Minter Hase The Saum. Sauce Janus Munay aut Viset South lafly

Saturday on Ed Hetchen Jours at hand holidy Coul think that Healing would be food mough a strugget to do such as you day + But if he should, you have adopted the right Course, Lecause a Man has a right to do almost anything to depend his property and that we are right. There (an be no doubt, as a Matter of facts of they thould purme such q' Course as you magne )

I ful sorry for theres, as they are nothing but Adults, & am towning no sleep about there Gutterner but it seems that they an dowing the walking I was all packed ready to Alast for dan Diego on the Monning Trainer Buch Armithing Come up a fue hown agil which council me to half of mer Trink Thows up hu lown within the next 2 days, wire me + & will start, and Coming stown any may disring the week x

Do not gone Youk any meruraquet as 6-Sale of Kanch, and any prices the will not sill at any force unless No Cashy and that not every body that has that annit of Cash, who Cares to the chap for an unknown humber 8 great thing Comes to he who waits xxx Esen Rain James H. Kleiner

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Jane my you don't heed to there any body on to ta Mine Silih the Water to suring Franch In and To Quelentiary Steve & melita walk Mr. De would like to Catch some body ordersoning with it so we weld Sund them and

Sunday ( Ed Hearhand & Som & Could red-do anything with Frink - the would make one proposition after another & their back In you & grable spriled him, he say's you greed him \$126,000 Cash Jorne un-Known with him a letter stating that you wanted The Kauch very back that he Could get "150,000 Cash of he would hold not you see & would rather Jay 100,000 on defened Jayments than \$125 Tot Cook

Think it would be Very advisable to have Bartel run up here and learn all about the Cement Walls & offenings & hufore The Commences building Same XX Could learn a lot here me Tew Minutes that I could not - tell him. and as & take it, he will be (alled whom to do a lot of that Kund of Hork in should be posted This sugestion it for has

So & droped her for awhile he says he is to be me Down Dugo about The 10th and if a lot of De fools don't spail him he will let 90 Sheat, 20 Cash to the up for our shows indefinate pariod x when Water on flue steer ct- 6 La Mase Reservoir would like A su it-filled

Minutary Sunday Sandin Ducker Sandin Hobert & rech your city about the Cach Str. Jonning Week + The lager an Option Ne is having The Morrey Shiped to Dan Dug & by freight he is going to payth

Mr. James A. Murray,

Monterey, Culf.

My dear Mr. Murray:

Enclosed find copy of telegram which I sent you today, and which I confirm.

The Capitan Water Co. have regularly incorporated and have today authorized taking on the obligation of paying \$25,000. for the right to pump out of
the Monte, we reserving the right to pump water for all
the property in the Frink Ranch, including the Mesa lands.
We also reserve the right for a year to buy at cost.
less 10% depreciation; thereby cancelling the water
right sale.

They have also gone ahead with the organization of a district on the basis of paying us \$300,000.

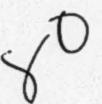
for what we acquired from the San Diego Flume Company,
including improvements and personal property.

On receipt of this, or unless the deal is closed with Frink, will you please wire me giving authority to the Capitan Water Co. to put in their \$35,000.pumping plant at once on written understanding (papers to be drawn up by Mr. Sweet), that they are to pay us \$25,000. within a year for the rights, and the pumping plant is

put on our property as security for this amount, we however, reserving the right to purchase the pumping plant at 10% depreciation over its original cost, and cancel the water right contract any time within a year; also reserving the right to pump any and all the water we desire for any portion of the Frink ranch, whether it be bottom lands or the mesa lands on the hills.

very truly yours,

Enc



Jan. 3, 1912.

Mr. James A. Murray,
Monterey, Cal.

Dear Sir:

Not alone has Mr. Hager seen fit to turn over all of our office records to Mr. Sackett, but he has been up to the diverting dam and up the river a number of times with people who are interesting themselves in developing water and opposing us. These people have taken options on the Keehner damsite a half mile West of Chocolatte Creek on the San Diego River.

Men named Hamilton and Ross have filed on all the water there, also at a point about half way between Henderson's and the diverting dam. Mr. Healion's side partner Ross is one of the ruling spirits. Hager has had three or four Los Angeles men up there also, going over the whole situation at the diverting dam twice. Hager has told around that he is going to quit, and when he does quit that he is going to take Harriet and Ruis with him.

Mr. Sweet, my attorney, says that both Sackett and Hager can be prosecuted criminally for taking Mr. Post's reports, all our maps and all of our data out of the office. Mr. Sackett still has everything. I was at the diverting dam Monday and Sackett is up there with a party of six surveyors surveying the lower damsite. He is camped at Henderson's.

The situation is simply this. Mr. Hager is in our employ

#### J. A. M. #2.

and is all the time working against us. I am satisfied in my own mind that he is a crook, and I want you here at the earliest possible moment. They made these water filings three days before you left here on the 21st off December, but did not file them of record until the 30th. I made my filings on the 26th of December and put them on record on the 29th. I am satisfied that our filings will hold. Perhaps you will not remember, but I made a filing on June 1st, 1910, and as we have continuously surveyed and worked ever since that time, I am satisfied our filings are good.

You have made a mistake in not having purchased at least the land which includes two or three damsites up in the mountains. The City Council have also been up the San Diego river to the diverting dam. I am of the opinion that Wadham is the attorney and is guiding this bunch of high-binders. I think I see his handiwork, and I am sure that Healion is mixed up in the whole business.

Instead of attending to business and getting things in shape to put water in, Hager is chasing all over the country with these people. If you have not given him instructions to do all this, it is simply a game of hold-up. On receipt of this will you kindly wire me when you will be in San Diego?

