August Second Nineteen Twenty .

Mr. F. A. Rhodes, City Manager, San Diego, Calif.

My dear Mr. Rhodes:

We had numerous complaints from Mr. Fenton as to the shortage of water supply while Mr. Penton was doing the excavating for the reservoir, and there has been a shortage a number of times on the San Diego Glazed Cement Pipe Company contract. Today they are absolutely without water.

Of course, this makes a delay and extra expense, and I hope something will be done to see that the city furnishes sufficient water supply to complete the job without any more delays.

Thanking you for anything you can do to expedite matters, I am

Very sincerely yours,

to the second of the second of

EF:KIM

Office, August 10, 1920.

Mr. King:

Enclosed is copy of letter, which is explanatory. Please see me before seeing Rhodes.

E.F.

EF/hls

Mr. F. A. Rhodes, City Manager, City Hall, San Diego, California.

My dear Mr. Rhodes:

Mr. Fenton as to the shortage of water supply

12. decs. - 0. Totales:

Callos, Angust 10, 1980.

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THE PLANTS OF THE PROPERTY OF

August Ninth 1920.

F. A. Rhodes, Manager of Operation, Operating Department, City Hall, San Diego.

My dear Mr. Rhodes,

In the matter of installation of the chlorination plant, would it not be advisable to put it just south of your reservoir at Torray Pines? You will have to have men at the pumping plant and I thought it might suit your purpose better if we install the plant, furnish the chlorination and you people had jurisdiction over it. What do you think about it?

Then again, there should be a waste gate just below some point where the water can be wasted in case you had to shut down suggestly. We have made arrangements with the Santa Fe Railroad Company, whereby they will allow us to string a telephone wire on their poles, so that we can be in direct connection between the city and our Mr. McFaddon, but there is a large amount of water in our pipes that even after the gate is shut at the San Dieguito dam that has to be wasted in case of shut down at your plant. It seems to me that the best place to wastelt is right adjoining your pump.

I have asked Mr. King to take this matter up with you and have sent him a copy of this letter. After you and he have talked the matter over, will you kindly write me a letter in relation thereto and oblige.

Yours very truly,

EF/hls

Mr. T. H. King. Fletcher Bldg.. San Diego. Calif.

Dear Sir:

Replying to your letter of September 21st, we are sending you this letter confirming former order of 10.000 feet of 16"-100 ft. head M.B.W.S. pipe, also our additional order of 700 ft. of 16"-100 ft. head M.B.W.S. pipe, 250 feet of pipe to be made in short lengths for a 600 ft. radius curve.

order for 4-2" McCracken air and vacuum valves. 2 lengths 16"-450 head pipe. 50 Individual Bands for 16" pipe. 50 Individual Bands for 18" pipe. to be carried on hadds to make any necessary repairs. These extras to be delivered to City Farm and requisitioned and charged to the job on which they are used.

Yours very truly.

CITY ENGINEER.

September 1, 1921

Mr. H. N. Savage, Hydraulic Engineer, San Diego, California.

Dear Sir:

In answer to your request of August 16th for estimated percentages of present and prospective water consumption at various levels in the city, I beg to submit the following:

# (Present Consumption)

100	feet	40%
150		60%
200		80%
250		95%
300	П	100%

It is not anticipated that the consumption in the business district will increase materially within the next ten years. An estimate of the probably increase in consumption follows:

#### ELEVATION BELOW RESERVOIR SURFACE.

100	feet		30%
150			45%
200			70%
250	Ħ	A PARTY OF	90%
300		and was printed	100%

The water supply from Lake Hodges has not been considered in the above estimate.

Trusting this information will be of benefit to you, I am,

Very truly yours,

(signed) F. A. RHODES,
MANAGER OF OPERATION

Mr. F. A. Rhodes, City Manager, San Diego, Calif.

My dear Mr. Rhodes:

Inclosed find copy of telegram from Pacific Tank & Pipe Company, which is explanatory.

My suggestion is that you instruct Mr. Williams to instruct Mr. Grey, the representative of the Pacific Tank & Pipe Company, to insert the proper air valves in the pipeline that has been taken out.

Although. I do not believe it is any part of our contract for which we are responsible, yet I voluntarily sent out the redwood sills as asked for by your Mr. Williams this morning, and which I understand the Pacific Tank & Pipe Company representative. Mr. Grey, has approved. As a matter of compromise, I will make no charge for furnishing this material. My understanding from Mr. Grey of the Pacific Tank & Tipe Company, is that the water can be put through immediately and that the concrete foundations can be built later. As the City paid for the other concrete foundations supporting the pipeline north of the railroad track, they should now pay for these, and will you please have your man install the concrete foundations at an early date so that no future trouble of this kind can come up?

When he was building the pipeline he never had any idea that the water would reach the point where the pipeline went out. If the concrete piers had been put in at that time and the pipe fastened to the concrete piers, this accident never would have occurred. Certainly it was a mistake of the city specifications or an error in judgment over which we had no control, and should not be held responsible. However, as a matter of compromise, I am furnishing man for man with you to get the work done immediately, and I will be glad to furnish the redwood sills that I have sent out today without any expense to the City, according to my verbal promise. I do hope you put in immediately cement foundations so as to protect this pipe from any further trouble; also install any air valves necessary.

Sincerely yours,

April 18, 1922.

January 24, 1922.

Mr. F. A. Rhodes. City Manager. San Diego, Calif.

My dear Mr. Rhodes:

which is explanatory, and which I am sending to you as a personal matter for you alone.

how soon you will be able to take the 2,000,000 gallons a day? If it is agreeable to you, I wish you would write me a letter in reply, stating that the City will pay for 2,000,000 gallons a day commencing the first of February, according to the contract; that all the City asks is that the Water Company furnish the City, within a reasonable time, what water the City has paid for but not received this last year and for the year 1922. I will send this letter up to Mr. Hodges, and I am sure he will do the right thing.

The only thing that I want. as president of the Mater Company, is for the City to operate its pumping plants twenty-four hours a day instead of twelve during the summer months when it interferes with our irrigation. When buying water from the Cuyamaca system, you take it continuously, and it is customary everywhere that a domestic supply be a continuous supply during the twenty-four hours. We want to accommodate you, so long as it does not put us to extra expense; but when it interferes during our irrigation season, the City should operate its pumps during twenty-four hours a day.

With kind personal regards.

Very sincerely yours,

Mr. F. A. Rhodes, Manager of Operations, San Diego, California.

My dear Rhodes:

I have the authority from Mr. W. E. Hodges of the Santa Fe to state that an adjustment of the water contract along the lines that you have personally expressed to me, will meet his approval subject to the following conditions: I quote from his letter of April 8th, 1922, as follows:

TO BUT THE PROPERTY OF A PROPERTY OF THE PROPERTY OF

"If I remember aright Mr. Rhodes asked that we extend the time in which they could take the water they had paid for but not received, up to December 31st 1923 (assuming of course they do not call for more than 3 million gallons per day at any time) as they expected to get their distributing lines laid this year, which would give them all of next year to catch up.

"Under the circumstances I have always been willing to consider their request but thought we should have something in return, namely, a fair and reasonable modification of the option they hold of the right at any time to take an extra million gallons per day which requires us to hold that quantity in the reservoir continually, although it may never be called for.

sion they ask provided they agreed that after
January 1st 1926 their right to call for the extra
million gallons per day (from 2 million to 3 million)
should be optional with us in complying with it and
for this reason; by that time they should be able to
tell whether they will need 3 million gallons per
day for the blance of the contract or not, if they
need it and notify us prior to that date, they would
of course get it; if they do not need it, there would
be nothing gained to them or to us by our having to
hold it in the reservoir idle when it could be used to
good advantage in other ways, even after January 1st

May 25, 1922

1926 if they found they required it and we then had it to spare we would be glad to give it to them.

"This million gallons per day is equal to 1120 acre feet per annum, and if liberated for use on dry land would take care of 1400 acres (80% being under irrigation); now assuming the City does not need it the benefit to the City in having this extra large area of land under cultivation at its door would be such that I feel sure that if the matter is fairly considered by the City Officials they will at once see the advantage of putting this large quantity of water to beneficial use rather than have it held in the reservoir with the possibility of its never being called for.

"All we want is the water put to beneficial use, if the City needs it well and good, if they do not then they should let us place it on the land, which as I say would be an indirect benefit to the City."

Another matter that needs attention is this: Last year you were pumping your full supply of water in eight
hours. When you do this it destroys our efficiency in supplying water to our irrigators, and there is nothing in
the contract that gives you the privilege of taking your
24 hours' supply of water in 8 hours or 12 hours. Some satisfactory adjustment should be made whereby during the summer
months when the irrigators are drawing on us heavily you
should either sump at night or take a uniform amount of
water continuously.

Will you kindly take this matter up with the City Council and let us know if the above modification of the contract as outlined is satisfactory.

Yours sincerely,

Manager of Operation, San Diego, Calif.

My dear Mr. Rhodes:

Do not your records show that the pipe line was being repaired from the 1st to the 12th of October by the Pacific Tank & Pipe Company? Kindly write me a letter confirming same if it is correct, and oblige

Yours very truly,

EF:KLM

EF:KLM

W. E. METZ

OPERATING DEPARTMENT
CITY OF SAN DIEGO, CALIFORNIA
MAIN OFFICE CITY HALL

June 1, 1922.

Col. Ed Fletcher, 920 Eighth St., C i t y.

My dear Sir:

Our records show only the dates the water was turned off on the La Jolla-Del Mar Pipe Line, and does not give the reason for such shut off.

The resolution of the Board of Health ordering the water turned off was not adopted until November, therefore it is presumed that shut downs on the line other than at that time were due to repair work. Our record shows that the water was turned off September 11th and on again October 12th. During that time the city installed 550 feet of 16" pipe between Prospect and Torrey Road. It is possible that the Pacific Tank & Pipe Company utilized that time to make repairs on its line.

Regretting our inability to be of greater assistance to you, I am,

Very truly yours,

FAR/1.

MANAGER OF OPERATION

288-8

July 17, 1922.

Mr. F. A. Rhodes. City Manager. San Diego. Calif.

My dear Mr. Rhodes:

Hodges, and I feel quite sure that an arrangement along these lines can be made: That any water that you pay for between February first, 1921 and February first, 1925, and do not get through the lack of capacity in your system, that you will be allowed to make up between February first, 1925 and February first, 1925, in addition to taking the contract amount of water between February first, 1925 and February first, 1925, on the understanding that by February first, 1925 you make a definite decision whether or not you will thereafter take two million gallons a day during the balance of the term of the contract or three million gallons per day.

I feel quite sure that an arrangement along these lines protecting both parties in interest can be consummated, and I am willing to recommend it.

Yours very truly.

EF:AH

August 2, 1922.

Mr. F. A. Rhodes. City Engineer. San Diego, Calif.

Friend: Rhodes:

Lake Henshaw Dam and seeing the work? I would like to take you and the Madame at any time it suits your convenience; or if you want me to set the day, I will. It is mighty interesting work.

By the way, I haven't had a letter from you yet in answer to mine of July 17th. All Mr. Hodges wants to know by February first 1925 is whether you are going to use thereafter two million or three million gallons daily. It does not make any difference to him which, excepting that if the City designates two million gallons daily thereafter, he can go ahead and place the water elsewhere, and I know for the best interests of the city and the county, you do not want us to keep holding that water in reserve and waste it by evaporation. but want to see it put to beneficial use.

Yours very truly,

HA: HH

June 15, 1923.

Mr. F. A. Rhodes, City Manager, San Diego, Calif.

My dear Mr. Rhodes:

What was the total consumption inside and outside the city for the year 1922, and what did it average per day? I would appreciate this information.

Yours very truly, ED FLETCHER

EF:AH

( Copy )

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## WATER CONSUMED DURING 1922.

HONTH	SAN DIEGO	CORONADO	EAST S. D	MISC. PIPELINE	TOTAL
January	229,918,996	4,511,043	1,029,385	175,055	235,634,479
February	202,178,372	1,805,165	481,028	75,558	204,540,123
March	230,751,035	10,407,567	344,874	43,389	241,546,865
April	278,976,307	828,894	234,155	91,268	280,130,624
May	345,286,397	966,545	152,612	384,523	346,790,077
June	385,400,041	4,947,185	210,216	656,831	391,214,273
July	408,185,188	15,855,900	218,445	454,096	424,711,629
August	409,989,563	21,825,000	947,842	555,838	433,318,243
September	374,295,304	16,720,783	264,079	515,440	391,795,607
October	347,899,563	15,870,193	264,079	674,038	364,707,873
November	250,765,665	11,929,950	246,873	689,748	263,632,236
December	197,889,155	8,490,935	141,390	546,113	207,067,593
TOTAL	3,661,533,587	114,159,160	4,534,978 4	,861,897	3,785,089,622
Daily Av.	10,031,598	312,764	12,424	13,320	10,370,108

Maximum Daily, 15,537,940 July 18, 1922. Minimum Daily 4,812,108 Dec. 25, 1922

Deducting water consumed in Coronado & Pipeline and loss of 3,100,958 gallons in reservoir equals supply.

