

orig. in vault

HOTEL BREWSTER,  
SAN DIEGO, CAL.

Feb 7 1895  
My dear Mr Grant

Judge Putnam  
has told me a source  
has proposed agreement between  
you & Mr Deane with  
regard to your withdrawal  
in your proposition  
after Council adopts  
Mr Deane. I have no  
objections to withdrawal  
in the proposition at  
any time you see fit  
but I hope you will  
not feel bound to do so  
on account of any  
promise. On other  
words I hope you  
will make no such  
promise to anyone.

Very Respectfully  
E. W. Scripps

[E. W. SCRIPPS]  
CSM

April 4, 1907.

Messrs. E. W. Scripps and W. H. Porterfield,  
C I T Y.

Gentlemen:-

Agreeable to the request of Mr. Porterfield I submit  
the following proposition for the people that I have interested  
in the matter of forming a news paper.

We believe that the news paper should be established  
at once, that room should be secured and that arrangement be  
made to have the paper published on the 'Sun' press until  
such time as the new building is completed, and a contract  
entered into for satisfactory space for the conduct of the  
business, as well as the use of the press for a term of any  
two or three years.

We would be perfectly willing to have one person  
have charge of both crews in the mechanical department. We  
would like to purchase paper and other materials direct through  
you at cost, plus cost of storage.

We ask that you submit us a proposition covering the  
rental of the plant until such time as your building is com-  
pleted at Seventh and D and also a proposition as to a lease of  
plant and floor space in the new building. We wish to work  
in harmony with you in all ways in the matter of management and  
policy of the morning paper which we wish established.

We would appreciate from time to time any advice or  
suggestions from either of you gentlemen although you take no  
interest financially in this paper.



( Messrs. Scripps and Westfield ) 2.)

Conditions at this moment are more favorable for the establishment of this project than they have ever been or will be again soon. Many of the strongest citizens of San Diego are determined that the rule of the Southern Pacific politicians and special privileges shall cease and public sentiment is ex-  
sincerely with  
stronger than ever in this attitude. Now is the time to strike! The iron is hot! Therefore we beg an early and definite reply, and remain,

Very truly yours,

E.F.-I.R.

MINUTES  
OF THE SPECIAL COMMITTEE OF THE BOULEVARD COMMITTEE OF THE  
CHAMBER OF COMMERCE.

ROOM 205 UNION BUILDING  
SAN DIEGO, CALIFORNIA.

August 8, 1908, 3 P.M.

A meeting of the Special Committee of the Boulevard Committee of the Chamber of Commerce was held this day at Room 205 Union Building, in the City of San Diego, California, at 3 o'clock P.M.

The meeting was called to order by Mr. E.W. Scripps, Chairman, and upon roll-call the following members were found to be present: Mr. E.W. Scripps, Chairman, Mr. J.D. Spreckels, and Mr. A.G. Spalding. Also present Secretary H.E. Doolittle.

Mr. E. W. Scripps, Chairman, explained that the meeting was for the purpose of considering the question of whether or not the La Jolla boulevard/ the construction of which has been provided for by the issuance of bonds of the city of San Diego, between the intersection of India and Winder streets, and Prospect street, in La Jolla, should be located along Baltimore street in Morena, and Valley Forge avenue in American Park, and the extension of Valley Forge avenue in Homeland Tract/ or whether it should be located upon higher ground to the east of these streets.

Mr. Scripps explained that the Keller-Kesckhoff people were commencing the construction of their railroad, under the franchise granted to them by the Common Council of the city of San Diego, along and over Baltimore street and Valley Forge avenue; that Baltimore street was 100 feet wide, and that Valley Forge avenue was 40 feet wide, and that it would be necessary either to increase the width of these streets to 140 feet, or locate the boulevard upon higher ground to the east of these streets. A general discussion followed.



Now enters Mr. Ervast, Engineer of the Spreckels Companies, and Mr. William Clayton, Vice President and Managing Director of the Spreckels Companies.

Mr. Ervast reported that he estimated the construction of the road on the high ground from the Old Town Dike to the pass under the railroad would cost \$21,000.00, and would be about one and one-half miles longer than the road from the Old Town Dike by way of Valley Forge avenue to the pass under the railroad. This estimate of \$21,000.00 included a graded road 30 feet wide, but did not include the cost of the right of way, and did not include the cost of widening the dike across San Diego river.

The expense of grading the road 100 feet wide on the higher ground/ through a portion of this right of way, as indicated on the map presented by Mr. Ervast will be \$4160.00 extra. This road would pass over a portion of the mesa land, just above Morona Addition. Mr. Ervast estimated that the cost of the road just above Valley Forge avenue/ graded 100 feet wide, would cost \$14,700. from Baltimore and Ingulf streets to the crossing underneath the railroad.

A general discussion followed.

Mr. Ervast estimated that the length of the road in his \_\_\_\_\_ from the Old Town Dike to the pass underneath the railroad would be about 4 1/2 miles in length, and the length of the road between the same point ~~and the~~ along Valley Forge avenue would be about 3 miles.

Mr. Ervast's estimate as to the grading of Valley Forge avenue was to the effect that it would require the removal of 201,125 cubic yards of dirt, at a cost of about \$51,000.00, and that the natural road, 40 feet wide/ over the same route, would cost between \$7,000 and \$8,000; this to be just above the east line of Valley Forge avenue where now located.

On motion duly made and unanimously carried, it was determined to be the sense of the Committee that the Keller-Kerckhoff people should either pay \$10,000.00 to the city of San Diego, to be used in the construction of the boulevard over some other right of way than Baltimore street and Valley Forge avenue, or that the Common Council should amend the ordinance granting the franchise to the Keller-Kerckhoff people, prohibiting the Keller-Kerckhoff people from using Valley Forge avenue for the purpose of constructing, or operating or maintaining, a railroad or railroad tracks upon said Valley Forge avenue, and the Secretary was instructed to advise the Common Council of the City of San Diego to this effect.



**E. W. SCRIPPS**

April 1st to Dec. 1st, West Chester, Butler Co., Ohio  
Dec. 1st to April 1st, Miramar, San Diego Co., California

Miramar, Calif., June 18th, 1915.

Mr. Ed Fletcher,  
920 Eighth St.,  
San Diego, Calif.

My dear Fletcher:-

Yours of the 15th inst. at hand.

I am not going to bother to read that new water law. I have consistently favored the formation of a large water district for the purpose of developing all of the available water sites in the county, including yours.

Yes, I have seen Messrs. Lippincott and O'Shaughnessy's reports on valuations; but I know enough about both of these men to make me feel that I would be imposing upon the public if I urged the public to place the least bit of value on their reports.

I have no means of knowing the value of all of your properties; I have means of knowing the value of some of them; and, considering one item that I know of, I should say that, if the whole proposition can be compared with this one, the price that you hold your property at is at least four times greater than its value, and perhaps two or three times greater than could be secured by the ordinary condemnation proceedings in court.