J. A. M. #3.

I forgot to tell you that they are taking options on all the land included in the damsite, which includes Henderson's land. Mr. Henderson refused to give an option, and is very friendly to us.

Hoping to hear from you soon, I am
Yours very truly,

EF-C.

1

Jan. 4, 1912.

Mr. James A. Murray,

Monterey, Cal.

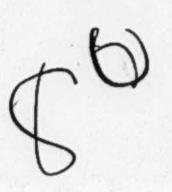
My Dear Mr. Murray:

Have been thinking over the Cuyamaca Water Company situation, and I realize that you have always been managing your own affairs, and perhaps I have been an annoyance to you in the matter of the Cuyamaca Water Co. What to me seems a mountain, I can see is only a mole hill to you. What I am willing to do is this, and it may be a means of settling up matters satisfactorily to you: -- that you exercise my option and give me the \$30,000.00 for my interest. You will then be in a position to do exactly what you want to do at all times. and I will be very glad to serve you and your interests without pay, for say five or ten years, excepting of course that I reserve the right to look after my own private interests and employment. I will be more than pleased to accept, if you care to, an arrangement whereby for my services I get 25% of the net profits in the development of the Cuyamaca Water Co., after you have been paid back all the woney that you ever put into it, and interest.

However, to show my good faith, if you want to I will agree to furnish my services as mentioned above for five years, and leave it to you at the end of that time to pay me whatever is right and reasonable. I am willing to lose my services for the next five or ten years if you do not make anything on the proposition, but I am as sure as I live there is a magnificent profit. The only thing is that I don't want to become involved to any greater extent than I am at present, is the reason that I do not care to go into the Cuyamaca Water Company and take stock.

Yours very truly,

EF-C.



Jan. 5, 1912.

Mr. James A. Murray,

Monterey, Cal.

My Dear Mr. Murray:

Have been thinking over the Cuyamaca Water Company situation, and I realize that you have always been managing your own affairs, and perhaps I have been an annoyance to you in the matter of the Cuyamaca Water Co. What to me seems a mountain, I can see is only a mole hill to you. What I am willing to do is this, and it may be a means of settling up matters satisfactorily to you: -- that you exercise my option and give me the \$30,000.00 for my interest. You will then be in a position to do exactly what you want to do at all times, and I will be very glad to serve you and your interests without pay, for say five or ten years, excepting, of course, that I reserve the right to look after my own private interests and employment. I will be more than pleased to accept, if you care to, an arrangement whereby for my services I get a certain percent of the net profits in the development of the Cuyamaca Water Co., after you have been paid back all the money that you ever put into it, and interest. I would leave the percent to you.

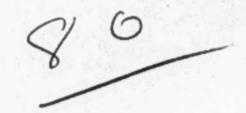
The above is just a suggestion that may appeal to you. I am willing to lose my services for the next five or ten years if you do not make anything on the proposition, but I am as sure as I live that there is a magnificent profit in it. The only

J. A. H. #2.

thing is that I don't want to become involved to any greater extent than I am at present, for I want to get out of debt and know I have protected what I already have.

Yours very truly,

EF-C.



Jan. 15, 1912.

Mr. James A. Murray,

Monterey, Calif.

Dear Sir:

Your telegram of the I4th received. I took your previous message over the telephone and did not receive it until this morning; otherwise I would have written instead of telegraphing.

As stated to you before in my previous letters a hard attempt is being made by Hager, Sacket, Ross, who is a side partner of Helien, and several Los Angeles men to block us. They are being coached by an engineer in Los Angeles by the name of Koehig, who Mr. Post knows to be identified with a number of shady transactions. In addition, W. B. Hamilton of Montana, also a man by the name of Brewster from Montana are identified with this proposition. Hamilton and Ross have filed on this quarter, and for two weeks Sacket has been up with a force of five or six men surveying.

I am trying to protect our interests in every way possible, but it is highly important that you should come here at the earliest possible date, for some action must be taken to protect the water rights of the San Diego Flume Co. Hager has done nothing to protect the interests of the Flume Company since you have been gone,

Jan. 15, 1912.

J.A. Hurray -2

so far as I know, has been chasing up the river with these men, and for the last five days has been in Los Angeles. I have a detective on his trail now. It is a crime that he has not been attending to our business; nothing has been done to put Murray Hill in condition for water, he has allowed our maps, reports, etc., to be taken out of our office, and Sacket has them all today and has had them for two weeks.

While in our employ I am satisfied he is giving us the double cross.

Acting on Mr. Post's and Mr. Batchelder's advice,

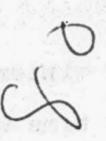
I am keeping men at work to protect our water filings. Ross
and Hamilton made filings five days ahead of us, but I am

proceeding under the old water rights and filings that

we made.

If my judgment is any good at all, the situation is liable to be serious unless prompt action is taken, and I urge you to come at the earliest possible moment.

Very truly yours,



Jan.19,1912.

Mr. James A. Murray,

Monterey, Calif.

Dear Sir:

My attention has been called to the water right filings made by W. B. Hamilton and A. L. Ross, side-partner of Mr. Helien.

I commenced to check up Mr. Hager and Mr. Sacket, Mr. Sacket has been for three weeks with a surveying party between Chocolata and the Diverting Dam, and the following will show you conclusively the bunch that he and Hager are travelling with.

three witnesses to corroborate this statement, that Mr.

Hager and Mr. Sacket have been running back and forth up
the river with A. H. Koebig, an engineer in Los Angeles;
M. P. Waite of Los Angeles and Riv erside; F. Helm, interested in the Ramona Water Co. of Hemet; also W. B.