### WATER DELIVERED TO CITY OF SAN DIEGO FROM ALL SOURCES.

Quantities in Gallons.					
Year City Gravity S	ys: Mission Val. Pumps:	To San Diego Fr Ouyama ca Water	co:	Totals	
1890	96,367,284	141,352,188	:	237,719,472	
1891 :	. 8	a		8	
1892 :	: 8 :	a	:	8	
1893 :	: b :	b	:	b	
1894 :	; b ;	227,803,402	:	8	
1895 :	: b :	420,963,298	:	a	
1896:	: b :	451,765,500	:	8	
1897 :	: 313,609,100 :	430,796,250	:	744,405,350	
1898 :	: 538,581,500 :	324,456,250	:	863,037,750	
1899:	: 693,493,005 :	238,478,250	:	931,971,255	
1900:	: b :	208,763,250	:	8	
1901 :	: 563,880,572 :	202,806,750	:	766,687,328	
1902 :	: 474,643,642 :	113,954,250		588,597,89	
1903 :	: 379,630,800 :	354,774,750		734,405,550	
1904 :	: 686,774,350 :	71,567,250		758,341,600	
1905 :	: 360,801,575 :	404,677,753		765,479,328	
1906: 416,060,0	00: 128,155,800 :	398,169,750		942,385,550	
1907 : 1,211,830,0				1,211,830,000	
1908: 1,387,710,0		_		1,387,710,000	
1909: 1,412,720,0	00: -	_		1,412,720,000	
1910: 1,653,920,0	00: -	<u>_</u>		1,653,920,000	
1911: 1,916,370,0	00: -	-		1,916,370,000	
1912: 2,141,120,0		_		2,141,120,000	
1913 : 2,501,660,0	00:	_		2,501,660,000	
1914 : 2,447,310,0	00: 20,758,755 :	171,164,498		2,639,233,253	
1915 : 1,563,461,5	64: 841,241,000 :	363,694,633		2,768,397,197	
1916: 1,923,665,1	41: 591,305,500 :	510,541,355	:	3,025,511,996	
1917 : 3,148,768,1	60: 28,366,000 :	-	:	3,177,134,160	
1918 : 3,192,209,7	57: 71,926,242 :	370,069,290		3,634,205,289	
1919 : 2,765,037,2	9: 226,192,000	339,652,315	:	3,330,881,524	
1920 : 3,221,730,9	86: 357,360,000 :	000,000,000	:	3,579,090,986	
1921 : 2,015,948,2	50: 83,902,000	788,759,138	:	0,0,0,00,000	
to Oct.31st inc.From			998	3,059,500,386	

- a Water was furnished, but records are incomplete.
- b No records.
- c City of San Diego purchased S. D. Water Company's system including Old Town Pumps, in 1901.
- d City of San Diego made contract with Southern California Mountain Water Co., in 1906.

Dulzura Conduit was completed in 1909.

Morena Dam was completed in 1912.

Oity acquired Southern California Mountain Water Company's system (except Morena Reservoir) in 1913.

City acquired Morena Reservoir in 1914.



also see Envelopes 213 + 233

Les Angeles, California, June 24, 1925.

Mr. F. A. Rhodes, San Diego, California.

My dear Mr. Rhodes:

Enclosed find copy of our offer to the city, together with Sellew's report. Please read it all carefully and return Sellew's report at your convenience.

I have also given a copy of the report officially to the city.

Hr. Stern and I have the money to immediately build the Fletcher dam and Mission Gorge dam #5. It is the most economical development, it develops the largest amount of water and still protects a water supply for the city's pumping plant by everflow in wet years. There is half a million dellars a year of water running to the cosan. Let's save that gold by either the city immediately getting busy or letting us do it.

Please read my offer to the Government.

Thanking you for your kindly interest in this matter, I am,

Very sincerely yours,

P.S.

I am leaving for Montana for a couple of weeks.
If you have any matters to take up or any inquiries please telephone to my son, Edward.

August 24, 1923

Mr. F. A. Rhodes, Manager of Operation, San Diego, California.

My dear Rhodes:

I am giving you for your personal use only a copy of the preliminary inventory and estimate of values made by Harritt covering the Chyamaca System. Please do not turn this over to Higgins or any of the city council at this time.

It will give you some idea of our properties.

This does not include either El Capitan damsite, Mission

Gorge No. 3 damsite or any values for water rights.

Yours very truly.

EF:KLM

September 7, 1923.

Mr. F. A. Rhodes, Manager of Operation, San Diego, California.

My dear Mr. Rhodes:

I thank you for your letter of September 4th.

I shall not ask you to do anything unreasonable.

You have not written me in relation to Mission Gorge No. 3. Will you please write me a letter saying that you will vacate within sixty days from date and will repair any damage in relation thereto, and greatly oblige

Yours sincerely,

EF:KLM

Marson

July 1, 1924.

Mr. Fred A. Rhodes, City Manager, San Diego, Calif.

My dear Mr. Rhodes:

Inclosed herewith find map of Mission No. 3 as per your request at yesterday's meeting, showing the 1330 acres that would be flooded by the construction of a dam to the 330 foot contour.

You will notice the amount of land flooded in each case by each owner.

If you desire it I can help you secure the other half interest in the lands marked C, also the property marked Luce and Sloane.

Regarding Fitzherbert West land -- 53.3 acres -- that would be flooded, we own all the riparian rights, and it has mighty little value except for reservoir purposes. The quickest way I should suggest is to condemn it.

Practically all the Lemon Grove Irrigation District acreage - 400 acres - marked in green would be flooded.

I inclose also a map of El Capitan showing damsites No. 1 and No. 2, also lands owned by the Cuyamaca Company. Please note that if the city acquired El Capitan damsite they would have to build the cement conduit around Chocolate, South Fork, and possibly Sand Creek siphons.

Also inclosed find topographical map showing contour lines if dams were built either at No. 2 or No. 3 Mission Gorge.

Yours very truly,

ED FLETCHER

EF:AH

P. S. Will forward topographical map No. 2 and No. 3 reservoir sites tomorrow.

July 15, 1924.

July 11, 1924.

Mr. F. A. Rhodes, City Manager, San Diego, Calif.

My dear Mr. Rhodes:

As per your request inclosed find watershed area of El Capitan 87 square miles, less the small diversion from the South Fork flume.

No dam will ever be built on the South Fork if the agreement between the District and the city prevails. In addition thereto you will get all the surplus that could not be held back by floods from the Boulder Creek drainage and which would not be diverted at the diverting dam. In addition you would get all the surplus water flowing over the top of Fletcher Dam from a watershed of 91 square miles, the best average watershed in the county.

Please remember that the Fletcher Dam under the agreement with the District only has a capacity of less than 6,000,000 gallons. In addition thereto three or four years out of twenty there is a large spill over Cuyamaca Dam which would reinforce Boulder Creek to some extent.

The above is for your personal records,

Yours very truly.

EF:AH

Mr. Fred Rhodes, Manager of Operation, San Diego, Calif.

My dear Mr. Rhodes,

Referring to our conference this morning, with Mr. Claus Spreckels, re the District contract with the city, as per your request, under separate cover I am Surnishing you with a map of our Hormal Heights, Kensington Park and East San Diego distribution system for your records.

You can rest assured that the boundaries of the La Mesa Irrigation District will be extended to the easterly East San Diego city limits.

Under separate cover I am sending you Mr. King's report to the irrigation district, which has been approved by the state engineer and the state bonding commission. Attached hereto is copy of our option to the La Mesa Irrigation District dated April 5, 1924.

In case the district buys our Cuyamaca system you can rest assured I will go the limit to assist the city in any way I can to modify existing conditions in the El Capitan bill of the city before Congress.

Fletcher dam and El Capitan, which I will deliver to you shortly.

This letter is not for publication, simply an evidence of my desire to cooperate with you in every way possible to bring about a compromise between the district and the city.

Enclosed find revised contract between the District and the city with your suggested changes, and which I will be glad to recommend that the district accept. My suggestion is that you take this matter up with the council unofficially and make any further changes suggested, if any, and submit it at an early date, a suggested form of agreement which, in your opinion, the city council will approve. I will do everything possible to assist the city in this matter.

Yours very truly,

EF:KLM

July 15, 1924.

Mr. Fred Rhodes, Manager of Operation, an Diego, Calif.

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Mr. King is making a net safe yield report of Fletcher dam and El Capitan, which I will deliver to you shortly.

Enclosed find rovised contract between the District and the city with your suggested changes, and which I will be glad to recommend that the district accept. My suggestion is that you take this matter up with the council unofficially and make any further changes suggested, if any, and submit it at an early date, a suggested form of agreement which, in your opinion, the city council will approve. I will do everything possible to assist the city in this matter.

In answer to your inquiry re the possibility of the city immediately acquiring the distribution lines of the Cuyamaca Water Company in Kensington Park, Normal Heights and East San Diego, which we have reserved in our option to the La Mesa District, will say I had supposed the city would not consider the purchase of these distribution lines until such time as that territory became a part of the municipality of San Diego, but if it is your desire to purchase the above mentioned distribution lines at this time, will say, providing the irrigation district purchases the Cuyamaca System, I am sure that both my associate, Mr. Stern and myself, would sell the distribution lines above referred to, to the city immediately at an agreed valuation or value determined by arbitration in the usual manner. Personally I would be satisfied with any valuation that you and our superintendent might agree upon, and I am sure my associate, Mr. Stern, would be satisfied.

If the city did not care to issue bonds for the payment of said distribution lines, an arrangement could easily be made covering a period of years to pay for same.

We are collecting nearly 35 cents a thousand gallons for water sold in that territory to the consumers, as par rates established by the Railroad Commission, a copy of which is herewith enclosed, will show. We are averaging 15 cents a thousand gallons for all water sold wholesale to East San Diego.

The city, by taking our distribution lines over immediately, could easily sell water at a profit if acquired from the Cuyamaca System. It would eventually lead to annexation, particularly if the city owned the distribution lines, in my opinion. However, that is a matter for you and the council to discuss as to what is for the best interest of the city.

If the city made a contract with the district and also acquired our distribution lines, as above mentioned, in that case there would not be any chance of conflict and no necessity in the contract for a reservation which protects us in case wecchinue to furnish water to Normal Heights and Kensington Park.

This letter is not for publication, simply an evidence of my desire to cooperate with you in every way possible to bring about a compromise between the district and the city.

Yours very truly,

Jon M. Hutcher Jon Mr. Hutcher

Sept. 2, 1924

Mr. Fred A. Rhodes, City Manager, San Diego, California.

My dear Fred:

You informed me this morning that they were going to pass the water problem up to you for a solution. While I do not wish to be put in a position of trying to influence your decision one way or the other I do want to call your attention to a few points which I consider worthy of your consideration and which were touched on in our conversation this morning.

I have always felt and have so committed myself at times in various reports that any dual development of the San Diego River involves a tremendous economic waste. You and I both know that any money spent unnecessarily or for duplication of structures ultimately falls on the people as a whole regardless of whether it was spent by the City of San Diego, the Cuyamaca Water Company, or the La Mesa District.

I have also felt at all times that the San Diego River when fully developed was too small a proposition to justify any divided ownerships.

The Cuyamaca flume, as you know, lies approximately 200 feet above the river at the El Capitan site. The general sentiment seems to be that a dam at this site should be 190 or 200 feet in height. Should this dam be built it is probable that the average dopth of water would be about 100 feet. This water could be pumped into the main flume at a cost of approximately one cent per thousand gallons, and pumping would be necessary only at such times as there was not sufficient flow in the main river and South Fork plus the draft in Cuyamaca Reservoir to supply the demands of the City and the Cuyamaca consumers. In other words, the gravity supply would probably be sufficient for all but a few months during the summer season when pumping would be necessary.

that the cost of a conduit to the City, having a capacity of 10 million gallons a day, would be \$937,000, and that the annual cost of operation would be \$4800, and that the depreciation would be \$28,110. With interest at 4%, the interest charges would be \$37,480, or a total annual charge of \$71.390. There

is nothing included in these figures for maintenance and operation excepting the salaries of four men. The necessary repairs which would be required from time to time would probably bring the total annual cost of this line up to \$80,000. Should it be necessary to pump 10 million gallons of water daily throughout the year, disregarding the time that there would be a gravity supply, the charges would amount to only \$36,500 annually. The entire flume with a capacity of 20 million gallons daily could be rebuilt from the Diverting Dam to the Eucalyptus Reservoir and the pipe line, having a capacity of 10 million gallons daily, from that point to a connection with the City for much less money than the cost of the proposed pipe line from Capitan to the City with the additional advantage that the water would be delivered to the City at an elevation of approximately 200 feet greater.

