general views and her desires to be serviceable to others.

There are matters, however, wherein her conduct must be based upon business calculations such as only experts are capable of making, and as I and she believe that I am fairly capable in this direction, it is probable that she will be more or less influenced by my counsel. I think it is fair to you to state that I will counsel my sister to add nothing to her past contributions to this work.

I feel that, so far from any injurious results following the step I have decided to take and the step that I will advise her to take, the chances are favorable for directly the opposite condition. If my sister desires it and you desire it, I will have a conference with you two at some convenient early date.

Yours sincerely,

E.W. Scripps.

San Diego, Calif., July 7th, 1910.

To
The Officers and Members
of the
San Diego Marine Biological Ass'n.
Dear Sirs:

The following is the statement of monies received and expended from July 21st, 1909 to July 7th, 1910:

Dr.		Cr.	
	\$ 493.00	Transportation	\$ 319.00
Bal.	9979.87	Lab. expense-	422.66
Cash		Prof. services	4334.26
		Tackle	126.50
		Boat	369.85
		Labor	215.83
		Boat labor	1401.61
		Expenses	13.96
		Apparatus	252.44
		New Building and grds.	1323.85
		Boat Acct.	668.45
		Library	302.20
		Bal. on hand	<u>722.71</u>
	<u>10473.32</u>		10473.32
Cash	20000.00	Acct. paid by Bldg. Com.	17387.64
		Bal. on hand	<u>2612.36</u>
	<u>30473.32</u>		30,473.32

Respectfully submitted,

(Signed) W.C.Crandall, Sec.

(July 21, 1910.)

Salary List:

Director	\$2000.00	
Investigator	900.00	
"	840.00	
Janitor and grounds man	<u>720.00</u>	
	4460.00	
Miscellaneous prof. service	1000.00	
Miscel. work on grounds	<u>500.00</u>	
	5960.00	
Boat work	<u>1200.00</u>	(4 days per month @ \$28)
	7160.00	
Lab. and Library supplies	1000.00	
Keep of boat	<u>1300.00</u>	
	\$9460.00	

Good of the Inst. fund.

Prof. Ritter's estimate for year July 1, 1910 to June 30, 1911.

Biological

San Diego, Calif., July 25, 1910.

Prof. W. E. Ritter, Director,
Dr. Fred Baker, President,
Mr. J. Wangenheim, Treasurer,
Marine Biological Association,
San Diego, California.

Gentlemen:-

In the Minutes of the Directors' Meeting held June 6, 1910, occurs this statement:

"Mr. Scripps then made verbal report that money for necessary expenses would be forthcoming."

This is the only reference to the subject in the Minutes. So that the amount or time contemplated are not there indicated. In a letter dated June 19th to Prof. Ritter, E.W. Scripps, referring to this meeting, states that, "It was put up to me (him), at the last directors' meeting, that \$10,000 would be needed for this year's expense account." Prof. Ritter has stated to me that \$10,000 was the amount mentioned and that he understood it to refer to the year beginning July 1st, 1910, which approximates the college year.

I have conferred with both Miss E.B. Scripps and Mr. E.W. Scripps. They both insist upon a definite understanding and I am writing this letter to accomplish that object.

The fund of \$50,000 which Miss Scripps created in 1906 has all been used, except \$5500.00, in building and equipping the boat, building and furnishing the laboratory and in meeting deficits and current expenses. The Treasurer has in the Building Fund some \$2300 and there are unpaid outstanding bills of nearly \$2500 and the pump and seawater service are still to be provided and installed. Mr. Wangenheim estimates that \$1000 would have to be drawn in order to meet these items. If so, it would leave of the original \$50,000 available for this year's deficits, the sum of -----\$4500.00

Miss E.B.Scripps and Mr. E.W.Scripps will continue for the year ending next July the payments they have heretofore made of \$3000 and \$1500 each, respectively, -----\$4500.00
Total, -----\$9000.00

If the expense of operation amounts to \$10,000 this would leave a deficit of \$1000. Miss E.B.Scripps will furnish additional funds to meet the deficit for the year ending next July, providing the amount of such deficit does not exceed \$1000.00;--that is, that the completion and payment of all work connected with the new laboratory and water tower and supply and expenses of operation shall be covered by the balance of the \$50,000 fund, the contribution of \$4500 as above and an additional sum which must not be in excess of \$1000.