Hamilton and E. H. Brewster both of Montana, and people
that you probably know. Helien is also interesting himself in this proposition, and they are all organizing a
water company in opposition to us, and I believe it is
simplu a hold-up game. It drives me wild to see Hager
turn over to Sacket all the information we have in our
office, and to neglect vital things pertaining to the Flume

company for the early catchment of our winter rains, and draw a salary from us, at the same time working against us. The time will come sooner or later when you will find out that Hager is too crooked to lie in bed straight, but I am afraid that time will come too late. I have done everything I could to protect our water filings. The report of the detective which I have in my possession shows as follows:

Hager has been for four or five days in Los Angeles training with all these men, and incidentally was beastly drunk. Mr.Koebig confirmed everything to the detective, showing all the people that I have mentioned to be interested in the proposition. Sacket is also working with Helien and Ross. The detective got acquainted ith Hager, who took him around Murray Hill and El Cajon and incidentally Hager refers to you as "an old fool; is too old and too slow, and that if some one gets in above him, they can make money." You will find it interesting reading the daily report of the detective.

I hope to see you here shortly, for this thing is gitting on my nerves, and if you do not see fit to fire Hager, something will happen and soon.

very trol y yours,

EF/K

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Proceedings of the Control of the .wolleng

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Jan. 23d, 1912.

James A. Murray,

Monterey, Calif.

Dear Sir:

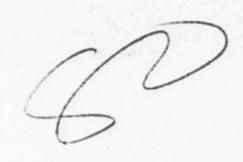
I am in receipt of yours from Monterey written Sunday in answer to my telegram of last Caturday asking if you gave Mr. Hager an option, and your reply that Mr. Hager has an option and is going to take it up.

Ly impression is that you are joking about the matter for I am satisfied that Hager is not going to take it up, but instead while in our employ is giving us the double cross, and is going to do a little blacksailing of his own. His every action indicates that, as I will prove when you come here.

I shall certainly be alad to see you the last of the week.

Very truly yours,

EF/K



Jan. 31, 1912.

Mir. James A. Murray.

Monterey, Cale

My dear Mr. Murray:

I have tried yesterday and today several times to get you. Mr. Henshaw is here and I am on a deal to sell 12,000 acres of his land at Warners for him. a good prospect. Mr. Henshaw also had other business for me and we are going to Warners today; will return tomorrow afternoon.

Will you please let me take you out Friday.

Everything will be arranged to go at your convenience, in the morning or afternoon. I would have made Mr. Henshaw wait and go out with you today but he had to get back to San Francisco on very important business, and I hope this is satisfactory to you.

Very truly yours,

EF/K

Messrs. Jas. A. Murray and Ed Fletcher,

San Diego, California.

Gentlemen:

We, the undersigned residents and owners of water rights under contract with the San Diego Flume Company, having been regularly appointed as delegates from Lakeside, El Cajon, Bostonia, La Mesa, La Mesa Springs, Spring Valley and Lemon Grove, have met in regular session and organized ourselves as a water committee in an attempt to solve the water situation.

We are of one opinion that the system should be owned by the people and to that end recommend that a district be formed, the water system of the Cuyamaca later Company be absorbed and developed for the be nefit of this entire section. We ask you, therefore, as a property owner under the system, as well as the owner of the system to make us as low a price as possible for the system on the following basis:

We agree at once to take the first steps towards the organization of the district, which means an election to decide whether a district shall be formed or not. Providing the district is organized, we agree, within four months from date of organization of the district to issue bonds, sell same, and pay you cash for your property, providing the price is satisfactory.

Hoping to have an early + favorable repla

Feb. 23d, 1912.

Mr. James A. Murray,

Monterey, Calif.

Dear Sir:

Enclosed find clippings from Sawell's paper; also clipping from the Morning Union regarding formation of water company, which is explanatory and for your information.

The people are going right ahead with the organization of their water company to buy the water rights for \$25,000. and put in their own pumping plant. I have not obligated ourselves at all as there are many things on connection with it which I wish to discuss with you before we obligate ourselves.

San Francisco until the Frink ranch is purchased, for it is so caluable to the people under our system that it is almost life or death with them, and sooner or later Frink could, if he would, compel them to pay much more for it.

Very truly yours,

EF/K

Form 2289

## NIGHT LETTER

### THE WESTERN UNION TELEGRAPH COMPANY

25,000 OFFICES IN AMERICA

CABLE SERVICE TO ALL THE WORLD

MOBERT C. CLOWRY, PRESIDENT

BELVIDERE BROOKS, GENERAL MANAGER

RECEIVER'S No.

TIME FILED

CHEC

SEND the following NIGHT LETTER subject to the terms on back hereof which are hereby agreed to

San Diego, Cal. Feb. 27, 1912.

James A. Hurray, Monterey, California,



The farmers committee have been to see me this morning. They say they must buy the Healion pumping plant unless you will wire within forty eight hours that pumping can be done from the Monte Banch. If you are sure that you cannot deal with Frink wire me quick. They want the Monte Banch pumping rights at twenty Five Thousand, but if these rights can't be had in two days, then they want to start the Healion plant at once. Healion's price Ten Thousand, money already raised. No rains yet and conditions alarming. Commenced to pump from Ta Hesa Dam only small supply.

Ed. Fletcher.

6 V

Feb.27,1912.

Mr. James A. Murray.

Monterey, Calif.