With any dual development of the San Diego River watershed there will inevitably be disagreements possibly resulting in litigation over pumping from the underground basin. This, of course, would be eliminated under single ownership.

I don't want to take up too much of your time but I honestly believe that a study of costs, after making allowance for the revenue which you would receive from sales of water outside the City, will convince you that should the City desire to develop El Capitan the water will cost less by purchasing the Cuyamaca system and bringing the water in to the Eucalyptus and Murray dams than it will for the City to undertake the construction of an entirely independent system.

Going back to costs, it is vitally important that the City have some regulating storage at the Westerly end of their transmission line. Whatever this may cost, probably several hundred thousand dollars, should be added to the \$937,000 transmission line from El Capitan to the City, and for which Murray Dam would be the equivalent if the Cuyamaca system were purchased by the City.

This is a confidential letter to you personally and more fully explains our conversation today.

Yours very truly,

C. HARRITT

CH: ME

September 16, 1924.

5-6-76110

Mr. F. A. Rhodes, Manager of Operation, San Diego, California.

My dear Rhodes:

Confirming our telephone conversation today, enclosed find report of Mr. O'Shaughnessy re building of a gravity arch type of dam to the 330 ft. contour, giving estimates, etc.

We have the plans and specifications both for a rock fill and a gravity arch type, which I will be glad to show you if you desire.

I want to call your particular attention to the fact that if El Capitan is not built, the net safe yield of Mission No. 3 to the 530 ft. contour, covering the seven dryest years of record, is around 7 million gallons daily, and for the last twenty years the average is between 30 and 40 percent additional.

It seems to me that No. 3 is being penalized too heavy considering so many sources of supply that the City of San Diego can get in an emergency, and if No. 3 had been built to the 330 ft. contour in 1904, the not safe yield for the last 20 year period would have been in excess of 10 million gallons daily.

I wish you would go over this net safe yield study with Mr. King at your convenience. I am sure he can satisfy you.

Yours very truly,

EF: KLM

After Mr. Rhodes' trip with General Geo. W. Goethals to Mission Gorge Site No. 3 and El Capitan Soptember 28, 1924.

Understanding based on District buying Cuyemaca System and City not fighting the sale.

Rhodes will recommend to the city the purchase of Cuyamaca's interest in No. 3 for \$150,000; also Cuyamaca's interest in El Capitan, either from Flotcher or the District for \$150,000;

The city to build the conduit around South Fork and Chocolate;

The city to be allowed to build El Capitan at once, also pipe line from El Capitan to Murray reservoir direct, either thru Grossmont pass or at a point nearby, that will be available for the district to get water from;

City to buy at once the pipe lines of East San Diego, Normal Heights and Kensington Park and pay 9 cents a hundred cubic feet for the carrying charge for water to the district, for water that may be used within the boundaries above described until the litigation is settled. Noither party to jeopardize any of its rights.

The city agrees to keep Murray dam full of water at all times from El Capitan and the district can use all the water it needs from Murray dam without cost until the litigation is settled, but, it is understood the district will put in what surplus water it can each winter into Murray dam thru the present Cuyamaca System, after supplying consumer's needs.

City to pay nothing for what water it uses inside the city limits proper, not including East San Diego, until the litigation is settled.

City to furnish man to care for Murray dam, also maintain the pipe line to the city from Murray dam, at the city's expense, until the litigation is settled.

Platcher dam not to be built until litigation is settled, but El Capitan to be built at onco, and until litigation is settled the district can take all water it needs from El Capitan as well as Murray dam, without cost.

If district wins litigation, the El Monte pumping water is to be protected -- if city wins, district to be allowed to pump what water it can get at El Monte plant and without cost. Both parties agree to rush litigation to final conclusion.

If city wins paramount right suit, district in perpetuity, is to be allowed to divert and use as much water as it diverts during the year 1924 and to pay \$100.00 a year for said privilege.

The city also agrees to furnish any additional demostic water to the district needed, at cost, and any surplus irrigation water at a rate which the city council may set from time to time or by arbitration. The surplus demostic and irrigation water to be delivered out of the city's pipe lines at any point along line to Murray dam under pressure from El Capitan dam.

ing of Fletcher dam and will fully protect the district's rights to waters in the El Monte basin, in consideration of building El Capitan at the present time, the question of the amount of water in the Monte sands to be left to arbitration in the usual manner, and any shortage caused by the construction of El Capitan to be taken out of El Capitan

by the district without cost. If the District wins the paramount right suit, the district to be protected in its water filings on its own lands near Fanita Ranch and at Mission Gorge No. 3 until the city purchases same. When purchased the city to pay \$100,000 for the district's 400 acres of land and water filings.

All of the above to be considered as one agreement.

September 30, 1924.

Mr. F. A. Rhodes, City Manager, Son Diego, Calif.

My dear Mr. Rhodes:

Answering your inquiry regarding sales of water west of the east line of the Fast San Diego City limits which includes Normal Heights, East San Diego and Kensington Park, will say the sales have been as follows:

Year	Cubic Feet	Revenue
1921	18,827,680	\$ 29.578.07
1922	22,576,320	57:095.78
1925	32,508,640	49.998.54

Based on the sales of water this year to September first, the year 1924 sales will approximate \$75,000 showing a remarkable increase.

Yours very truly.

EF:AH

0ct.18 1924 920 EIGHTH STREET

Mr. Fred Rhodes, City Manager, San Diego, Calif.

Dear Sir:

You have asked me what effect the building of the Flotcher Dam would have on the Safe Yield of the El Capitan Reservoir.

The studies made by Mr. Savage were based on conditions on the River as they exist today, and for a reservoir capacity of 122,000 acre ft. I have made an independent study of the performance of El Capitan Reservoir based on Mr. Savage's runoff and check his figures of yield very closely. I then made a series of studies on El Capitan under the conditions that Fletcher Reservoir was constructed to the capacity of 17,106 acre ft., and find that the yield of El Capitan with a storage of 122,000 acre ft. would be reduced 1.1 million gallons daily.

The question is immediately raised by the laymen, "How is it that if the Fletcher Reservoir produces 4.4 million gallons daily the yield of El Capitan is only reduced 1.1 million gallons daily?" The explanation is simple and easily understood. The not safe yield on all Reservoirs is based on their performance during the greatest drought on record. In Southern California this drought occurred between 1895-96 and 1904-05. During this period there was little runoff in any of the streams. In computing the runoff available at El Capitan, Er. Savage very properly assumed conditions on the San Diego River as they exist

Mr. Fred Rhodes

-2-

of drought the runoff was so light that the diverting dam was able to divert a large portion of the runoff. Therefore, the building of Fletcher Dam would have held back very little more water than was diverted by the diverting dam during this drought period.

The following tabulation shows the runoff at El Capitan:
Column 1, Flotcher Dam not built; Column 2, amount of water wasted
past diverting dam; Column 3, waste over Fletcher Dam had this dam
been built; Column 4, runoff available at El Capitan with Fletcher Dam
built; Column 5, difference in runoff available at El Capitan had
Fletcher Dam been built.

YEAR	RUNOFF AT EL CAPITAN FLETCHER DAM NOT BUILT	AMOUNT WASTED PAST DIVERTING DAM	SPILLED OVER 150 ft DAM AT FLETCHER SITE	AMOUNT AVAILABLE AT EL CAP- ITAN WITH FLETCHER BUILT	AMOUNT HELD BACK BY PLETCHER DAM
1895-96	0	520	0	0	0
96-97	12500	7945	3366	7921	4579
97-98	0	0	0	0	0
98-99	Ö	Õ	0	0	0
99-00	Ŏ	o o	0	0	0
1900-01	2000	1059	0	941	1059
01-02	1600	1519	0	81.	1519
02-03	7800	3868	0 .	3932	3668
03-04	0	147	0	0	0
Total for 9 yr.Period	23900	15058	3366	12875	11025

able at El Capitan with Fletcher Dam built as against present conditions amounts to only 11,025 acre ft. during the entire period of nine years.

This would show an average amount held back by the building of Fletcher Dam of 1225 acre ft. annually; or, 1.1 million gallens daily.

Mr. Frod Rhodes

-3-

All computations are based on runoff figures as given by Mr. Savage which were also used by Mr. Freeman.

I trust this gives the information desired. If any further explanations are needed I will gladly go into the computations with anyone and feel sure that I can make it clear.

Yours very truly,

T. H. King

THE: EP

March 10, 1925.

Mr. Fred Rhodes, City Manager, San Diego, Calif.

My dear Fred:

My understanding of the tentative agreement as outlined by the Railroad Commission is that the only thing the City puts up now is \$100,000 to the District and takes a deed to the El Capitan damsite, the lands to be flooded and a 100 foot additional strip above high water line; that the District pays us for Mission Gorge No. 3, and you have forty years to pay for that in as well as the reservoirs and transmission line that you acquire from the District, while in Normal Heights and Kensington Park you buy that on a ten year lease contract, only putting up five percent of the agreed price, or that determined by arbitration with the Railroad Commission.

If you want to put in those siphons now, as I understand it, the District will put up the money and put in those siphons and you have forty years to pay for them in under your lease contract with the District. So the only thing you have to do now in the matter of cash is to pay the \$100,000 for El Capitan.

Please treat this letter confidential.

Yours very truly,

EF: AH

на<del>з</del> 10, 1925.

Managor of Operations, San Diego, California.

Dear Sir:

Confirming your verbal request today, in connection with the proposed settlement as suggested by the Railroad Commission in their letter of Pob. 24, 1925, will say my associato, Mr. Charles F. Stern, and myself will sell or lesse you the distribution systems of the Cuyamaca Water Company now used in serving water to the districts west of the east boundary of East San Diego, co-called, and adjoining the City of San Diego and known as Kennington Park, Toralta, Normal Heights and East San Diego, on a ton-year lease contract, payable five porcent down and five percent each six months thereafter, said lease to be along the lines of the La Jolla-Del Har pipe line agreement, giving you immediate possession when the lease is signed; the rental, or purchase price, to be computed in an amount so as to provide interest on deferred payments at the rate of wix percent per annum, payable semi-annually, and subject to a contract being drawn up protecting all parties in interest;

The price of the existing system and its intangibles to be mutually agreed upon, or the value left to the Railroad Commission of California, their decision to be final.

The foregoing offer of sale being subject to confirmation and approval by the Railroad Commission, if such approval is necessary.

Yours very truly,

EF:KIM

Oc Stern

Con Ser Can Para

March 11th, 1925

Mr. Fred Rhodes, City Manager of San Diego, San Diego, California.

Doar Sir:

As per your request, I submit the following on the sales of water in 1923 and 1924, both East of and West of the Easterly City limits of East San Diego:

The sales of water West of the East boundary of East San Diego were - Irrigation ..... 4,275,260 cubic feet Domestic ..... 40,079,290 "

The sales of water West of the East boundary of East San Diego were segregated as follows:

#### Domestic

	1923	570		1924		
Ken. Park Normal Hgts.	1,315,080		Ft.	1,546,440		Ft.
East San Diego Granada	21,745,910 478,350	11	n n	30,015,700 467,620		11
Tracts & misc.	533,770	n	17	505,410	n	n
	29,845,400	cu.	Ft.	40,079,290	Cu.	Ft.

# Irrigation

18 Misc. irrig	3,128,710	Cu.	Ft.	4,275,260	Cu.	Ft.
Combined	32,974,110	Cu.	Ft.	44,354,550	Cu.	Ft.

All irrigation consumers on this system pay each month for 2000 cubic feet of water at the regular domestic rate. The water thus used is included in the foregoing tabulation as irrigation water. However, to arrive at the revenues to be derived from the sale of this water, this amount should be deducted from the irrigation water and added to the domestic. There were approximately 1800 one month's irrigation consumers, therefore, 3,600,000 cubic feet of water should be deducted from the irrigation consumption and added to the domestic. This was on our own system only.