I do not want to meddle in the public affairs of the city any more.

The fact that you have a large personal interest in this business would justify your giving time and thought to it; but I can see no earthly reason why I should spend my efforts,

EWS to EF

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my time, and perhaps my money in personally investigating the subject.

If you or your people think it is worth while to get my personal approval of your project, there is one way that you can proceed to do this, and that is, to secure the services of three citizens of San Diego with common sense, property interests in the section, and who are above suspicion, to take up the whole subject and investigate it from their point of view and make a report. I know that I could name three men that I could rely on, and perhaps the general public would rely on, but I am not so sure that they would be any more willing to go to the necessary trouble and expense of investigating than I am.

The method I suggest would be one by which your people would be able to dispose of the property at a fair price, and the district that would be formed would take over and develop it.

But you know as well as I do, or you ought to, that this is no time to sell bonds for any irrigation scheme, or, for that matter, for anything else but some tried and proven long-standing business affair, such as railroad companies and great industrial companies.

After this community's experience with the Spreckels' water system, and after all the notoriety and, I think, righteous condemnation of the Cuyamaca outfit, I am not going to advise the public to go into anything that I do not think is clean and common-sense businesslike.

Yours sincerely,

E. W. SCRIPPS.



SAN DIEGO, CALIFORNIA, June 22, 1915.

Mr. E. W. Scripps,  
Miramar, Calif.

My dear Mr. Scripps;

I am in receipt of yours of June 18th, and contents noted.

I am much surprised at your opinion of Lippincott. I consider him one of the best men in the State of California - a man thoroughly honest and who knows his business.

Philip E. Harroun, selected by the State Railroad Commission, and once Chief Engineer for the Commission, put a valuation on our system of \$159,000 more than we asked for it. Mr. Harroun was not asked to place any value on power, and only placed a nominal value thereon of \$10,000, while Messrs. Lippincott and O'Shaughnessy placed a valuation of \$600,000 on power alone.

I wrote you because I felt that you were interested, and I feel that it would be a mistake and a loss for you if you do not to some extent keep interested in public affairs.

Regarding the appointing of a committee to place a valuation on our system, will say that Harroun, Lippincott and O'Shaughnessy making valuations, and the State Railroad Commission officially placing a valuation on the property, it seems to me that the interests of the city are fully safeguarded. The sale of our property could not be made without the approval of the State Railroad Commission, and they would not approve it, without making a valuation by their own engineers, who are best fitted, in my opinion, to make a valuation, rather than three business men who are not experienced in that line of work. However, I shall take the matter up with Mr. Henshaw at an early date.

As to the sale of bonds, Mr. Henshaw will take bonds in payment for his property, and it should be an easy matter to sell enough bonds to develop one or two of the units that should be developed first, if nothing more was done than to build the Carroll Dam, which is only eight miles from Linda Vista Mesa, and put water on it, as the first step. The total cost of building the Carroll Dam, putting water on the Linda Vista Mesa, and building a pipeline to the University Heights Reservoir would be less than a million.

With bonds issued for a portion of the properties that we now own, it certainly will be an easy matter to sell a million dollars worth of bonds under this new law, to do this first development work, as suggested above. As a matter of fact, I have no doubt but what Mr. Henshaw would take a half million of these bonds. These new irrigation bonds are gilt-edge, and any bank can accept them as collateral.

E. W. S.,

-2-

I note your last paragraph in reference to the Cuyamaca Water Co. You do me as great an injustice as one man can do another. You are certainly not familiar with the Cuyamaca Water system and what has been done. I don't make this statement in anger, for I feel that you are not familiar with the conditions, and for that reason I don't resent your statement.

The Cuyamaca system was about to fall down when we purchased it. Nearly 40% of the water that was turned into the flume at the Diverting Dam was lost before it reached the other end of the flume at La Mesa. Mr. Murray and myself put in nearly \$800,000 in actual cash to rebuild the system. This does not include interest. The books are open for your inspection.

We rebuilt 292 bridges, so as to carry the strain of an additional 10,000,000 gallons, and relined with two-ply rubberoid the entire flume for thirty-add miles, so that today it can deliver 22,000,000 gallons of water to La Mesa, instead of 12,000,000. In addition, we put in the pipeline across Chocolate, which eliminated nearly two miles of flume and a large trestle over 100 feet high; a syphon across the South Fork, which eliminated an 80-ft. trestle and nearly a mile of flume. At Sand Creek we put in one and one-half miles of syphon, which eliminated a 70-ft. trestle and nearly a mile of flume. We raised the Diverting Dam 10 feet; acquired Boulder Creek and Poverty Gulch Reservoir sites, and have done some work on both. We have spent over \$150,000 on our distributing system alone from La Mesa to San Diego; installed pumping plants, and today the flume is in better condition than it was the day it was built. According to the testimony of U. S. Hydraulic Engineer Lee, before the State Railroad Commission, the leakage is only 2% from one end of the flume to the other when the water is one foot deep, and 4% when it is eighteen inches in depth.

All this time we have not taken in enough money even to pay operating expenses, and yet we have had the nerve to do it. I have been the salvation of the country, for Healion and his English bond-holders never could or would have done it. And yet the people howl.

I believe the Railroad Commission will put a valuation on our properties within the next two weeks. If it pleases you, I would like after that to go out and have a talk with you on the water situation. I will be only a short time when the City of San Diego will lose forever all water from the San Luis Rey and the Santa Ysabel Rivers, if San Diego or a district does not take over the Volcan system. This is why I am so anxious to have San Diego take some action now, for just as sure as the sun rises and sets, if something is not done - and soon - a mutual water company will be formed which will keep San Diego forever from getting any water from those two sources above-mentioned. I have done my best to make people see it, and my conscience is absolutely clear that I have played the game square.

With kind personal regards,

Yours very truly,



Miramar, Calif., June 18th, 1915.

Mr. Ed Fletcher,  
920 8th St.,  
San Diego, Calif.

My dear Fletcher:-

Yours of the 15th inst. at hand.

I am not going to bother to read that new water law. I have consistently favored the formation of a large water district for the purpose of developing all of the available water sites in the county, including yours.

Yes, I have seen Messrs. Lippincott and O'Shaughnessy's reports on valuations; but I know enough about both of these men to make me feel that I would be imposing upon the public if I urged the public to place the least bit of value on their reports.

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I do not want to meddle in the public affairs of the city any more.

The fact that you have a large personal interest in this business would justify your giving time and thought to it; but I can see no earthly reason why I should spend my efforts, my time, and perhaps my money in personally investigating the subject.