Dear Sir:

We have had no rains whatever; the lemons are dropping badly, and the people are nearly crazy. Enclosed is copy of telegram which I sent you today. They feel that they cannot wait another minute and must proceed at once to install the pumping plant, either on the Monte Ranch or in the purchase of the Healion pumping plant. Healion has made them a price of \$10,000. for the numping plant and land just west of the Monte Ranch. This they have decided to buy, and have the money raised with which to pay for same, and they will commence next week installing a new pumping plant for that purpose, as they are not going to take any more chances in waiting on us in the purchase of the Monte Ranch.

If, on receipt of this, you have definitely decided not to buy the Monte Ranch, wire me, as every day is precious and they want to close the purchase of the Healion pumping plant no later than next Monday. A number of the committee are urging the purchase of the Healion pumping plant no later than Thursday of this

THE WESTERN UNION TELEGRAPH COMPANY

END the following message subject to the terms and back hereof, which are hereby agreed to  San Francisco, Cal.  Believe Frink will take One Hundred Thirty@Five Thousand.  However will take half interest at whatever prive you have to pay up to One Hundred and Fifty Thousand. Will pay Ten Thousand cash from money I receive from sale Sixth and Diand give you note on your terms for balance. Capitan water Company today authorized agreement to pay Twnety-five Thousand for rights to pump from Frink Ranch.  Wire as soon as papers are signed. Writing you today Monterey. Had half an inch of rain.	EO N. VAIL, PRESIDENT	TIME FILED	CHECK
San Francisco, Cal.  Believe Frink will take One Hundred Thirty@Five Thousand.  However will take half interest at whatever prive you have to pay up to One Hundred and Fifty Thousand. Will pay Ten Thousand cash from money I receive from sale Sixth and Diand give you note on your terms for balance. Capitan Water Company today authorized agreement to pay Twnety-five Thousand for rights to pump from Frink Ranch.  Wire as soon as papers are signed. Writing you today	RECEIVER'S No.	TIME FILED	
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	Wire as so	on as papers are	signed. Writing you today
The transfer of the second sec	Wire as so	on as papers are	signed. Writing you today n of rain.

FG. LIe couer.

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week, but I believe that the other members will prevail upon the whole committee to wait until Monday next. This is the reason that I wired you as I did today. They have had to commence pumping water again from La Mesa dam, and it is a fight to get water even to drink. If they do not commence at once installing a pumping plant and putting water on the orchards within sixty days, there will be an additional loss of \$250,000. at least to the lemon crop, and a million dollars in my opinion, shrunken values of real estate over today's prices.

I hope to receive a wire from you in reply to this letter stating definitely what, if anything, has been done.

Very truly yours,

EF/K

#### ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS WHICH ARE HEREBY AGREED TO

To guard against mistakes or delays, the sender of a message should order it RE-PEATED, that is, telegraphed back to the originating office for comparison. For this, one-half the unrepeated message rate is charged in addition. Unless otherwise indicated on its face, THIS IS AN UNREPEATED MESSAGE AND PAID FOR AS SUCH, in consideration whereof it is agreed between the sender of the message and this Company as follows:

1. The Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any UNREPEATED message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery of any REPEATED message, beyond fifty times the sum received for sending the same, unless specially valued; nor in any case for delays arising from unavoidable interruption in the working of its lines; nor for errors in cipher or obscure

2. In any event the Company shall not be liable for damages for any mistakes or delay in the transmission or delivery, or for the non-delivery of this message, whether caused by the negligence of its servants or otherwise, beyond the sum of FIFTY DOL-LARS, at which amount this message is hereby valued, unless a greater value is stated in writing hereon at the time the message is offered to the Company for transmission, and an additional sum paid or agreed to be paid based on such value equal to one-tenth of one per cent. thereof.

3. The Company is hereby made the agent of the sender, without liability, to forward this message over the lines of any other Company when necessary to reach its

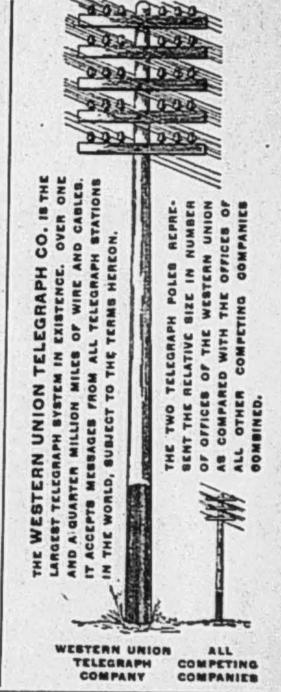
4. Messages will be delivered free within one-half mile of the Company's office in towns of 5,000 population or less, and within one mile of such office in other cities or towns of 5,000 population or less, and within one mile of such office in other cities or towns. Beyond these limits the Company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

5. No responsibility attaches to this Company concerning messages until the same are accepted at one of its transmitting offices; and if a message is sent to such office by one of the Company's messengers, he acts for that purpose as the agent of the sender.

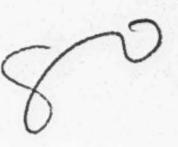
6. The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

7. No employee of the Company is authorized to vary the foregoing.

BELVIDERE BROOKS, GENERAL MANAGER THEO. N. VAIL, PRESIDENT



MONEY TRANSFERRED BY TELEGRAPH AND CABLE TO ALL THE WORLD



San Francisco, March 2, 1912.

Mr. Ed Fletcher,

San Diego, Calif.

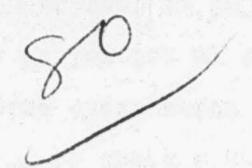
Dear Sir: --

In your telegram you say that the Capitan Company have authorized payment of \$25,000 for pumping. Is that supposed to be a perpetual grant or for a month?