In the Spring Valley territory, the Lemon Grove territory, the Chollas Mutual Water Company's territory and various other small distributing concerns which receive the irrigation rate there is a substantial domestic consumption. We have no means of arriving at the amount thus used but it would probably be many million cubic feet annually.

consideration shows an increase in 1924 over 1923 of approximately 4.2%, while the increase in domestic use in the same area is about 22%. These figures again are dealing with our consumers only and do not take into consideration the increased domestic consumption supplied by the various independent distributing companies. The use of water within the territory west of the East boundaries of East San Diego increased during the year almost 35%.

The various maps, etc., you have requested are being prepared and will be furnished you at the earliest possible moment.

Yours very truly,

Cofanilla

Superintendent of Cuyanaca Water Co.

CH:ME

March 23, 1925.

Mr. Fred Rhodes, City Manager, San Diego, Calif.

My dear Mr . Rhodes:

records of the old San Diego Flume Company, as well as our own, as near as we can make out at the present time according to the records in the matter of riparian rights on the San Diego River.

within the Indian Reservation maked in yellow represent the El Capitan Reservation. By act of Congress we were given the right to build the diverting dam, the height was not limited, and to divert any and all water desired at that point. We also had a temporary pumping right to pump from the sands of the El Capitan Indian Reservation which has never been revoked.

riparian rights which we control or own. We did not own the Henderson lands, but we have the riparian rights thru the old San Diego Flume Company - a matter of official record. This also applies to Head. We own the Ray property outright. I do not know just what the acreage is. We also own the Kuehner property, being 320 acres marked C. W. in blue.

The El Capitan Damsite No. 1 and 2 is marked on the map as to location.

Regarding the property further west marked S.D. & F. Company, we acquired these riperian rights thru the old San Diego Flume Company.

Regarding the El Monte Ranch Company lands in green, I signed a contract with them which they signed as well giving consent to build South Fork and Fletcher dams, but Mr. Murray never signed it. I don't know whether it is any good or not, but I think it is, as far as the El Monte Company is concerned.

Regarding the lands marked San Diego Mlume Company which embrace the town of Lakeside, running as far east as the El Monte Pumping plants, will say that we have these riparien rights on record under an agreement with the El Cajon Valley Land Company affecting all of their lands, and

we secured same from the San Diego Flume Company. We are of the opinion that they go a long distance up toward Foster. Only a search of the records will tell just what we own.

Going down the river we come to the tract in green marked Thum in red. We have the consent to build Fletcher and South Fork dams officially of record.

continuing west you will get from the District the lands marked C.

Continuing further west you get part of the Fortuna Rench riparian rights under an old San Diego Fhume Company agreement of record. This property is now owned by Fitzherbert West I believe. It embraces several thousand acres of riparian rights in the centract.

continuing west, Ed Fletcher owns an undivided one-half interest in Lot C, also all of Lot B and 200 acres in E on which the damsite is located. I will personally consent to transfer the right to build so far as it affects these last mentioned lands, the Fletcher Dam, El Capitan, San Vicente and Mission Gorge No. 5, without any extra charge.

but I should get in return the consent to purchase domestic water at domestic rates for the lands adjoining when the dams are built.

to the ocean represent riparian rights that we acquired thru the San Diego Flume Company, and I have no doubt but what if we should search all the records on the river we would find a number of other additional lands on which we have acquired the riparian rights, but of which we have no record at the present time.

This history is only tentative in character, but gives you some idea of what we will transfer when we transfer all our rights.

Kindly acknowledge receipt of this map and letter, and oblige,

Very sincerely yours,

March 27, 1925.

Mr. Fred Rhodes, City Manager, San Diego, Calif.

My dear Mr. Rhodes:

As per your telephone request, attached hereto is list of real estate to be deeded and for which certificates of title will be furnished.

We never received any certificate of title for the right-of-way of our flume line for nearly thirty miles from El Capitan Indian Reservation to Eucalyptus Reservoir, but we have been in undisturbed possession for forty or fifty years, and Districts takes this right-of-way as is. We only have an easement for right-of-way for a ditch line from Eucalyptus Reservoir to Murray Dam, but we can refer you to the recorded easement if desired. This also applies to the floodage rights to the 100 foot contour for part of the lands flooded by Murray Dam.

In our hurry there may be some slight errors in legal description of the properties herewith attached which can easily be checked over and verified by the title company. As you know, it will take some time to get out the certificate of title to these lands, but we are ordering same today. This should not hold up the signing of the contract in any way as everything will have to be put in escrow in any event, and there is no use in paying for two continuations of certificates of title. We can furnish the old certificates of title now which will include these lands and other lands not being sold to the District, if they will be of any help, but I don't see how the old certificates will be of much value to you.

For your information, will say that the Southern Title Guaranty Company have issued certificates of title describing large tracts of land by section and quarter section and certifying to the ownership to a certain elevation above sea level. In other words, all the lands in the Bernardo Ranch have been deeded to the 330 foot contour, and said deeds passed on as legal and certified to by the title company; therefore a deed of this character can be made both

EF:AH

Q

to Fletcher, El Capitan and Mission No. 3, so that the City gets to the 175 foot contour above the Etream bed at Fletcher, 200 feet at El Capitan, and 210 feet at Mission No. 3. Describing in each case the lands affected by section and quarter sections, which we control, it makes the description short and sweet.

The above is just a suggestion, and will save at this time very expensive metes and bounds surveys for the transfer of lands flooded in the three days above mentioned.

Inclosed herewith find water filings on the San Diego River made for the interests of the San Diego Flume Company and the Cuyamaca Water Company, also our permits from the State of California, our application of due diligence, and our applications for water which you have asked for. I don't think we have overlooked anything, for it is our intention to transfer all water rights, etc., also all lands as pledged in our conferences with the Railroad Commission of California. If there is anything lacking under that arrangement we will make good.

Please let me hear from you if I can be of any further service at this time.

Yours very truly,

---

F. A. RHODES

MANAGER OF OPERATION

CITY ENGINEER

SUPERINTENDENT OF STREETS

W. E. METZ

CHIEF CLERK

# OPERATING DEPARTMENT

March 30, 1925.

ENGINEERING
STREET
WATER
SEWER
BUILDING INSPECTION
ELECTRIC
BOILER "
MACHINE AND AUTO SHOPS
PUBLIC BUILDINGS
GARBAGE AND RUBBISH
PUEBLO LANDS
VOCATIONAL HOME
VROOMAN ACT IMPROVEMENT

BUREAUS

Mr. C. Harrit, Supt., Cuyamaca Water Co., San Diego, California.

Dear Sir:

The sum of \$30,000.00 was included in our estimates for a pumping plant at El Monte and in case the proposed settlement, as submitted by the Railroad Commission, is entered into by the City of San Diego, the city would take over these pumps at this estimated cost.

Very truly yours,

FAR/1.

J.a. Thrdes

MANAGER OF OPERATION.

co fleri

#### OPERATING DCPARTMENT CITY OF SAN DIEGO, CALIFORNIA MAIN OFFICE CITY HALL

STREET WATER SEWER BUILDING INSPECTION ELECTRIC BOILER PUBLIC BUILDINGS GARBAGE AND RUBBISH PUEBLO LANDE VOCATIONAL HOME

April 4, 1925.



Cuyamaca Water Company, San Diego, California.

Gentlemen:

Your selection of Krogh pumps, equipped with General Electric or Westinghouse motors, will be acceptable to the City Operating Department, should the City take over the Cuyamaca System.

Very truly yours,

FAR/1.

MANAGER OF OPERATION .

BUREAUS

ENGINEERING MACHINE AND AUTO SHOPS VROOMAN ACT IMPROVEMENT CITY POUND

F. A. RHODES MANAGER OF OPERATION SUPERINTENDENT OF STREETS

W. E. METZ

CHIEF CLERK

OPERATING D'PARTMENT CITY OF SAN DIEGO, CALIFORNIA MAIN OFFICE CITY HALL



April 9, 1925.

BUREAUS

ENGINEERING STREET WATER SEWER BUILDING INSPECTION ELECTRIC BOILER MACHINE AND AUTO SHOPE PUBLIC BUILDINGS GARBAGE AND RUBBISH PUEBLO LANDE VOCATIONAL HOME VROOMAN ACT IMPROVEMENT CITY POUND

Cuyamaca Water Company, 920 8th St., San Diego, California.

Gentlemen:

Your selection of the Lane & Bowler pumps for installlation at the El Monte Pumping Plant will be entirely satisfactory to the Operating Department of the City of San Diego.

Very truly youre,

FAR/1.

MANAGER OF OPERATION.

F. A. RHODES

MANAGER OF OPERATION

CITY ENGINEER

SUPERINTENDENT OF STREETS

W, E. METZ

CHIEF CLERK

# OPERATING DEPARTMENT

April 11, 1925.

BUREAUS

ENGINEERING
STREET
WATER
SEWER
SUILDING INSPECTION
ELECTRIC
SOILER
MACHINE AND AUTO SHOPS
PUBLIC BUILDINGS
GARBAGE AND RUBBISH
PUEBLO LANDS
VOCATIONAL HOME
VROOMAN ACT IMPROVEMENT
CITY POUND

Cuyamaca Water Company, 920 Eighth St., San Diego, California.

Gentlemen:

In case your Company is put to additional expense in placing watermains in Normal Heights on account of the paving of streets, such addition-expense can be added to the valuation arrived at by Mr. Harrit and myself.

We agreed, at the time of making this valuation, that there would necessarily be a change on account of the lapse of time between the time of valuation and the time the city would be asked to take over the system which would have to be taken care of at the time of actual transfer.

Very truly yours,

FAR/1.

MANAGER OF OPERATION.

Co. The madeus.

April 29, 1925.

Mr. F. A. Rhodes, Manager of Operation, San Diego, California.

Dear Sir:

In checking over the schedules of property to be transferred to the City of San Diego by the La Mesa, Lemon Grove and Spring Valley Irrigation District, I beg to advise that before said schedules can be made a part of the contract to be entered into between the Cuyamaca Water Company, Ed Fletcher and his associates and the La Mesa, Lemon Grove and Spring Valley Irrigation District and the City of San Diego, it will be necessary to furnish the following information:

### CUYAMACA DAM:

Establish the U. S. Datum at the Cuyamaca dam site and an actual complete survey of the high water contour which is level with the top of the Cuyamaca dam, and which will include all lands that are to be conveyed, together with a description of the land to be conveyed below said dam site:

Also, a description of land to be occupied by the caretaker's house at said dam, and a description of an easement up to and including the spring which supplies water to said care-taker's house;

Also, a description of all easements for ingress and egress to and from the above property.

### KELLY DITCH:

Furnish a center line survey of the above ditch, together with the width of the rights of way to be conveyed;

Also, a description of all easements for ingress and egress to and from the above property.

--3.

BOULDER CREEK:

Furnish a center line survey of Boulder Creek natural channel together with width of rights of way to be conveyed;

Also, a description of all easements for ingress and egress to and from the above property.

#### BOULDER CREEK DITCH:

Furnish a center line survey of said ditch from Boulder Creek to Fletcher Dam and Reservoir Site, together with width of rights of way to be conveyed;

Also, a description of all easements for ingress and egress to and from the above property.

### FUNTCHER DAM AND RESERVOIR SITE:

Establish the U.S.G.S. datum at stream bed of said dem and reservoir site and make an actual complete survey of the high water contour which is 175 feet above said datum and which will include all the lands which are to be conveyed, together with description of lands to be conveyed below said dam site and one acre of ground for care-taker's house;

Also, furnish a description of all easements for ingress and egress to and from the above property.

# DIVERTING DAM:

Furnish actual survey showing location of the above diverting dam and reservoir together with description of property to be conveyed with same;

Also, a description of land to be conveyed with care-taker's house:

Also, furnish description of all easements for ingress and egress to and from the above property.

# BE CAPITAN DAMSITE:

Furnish a description of all lands owned by Ed Fletcher, Cuyamaca Water Company, C. F. Stearns, W.S.K. Brown as administrator of estate of James A. Murray, deceased, and La Mesa, Lemon Grove and Spring Valley Irrigation District, lying within the San Diego River watershed and being between the westerly line of El Capitan damsite No. 2 and Mission or False Bay;

Also, furnish description of all easements for ingress and egress to and from the above property.

#### CUYAMACA FLUME:

Furnish complete center line survey of said flume, together with width of rights of way to be conveyed;

Also, complete description of said flume, together with inventory of all personal property and equipment;

Also, a description of land occupied by care-taker's houses along said flume;

Also, furnish a description of all essements for ingress and egress to and from the above property.

#### SOUTH FORK DIVERTING DAM AND FLUME:

Make an actual survey showing location of said dam and reservoir, together with description of property to be conveyed with same;

Also, a description of property to be conveyed on which caretaker's house is located;

Also, an inventory of all personal property and equipment;

Also, furnish a description of all easements for ingress and egress to and from the above property.