If you or your people think it is worth while to get my personal approval of your project, there is one way that you can proceed to do this, and that is, to secure the services of three citizens of San Diego with common sense, property interests in the section, and who are above suspicion, to take up the whole subject and investigate it from their point of view and make a report. I know that I could name three men that I could rely on, and perhaps the general public would rely on, but I am not so sure that they would be any more willing to go to the necessary trouble and expense of investigating than I am.

The method I suggest would be one by which your people would be able to dispose of the property at a fair price, and the district that would be formed would take over and develop it. But you know as well as I do that, or you ought to, that this is no time to sell bonds for any irrigation scheme, or, for that matter, for anything else but some



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Yours sincerely,

(Signed) E. W. Scripps

Copy

~~Original sent Wm. G. Henshaw 6/22/15.~~

three times. Therefore, from being a member of the original congregation  
as far as Jesus said, three times. From the same, and because two of  
can be combined with the one, the three that you say. Now, brother,  
and then, that I know of, I should say that, if the more brother,  
I have words of knowing the name of some of them, and, consequently  
I have no words of knowing the name of all of them. Brother,

helped me realize the importance of having my own record. I  
 want to make the best of it and I want to be the best of the best. I  
 believe in my own ability and I know that I can do it. I  
 don't want to be a failure. I want to be a success. I want to be a  
 star. I want to be a star. I want to be a star. I want to be a star.

THE SECRET, INCLUDING NOTES.

for the balance of generating all of the Washington market after in  
these circumstances involving the collection of a large market quantity  
I am not going to bother to keep any more market time. I

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72. BY ITS OFFICIALS

WILSON, COTTE, JAMES JEFF, JAMES.

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SAN DIEGO, CALIFORNIA, June 22, 1915.

Mr. E. W. Scripps,  
Miramar, Calif.

My dear Mr. Scripps:

I am in receipt of yours of June 18th, and contents noted.

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Philip E. Harroun, selected by the State Railroad Commission, and once Chief Engineer for the Commission, put a valuation on our system of \$150,000 more than we asked for it. Mr. Harroun was not asked to place any value on power, and only placed a nominal value thereon of \$10,000, while Messrs. Lippincott and O'Shaughnessy placed a valuation of \$200,000 on power alone.

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With bonds issued for a portion of the properties that we now own, it certainly will be an easy matter to sell a million dollars worth of bonds under this new law, to do this first development work, as suggested above. As a matter of fact, I have no doubt but what Mr. Hughes could take a half million of these bonds. These new navigation bonds are gilt-edge, and any bank can accept them as collateral.



E. W. S.,

-2-

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With kind personal regards,

Yours very truly,

## E. W. SCRIPPS

April 1st to December 1st, West Chester, Butler Co., Ohio.  
December 1st to April 1st, Miramar, San Diego Co., California

Miramar, Calif., June 23rd, 1919.

Mr. Ed Fletcher,  
San Diego, California.

My dear Fletcher:

Yours of June 17th at hand.

As I remember the Fanita Ranch incident, personal and public, it was about as follows:

For several years Mrs. Scripps had urged me to buy Los Penasquitos Ranch so that she could breed horses there. I had known something about Fanita Ranch and Arthur Nason, who was acting as an agent for some San Francisco Bank, had tried to get me to purchase it. I had offered him \$30,000 for it. The Bank asked \$35,000. I had rather made up my mind I would make the purchase.

In the midst of these negotiations, a committee of the Chamber of Commerce and the City Council came to me and submitted a plan for a City-owned water supply. They stated that they wanted Fanita Ranch, but that the San Francisco Bank was unwilling to give the City an option to purchase the land because they were negotiating with someone else. Of course, I was the someone else.

This committee told me they could not submit a bonding proposition to the City unless the land to be purchased was specified and its price fixed -- in other words, unless the City had an option.

All this information was a surprise to me. The committee told me that, notwithstanding the efforts of the City officials and the Chamber of Commerce to keep their scheme a secret, it had leaked out and one or more parties, -- speculators in San Diego -- were then on their way to San Francisco to purchase the Ranch from the Bank in order to hold it for a higher price from the City.



I was not exceedingly anxious to get the Ranch and would not have been much disappointed had someone else bought it. However, I preferred that the City should get the property at the lowest possible valuation. I promised the committee I would buy the Ranch if I could get it, and that I would give the City the option to take it off my hands at the price I paid for it.

I immediately telegraphed Nason, who was in San Francisco, that I would take the Ranch and to conclude its purchase instantly, before the persons who were on their way to San Francisco should get there, and asked him to wire me as soon as he concluded the deal. Within an hour I was at the Bank of Commerce and had telegraphed the money to Nason at San Francisco.

After having gotten the Ranch, I proposed to the City that, instead of buying the whole Ranch for \$35,000., they should only buy so much of it as might actually be needed for water storage purposes. I made them two alternative offers -- one, the whole property for \$35,000.; and two, all the land the proposed reservoir would flood for \$10,000. I forget which one of the propositions was accepted. I think it was the \$10,000 one.

In due time the proposition for bonding the City was presented to the public. For the first time my personality entered into a San Diego political campaign. The San Diego Union opposed the scheme and it was charged that I was trying to unload onto the City at an extravagant price the Fanita Ranch property.

It was only after I had made the purchase that I rode over the Ranch and found what it consisted of. It was then I made up my mind I had made a good buy and I began to regret that I was honor-bound to sell it or any part of it.

The Sun, then edited by Frank Waite, was vigorously supporting the scheme to issue bonds and buy the Fanita Ranch. Waite wanted me to make some statements refuting the charges made against me, in order to help the bonding campaign. Having learned something more about the general situation, I concluded that the

Fanita Ranch was not the best place for a City water reservoir. It was easier for me to come to this conclusion since I wanted to keep the Ranch.

I remember that I was glad when the bonding proposition was defeated, not only because the Ranch was left in my possession, but because I felt it would have been a mistake to have a water reservoir situated at the proposed site. Of course, I did nothing personally or in any other way to aid in the defeat of the bonding proposition.

I do not consider that there was anything either creditable or discreditable to myself in the whole transaction.

I have never thought that Spreckels or the Spreckels interests did anything very discreditable in the bond campaign. While they had personal and pecuniary interests at stake, they probably had even better reasons than I had for considering that the Fanita Ranch damsite was not the best one that could be selected by the City. Perhaps the editor of the Union might have been more careful about facts and more courteous in his treatment of me. But as an editor I have probably often been equally unkind in my treatment of antagonists to measures I was supporting.

I have written the above from memory. It may be that I have forgotten some incidents. My brother Fred, who acted for me in dealing with the City after my first interview with the Committee, might possibly be able to give you a better account than this of mine.

Yours sincerely,

E. W. Scripps.

Not reviewed by E W S  
after dictation

P. S. -- Since my illness of two years ago I have abstained from business and politics. By advice of my physicians, I am not allowing myself to become



deeply interested or concerned in any sort of politics except purely national matters. I am keeping close to my Ranch and have so far met no one in this section excepting my friends at the Biological Institution. I am allowed to play with science as much as I choose.