Again it seems to me that before people would pay \$25,000, they would have some assurance that they could use the flume, for a specified time, Because I told them that they could use the flume, they certainly do not understand that they are to use it for all time, free of charge. When I suggested that they could use the flume free of charge, that was for the purpose of tiding them over this try spell. Therefore, I take it that they will perfect matters before going into it too deeply.

I have done nothing with that gentleman in relation to the property up to the present time. Expect to return home today and will see you possibly within a week or ten days.

Very truly,



,ar.4,1912.

Mr. James A. Murray.

Monterey, Cal.

MATTER TELEVISION OF THE THE TANK OF THE DESTRUCTION OF THE A SET SUPERIOR OF THE

Dear Sir:

I have found out today that Healion, thru
one of his henchmen, is attempting to acquire land within
our prospective damsites up in the mountains. He has
also filed on the water at Helena Damsite above the
diverting dam.

Gulch has just changed hands and am satisfied that both he and Hager are behind it. In addition, Hager told me yesterday that Healion is going to refuse to allow us the use of the ditch which fills La Mesa Dam with flood waters.

is to tie us up in every way possible so as to force us to recognize those water rights, and in addition make us pay them well for the damages and trouble we have put them to. All of Mr. Post's records and maps are still in their possession, as Mager has never returned them.

We are suckers and have been worked to a finish. I have tried to see Holden, but he has been sick), so as to get

I hope to see them both this week.

Fig. 75 Lat. Devous Mississiff Link.

Months ago I advised you to let me go ahead on this work and acquire the damsites, if nothing more, but nothing was done. From the beginning you have known that I have not the money to hold up my end, pay my assessments, and put up the tost of the necessary improvements. Something must be done at once. This policy of delay and inactivety worries me and all the people under the system. I have always supposed that you were willing to put up the money to develop this system. You have a right to change your mind, and in some ways I don't blame you on account of your age for hesitating to go into the . proposition. However, something has got to be done immediately to protect our interests or else throw up the sponge, for Healien will have us tied up body, soul and boots so that we can make no new developments if we want to without a lawsuit. If I were Healien, I would do what he and his bunch are doing today, for they have \$200,000. worth of water at stake, and not alone that, their profits as well as the driginal investments in their land. It means altogether \$400000 or \$500.000. involved, and they can afford to spend a good deal of money to force us to recognize their water rights.

I am not asking a dollar for my time, but I am willing to give you the best that is in me if you

want to put up the money, and I am aching to fight them to a finish, but I cannot do it on wind. We have not money enough for the pay roll today and I will have to go to the bank and borrow it. \$750,000. to \$1,000,000. is needed within the next twelve or eighteen months to develop this system. If you are not willing to put up this money, please say so and you can have my interest at cost, and if you won't buy it, I will give it away and forget it. I offer you the best there is in me if you want it and want this system developed, but I cannot put up my share of the money.

I expedt of get my money out of Sixth and D building Wednesday. Meantime it is absolutely necessary that we do continuous work to hold our water rights and I certainly hope to see you here the next week or ten days.

Please let me hear from you as to what you intend to do.

Very truly yours,

EF/K

Mr. James A. Murray.

Monterey, Calif.

Dear Sir:

I am in receipt of yours of March 2nd, and contents noted.

The Capitan Water Co. are paying for the perpetual right of pumping water out of the Monte Ranch into the flume when there is no water in the lakes. If we or they build dams in the mountain, they will never use the water, at least until after we are dead, for the cost is prohibitory as compared with gravity water, for the lift is between 300 and 400 feet into the flume from the river. They understand that they are to have the use of the flume for this year at a normal rental. Nothing else has ever been said on the subject.

I tell you frankly that unless they form a district and buy our system, I am not in favor of selling them the right to pump, and a ought to put in our own pumping plant and make some profit on the pumped water. In addition, this same pumping plant can pump water on to the high lands on the Monte Ranch and make them saleable at once. When I speak of highlands, I mean those lands on the S-track which we would buy from Frink and which adjoins my lands on the S-tract. Those lands are

nearly frostless and can afford to pay a good price for water on that account.

We have had two inches of rain; the flume is running full. I went out in the rain to Murray Hill yesterday just to see the water go into Murray Hill dam.

Very truly yours,

EF/K

0

Mar.5, 1912.

Mr. Jas. A. Murray,

Monterey, Calif.

Dear Sir:

I am in receipt of yours written Sunday from Monterey and contents noted.

Before you or I ever took the matter up with Mr. Frink, Grable and his syndicate had offered \$150,000. for the Frink ranch to Frink; \$10,000. down, and \$10,000. a month until paid. If Mr. Frink says that I offered him \$125,000. he is a liar; I only had one offer to make him and that was \$100,000. as per your instructions.

Thank God, we hade had two or three inches of rain, and the people will shut up for a while. I am glad that you handled Frink as you did under the circumstances.

I expect to get my money today out of Sixth and D. I shall pay off all my debts with it, and have ten or fifteen thousand to the good.

Murray Hill Dam is filling rapidly, but I am going to have Harriet put some water through La Mesa datach this week so as to see if Healion is going to try and

stop us. I am going to have Bartl leave on this noon's train for Monterey, and I am sure that he will be able to build the Dutch wind mill under the instructions of the architect in San Francisco. I have been told that the Dutch wind mill in San Francisco cost about \$20,000. but they are entirely too big for your purpose I should think, and I believe Bartl can build one that will satisfy you for six or eight thousand, and fill every purpose. Would suggest that you send him to San Francisco.

very truly yours,

Espiral Complete Complete Spiral Complete Comple

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gonganah! qu.