## EL MONTE PUMPING PLANT:

Furnish inventory of all personal property and equipment, together with a center line survey of pump line and ditch, from said El Monte pumping plant to the Cuyamaca flume, together with width of rights of wayto be conveyed;

Also, furnish a description of all essements for ingress and egress to and from the above property.

### GROSSMONT RESERVOIR AND APPURTENANCES:

Furnish description of the lend to be conveyed with the above reservoir, together with an inventory of all personal property and equipment;

Also, furnish a description of all easements for ingress and egress to and from the above property.

### EUCALYPTUS RESERVOIR:

Furnish inventory of all personal property and equipment;

Also, furnish a description of all easements for ingress and egress to and from the above property.

# LA MESA DITCH:

--4.

Furnish center line survey of the above ditch, together with width of rights of way to be conveyed;

Also, furnish a description of all easements for ingress and egress to and from the above property.

#### MURRAY RESERVOIR:

Furnish a complete metes and bounds description of all lands flooded and under lease within the Murray Reservoir.

Also, furnish a description of all easements for ingress and egress to and from the above property.

Description of property submitted by Cuyamaca Water Company does not cover a portion of the land actually occupied by the dam; 3.5 acres were deeded to Ed Fletcher and associates in 1917 by M. C. Healion, lying adjacent to and westerly of the land described by said Cuyamaca Water Company and which will be necessary for the operation of said reservoir.

# MURRAY 36" SUPPLY LINE:

Furnish center line survey of the above line together with width of rights of way to be conveyed;

Also, furnish a description of all easements for ingress and egress to and from the above property.

#### 5850' 16" R. S. Pipe 5850' 20" R. S. Pipe:

Furnish center line survey of the above pipe line, from El Cajon Avenue to El Cerritos Hill, together with width of rights of way to be conveyed;

Also, furnish a description of all easements for ingress and egress to and from the above property.

## LA MESA PUMPING PLANT:

Furnish an inventory of all personal property and equipment, together with description of land occupied by said pumping plant under lease;

--5.

Le Mesa Pumping Plant, cont'd:

Also, furnish a description of all easements for ingress and egress to and from the above property.

#### TELEPHONE LINES:

Furnish actual center line survey of all private telephone lines serving any and all of the above property, together with width of reasements to be conveyed;

Also, furnish a description of all essements for ingress and egress to and from the above property.

Very truly yours,

S. J. HIGGINS

City Attorney.

YAJ/EM

# COL. ED FLETCHER and FRED A. RHODES Col. Fletcher's Office Wednesday morning May 6th, 1925.

Col. Fletcher: "Well, the beginning of the end, Fred. You read this morning's paper, didn't you?

Mr. Rhodes: "Yes, I think Hall made a mistake when he said 9 million gallons as a maximum. It is McClure's advice that the contract should not specify any definite amount. It might invalidate the bonds if the supply were not sufficient."

Col. Fletcher: "What's the trouble regarding the rates the district is to charge for water that you are objecting to?"

Mr. Rhodes: "Those are things I talked to King and Hall about.
King says they are going to reduce the water rate. There is no reason why the man who uses the water should not pay for what he is getting."

Col. Fletcher: "I think you are worrying without any necessity, for this reason, that the law distinctly states that you must charge cost for the water."

Mr. Rhodes: "According to King you are not going to charge cost for it."

Col. Fletcher: "In the first place you should not expect the district would allow you to go in and dictate what rate they will charge for water. On the other hand the laws of California regulate. The only man who can answer that question is the state engineer of California, because under the law he has final jurisdiction."

Mr. Rhodes: "Mr. King proposes to have water sold for less than cost and have the land owner who does not develop pay for part of it. --- It is not fair to those who are not getting water. The fellow getting the water should pay for the cost of the water. The land owner should pay the cost of distribution lines, maintenance, etc. to his place, and charged to the district."

Col. Fletcher: "Let me ask you this. Do you for one minute think they will consent to an agreement whereby the city dictates to the district what they shall charge?"

Mr. Rhodes: "They cannot do it."

Col. Fletcher:: "What will satisfy you?"

Mr. Rhodes: "I don't know what would satisfy us, except that their general policy will be continued, and the land owner pays 6 cents for irrigation and 16 cents for domestic water, plus the reasonable cost of distribution."

Col. Pletcher: "If you had an assurance from Mr. Hall of the District

that they propose to charge everybody according to the cost of water that they use for irrigation and domestic, plus the cost of the interest on their districution lines and operation and maintenance, would that satisfy you?"

Mr. Rhodes: "Plus the cost, the interest on distribution lines --plus cost they pay the city for water, plus cost of reading meters, collecting bills, etc. --

Col. Fletcher: "Would that be satisfactory to you?"

Mr. Rhodes: "Satisfactory to me if we can get it fixed as to cost. We would be satisfied if we knew they would make a reasonable demand for water, increasing the demand gradually, and not going to demand all the water at once, -- stretching it over a period of 35 or 40 years."

Col. Fletcher: "Then as I understand your position, it is this -that you believe it is a mistake for Hall or the district to change the
agreement by designating a maximum amount, and changing the agreement so
that a definite amount is now inserted where before the "reasonable'
demands were agreed on."

Mr. Rhodes: "I do not believe it should be changed from the way it was agreed on at the San Francisco meeting."

Col. Flotcher: Do you think it is a mistake --- Do you think the council will change their point of view agreeing to 'reasonable demand'.

Mr. Rhodes: "I do not know. One day they are all right and the next day they are off."

Col. Fletcher: "Would \$9 million gallons a day be satisfactory to you if the council insists upon a definite appunt?"

Mr. Rhodes: "I think the quantity too much. If they continue the policy as they have in the past they will not need that much. I think the whole thing too much."

Col. Fletcher: Would you prefer 9 million gallons a day to a 'reasonsable amount'".

Mr. Rhodes: "I believe 9 million gallons a day would be more than they need. I think 8 million gallons a day is more than they need."

Col. Fletcher: "Fred, talking between brothers, if I can get them to agree to 82 million gallons a day, is it not a good thing to let me find out if the state engineer and the bonding commission will approve it.?"

Mr. Rhodes: If they approve it. I do not think they will."

Col. Fletcher: "If I can get them to approve it, what do you think about it and what will your attitude be?"

Mr. Rhodes: "I think it would be better as far as getting the council to agree to it." (meaning the entire contract)

Col. Fletcher: "What Would you recommend to the council 82 million gallons?"

Mr. Rhodes: "About 8 millions should be the maximum."

Col. Fletcher: "I have got to work under cover here, as you know. Tell me, as a final ultimatum and rather than bust up this, would you agree to 82 millions a day if the bonding commission will approve? Say 'yes', will you?"

Mr. Rhodes: "82 million gallons is about one-third of the total waters of the river."

Col. Fletcher: "Wall you recommend it to the council? Say 'yes' won't you?"

Mr. Rhodes: "Well, I agree, I will."

Col. Fletcher: "Have you any objection to my wiring to the state engineer and the state attorney general, who are the majority of the bond commission, and let me get them down here and let me get them committed? They tell the district what to do. The district is now trying to dictate to the city but the commission will dictate to them, and I am trying to bring harmony. Have you any objection privately to my doing this?"

Mr. Rhodes: "No. That would give them (the district) a third of the waters of the river, and I think it is fair."

Col. Fletcher: "But, Fred, way down deep it is an injustice to that system and an injustice to the river to talk net safe yield any more based on those 7 dryest years, because for the last 20 years the net safe yield has been 30 to 50 percent more, and on top of that, there would have been 25 percent more net safe yield if you had had the efficient pumping plant in those 7 dry years we have now. Do I make it plain? Do you agree?

Mr. Rhodes: "Yes, I do."

Col. Fletcher: "You know way down deep you are driving a hard bargain. I don't blame you and I respect you for it. I want to ask one more question Before I ask you that question I am going to tell you what the situation is. Stearns, Crouch & Sanders, Hall, King, all of them, have lost hope believing that the council are at this time just stalling for other purposes. Am I right or wrong?"

Mr. Rhodes: "You are wrong. I do not think they are stalling for a purpose. They want the thing to go before the people, something they can say if right." They are afraid of the demands for water. If they knew positively that the present policy of increasing water development will be continued out there they would not be afraid. Held has always been favor of this, but he is scared to death that the district will use up all the water that the city developes, with the city holding the sack.

He is afraid that as soon as the district and the Cuyamaca Water Company get from under the jurisdiction of the Railroad Commission and this sale is confirmed that the district will encourage the use of water. This new angle on it has caused him to change his mind."

Col. Fletcher: "My attorneys are telling me that Higgins is planning to go right ahead with that suit on the 5th of June in Santa Ana in their opinion, and this is only a stall." Is this so?"

Mr. Rhodes: "Not unless the council tells him to."

Col. Fletcher: They have not told him yet?"

Mr. Rhodes: "No. We are going to have a conference with the city council and Board of Directors of the irrigation District, and I believe they can get together. We are going to put this matter to the district."

Col. Fletcher: "When are you going to get it?"

Mr. Rhodes: "We were working on it yesterday. Then we are going to ask the Board of Directors of the District to meet with the council and see what we can do about the definite amount of water. If we can determine on that then we will talk about policy, what their policy will be on increasing the use of water. If they want to take 82 million gallons as a maximum I think we can get toghther."

Col. Fletcher: "Then you think there is still some use in my doing what I can to solve this?"

Mr. Rhodes: "Yes. Just because everybody blows up doesn't mean that everything is all off." I think they blow up on me about once a month."

Col. Fletcher: "Now I am having a hard time keeping this committee from filing these initiative petitions."

Mr. Rhodes: "No use filing them. They are doing all they can. There is not any use in trying to rush the thing."

Col. Fletcher: "They know they are being circulated?"

Mr. Rhodes: "oh, yes. Thayxan I think it would do more harm than good to file them at the present time."

Col. Fletcher: "I am urging the committee to hold back the filing of the petitions. I agree with you, if they are sincere."

Mr. Rhodes: "They are sincere."

Col. Fletcher: "What about Spreckels? Has his attitude changed? Do you know if their attitude is changed?"

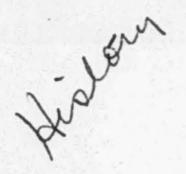
Mr. Rhodes: "No, it is not changed except that they want to know if they can, they would like to know the definite amount of water. I think

they will be satisfied with 82 million gallons."

Col. Fletcher: "That is a joke, their using 85 million gallons. You know darn well it has taken 45 years to bring it up to 35 or 4 million gallons a day and it will take 20 years more to double it, and within that time 3/4ths of the land now in the district will be in the city."

Mr. Rhodes: "I agree with you. If they will follow their present schedule we can go ahead with our development - if they do not ask for too much. Don't give up hopes because somebody blows up on you!

Col. Fletcher: All right, I'll keep at it. Thanks."



November 18, 1925.

Mr. Fred Rhodes, City Manager, San Diego, Calif.

My dear Fred:

You have asked me to put in concrete form the reasons why the City should acquire the distribution lines in Normal Heights, East San Diego and Kensing ton Park.

In your report to the City Council on the El Capitan Dam proposition you stated that the present water supply cost the City \$900,000 per one million gallons daily, and that the cost of this water was 1924 per one thousand gallons. It is generally understood that the safe net yield of the City's system is about ten million gallons daily. The use in the East San Diego, Normal Heights area is now just under one million gallons daily, and is increasing rapidly each year.

By taking over the properties of the Cuyamaca Water Company in Normal Heights, Kensington Park, and East San Diego on the basis of your and my appraisal; as of this year, and corrected to date, you would receive for approximately \$200,000 an addition to your water supply, amounting to at this time, about ten percent of the City's safe supply, or about one million gallons daily. I am referring to the contract between the Cuyamaca Water Company and the La Mesa Irrigation District whereby you would purchase your water from them at 9d a hundred cubic feet.

I have been informed by Mr. Fletcher that if you purchased the distribution lines in Normal Heights, Kensington Park and East San Diego at a valuation that you and I might agree on, that the Cuyamaca Water Company would turn over its contract with the District without any additional charge whatsoever. This contract, together with all the property involved, can be acquired by the City without the expenditure of a single dollar. There is a 6¢ margin of profit between what you would pay the District for this water and your regular city water rate. This profit would

yield you on the present consumption \$25,000 annually. But you can purchase this property on terms which will permit you to operate, make necessary extensions, and pay the Cuyamaca Water Company out of your profits. In other words, I am satisfied the Cuyamaca Water Company would be willing to lease to the City this system covering a twenty-year period on monthly payments of \$1000 a month with 6 percent interest. This means that the system would practically pay for itself in less than twenty years, and you would in perpetuity be acquiring a water right of a minimum of one million gallons a day from the La Mesa District, which in itself is worth more than the total purchase price of the distribution lines in Normal Heights, Kensington Park and East San Diego.