I do not even read the local papers or any of my own papers. I read only the Los Angeles Times and the New York Times.

Some day, when you are passing near Miramar, I would like you to call on me for a personal visit, providing only that you won't talk about local politics.

E. W. S.

June 226, 1919.

Mr. E.W. Scripps,  
Miramar, California.

My dear Mr. Scripps:-

I am in receipt of yours of June 23d, and contents noted. I certainly thank you for the information. It confirms the information that I have and I want to give credit where it is due. I am spending a good deal of time and money in the subject of water development of San Diego County in order to get the information accurate and become a public record.

I shall be pleased to call on you in the near future. I am more than anxious that you should see the three concrete dams that we have built since you left - Murray, Lake Hodges and San Dieguito, and hope some time of having the pleasure of taking you. It will only take a few hours!

I am giving a good deal of my time to roads at present. I am taking Secretary Houston and party to Imperial Valley shortly. He was deeply interested in San Diego's aspirations for a transcontinental highway.

Yours very truly,

EF-mk



24 January 1920

Mr. E. W. Scripps,  
Scripps Building,  
San Diego, Calif.

My dear Mr. Scripps:

Attached hereto is a copy of an agreement entered into with the F. & W. Thum Company, and James A. Murray, Wm. G. Henshaw and Ed Fletcher, pertaining to the construction of a dam, or dams, on the San Diego River about 20 miles away from your property.

I am satisfied my people will finance the construction of a major dam, providing we can eliminate litigation. Members of your family own the Fanita Ranch. We are willing to enter into the same contract with you that we have with the F & W. Thum Company.

In a few words, it means that in consideration of the owners of the Fanita Ranch giving their consent to the construction of a dam, or dams on the San Diego River in case there is any damage caused by the construction of these dams, the Water Commission of the State of California, if we cannot agree, will determine what that damage is by arbitration, and their decision will be final and a decree in court may be entered. This agreement to be binding on us, or our successors and assigns.

We hope to have your hearty cooperation in the early and equitable adjustment in this matter. We shall be glad to pay your attorney for the expense of passing on this contract, and I believe your early action in this matter will facilitate the early development of a large supply of additional water for San Diego County, and with your interests, or the interests of the owners of the Fanita Ranch protected. I shall be pleased to talk this matter over with you or your attorney at any time.

Thanking you for your cooperation in the matter, I am

Very truly yours,

EF:KLM

cc W.H. PORTERFIELD

10 February 1920

Mr. E. W. Scripps,  
Miramar, California.

My dear Mr. Scripps:

I acknowledge receipt of your very agreeable letter of February 6th, and in reply, answering point by point as brought up by you, will say:

The F. & W. Thum Company contract, a copy of which we sent you, was drawn up by the attorney of the F & W Thum Company, and not by our attorney. I believe in a general way you will find that contract fair. We have no desire or intention, in any way, to discourage any other enterprise, and it is perfectly satisfactory to us if the contract specifies the section in which the dams are to be built.

A major dam will be built in, or near, Section Two, Township 14, South Range 2 E, at the head of our flume, about 23 miles above Lakeside. The above is on the North Fork of the San Diego river. A smaller dam will some day be built on the South Fork of the San Diego river, in, or near, Section Ten, Township 15, South Range 2 E.

It is not our desire, or intention to in any way affect, or destroy the underground water supply of the Fanita Ranch. We are a public service corporation, our rates are established by the Railroad Commission of the State of California, and our system can be taken over at any time by the city, or an irrigation district at a valuation placed on same by the state authorities.

I am trying to persuade my associates to finance, and commence the construction of a dam in Section 2, Township 14, South Range 2 E by the 1st of April next, and make a five year contract with the city to furnish them with surplus water at 12 cents a thousand gallons, or any rate that the Railroad Commission may make.

The city officials admit that the cost of



every drop of water they receive from their impounding system is 21 cents a thousand gallons delivered at the city limits, and some have said it is as high as 23 cents, so you see the City is getting a square deal by the proposition.

I agree with you that the contract should not be transferred without Mrs. Scripps' consent, excepting however, in case we sell to a municipality or to a district. I assume you would have no objection to giving us the right to sell without getting Mrs. Scripps' if we should sell to a municipality, or to a district.

I appreciate your reasons for not desiring a dam built at the Gorge, and there are other reasons. To illustrate: The only possibility of getting water on to the high lands of El Cajon valley and particularly the cities of La Mesa, Lemon Grove and Spring Valley and that section lying westerly to the city limits is via Cuyamaca Water Company's system. The lands around La Mesa, etc. are at an elevation of 600 ft. above sea level. The Cuyamaca Water Company's system takes the water out at the lowest point that it can be diverted by gravity, and it is taken thru the lowest pass near Grossmont. As that section can only get water from this one source, and as it is already developed to a considerable extent, it seems a crime to attempt to take away the surplus waters of San Diego river from that section, which will some day be a part of Greater San Diego. Am referring particularly to the town of La Mesa, and that property lying westerly.

The water will not flow by gravity if El Capitan is built, excepting down the San Diego river gorge to the city, owing to the low elevation of the El Capitan site.

I do not worry so much about the El Cajon valley, because practically every rancher that buys water from us also has his own wells, and over two-thirds of the supply of water of the El Cajon valley inhabitants is secured by individual pumps.

Since you have been away, we have built Murray dam 117 ft. in height and 900 ft. long; Lake Hodges dam, 157 ft. high from bedrock and 800 ft. long; also San Dieguito dam 60 ft. high and 600 ft. long, all concrete multiple arch type, and officially accepted by the state authorities of California. I desire very much to show you

one or all of these dams. A three hours' ride from your home will show you the entire San Dieguito system, and give you some idea of what we are doing in development work in putting water on lands between Del Mar and Cardiff. May I have the pleasure, and at your convenience?

If Mr. Murray is not in a position to put up the money to build a dam on the San Diego river, the estimated cost being \$350,000, would you consider making this loan, and taking as security the entire holdings of the Cuyamaca Water Company? An investigation and valuation placed on our Cuyamaca properties by the State Engineer of California last fall, is \$1,454,000. Any loan that you made would be a first mortgage on the entire property.

We plan to build a multiple arch type of dam, and I am confident we could complete it by the 1st of January at least 80 ft. in height, and to the extreme height of 120 feet by the 1st of March, 1921. In other words, complete it to control the flood waters of the next winter's rains.

We instructed our highway engineer to see you in relation to the proposed right of way thru Miramar Ranch. Have you seen him?

Your request for fencing is a reasonable one and I will personally see that it is granted. Some arrangement should be made also by us, that is satisfactory to you, to keep the road to the Panita Ranch open, and you can rest assured the Highway Commission will do it. Keeping in mind that we want to keep down expenses, will you make the suggestion at the proper time.