The foregoing provision is limited expressly to the coming year and no pledge or promise is made or is to be inferred as to the future. It therefore behoves the Directors and Officers to carefully consider securing other sources of income.

It has not been long since \$4500 was sufficient to cover the operations of the Station. For the year ending July, 1909, the operating expenses were less than \$6000. For the past year they exceeded \$10,000 according to Mr. Crandall's report. The approximate estimate for the year on which we have just entered is \$10,000.

The rapid increase in operating expenses and the fact that in about four years from the time it was provided the entire fund of \$50,000 will have been exhausted, has impressed Mr. E.W.Scripps with the conviction that past expenditures and those contemplated are not only vastly larger than necessary, considering the work to be done, but they are so large as to be a positive detriment to the accomplishment of the task that he considers to be in hand. Mr. Scripps has therefore resigned from the Board of Directors.

I urge that the closest economy be practised and that no expenditure

(JCH to WRR, FB, JW. 7-25-10--(3.))

be made during the coming year that cannot be provided for out of the fore-
going funds until the money to pay therefor has been obtained from some other
source. I need not remind you that one of the surest ways to destroy interest
in such an undertaking is to have it and the contributors to it harrassed
with deficits.

I hope that my attitude may not be misunderstood. I am not in any
way seeking to dictate what the Association shall do. I came into it in
order to avoid annoyance to Miss and Mr. Scripps on the score of finances.
It is evident that I have not been successful so far as Mr. Scripps is con-
cerned. I am writing this letter so as to define definitely what Miss E.B.
Scripps is willing to do in the coming year.

Sincerely yours,

Approved by *J. C. Harper*
E. B. Scripps

Miss

BANK OF COMMERCE AND TRUST COMPANY

San Diego, California, July 29/10

Mr. J. C. Harper,
United Bank Building,
Cincinnati, Ohio.

Dear Sir:

Kindly note that I have drawn on you for \$1500,
account of the Biological Assn. gen. account. The Account
is overdrawn about \$150, hence this draft.

I am in receipt of a copy of your letter sent to
the officers of the Biological Assn., and entirely approve
of your attitude and that of Mr. and Miss Scripps.

Yours very truly,

(Signed) J. Wangenheim,

Treasurer.

(C O P Y)

OFFICE OF
JAMES G. SCRIPPS,
UNITED BANK BUILDING,
CINCINNATI, O.

#400

-G-

Marine Biological Assns. Fund

-O-

Cincinnati, Ohio August 4th, 1910.

Miss E. B. Scripps,
La Jolla, San Diego Co.,
California.

Dear Madame:-

We today paid a draft for \$1500.00 drawn by the Marine Bi-
ological Assn. on Mr. J. C. Harper on general account, reducing the fund
to \$4,000.00.

Respectfully,

JAMES G. SCRIPPS

cc - J G S
J C H

Per

F. Lindrock

1250

QUOTE FILES NO. 1200
1250

Cincinnati, Ohio September 26th, 1910.

The Bank of Commerce & Trust Co.,

San Diego, California.

Gentlemen:-

Enclosed find check for \$422.63 in payment of interest due
you to September 30th as follows:

From E. B. Scripps.....	\$ 225.75	
" E. W. Scripps.....	<u>196.88</u>	\$ 422.63

Please send us receipted bills covering this payment.

Yours sincerely,

JAMES G. SCRIPPS

Per F. YINDROCK

cc - ✓ G S
E B S
F N Y

1125