Cuyamaca distribution lines above mentioned, I am of the opinion that the Reilroad Commission of California would upon request, immediately establish a much higher rate for the water you are now using in East San Diego, to protect the investment of the Cuyamaca Water Company, and if you furnish the consumers within the City in Normal Heights and East San Diego with city water you will then lose your right to take water from the Cuyamaca water Company, and to that extent, to day being a million gallons a day, you will add to the burden of the present city system, while in reality the City should acquire every drop that it can get and more, by giving up this cheapest source of supply that the City can secure today.

the fact that there is a large, high-class transmission main on Cajon Avenue from very nearly your easterly city limits to Stock ton Avenue, a distance of approximately two and a half miles in length. This line consists of twelve, sixteen and twenty inch pipe, which is of sufficient size to take care of any need of the City for the next ten or twenty years to come. It also includes a twelve inch cast iron main to the edge of Normal Heights.

of having Murray Dam connected up with your City system as an emergency supply. As you know, the agreed valuation made by us last spring is as follows:

Hormal Heights distribution lines	\$58,000
Kensing ton Park	20,000
East San Diego	92,000
Teralta	17,000

acquire at the present time all of the distribution lines of the Cuyamaca System in Normal Heights, East San Diego and Kensington Park, I would recommend to Mr. Fletcher that the Normal Heights distribution lines alone be transferred to the City if the City desires them on any equitable lease basis, and the City could immediately grant the relief asked for in Hermal Heights in the way of reduced rates.

The following information may be of interest:

There are 1825 services and meters, all in good condition, and most of them comparatively new. There are 155,000 feet of pipe, of which 49,500 feet is from two to twenty inches in diameter, cast iron; 1200 feet of new 24 inch No. 10 riveted steel pipe; 4000 feet of 20 inch reinforced concrete, and most of the balance is new screw pipe.

Another element entering into the situation is the fact that more than 500 of the present consumers have paid \$15.00 for connections with the Cuyamaca Water Company system, and should they discontinue this service, this amount will be lost to them.

owing to the elevation of Murray Dam, the whole area, including East San Diego can be supplied by gravity. Should the City ever furnish a supply from any other source, the necessary operating expenses for pumping and stand pipes, not including the cost of the stand pipes, would pay interest on the entire purchase price.

with to emphasize the fact that should the Cuyamaca Water Company lose the sales of water to the individual consumer, it would be necessary for the company to practically double the wholesale rate to the City of San Diego. This, however, would mean the City would probably discontinue the purchase of water from the Cuyamaca Water Company, but that would be decreasing the City's water supply by a minimum of one million gallons daily, which water would be transferred to the irrigation district and placed on farming lands outside the City.

mands some cross lines east and west, six inches in diameter pipelines, or larger. These can be installed out of the profits and at no expense to either the City or the Normal Heights people, a majority of whom are at this time receiving

adequate service.

Summing the situation up, by taking over the Cuyamaca holdings, the City will acquire a supply of water equal to about one-tenth of its present safe yield, including all the distribution lines, which cost nearly \$300,000 - an approximate valuation of \$200,000, as made by you and myself this spring. The City can purchase this property, including this one million gallons of water daily under a contract to pay for it out of the difference between what they pay for the water and what they sell it for. There will be no necessity for assessing \$100 a lot on the Normal Heights property owners, and there will not be one cent of indebtedness against the territory served.

What the City should do, I cannot believe but what good business judgment will compell the City to protect itself and its consumers by entering into an agreement along the lines that I have outlined.

you have to make in the matter.

Yours very truly,

C. HARRITT

CH: AH

March 24, 1926.

Mr. F. A. Rhodes, City Manager, City Hall; San Diego, California.

My dear Mr. Rhodes:

Inclosed find copies of rights-of-way agreement thru our Mission Corge lands, together with letter to Mr. Higgins. You will notice that he has approved the agreements as to form with one exception -- that the tap should be an inch and a quarter instead of two inches. This I have changed. Mr. Kingsbury will deliver these papers to you.

If you approve the conditions of the easements, Mrs. Fletcher and I will sign same before leaving for the East, and will make no charge for this mile and a half of rights-of-way, putting them in the hands of Mr. Hendee as specified in my letter of the 24th.if and when the city and ourselves get together on the Normal Heights matter.

In order to relieve the situation in Normal Heights and give adequate pressure, it is necessary to lay the following cast iron mains in Normal Heights by July first next. We have had an average of 50 new taps a month in the Normal Heights section alone for the last year. The needed installation as recommended by our engineer is as follows:

A six inch cast iron main on Monroe Avenue from 53d 3t. to 41st Street, inclusive, which is an extension of the present six inch cast iron main, the distance being approximately 2500 feet;

Also a six inch cast iron line, 3,000 feet in length, from the North line of Adams on Hawley to Jefferson, thence Westerly on Jefferson to Mission Drive, the estimated cost of this installation being approximately \$15,000.

This will take care of the needs of the Normal Heights-Teralta section with sufficient pressure, for a number of years.

The Cuyamaca Water Company is willing to make this installation immediately at its own expense and sell the Normal Heights distribution system, also the Teralta distribution system which connects in with the Normal Heights system, together with the new installation above mentioned, for the sum of \$100,000 payable at the rate of \$5,000 down and \$1,000 a month with interest

at 6% payable quarterly on deferred payments until paid, in the form of a lease similar to the Del Mar-La Jolla pipeline lease, protecting all parties in interest. The City can, if it desires, immediately on signing this lease, furnish water to the normal Heights-Teralta section from its own system, and the Cuyamaca water Company will allocate this water to other sections.

I have been informed by the president of the La Mesa Irrigation District that the La Mesa District would be glad to be relieved of the responsibility of furnishing any water to the City or the Cuyamaca Water Company, and use that water for lands within the District. If the City desires to take over the distribution lines within the city limits of San Diego at the price agreed upon by you and our engineer, and furnish your own supply of water from your own system to this territory, I am of the opinion this arrangement could be consummated immediately and the District relieved of any further responsibility in the matter of delivering water to the City.

Normal Heights is growing rapidly and is putting in forty or fifty new taps a month. The present system in the Normal Heights and Teralta District is adequate for the next six or eight years providing the new installation is made on Monroe Avenue, approximately 2500 feet, and on Hawley and Jefferson Streets, approximately 3000 feet as above referred to. Owing to friction losses if the above pipeline is not installed by July first next, the pressure is going to be low and there is going to be a shortage of supply during the hot days owing to lack of capacity and the increased demand.

If you purchased the Normal Heights-Teralta systems as above referred to and wanted to continue purchasing water from the Cuyamaca Nater Company at rates established from time to time by the Railroad Commission of California, the present prices prevailing until changed by the Railroad Commission, we could install meters in Normal Heights at the corner of Adams Avenue and Kensington bridge, also Mission and 48th Street, and also on the main line on Monroe Street, thereby completely segregating the Cuyamaca Nater Company's distribution system from the City's and eliminating all confusion in relation thereto.

The writer still feels that the best interests of the City will be conserved by purchasing not alone the Normal Heights and Teralta system, but our main lines in East San Diego and Kensington Park for the price of \$192,500 as agreed upon by yourself and our engineer as of date of last November, the physical value of this property alone being nearly \$300,000 as our cost. In addition you would be getting a perpetual right to purchase up to a million gallons of water a day from the District without any cost to you, that right alone in my opinion

being worth at least \$500,000, for it has cost the City nearly \$900,000 for every million gallons of water daily net safe yield that has heretofore been developed, and you will be getting this that has heretofore been developed, and you will be getting this water without the necessity of the City putting a dollar into its development cost, saving your bonding margin to that extent.

However, I repeat that I feel sure the pistrict will be glad to cancel this obligation at any time the city so desires. If the City desires to go ahead on either the purchase of our entire system within the city limits as tentatively agreed to last November, or if they desire to purchase the Normal Heights to last November, or if they desire to purchase the Normal Heights Teralts system as outlined in this letter, immediate action is necessary as an emergency exists in our opinion.

way possible in this matter. I am leaving town for several months within ten days or two weeks and it is necessary that some action be taken immediately. I have mailed a copy of this letter to the Mayor and every member of the Council for their information.

Yours very truly.

EF:AG

April 2, 1926.

Jule Blan

Mr. F. A. Rhodes, City Manager, San Diego, California.

My dear Mr. Rhodes:

On March 30th, 1926 we received the following notice:

"Cuyamaca Water Company, 916 Eighth St., San Diego, California.

Attention Mr. Ed Fletcher

Dear Sir:

Owing to the increase in sub-divisions in territory near Kensington Park and East San Diego, we wish to call your attention to the maximum amount of water to be furnished the Cuyamaca Water Company for territory of Kensington Park, Normal Heights, etc., this amount being One Million Gallons daily.

Respectfully yours,

JOHN C. SCOTT, Secretary"

As we are so near the limit in our consumption, and owing to the attitude of the La Mesa, Lemon Grove and Spring Valley Irrigation District, it will be necessary for the Cuyamaca Water Company to restrict your use of water to last year's consumption in East San Diego, the City of San Diego supplying any excess over last year's requirements, and we have instructed our superintendent accordingly.

We ask your cooperation in this matter.

Yours very truly, CUYAMACA WATER COMPANY

Ву

EF:AG

Carbon copy filed switter Dist paperson in private drawer.

April 2, 1926.

Mr. F. A. Rhodes, City Manager, San Diego, Calif.

My dear Mr. Rhodes:

On March 30th, 1926 we received the following notice:

Cuyamaca Water Co., 916 8th St., San Diego, Calif.

Attention Mr. Ed Fletcher.

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We ask pour cooperation in this matter.

Yours very truly,

Cuyamaca Water Company

Per ED FLETCHER

RLK:

August 27, 1926.

Mr. Fred Rhodes. City Manager. San Diego, Calif.

My dear Mr. Rhodes:

of water, and sometimes no water at all for the consumers of Normal Heights, altho we have sufficient carrying capacity in our pipelines and a short time ago installed a new twelve-inch cast iron main from El Cajon Avenue to Normal Heights. The reason for this shortage of water and low pressure is as follows:

from our pipelines and paid for 22,626,720 cubic feet of water. During the first eight months of 1926 you have drawn 28,484,870 cubic feet, or approximately six million cubic feet in excess of last year's consumption. For the last three months you each months used in excess of 2,000,000 cubic feet on the average as compared to last year. In other words, for the last three months you have used 100% more water than for the same three months of 1925. It is this excessive demand that is causing the low pressure and lack of water in Normal Heights, for the City of San Diego withdraws its supply from our mains before it reaches Normal Heights.

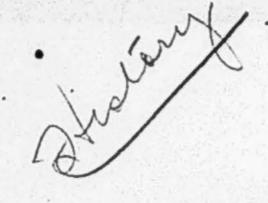
we ask your authority to allow us to so regulate the water gates that the supply furnished East San Diego does not exceed last year's requirements. This would entirely relieve the Normal Heights situation and furnish Normal Heights with a 100% supply of water under the usual pressure of forty pounds. This request is only fair to the citizens of Normal Heights as a matter of justice and equity.

An early and favorable reply will be very much appreciated.

Yours very truly.

CUYAMACA WATER COMPANY

Per Mg



OPERATING DEPARTMENT

City of San Diego, California

Main Office, City Hall

September 10, 1926.

Mr. Ed Fletcher, San Diego, California.

Dear Sir:

The council passed a resolution authorizing the Manager of Operation to offer the Cuyamaca Water Company the sum of \$150,000 for its distributing system west of the horseshoe bend on El Cajon Avenue. This to include the entire distributing system both within the City limits and outside the City limits south of Alvarado Canyon.

Terms of payment to be based on a twenty year lease payment plan with a small payment down and balance to be paid monthly with 6% interest upon unpaid principal with the right to pay the entire amount in full at any time.

Upon receipt of information from you that you will accept this proposition, I will take it up with the City Attorney and work out terms of lease agreement.

Yours truly,

F. A. RHODES

Manager of Operation

FAR/f

EF: AG

March 10, 1927

tir. P. A. Thodos, Lameer of Operation, City of Jan Diego, California.