When you are in the mood sometime, have your secretary telephone and let me come out with my map and show you our plans of the development of the San Luis Rey and Santa Ysabel rivers. We have already put \$4,000,000 into the project. It will develop 6,000 horse power of electricity, and according to U. S. Reclamation Service engineers, will deliver 35,000,000 gallons of water daily, a safe supply covering a thirty year period.

Again I wish to thank you for your friendly letter, and assure you I fully appreciate your confidence and support on any legitimate project that means for the



Page Four

development of this county.

Very truly yours,

EF:  
KLM

*cc - W. H. Carterfield*

P. S. I shall be pleased to get a draft of the revised contract that your attorney may draw up, at any time that suits your convenience.

**E. W. SCRIPPS**

April 1st to December 1st, West Chester, Butler Co., Ohio.  
December 1st to April 1st, Miramar, San Diego Co., California

Incl to Herb Hoover pp 495  
CSM

Miramar, Calif., February 13th, 1920.

Mr. Ed. Fletcher,  
San Diego, California.

My dear Fletcher:

Yours of the 10th instant at hand.

There is no occasion of a hurry-up on the Fanita Ranch waiver. You will not have to wait any longer for it than a time when you are actually doing the work which requires it.

It is my own idea, though entirely an unprofessional one and not based on professional advice, that the underground water will rather be increased than decreased by the building of the dams. For instance, I was told by the settlers along the Soledad that, prior to my building my little dam on the Surr branch and the other small reservoirs at Miramar, there was never any water to be found along that stream after the first of July, but that from the time these dams were built water could be got the year round, either in the stream bed itself or from shallow wells.

What you say about my furnishing the money to build one of your proposed dams might appeal to me were it not for the fact that the sur-tax on my income tax is so large that any investment of mine giving me actual cash income returns of less than 15% per annum would not be as good for me as the purchase of any 4% municipal bond.

These are times when about the only kind of profitable investments for a man like myself to make are purely speculative ones -- non-productive lands or non-dividend-paying stocks in concerns that have good prospects.

This income tax and excess profits tax and all these methods of direct taxation that I was so enthusiastically working for for many years up to 1917 have proved to have been a perfect delusion. They are not making the rich man



poorer or the poor man richer -- but quite the reverse.

There are lots of things that I could do and would be doing now (or rather, that my sons could and would be doing), were it not for the fact that almost every way we can turn ourselves in order to do something, we come face to face with some provision of the tax law which makes such proceeding an actual absurdity. The only things that I can do that might possibly prove profitable are the very kind of things that in ordinary times I would consider unwise from a purely business point of view.

I am not peeved at the amount of taxes I have to pay. But then, I don't feel that even patriotism should require that I hunt out and take up with enterprises which will cause me to pay such an enormous tax as would make it the part of good business for me rather to let my capital lie comparatively idle for ten years, until the tax rate is lowered, either by acts of Congress or by the growing wealth and incomes of the people, and thus so greatly distributing the incidence of the tax on the numbers paying these taxes as to make it absurd for the government to maintain the present high rates.

There was a time in my life, as doubtless there has been in yours, when the annual interest on say a \$50,000 debt was an important item in an annual budget. But then the time came soon enough when \$3,000 a year was so insignificant an item as to have no importance whatever.

The interest which the people of this nation have to pay on 22 billion dollars of debt a year today is relatively a very large sum, but when the wealth and income of the country doubles, even if the debt remains at its present figure, the burden of this interest charged against the country as a whole will, as you can see, not be half as great as it is today. And the wealth and income of the country are growing so rapidly that it will only be a short time when this national debt burden, relatively speaking, will be cut enormously.

The other day I was told that a piece of property in an Ohio city which I

had given Mrs. Scripps a few years ago, and which cost \$13,000., could be sold for \$60,000. While she pays a very much smaller rate of income tax than I do, on figuring out the proposition for her I had to advise that she would do far better by holding on to the property for an indefinite period of time, having the prospect of its further increasing in value and the probability of a great reduction in the rate of taxation. If I had happened to have retained the ownership of this piece of property myself, the tax cost of selling it at a profit would have been so great as to have made such a sale an absurdity. The situation would have been such that, taking the original capital plus the little that would have been left to me after paying the taxes, I could not have reinvested the money at a rate that would increase its net yield to me over and above the net yield of the present rental by more than such an insignificant amount as to make it not worth while to give any attention to the subject at all.

There is another piece of property that some ten years ago I leased for twenty years at the rate of five percent on a valuation of \$40,000. The lease has ten years to run. But I could probably sell the property now for \$200,000. However, I figure that I will have a better chance if I hold it for another ten years and then sell for \$100,000 than I would have if I sold it today at the present probably inflated figure.

A number of months ago, in answer to one of your letters, I told you that I would be willing to have you call on me at Miramar some morning which was not filled by an appointment (and I make few appointments). You can find out from my secretary when I am at liberty, and if you have an hour to invest unprofitably, you can come out and see me.

In the matters of the right of way over Miramar, the fencing, and making new connections with my old road to Fanita, I shall only consider Mrs. Scripps' wishes and interests. She already holds in trust the Fanita Ranch, and will eventually own Miramar. As it is hardly probable that I shall spend much more time during



my life at Miramar, Mrs. Scripps ought to have her own way.

I have already bought the best part of an island on the west coast of Florida, together with a nice house, with the idea of having that as a winter resort. I like southern Florida for the winter even better than I do Southern California. Then too, it will be much nearer my Ohio home. I am just undertaking the building of a new home place in Ohio that will be much larger than my present residence there, and more conveniently situated with regard to my various Ohio papers.

So long as my sister lives, I will retain Miramar in my own personal possession, so that I can frequently be near her and at the same time have a comfortable place of my own to live in while here.

I spent two years in the East and, notwithstanding my rather serious illness, because of certain great advantages I enjoyed, I determined that the East was the place for me to live in and that Ohio should continue to be the place of my residence. It is surprising, when I think of it, to see how much time I have really spent in California. But I have always felt that I was little more than a tourist and a temporary sojourner. It seemed that one thing and then another has been constantly occurring to keep me away from home. I suppose I have been in something of the same fix that Herbert Hoover has been in for a good many years past. He has always felt that he was not only an American, but a Californian, and yet circumstances have caused him to spend the greater part of the past twenty years under some other flag than his own.