EF/K

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March 7,1912.

Mr. Jas. A. Murray,

Monterey, Calif.

Dear Sir:

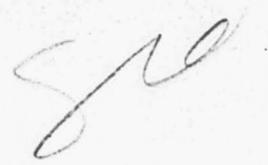
We have had continued rains and the flume is running full. We are furnishing a full supply to all under the system.

Murray Hill Dam is full to the pipe line, which is about seven feet from the top, and I have ordered it held there, as I felt that it would be better to not over-crowd Murray Hill Dam at present and let it settle before filling it full.

We are putting about a million and a half gadlons of water a day through the pipe line into La Mesa dam and to night will turn the water anto the La Mesa ditch.

Enclosed find copy of notice from the La Mesa Development Co. which is explanatory. They are moving heaven and earth to tie us up in every possible way. I went down to the courthouse this morning and saw the three Superior Judges and explained the situation. I am satisfied that they will not even allow a temporary injunction against us.

The ditch runs through two miles of langs



par.9,1912.

Mr. James A. Murray.

Monterey, Calif.

Dear Sir:

"SUNT", which of course is entirely overdrawn, but nevertheless means business.

and I not to run any water through the La Hesa ditch, as it was the property of the La Mesa Development Co.

Mr. Sweet has passed on all the papers, and we are satisfied that we will win out.

The water is running into La Mesa dam, and if they bry by force to stop us, some one will get killed. I stole a march on them by starting in two or three days ahead of time and turned the water in at six o'clock at night. By morning we had the water going into La Mesa dam. Healion's intention was to divert the water just as it comes out of the 36-inch pipe and run it back into Alvarado Canyon. I am keeping four or five men on the ditch and anticipate no trouble.

Before I turned the water into La Mesa dam,
I went down and saw all three of the Superior guings
Judges, talked over the situation with them, and Healion

owned by the La Mesa Development Co. The deed of
the San Diego Flume Co. carried with it their rights in
the ditch line, but the La Mesa Development Co. never
deeded to the San Diego Flume Co. or to us the land on
which the ditch line is located. However, we have for
years used it, and this year as well as last year, spent
our money in improving it, and I don't believe they can
stop us, and it will simply be a question of damage.

eight men there and make every effort on earth to stop
us from putting the water through the ditch line. I will
have fifteen men there tomorrow morning with shot-guns
and that water will go through or something will drop.
I have ordered the water turned in by six o'clock to night
so that by tomorrow morning it will have reached the lake
and we will then see what their next move is.

Hager and Healion are very thick these days.

Sacket is in town drinking hard and twavelling with a bunch that in my opinion means they are going the limit and playing a hold-up game. They don't scare me, however, for a minute.

By the way, I close the deal yesterday on Sixth & D and got my money. A little later on if you desire &t, Mr, Woods will take up the \$110,000. mortgage; at least this is my understanding.

Very truly yours,

will have a hard time getting even a temporary influention.

I suppose you know that an eight-million dollar corporation has been formed, papers have been filed, and the intention is to take over the Purcell railroad. I am satisfied that the Southern Pacific railroad know all about this plan and will eventually take it over, and these fellows are simply agents. However, so much the better, and I am tickled to death if they will only do something.

When are you coming down? Was out to the diverting dam yesterday and a nice stream of water is running over the diverting dam. Will send you a picture of same in two or three days.

Very truly yours,

MF/K

Mar.11,1912.

Mr. Jas. A. Murray,

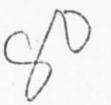
Monterey, Calif.

Dear Sir:

I am in receipt of your letter written
Saturday evening. Mr. Frink has not yet arrived.
Suppose by this time you have received my word that
official notice has been served on us through Constable
Couly not to run water in the ditch, but we are doing
it just the same and will continue to do so, no matter
what happens.

We have 17 feet of water in Cuyamaca Lake, and indications are for more rain. We may have enough rain so you won't have to install your pumping plant at all, in which case it is not so vital that we must get Frink's Ranch, although there are many reasons why we would like to subdivide it, get a good county road thru it, preserve some of the oaks as a park, and have a placed reserved to pump water from when needed.

I have flust found out that Davenport caused all of our trouble through his talking with Peters about the Frink Ranch, and it was Peters that wrote up to Frink and told Frink that we had to have it and to stand



Mar.21,1912.

Mr. James A. Murray,

Montercy, Calif.

My dear Mr. Murray:

I regret to say that there are two leaks in Murray Hill dam. This was caused by Hr. Hager's not wetting the dam during the course of construction; thereby cementing the dirt together. Any man with common sense would know that you cannot build a dam like that and have it dust and dry dirt.

I ordered Mr. Bartl to test the leakage and find it to be between one and two gallons a minute. It was certainly a good thing that I kept Harrit from filling the dam full in the beginning. If this leakage should increase materially, we will be up against it, and I have ordered Bartl to immediately repair the two-foot pipe from Murray Hill dam to Eucalyptus dam and put it in proper shape, so that in case it becomes necessary, we can draw off the water from the Murray Hill dam into Eucalyptus Dam.

We have had considerable rains since you left. Cuyamaca Lakelis twenty feet of water, and the two-foot pipe line from Murray Hill dam to Eucalyptus dam shows up many bad places. Bartl is going to try and stop the

. J. A. M. +2

pat at \$150,000.

We had a break in the Sweetwater trestle, also a break up near the diverting dam. I went up both days and found that it was only temporary trouble, and everything is now running nicely.

We had almost a cloudburst here.