Dear Sir:

Answering yours of september 10th, so the sale of all of our distribution limes in and out of the City of San Diego not heretefore sold to the La Mone District will say, that the City's offer of One Hamired Fifty Thousand Pollars (5150,000), in the form of a twenty-year loads is satisfactory and accepted. We make no claim to the monice advanced for the imitallation of actors and connections to date, you to accepted the responsibility placed upon us by the Railread Commission in the satter of refund due.

The acceptance of the City's offer is made, of course, on the universamiling that the transaction is constant on the transaction is course. There is nothing on our side of the transaction that need cause dolay.

Our distribution lines have onet un over \$300,000.

but we have accepted gran before as otherwise we see nothing but litigation sheet for years to ones.

The cent mot should be made in the name of Cayanaca Water Company, a co-partnership, 30 Fletcher and Charles F. Stern.

Zoure truly,

CUYALAGA WATER COMPANY
HANGEOF

Mr. Fred Rholes, City Engineer City Hall San Diego, California

My doar Rhodes:

bond issue. About one-half, as I understand it, to go for building new reservoirs that hold fifty million gallons of water. For the love of heaven, why don't you fix it up with the district so that you can use Murray for your storage and you won't have to use any of these reservoirs. It is only horse play, and you know it. I don't want the people's money squandered, when it is only a question of time that these reservoirs will be obsolete, and Murray is owned by the City.

I am a rank outsider in this matter now, but I would like to see something done towards solving the problem of the city right, with the city owning Murray Dam.

This is a personal letter and written in the most friendly spirit.

Yours very truly,

DF: EL

m4984

Mr. F. A. Modes, Manager of Operation, v San Diego, Calif.

My dear Mr. Rhodes:

Answering yours of the 23d, the reason Held and Stewart were not re-elected is their having taken orders from James MacMullen and their repudiation of the Railroad Commission compromise. The city's word was at stake.

I will be glad at any time to see you and discuss privately the question of a compromise with the district that will clean up the whole situation, and I am at your service at any moment.

I still think that some of these tanks that you speak of are not necessary with the acquisition of Murray Dam by the city, or its use, however, you are better able to judge this matter than I.

Yours very truly,

EF:KLM

February 11, 1932.

Miss Alice:-

Look up my correspondence with Mr. Rhoads, city manager, beginning about Feb. 1, 1927, about the lower damsite being no good. Mr. W. L. Wright of the San Diego Union wants the information.

E.F.



# CITY OF SAN DIEGO

F. A. RHODES
DIRECTOR OF PUBLIC WORKS

SAN DIEGO, CALIFORNIA



February 21, 1933.

Col. Ed Fletcher, 1020 9th St., San Diego, California.

My dear Col. Fletcher:

Replying to your letter of February 3, 1933, I hand you herewith a list of riparian lands necessary to secure before it would be possible to build the Sutherland dam. Following is the list of lands optioned by the City.

	Acres
George J. Prentice	0.4
Janet E. Prentice e	t al 295
F.M. and Mary Y. Whi	
Donald Moore	5 Q RANDI
Eugene Boyle	1 93 - 1 mans
Louisa Dyer et al	new 160 tred. By
And Lucie R. Dyer	ner 180 tred. Dyer. Many 22 22 lumon proving 232
E.H.and Cora B. Web	b 780 \
Everett and Mary Pe	et 205
F. Herbert Judson	331 N met Bridge 1/2
Henry Johnson	120 W Wall Curl C /2
✓ Ray Trussell	. 6 80 _ 1
Lillian P. Judson	that 197 Tred
Mary B. Judson	117 12 our morter out
C. G. Marchus	117 12 and march
	274
Peter Georgeson	
	3220

Additional lands, not optioned, which Mr. Savage feels should be acquired because they have riparian rights,

FAR/EF-#2 2/21/33

are also listed:

	. (	Esti	cres meted)	. 1	2 thi	M
Ruth LePrade Story no	Note	TH	123/1	1	K 1	
S.D.Co.Water Co.	61.		. 4.5	1		
Donald Moore			4	1		
County of San Diego			24 1			
E. H. Webb			100			
Ward Estate			400			
H. H. Fenton	40	to	680			
L. P. Judson			3 .			
Rockwood (3 Parcels)			10· V			
Johnson			14 "	1		
C. G. Marchus			3	1		
VPeter Georgeson			4	1		
VErvine Jorgensen			320	-		0
E. R. Harris			200 .	71	wan	in
		17	99			

Very truly yours,

FAR/1

of.a. Rhodes.

Director of Public Works

merel purpe

CITY OF SAN DIEGO San Diego, California October 23, 1933.

February 23, 1933.

Mr. F. A. Rhodes, Director of Public Works, San Diego, California.

My dear Fred:

Thanks kindly for your letter of

February 21st.

Can you give me a map showing the relative location of each, and the names. I already have eight or ten tied up, and am whipping the thing into shape for a conference, later.

How did the lawsuit come out?

Yours very sincerely,

EF:KLM

Col. Ed Fletcher, 1020 - 9th Ave., San Diego, Calif.

Dear Sir:

At a conference of the Board of Supervisors held at the Court House for the purpose of discussing projects for a Public Works program for the City and County of San Diego, it was proposed to construct a dam at Mission Gorge Damsite No. 3 for the purpose of providing flood control on the San Diego River. It was suggested that this project was so situated that it could be made to provide a water supply in addition to the flood control.

The projects discussed were all of importance to the City and County, but it was held by the Attorneys to be necessary to call bond elections for the purpose of reimbursing the United States Government for seventy percent of any loan advanced. Any attempt to further bond the City or County, beyond the request for \$700.000.00 for a City and County Building, was thought to be futile.

The City of San Diego has at present a valuation of \$101,000,000.00 and has a bonded indebtedness of \$17,019,265.25.
For the fiscal year of 1932-33 it required \$1,432,415.00 for the interest and sinking fund. It requires more taxes to carry and retire this debt than it does to operate all branches of the City Government. The percentage of tax delinquency has been increasing for the past three years until it is now about twenty percent. A general reduction must be made in order to protect the property owner and to maintain the credit of the City. As shown in a letter of Supervisor Hastings, there are many tax exempt citizens living in San Diego and many of these are destitute. This condition reduces the income to the City and County on the one hand and raises the expenses of the County through its Welfare Department on the other.

The Federal Government's activities in San Diego have caused its growth and prosperity; but on account of being located in a semi-arid region, this very activity, which the citizens of San Diego so much cherish, has caused them to bond themselves to the breaking point, to provide and adequate and safe domestic supply of water, not only for its own needs, but to safeguard the security of the Federal functions.

Even in the face of all the great expenditure of money, for this relatively small community, to help guarantee the retention here of the Governmental bases, the Bureaus have repeatedly asked for a reduction in water rates to the Federal Government. The City has been selling the water to its consumers for less than cost and making up the deficit through its tax levy; and has therefore felt it was in no position to further lower its rates to the Government Bureau.

Now comes a time when the Federal Administration is starting a great work program, for the alleviation of the unemployed, through Federal, State and Municipal agencies to again bring prosperity to the Nation. The building of a dam at Mission Gorge No. 3 might well be one of these projects, and it might properly be initiated as a purely Federal Project. The water conserved, after the flood control distribution has been cared for, could be consumed by the Federal Government, free from the charges which now seem so excessive.

The Government purchases about \$75,000.00 worth of water per year. The building of the dam by the Government would cut off that income to the City, at a time when the City needs the income to help pay off its bonds. On the other hand, the development of water in San Diego County, by whatever agency, is an asset to the whole community, far in excess of the damage to one water company caused by the loss of a large consumer.

The extent of San Diego's City and County growth depends largely upon the amount of water it develops. If the Government can see the logic of developing its own supply at a less cost than it is now paying, then to that degree is the City's supply available for boher uses. The prospect of an expenditure of \$1,700,000.00 in this community at this time, when we are in no position to start any major work program, should be an incentive to cooperate in solving any of the many problems which always arise in a major project.

Mr. Thomas H. King, Hydraulic Engineer, shows in his report that the water can be developed for 9.3 cents per thousand gallons, based on the minimum yield of the reservoir. The City water rates at present average about 18 cents per 100 cubic feet to the large consumer, or about 24¢ per thousand gallons. His low estimate is caused by using the Jorgensen type of constant angle arch dam. The Mission Gorge No. 3 damsite is considered suitable for this type. Mr. King's report, hereto attached, is accompanied by six exhibits. I am also enclosing Supervisor Hastings' letter giving some reasons why the Federal Government should undertake some Federal project in the vicinity of San Diego. A statement of water purchases for a year is also englosed. An opinion from the City Attorney should be secured, showing the City's position relating to the paramount rights to the waters of the San Diego River and any other legal points that might be raised.

The building of a dam at Mission Gorge No. 3 would provide full protection to the farming lands lying within Mission Valley for a distance of about ten miles. Not only the land would be protected, but the railroad and highway bridges would be safeguarded. It would prevent silting up of Mission Bay, and the possible erosion of the Government Dyke along the south side of the San Diego River, from Old Town to Point Loma.

It would provide, in addition to this flood control, a safe net yield of three million gallons daily of domestic water, which could be used by the United States Government and the Mission Bay Park, and also for the City of San Diego in case of shortage.

It is my opinion that the development of this project would not only be beneficial to the Government, but also the City of San Diego, and especially at this time of universal unemployment. FAR/1

F.A. RHODES, Director of Public Works.



F. A. RHODES DIRECTOR OF PUBLIC WORKS

SAN DIEGO, CALIFORNIA

November 7, 1935.

Col. Ed Fletcher, 1020 Ninth Ave., San Diego, California.

My dear Colonel:

Mr. Flack does not appear to want to talk about the purchase of the water rights in the San Pasquale Valley at the present time.

If you are going east, it might be possible for you to look up some of our lost W. P. A. projects, and if you on if you can find them, start them rolling toward San Diego. I do not wish to place any undue burden upon you, but will be glad to give you a list of the projects we have pending, and if you can do anything to further their approval we would certainly appreciat it.

Very truly yours,

FAR/1

Director of Public Works.

Mr. Fred Rhodes, Director Dept. of Public Works San Diego, California

My dear Fred:

Enclosed find copy of letter from State Engineer Hyatt, also copy of letter from Lars Jorgensen, regarding Mission Gorge Dam #3 - all of which is explanatory as per my promise today.

Have you a map to the 330 ft. contour? If not, I will send you one of Mission Gorge #3.

Sincerely yours,

EF/jv

Enclosure

P.S:-I am also enclosing copy of letter written Mr. Jorgensen.

JUNE 18, 1937]

August 19, 1939

Honorable Fred Rhodes City Manager San Diego, California

12

My dear Mr. Bholen:

I am enclosing map of the laskey-thite property which is the missing link between the two holdings of the City. This is the opportune time to acquire the belance of these holdings. There are about 170 acres up to the 505 ft. contour. The river runs for a half-wile or more through the property.

If lake Hodges were reised even 10 ft. it would flood this property, a cortion of it. You cannot build Sutherland Dam and get seter without acquiring or extinquishing these riparian rights; you cannot do any pumping in the Pan Pesquel Valley without affecting these riparian rights, and no matter whether the dam is raised 10 ft. or 65 ft. you will flood this property.

Tou will remember these properties were under option by the City for \$149,000 - \$29,000 was paid in each and the option cancelled through litigation in Court. This is the best time on earth to acquire these properties, and as agent, I will be glad to cooperate if you willlet me know what you are interested in, if anything, as follows:

1. The whole tract of 400 or 500 acres

2. The 170 seres up to the 305 ft. contour, or

5. The acquisition of the riparian rights alone, reserving the right to develop water for the property.

I will be glad to have a conference with you at anytime or submit a written proposition. By all monne, the money now in the Bunk should be used to extinguish the water rights and acquire the necessary lands between Sutherland and take Hodges. I am certain that for \$250,000 or \$500,000 the rights can be acquired in San Passual Valley, not including the Tawkey-White property. A an estimate it will cost \$1,000,000 to \$1,500,000 to acquire in normalitimes.

Sincerely yours,

EF/jv encl.

ED FLETCHER

cc-City Water Commission cc-Fred Pyle



## CITY OF SAN DIEGO

F. A. RHODES

SAN DIEGO, CALIFORNIA

September 27, 1939

Honorable Ed Fletcher 1020 - 9th Ave. San Diego, Calif.

My dear Ed:

FAR: C

Your letter of September 12, 1939 relative to the sufficiency of the foundations for the completion of Sutherland Dam received.

The foundations of the constructed portion of the work at the present site and for the remainder of the work to be constructed are excellent, and I have no hesitancy in saying that the dam will eventually be successfully completed.

The contractor, recognizing the lack of funds available for the work, discontinued construction work in September, 1928.