By the way, I met Hoover in Washington two years ago and I liked him exceedingly. Some way or another I took it for granted that he was a Republican, but at one of my conferences with a number of my editors, I told them that whether Hoover was of our particular line of politics or not, I felt that he was our best bet for the Presidency when Wilson's term expired. If you Republicans, or the majority of you, are not blind fools, you will make him your candidate. If you do, I do not think there is one chance in a million that the Democrats can find

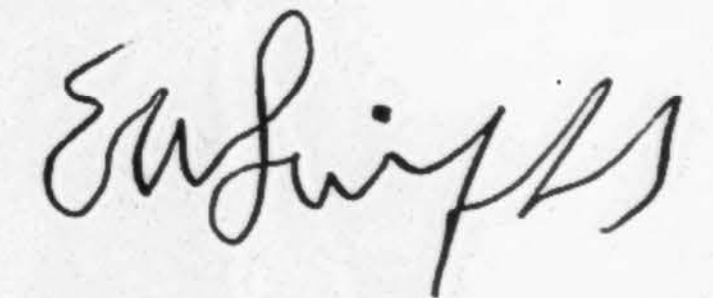
a man whom either I or any other of the many so-called Democratic or Independent-Democratic newspaper editors will be able to support as against Hoover. I obtained through one of my Washington men a special personal interview with Hoover on the promise that I was to be the only beneficiary of the report and that nothing he said would be published. The result of this interview has been that I find that in almost every important particular I am compelled to agree with Hoover's views.

You might argue from this that Hoover's Republicanism might be doubted. For my own part I think there is far more occasion to doubt Wilson's Democracy than there is Hoover's Republicanism.

I do not think Republicanism or Democracy mean anything much just now. I am sure there are lots of Republicans who are better Jeffersonians than are some of the most conspicuous of our so-called Democrats.

This appears to be anything but a business letter, does it not?

Yours sincerely,





February 24, 1920  
(Dict. Feb. 23rd)

Mr. E. W. Scripps,  
Miramar, California.

My dear Mr. Scripps:

I appreciate your letter of the 15th,  
and enjoyed it very much.

Taking up first the water question,  
will say that if you do not use the water to  
any great extent, your theory is true, that the  
underground water would rather be increased than  
decreased by building dams. But let us discuss  
the question of seepage. The Moreno Dam leaks  
something like 500,000 or 600,000 gallons every  
24 hours; Sweetwater, only about 200,000 gallons;  
Murray Dam about 100,000 gallons, and Lake Hodges  
about 150,000 gallons. These are surface  
measurements. The rest of the seepage is wholly  
problematical. But these amounts are really  
small as compared to the operating of one pump-  
ing plant around Santee during the summer months.

Conditions vary according to dam sites,  
and for that reason no one can tell until a dam  
is built and partially filled with water, and  
even then with water percolating only two or  
three miles a year under ground, it takes years  
to get final and accurate figures.

I should like to get the agreement signed  
by you and Mrs. Scripps at an early date. I al-  
ready have the personal assurance of Mr. H. H.  
Timken that the agreement is satisfactory, and it  
will be signed up by him in a few days.

Now, as regards Hoover: I am very much  
interested in what you say. Naturally Johnson is  
my first choice. If Hoover, however as a Republican  
is a candidate, he will give Johnson a run for his  
money even in the State of California. I absolutely  
agree with you that there is far more occasion to



Page Two

doubt Wilson's Democracy than there is to doubt Hoover's Republicanism.

With your permission, I am coming out to discuss matters in general in a short time. Will telephone your secretary.

I assure you that as a citizen of San Diego I fully appreciate the many things you have done in San Diego County for its progress and development, and I hope that Miramar will continue to be your home as long as you live.

With kind personal regards,

Very sincerely yours,

EF/bm

**E. W. SCRIPPS**

April 1st to December 1st, West Chester, Butler Co., Ohio.  
December 1st to April 1st, Miramar, San Diego Co., California

Miramar, Calif., April 2nd, 1920.

Mr. Ed. Fletcher,  
San Diego, California.

My dear Fletcher:

Yours about the Linda Vista oil well project at hand.

I don't want to make any more money. The same reason why I did not want to buy the bonds you offered me for your dam building project applies to this case.

I have a lot of land in this neighborhood, the value of which would probably be greatly increased if your company found oil, gas or water. If I had stock in the oil company and you struck it big, the government would take more than two-thirds of my share of the profits in excess profits tax and income tax. What would be left to me would be more than wiped out by the increase in local taxes resulting from increased valuations.

It is a ridiculous situation, isn't it? And yet, I was one of the leaders in the movement that brought about these direct taxes, and perhaps one of the most influential persons in the country in producing these conditions.

However, there are a lot of people who are not situated as I am, and I not only cannot deny them the right to their opportunity, but I ought to wish them the fruition of all their hopes. Later on, if these people who stand to win rather than lose by a lucky strike should run short of money before you get your well down, so that the whole enterprise is threatened with failure on account of the shortage, I may be able in that emergency to give them a lift.

I am going to ask my secretary to telephone you and ask you what is the present condition of the Hodges reservoir. I noticed yesterday that the water had backed up to the bridge at Bernardo. Really, how much water does that mean you have impounded. I also noted that farther up there was still a good stream flowing in Bernardo Creek.

Then I want to know if you have finally concluded your contract to deliver



water to the City, and if so, when you and the City expect to have the pipe-line laid. Are you going to bring the water into La Jolla west of the high ridge or east of it?

I offered Crandall, of the Scripps Institution, to build \$50,000 worth more of cottages there last year, but he told me it would be no good because there would not be enough water. There has a great demand sprung up among scientific men in the East for cottage and laboratory accommodations at our institution. Almost daily we are receiving letters from the different colleges and universities inquiring about accommodations.

The time has come, I am sure, when it would pay to build a seaside hotel near the beach on the Rose land south of the Station. Of course, college professors and scientific men generally have small salaries and could not afford to patronize a high-priced hotel such as you built at Del Mar.

I imagine that hardly anybody in San Diego has any idea how famous our little biological enterprise has become and in what high esteem scientific men all over this country and in Europe hold our staff.

My sister Ellen has spoken to me about making an appropriation for the improvement of Torrey Pines park. She thinks of building roads and paths and also putting up a pavilion there where a caretaker could live and where patrons of the park could get refreshments.

I want more land for the Biological Station. Beside the 170 acres that we got from the City some years ago, I purchased and set aside for the use of the institution 40 acres. I have suggested to my sister and Capt. Crandall of the Station, that in consideration of my sister's furnishing the money for improving Torrey Pines park and perhaps deeding immediately to the City some 200 acres she owns there, the City might give to the University a lot of land approximately equal in acreage, or at least in value, to the Torrey Pines land held by my sister. I have suggested that this land may be eventually used as a scientific botanical garden.

For several years I have been corresponding with the psychologist Prof. Yerkes, who has been studying apes. He wants to get a location of some twenty to forty acres of land in Southern California, and money enough to populate it with apes. I have offered him some assistance in the way of procuring land and supplying the money.