The same and a supplied the supplied to the su

I see to senerge up how feetel married

very truly yours,

EF/K

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J.A.M. -2

Murray Hill Dam leakage.

Very truly yours;

EF/K

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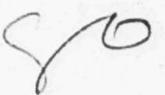
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Mar.22,1912.

Mr. James A. Murray,

Monterey, Cal.

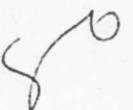
My dear Mr. Marray:

a pine company from Montana who came in to see Mr. In thews, and imquired for Hager. It seems that he was sent down here to try and collect a bill for about 43000. for pape which Hager has never paid for and which he bought in his own name while with that water company that Conrad is with.

He doesn't give Hager a very good send off.

Very truly yours,

HF/K



Apr.23,1912

Mr. Jas. A. Murray,

Monterey, Cal.

Dear Sir:

Answering yours of the 18th, I have laid out a main road on the Krouse property between Lamesa and Lemon Grove, and feel that you should own the Braiden property. Have seen Mr. Braiden personally and know that you will have no trouble in doing business with him along any lines that you may desire, but he prefers to see you personally.

Regarding expenses, I am keeping the Cuyamaca Water Co. expenses down to a minimum, but there are several additional expenses all the time for enlarging the flume, and now the Murray Hill Dam expense is coming on. You know I am keeping two men at work on raising the flume in order to protect our water rights.

Sacket has had an engineering crew up there surveying for the last week, and we are going to have trouble with that bunch, its a cinch. I will have orices on 16-inch pipe when you return here.

I will be gone three or four days next week with Mrs. Fletcher to Imperial, leaving here about Monday. I wrote and asked you to be here Monday of next week to make the trip with us, and hope you will be here.

I have just been to Los Angeles looking up riveted steel pipe. If it is laid in sand and properly drained, they are willing to guarantee it for twenty years, and the cost is less than one half of cast iron. I am simply getting this information to hammer the price of cast iron pipe down, although personally, if we can get a guarantee of twenty years on the steel pipe, and the cost is less than half the cost of cast iron pipe, I would be in favor of buying steel pipe, providing we can get a bond from the Baker Iron Works protecting us against leakage of the pipe. This is simply a matter that I am looking into to submit to you when you come down.

Very truly yours,

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RF/K

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Apr.25,1912

Mr. Jas. A. Murray,

Monterey, Cal.

Dear Sir:

This is to inform you that we paid Mr.

Sackett about \$1500. for surveys, and he has taken were every paper, every map and every record out of this office. Something will certainly have to be done when you come down, and the man should be prosecuted.

Mither Sackett or Hager have taken all these papers, and we have no records of any of the work which Mr.

Sackett and Mr Hager did. We have been buncoed to a finish.

In addition to that will say that Mr Sacket still has an engineering crew up there working near Chocolata; he has also had Senator Clark's son up there, who has said in the presence of Mr. Henderson that if they can acquire from the U.S.Government the right to flood lands of the Indian Department, then Clark will furnish enough money to build the dam.

Mr.Sacket has also informed Mrs.Henderson or Mrs.Bartl (I don't remember which) in the last week that Mr.Sacket will be back here soon and he will be in charge of the while system which they are developing.

God pity the stockholders!

Very truly yours,

EF/K

86

June 6th, 1912

Mr. James A. Murray,

Butte, Montana.

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to over a seed of the change cultivate

THE SECOND STATE OF THE SE

My dear Mr. Murray:

I am in receipt of yours of June 3d, and acknowledge receipt of the return of my article on the subject of water in San Diego County. I agree with you absolutely that by the time the Cuyamaca System shall have been developed, irrigating water will be worth 10g a thousand gallons, and domestic water 25% to 40%, but please don't forget the Railroad Commission are making us thousands and thousands of dollars when they knock out those water contracts, and when they assume the burden of fighting in Court any one who tries to legalize the water contracts. These people cut there now believe those water contracts are legal. It is putting \$500,000. in our pockets at least for them to dedde that those contracts are not legal and be able to sustain it. The people are going to be wild when they find their water contracts are no good.

The Railroad Commission are only human, and in a measure of course, their sympathies will be with the people, as it is the people that elect them; therefore I don't expect that they will give us as big a rate for irrigation water now as they will later on.

TO THE PARKS SHOW! SHEET THE TO

J. A. M. -2

You accuse me of RULLING on you. You never did me a greater injustice, but we have to look on both sides of it. This thing can only be one of compromise at the present time. I have not committed you or myself in any way nor to any price for domestic or irrigating water, officially or unofficially to the Railroad Commission, but my private opinion is that if we can get the water contracts knocked out and get the Ruilroad Commission to carry the burden of the fight, it saves us thousands of dollars in litigation, as well as a great deal of hard fighting. And do you realize what the income means to us, even if the Railroad Commission should give us a rate of 5% a thousand gallons for irrigating water? At 55 a thousand gallons this means 256. a year per winer's inch, and supposing for argument's sake that we cannot deliver today with our present system over 500 Miner's inches of water during the year from all sources, that gives us a yearly income of \$123,000., to say nothing of domestic water, and makes our property pay 10% net on a valuation of one million dollars.

Now, don't fly off the handle just because I say 5g a thousand galloms, because you and I will get together and go before the Railroad Commission as a unity. But I am so grateful and thankful to know that the Railroud Commission will knock out those contracts, that personally I am willing to take a much less rate than what I think we are entitled to on that account until such time as the system is fully developed. I consider our proposition today worth a million dollars cash, knowing that these contracts are invalid. Very truly yours, BF. AK

P.S. I feel a little sore that you have not answered my telegram or sent me the \$8000. to buy the Braiden place. I was ready to let you have it, go in on joint account, or buy it mysclf and give you the right of way that you wanted, and have not had a reply from you to date. Possibly you have been away and have not as yet received the telegram.