Although the present laws giving the State Engineer complete and final right to determine the sufficiency of dam designs and foundations were not in effect when the work on Sutherland Dam was in progress, I am certain that the State Engineer will approve the incorporation of the existing work in the work required to complete the structure.

Very truly yours,

F. A. Rhodes

City Manager

November 10, 1939

Honorable Fred Rhodes City Manager Civic Center San Diego, California

My dear F ed:

Re: -SAN PASQUAL

One riparian owner, Mrs. Mary Judson, is causing me a little trouble. She says she will not sign any agreement regarding consent to build Sutherland Dam until her title is clear from the old option of purchase that you arranged ten or twelve years ago.

My understanding is, that the agreement is no longer a cloud on the title, that in Court it was decided it was only an option instead of a contract to purchase, and that being the case, the City holds no claim against Mary Hudson in connection with the payments heretofore made, and she would have no trouble getting the Title Company to issue certificate of title eliminating any claim of the City on her property on account of having received the 20% payment.

Please let me know what the facts are at the earliest date possible, and oblige.

Sincerely yours,

EF/jv

SAN DIEGO, CAL.

November 22, 1939



Honorable Ed Fletcher 1020 Ninth Ave. San Diego, Calif.

My dear Ed:

Your letter dated November 10, 1939 in regard to the status of the option agreement for land in San Pasqual Valley between the City and Mrs. Mary B. Judson dated February 28, 1937, received.

This and similar options were not completed by the City. Where requested by owners, final releases have been executed.

Provided Mrs. Judson desires a formal release of the option agreement, she should make written request for same to the Mayor and Council.

Sincerely,

F.A.RHODES

City Manager

December 13, 1939

Mr. Fred Rhodes City Manager Civic Center San Diego, California

My dear Fred:

I have tried for a couple of days to get you by phone to tell you that I have everybody signed up, including Henry Fenton re: the San Pasqual matter.

It will cost less than \$100,000 and I hope to get the price down to around \$95,000, but in any event, it will be less than \$100,000 for everybody in San Pasqual Valley as per list given me by Mr. Pyle.

I am ready to meet and discuss matters at anytime.

With kindest regards,

Sincerely yours,

EF/jv

January 15, 1940

City of San Diego San Diego, California

### Re:-SUTHERLAND DAM

Gentlemen:

Referring to our option of October 3, 1939 to you, in consideration of your paying the Meyers family \$2500.00 as per their letter of December 21, 1939, we will include the so-called Roberts property known as Item #19, San Pasqual, as per map #2250 on file of the City of San Diego, and without additional charge.

This option to hold good until May 1, 1940.

Sincerely yours,

EF/jv

Mr. Fred A. Rhodes, City Manager San Diego, California.

My dear Fred:

Confirming our telephone conversation enclosed find copy of letter I have written Mr. Pyle, also copy of account of the convention.

of El Centro Chamber of Commerce on other matters and he informed me that you and Fish were elected directors.

Yours sincerely,

EF M

My dear Fred:

Enclosed find copy of letter to Pyle, for

your information, and is not for publication.

Yours sincerely,

EF M

Not reviewed after dictation

March 16, 1940

Honorable Fred Rhodes City Manager Civic Center San Diego, California

My dear Mr. Rhodes:

Enclosed find copy of letter to Mr. Fred Pyle that is explanatory.

We spent over \$15,000 to obtain this information, and will be glad to cooperate in every way possible.

Sincerely yours,

EF/jv encl.

### March 13, 1940

Honorable Fred A. Rhodes City Manager Civic Center San Diego, California

My dear Fred:

Enclosed find letter to the Mayor, City Council and yourself that is explanatory.

I do hope something can be done before the first of May. I am leaving for the East on the 28th of March and will not return until about the 20th of April.

Sincerely yours,

EF/jv encl.

ED FLETCHER

Gity Manager Fred Rhodes-#2

Now, once these studies are made and in the city agrees to the development plan as recommended by the State Whighnest's office, we will be in line to get heveral million coll as of state money later on for construction. You can nev r get an appropriation through for construction of any of fin Li gots' . water development vithout the approval of the father's office -- that is the first thing the Lagislative Compittee visit ask, In my opinion dan biego has already lost at least 15,00,000 of funds from the state for construction perpares in the Lest. 16% years.

There seems to be equided that the black in only a reprinting money for flood in coses. This is not true. It is done for conservation of Valerall over the Store as well as flood per-

Mr. Fred Rhodes, City Manuger Property budget new at la st. 30, and Civic Center San Diego; California or ready, to go after some oi money.

My dear Fred gineer's office has rendered you whichle areas and in recent years in its recommendations in helping to solve some

Confirming telephone today, I am enclosing a copy of letter from State Engineer Ed Hyatt, stating that Mission Gorge #3 is practical for the building of a dam; also his other letter stating that the site is adapted for a constant ungle type of dame. It will be such easier to g t this \$30,000 or 1,0000 taraught.

The State Geologist has been on the ground, given a personal inspection and reports that there are two practical sites within 200 or 300 feet of each other that need a little further exploration to determine which is the better site for bedrock and the cheapest constructed.

Since the Sentee mirfield has been constructed the building of Mission Corge #2 is not practical. Command it was the way nor's budget and we will all bring influence to beer on the

I am also enclosing a letter from the State Engineer's office showing the net safe yield of Mission #3 is three and a half million gallons daily not taking into consideration the additional water from the La Mosa Irrigation District, in addition to the natural rainfall. Enclosed find copy of letter from Mr. Harritt showing the additional water that is being poured into the watershed each year, thoreby increasing the net safe yield as this water comes from El Capiten dam. you can take it or keave it theregin you don't we tak it, the

I am writing the above for the following reason: We should ask immediately that the Director of Finance put \$30,000 or \$40,000 in the budget for this coming session, to be spent by the State Engineer in making studies of the complete and economical development of the waters of the San Diego River and the Cottonwood Creek in all its phases, including Harrons Dam-to include explorations and determine estimates of cost, type of dam, etc .the same as we are doing on San Dieguito.

City Manager Fred Rhodes-43

Now, once these studies are made, and if the city agrees to the development plan as recommended by the State Engineer's office, we will be in line to get several million dollars of state money later on for construction. You can never get an appropriation through for construction purposes of any of San Diego's water development without the approval of the State Engineer's office—that is the first thing the Legislative Committee will ask. In my opinion San Diego has already lost at least \$5,000,000 of funds from the state for construction purposes in the last few years?

There seems to be an idea that the State is only appropriating money for flood purposes. This is not true. It is done for conservation of water all over the State as well as flood purposes—so let's get in the Governor's budget now at least \$30,000 to complete the studies in San Diego County by the State Engineer's office and then we are ready to go aft r some big money.

The State Engineer's office has rendered you valuable assistance in recent years in its recommendations in helping to solve some of your water and pipeline problems and more and more the State of California is trying to render service to the different municipalities and districts through the Director of Public works and the State Engineer's office.

It will be much easier to get this \$30,000 or \$40,000 through the Governor's budget then by a separate bill introduced in the Legislature this coming session. There will be so much demend for money and so many millions asked for, in my opinion, very few appropriations will be made excepting through the Governor's budget.

A letter should be written immediately to the Director of Finance, Mr. Dean, asking him to recommend it be put in the Governor's budget and we will all bring influence to bear on the Governor; but if Mr. Dean recommends it I am satisfied we will get it anyhow and much easier than any other way.

There is no reason why the County shouldn't pay half of this money.

My recommendation would be that you ask for \$40,000 and let's get it in the budget anyway. Once it has become a law then you can take it or leave it there; if you don't match it, the money will automatically revert back to the State.

If we have enough funds available, I think that we should have a study of how to best handle such small streams as the Chollas Creek and the streams through Balboa Park. With a definite report and recommendations by the State we should get Federal funds to help on flood control on these two small streams the same way

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T.BYA491 21/19= SANDIEGO CALIF 15 220P SENATOR ED FLETCHER=

1946 JAN 15 PM 2 49

SENATE OFFICE BILDG SACRAMENTO CALIF =

ALL GOVERNMENTAL AGENCIES NOW CONSUMING 40% OF WATER USED IN SANDIEGO LAST SUMMER ALL GOVERNMENTAL AGENCIES WE'RE CONSUMING 45%=

F. A RHODES

40 45%

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS BERVICE

### City Manager Fred Rhodes-#3

How, once these studies are made, and if the city agrees to the development plan as recommended by the btate Engineer's office, we will be in like to get several militan delicars of state money later on for construction

that Los Angeles is getting Federal funds from the War Department. The War Department engineers will accept any report of the State Engineer of California.

Excuse this letter in detail but this is what I have been striving at for six years and I think it would be a vital mistake if we did not go after this money at this particular time.

There seems to be an idea that the Sate is only as a seem of the seem of the first term. Very sincerely yours, is as a seem of the seem of water all over the States as well as allowed and poses—see let's get in the Sate in San bisse the sate is allowed as the studies in San bisse that is sate is the Sate is a seem of the sate that are not to come, by the Sate is a seem of the sate that are not the sate that the sate is a sate is a sate that the sate is a sat

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If we have enough funds available, I think that we should have a study of how to best handle such small strough as the Creek and the streams through Halbon Fark. With a definite report and recommendations by the State we should get Federal funds to help on flood control on these two shall streams the same say

September 3, 1946

Mr. Fred Rhodes, City Manager Civic Center San Diego, California

My dear Fred:

You asked me for my verification of Mr. Savage's pledge to build a road from El Capitan Dam around on the south side of the lake so that the eleven property owners who recently petitioned the Supervisors for an outlet above El Capitan Dam could get relief.

The day the Board of Sujervisors passed an official resolution closing the old Julian road, part of it within the El Capitan Indian Reservation, and part of it outside, Mr. Savage made a pledge to the Supervisors and to four other witnesses that I have that the city would make the improvement by widening out the old flune right of way and making it into a road immediately. It was only on that batis that the 15 miles of road was abundaned by the Board of Supervisors.

I also call your attention to a letter written on December 24, 1941 to the Honorable Board of Supervisors and in connection with other matters he saids

"On the abandonment of the Irrigation District's fluxe, the city of San Diego plans at its own expense to widen the fluxe line and convert it into a highway in lieu of the public way that now exists through El Capitan Reservoir basin and which will be permanently submerged.

(Signed) H.N. Savage, Hydraulic Engineer City of San Diego

There is no question about the city's obligation, moral or legal, and the 11 property owners who signed the petition to the Board of Supervisors recently who own the property above the diverting dam and above El Capitan want an outlet and ask your cooperation, financial and otherwise, in getting this road openmed up from Barena. The U.S. Forest Service has agreed to help in this matter; the Board of Supervisors have ordered the survey which is nearly made and which is nearly made, and within a short time we will have furnished you, as requested, with the complete survey from the Barena Indian Reservation to a connection with the old Julian highway at the diverting dam which will be satisfactory to the County.

Very sincerely yours,

Movember 26, 1946

Mr. Fred Rhodes City Manager City Hall San Diego, California

My dear Fred:

I see the controversy going on about the Cabrillo statue, which I stole and paid \$267.00 freight to get it here, with a lot of other expenses. It should be put in the Civic Center, not out at Point Loma, for the following reasons:

Point Loma is a park, so designated, and already has a monument, while the Cabrillo statue is a gift to the State of California officially from the Nation of Portugal and officially approved through their ministry in Washington.

Governor Olson accepted the gift on behalf of the State. The Senate of California unanimously gave it to the City of San Diego by act of the State Senate. It should be wholly within control of the City, and as such will be the most highly prized statue, at least as to value, that the City has. Its cost when made by the most famous artist Portugal has, was \$50,000.00. I am sure the ten or fifteen thousand Portugese in San Diego will be more than delighted to have it at the Civic Center at any spot approved by you.

I ask that the monument be placed in the Civic Center, preferably in the center where the parking lot is now located, facing Harbor Drive and West.

Very sincerely yours,

EF:mg CC: Dan Rossi

### THE CITY OF SAN DIEGO

OFFICE OF THE CITY MANAGER SAN DIEGO I, CALIFORNIA

Oct. 21, 1948

Col. Ed Fletcher, 1020 - 9th Ave., SAN DIECO 1, Calif. [N.B: the memon is signed by & Itled wider E] Fred D. PYLE]

Dear Ed:

I believe the enclosed memorandum from Mr. Arnold will answer the questions contained in your letter of October 4, 1948.

Sincerely,

F. A. Rhodes,

City Manager

bb Encl-1

### **Ed Fletcher Papers**

1870-1955

**MSS.81** 

Box: 22 Folder: 20

### **General Correspondence - Rhodes, Fred A.**



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