My sister has also proposed to give the Natural History Society of San Diego \$100,000 for developing their work. As this is purely scientific and biological work, I have thought their building and collection might better be located at the Biological Station than at Balboa Park. There would be two advantages in adopting this course: first, there is no doubt but what the University would soon enough follow the institution, and neither have I any doubt but that we could get special appropriations from the State Legislature on this account, just as we now do for the Scripps Institution; and second, if I could get the whole business bunched and could get more land, I and my children after me would be strongly inclined to continue developing the institution as a whole.

During the past twelve months I have turned over to Ritter and his associates, for scientific work, something over \$40,000 over and above the usual contributions which my sister and I make.

There were something like 18,000 visitors to the Biological museum and station during the year 1919. This fact alone indicates some of the possibilities for a hotel and for a general further extension of the scientific institution.

You see, I am much more interested these days in spending money than in making it.

The other day Ritter was speaking to me about you and he showed that he felt you were a man of sufficient breadth of mind and vision to be able to understand the value to a community like ours and to the nation at large of a progressive outlook on things.

We have never yet been able to procure the appointment of a local regent to the University. We did not have the political pull.



Just as I was writing the foregoing, it occurred to me that you might have both the necessary political pull and the inclination to get for yourself the appointment as a regent and adopt as your particular care our institution. There would be no call on you or expectation of receiving from you, either directly or indirectly, any financial aid.

But such an institution as this needs something more than money or even scientific men. It needs the cooperation of practical pushing men of local pride and influence.

Think some of these things over, Mr. Fletcher, and see if you cannot, without too great inconvenience to yourself, do something to put San Diego not only on the map of the United States, but on the map of the world. At present the four most conspicuous scientific capitals of the world are Monaco, Naples, Woods Hole (Mass.) and La Jolla. La Jolla is the last comer, of course.

I signed the right-of-way agreement for the road for your commission the other day.

The more I think of that other proposition about your San Diego River water project, the less inclined I feel to hurry up in the matter. I know this is an ungracious way to terminate such a letter as I have written you, but I think you are entitled to candor.

Yours sincerely,

E. W. SCRIPPS.

Not reviewed by EWS  
after dictation

C O P Y

Miramar, Calif., April 2, 1920.

Mr. Ed Fletcher,  
San Diego, California.

My dear Fletcher:

Yours about the Linda Vista oil well project at hand. I don't want to make any more money. The same reason why I did not want to buy the bonds you offered me for your dam building project applies to this case.

I have a lot of land in this neighborhood, the value of which would probably be greatly increased if your company found oil, gas or water. If I had stock in the oil company and you struck it big, the government would take more than two-thirds of my share of the profits in excess profits tax and income tax. What would be left to me would be more than wiped out by the increase in local taxes resulting from increased valuations.

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Yours sincerely,

(Signed) E. W. SCRIPPS

Not reviewed by E.W.S.  
after dictation



April  
Tenth  
1920

Mr. E. W. Scripps,  
Miramar, California.

My dear Mr. Scripps:

I have enjoyed reading your letter of April 2d, which my office brought up to the sanitarium for me the first of the week. I will answer it subject by subject.

TAXATION: You did a magnificent thing for this country in bringing about by your influence and assistance, the excess profit and income tax. You forgot to mention the inheritance tax. It is a step in the right direction. Twenty years ago we looked up to as the smartest men of the country, men who had a right to do it, if they could get away with it, to take raw property, say at a cost of \$100,000, bond and develop it and make a few hundred thousand out of it. This applied to multimillionaires like Harriman, who wrecked and built up trans-continental highways and trans-continental roads, and for profit. The poor man of this country is too well educated, and will not stand it longer. The direct tax, particularly on the moneyed man, is the only thing that will save this country from a revolution. In California the inheritance tax is as high as 25% - in Arizona 1%. That is why H. H. Timken is putting no further investments in California, but large investments in Arizona.

I think it is only a question of time when, thru orderly methods, our Government, our State or County will, and should take away from people property at a valuation put on it by the state authorities and sell it on long time payments, and at low rates of interest - where the land is lying in idleness and where the man has more land than he is entitled to. A limit will be fixed some day as to a man's holdings. We have only gone a step along these lines. The State of California is very successfully colonizing lands, and thru the last Act of Legislature appropriated money, have bought lands, fitted people up with everything from a house and barn to a blooded cow and chickens, and sold on twenty years' time. Back to the farm for a lot of these poor chaps who are working for \$100 a month and supporting a wife and children today.



PURCHASE OF STOCK - LINDA VISTA OIL COMPANY:

I know just how you feel. You have no desire for more money, and to tell you the truth - neither have I once. I can complete the object of my life - the sale of our water development to a water district - the people. Three geologists have approved the location as the most likely site in San Diego County. I have investigated and found that good business men are at the head of it and they need encouragement. Whether you put up \$5,000, \$2500 or \$1,000, the very fact, when known, that E. W. Scripps, the largest land owner within the district has done something, adds so much to confidence in the project, it makes it easier to finance, and I think you should at least, do something, particularly as you have such large interests, and people will surely misunderstand you if you refuse to do anything.

WATER DEVELOPMENT: Lake Hodges is almost 90 ft. and backed up quite a distance east of the bridge. We have between four and five billion gallons which we have impounded this season, as compared to about one and one-half billion in the Cuyamaca, and if my information is correct, two and one-half billion in the city's whole system. Hodges has the advantage in that the evaporation losses are only 42 inches as against 58 inches at Barrett. To put it in plain language, we have this year a net safe yield which we will be able to deliver, of nearly four billion gallons. The city's net safe yield, taking into consideration evaporation losses and transmission losses, is about one and one-half billion, or, they are approximately two billion gallons shy of a year's supply based on consumption for 1919. I shall be glad to send you the exact figures if desired.

The contract is all signed up with the city for the construction of the pipe line, Del Mar to La Jolla. Contracts for the pipe have been let, and the work is on the way. I will have twelve miles of pipe line built, two reservoirs built and ready to deliver water into La Jolla in less than five months.

There is no reason why you should not go ahead building any houses at the Biological Station that you desire, or any improvements that you desire, for the water will be pumped to the top of Torrey Pines Hills at an elevation of 426 ft. and will flow by gravity into University Heights reservoir. You will have as good pressure as any in San Diego City.

The pipe line will follow the paved highway all the way from Torrey Pines dropping into the flat just east of the Biological Station and east of the paved highway. You can find the stakes on the ground now.

It is a wonderful work that you have done, and are doing, not alone for San Diego County, but for the State of California. I resent the criticisms that have been heaped by the opposition on you, and your associate, Mr. Porterfield. Outside of the building of the organ, I would like to know of one thing that Mr. Spreckels has ever subscribed to that has not been given as a matter of policy with his large business interests, while anything you give is not for any business interests or possibility of remuneration. To Spreckels it means everything - the good will of the people, and yet mark me, I say Spreckels has done more for this town than any man living, but it is more from a commercial spirit, while with you and your sister, it comes entirely from a big heart, desiring to do good, not alone to the City and County, but to the nation and world. I refer particularly to the Biological Station. I am in touch with Mr. Crandall, I have known Dr. Ritter for many years, and many other members of the Institute, and I am very much interested, and am cooperating with them in every way.

Your plan of a seaside hotel is a dandy, and we will have the water there long before you ever can do much building.

MISS ELLEN SCRIPPS: Miss Scripps has probably done more than any living woman in San Diego for San Diego. Her plan of improving the Torrey Pines park is a dandy. I am in close touch with the city manager, and have friends in court, so as far as my influence goes, I shall be mighty glad to assist you in any exchange. Please write me an informal letter giving a legal description of the land which Miss Scripps will deed to the city, and a legal description of the land that you want from the city, and let me feel out the situation first, so that it will go thru without a criticism or hitch. The University will certainly need a lot of land. It would be one of the star attractions to have Prof. Yerkes with a good real family of apes. Go to it! Certainly if Miss Scripps gives \$100,000 to a Natural History Society, she should have the say as to where the building and collection should be located.

REGENT STATE UNIVERSITY: I had a half hour's



conference with Governor Stephens on this subject. I appreciate your suggestion, but it is not policy for me to be a regent of the University, however, I think that I can give you some good news in the near future. I have no authority for making the statement, but would you consider the appointment, and if not, whom would you prefer, living in San Diego. Julius Wangerheim was very anxious to get an appointment. What do you think of George Marston? There is going to be one more vacancy. I would like to discuss this matter with you when I am on my feet again.

SAN DIEGO RIVER PROPOSITION: There is no reason in the world why you should not sign up some agreement, and soon. We are signing up an agreement now with the Timken properties, the same that we signed up with the Thum's, with one exception, is: According to the terms of the Thum agreement, they must leave the question of damage to the State Water Commission of California; under the Timken agreement, Timken has the option of going either to the courts or the water commission. Will you please instruct Mr. Harper to call on me at an early date at the Agnew Sanitarium and let me discuss this matter with him, for we want some action. Already over fifteen of the smaller property owners have signified an intention to sign the same agreement as has been signed by the Thum Brothers.

I wish to assure you that I consider it an honor to have your confidence and friendship. As a young man I did many foolish, impulsive things, but with responsibility has come perhaps a larger degree of good judgment, for I have been very successful and my dreams are coming true. Without the assistance of good friends like you, this could not be.

I am getting along nicely, and was very pleased to learn today that the man who caused the accident has admitted that the fault was entirely his. I never had any sense of fear thru it all, and my one worry was for my friend, Romans, the State Forester, and I thank the Lord he is showing signs of improvement and will probably be out on his feet again within the next six or eight weeks. It will be at least five or six weeks before they will be able to move me from the hospital.

With kindest personal regards, I am  
Very sincerely yours,

EF:KIM

LARGEST DAILY  
CIRCULATION OF  
ANY NEWSPAPER  
IN SAN DIEGO  
COUNTY.  
MEMBER A.B.C.

# The San Diego Sun

Established 1881

JAMES G. SCRIPPS  
CHAIRMAN OF THE BOARD  
W. H. PORTERFIELD  
PRESIDENT  
GEO. H. THOMAS  
EDITOR  
W. S. DAYTON  
BUSINESS MANAGER

San Diego, California,  
April 27, 1920.

"RESOLUTIONS"- To the "COMMITTEE of THIRTY".

GENTLEMEN:

Your special committee, appointed to investigate and report on a comprehensive plan for water development for this region, do respectfully report the following resolutions:

Resolved: (1) That it is the sense of this committee that a municipal water district be created.

(2) That the boundaries of the proposed district be approximately as indicated by accompanying map attached, the sub-districts being indicated by the letters, "A, C, G, F".

(3) We recommend that a committee of the "Committee of Thirty" be appointed to meet as soon as possible, with the Mayor, the Common Council, and the water Commission of the city of San Diego, and the Water Committee of the Chamber of Commerce, and with the proper officials of the other various incorporated cities and towns within the proposed district, with a view to the employment of a water supply engineer to fix the legal boundaries of the proposed district, and for the further purpose of putting in circulation the petitions for the calling of the election of said district.

Respectfully submitted,

Corrected



San Diego, California  
November 29, 1920

Mrs. E. W. Scripps,  
Miramar, California.

My dear Mrs. Scripps:

As you are probably aware, the business men of this city are forming a Community Welfare Council with the idea of systematic support of the charities of this city thru the budget system. The funds will be apportioned to the organizations given on the enclosed list. Approximately \$175,000 will be needed to properly maintain the twenty-one charities mentioned in this list.

I am a member of the committee soliciting funds for this purpose. The Committee has arbitrarily determined upon the sum which they hope you can see your way clear to subscribe, the sum being \$2,000.00. It is our idea to raise the first \$100,000 from the large subscribers, and the balance in small amounts. It may be your wish to give more, or less. We hope you will be as liberal as you feel you can be.

I enclose subscription blank and would appreciate it if you would sign same and mail to me what subscription you feel that you can afford to give. In making this subscription to the Community Welfare Council, you are being relieved of the necessity of being called upon by any of the charities mentioned for further subscriptions. Many of the larger cities in the East have very successfully handled their charities in this way.

Hoping to have an early reply, and for your hearty cooperation, I am

Very sincerely yours,

EF:KIM

San Diego, Calif.,  
December 10, 1920.

Mrs. E. W. Scripps,  
Miramar, California.

Dear Madam:

The committee has asked me to make a final report on the 13th of this month in the matter of the "Community Chest" fund for this coming year.

As you know, a strong organization of men and women have taken up, in a systematic way, the question of the budget system for the twenty-one charities in this city. In my opinion it is a step in the right direction, making our subscriptions in one sum instead of promiscuous giving. It saves us a lot of bother, and we can feel that the money is being handled by men and women who have, and will give the time toward seeing that the money is properly expended.

I hope before Monday to receive your subscription for whatever sum you care to give, that I may make my final report as requested by the committee. We are still far behind in getting the necessary subscriptions, and hope you will make your gift as liberal as possible.

Yours very sincerely,

EF:KLM



IN ANSWER REFER TO  
SERIAL NO.  
HEREIN

REGISTRATION AND SELECTION  
FOR  
MILITARY SERVICE

San Diego, Calif.,  
December 18, 1920

My dear Mrs. Scripps:

I acknowledge receipt of your check for \$500.00 for the "Community Chest", and assure you same is appreciated, both by the committee and myself personally.

I hope Mr. Scripps is in good health and will you kindly extend to him my personal regards.

Very sincerely,

Mrs. E. W. Scripps,  
Hiramar, Calif.



**Ed Fletcher Papers**

**1870-1955**

**MSS.81**

**Box: 24 Folder: 27**

**General Correspondence - Scripps, E.W.**



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