E.F.

June 8th, 1912

Mr. James A. Murray,

Butte, Hontana.

Dear Sir:

Oscar Lawler, formerly United States Assistant-Attorney General. These people are trying to maintain their filings, and I hope you will be pleased with the protest. I believe that we will be able to put them on the shalf at an carly date.

the following the file are unlikely religion my is among a supposed to help .

The part of the state of the party to the party of the pa

will bring down the receipt which Hysler cigned, as that will be necessary for evidence. In addition, clease bring down the letters signed by Heilon giving permission to built the 34-inch pine line across Lot Four to Eucalyptus Dam; they have presented a bill of \$25. a month, or \$600. and will soon sue us for damages. It is very lemortant that we do not lose the Reilon letter to hager.

Cuyamaca Construction Co. be formed at once, and this business handled as a corporation. I am still ready to go ahead and incorporate the Cuyamaca Water Company, deed all the properties to the corporation if you are, and get out a bond issue to cover all these improvements, and take

bonds instead of the present indebtedness. You have the papers have you not, both of the Cuyamaca Water Co, and the Cuyamaca Construction Co.

I have bought the 120 acres from Holden.

Poverty Gulch. I can buy the Simms property, which includes practically all the rest of the damsite, for \$2000. This should be purchased at once. We would then have the Poverty Gulch damsite complete. By building a ditch about three or four miles below Cuyamaca Dam, we can run the water into Poverty Gulch Reservoir, not alone twelve or fifteen square miles of water which doesn't go into the Dam, but the Cuyamaca water as well. If I remember rightly, this ditch is approximately six miles in length, and will cost twelve or fifteen thousand dollars.

let the water run by gravity down to Conejos, from which the high line can be built, or it can be let down into the flume by gravity at South Fork. If you will built the six miles of ditch line into Poverty Gulch, build Poverty Gulch Dam say 60 or 80 feet high at a small expense, put in about forty or fifty thousand dollars at Conejos Reservoir below and take all the water out of there on a high line under pressure, you will not have to rebuild or spend a dollar on the flume, as that can stay there and simply take care of the flood waters that it may catch.

I will be blad to talk this over with you when you come down, as Mr. Post and I both agree that this is the

cheapest and best construction in the development of the system, and we believe that we can satisfy you that we are right.

Very truly yours,

EF.K

Form 2289

# NIGHT LETTER

## THE WESTERN UNION TELEGRAPH COMPANY

25,000 OFFICES IN AMERICA

CABLE SERVICE TO ALL THE WORLD

ROBERT C. CLOWRY, PRESIDENT

BELVIDERE BROOKS, GENERAL MANAGER

RECEIVER'S No.

TIME FILED

CHECK

SEND the following NIGHT LETTER subject to the terms on back hereof which are hereby agreed to

San Diego June 28-1912

James. A. Murray

Monteray Calif.

Railway Commission set for July eighth for date of hearing. Post out now with engineer. Two rate experts here now examining books. Wire when you will get here.

Ed.Fletcher.

#### E. H. ROLLINS & SONS

MUNICIPAL, RAILROAD & CORPORATION BONDS

BOSTON CHICAGO DENVER

NEW YORK

SAN FRANCISCO

FIRST NATIONAL BANK BUILDING

June 29, 1912 SAN FRANCISCO

Mr. James A. Murray. Monterey, Cal.

Dear Sir:

Some months ago the writer looked over some of the water properties that you own near the El Cajon Valley.

We are not very familiar with the property but at that time we understood you contemplated doubling your water supply. In case this is true, we believe it would be to your advantage to have your Company sell an issue of bonds. If you do wish to sell an issue of bonds we would be glad to look into your Company with the idea of financing it.

Our firm has been closely connected with the financing of the Los Angeles Gas & Electric Company and the Southern California Edison Company since their inception, and numerous other corporations in California and the East.

Trusting we may have a favorable reply within a short time, we are

Very truly yours,
2. + (Rallenz & Sons

IK/BS

Ed Flotcher,

San Diego.

Dear Sir:

You might show the enclosed letter to your friends on the commission that they may know that we can improve the plant if protected in a satisfactory manner.

You will hand the enclosed notice from the commission to Mr. Sweet and I think that you and he can accomplish more without my presence. All there is to it is- and you can state this to Mr. Sweet- we have only four or five hundred inches of water to deliver and to deliver that amount costs us over \$2,000. per month. True, we can furnish more water by putting in more money, and the more money we put in the more water we can furnish.

You be sure and have Mr. Sweet call their attention to the fact that the ranchers will not use water (if on meter) more than say six months in the year but we will have to hold the water and be ready to deliver the same when called on to do so, therefore 20% a thousand gallon would not average more than 10% or 12% the year round. And for domestic purposes the average family of four or five persons can get along nicely on 100 gallons per day. At 40% per thousand gallons, that would be \$1.20 per month, but admitting for arguments sake that they use 200 gallons per day. \$2.40 per

E.F. - 2

month is cortainly very reasonable for good, pure water for a family of from four to six persons.

If Mccan't get rates as good as the above stated I can't recommend bonds to any person or persons (should we issue any, and I know that I will not put up my money when I can't see the interest without maybe foreclosure and I don't want to fall heir to any more property in this or any other country.

Immediately upon receipt of this letter you may wire me if there is anything important because I have made all arrangements to go East and I should have gone away today but will wait until I hear from you again.

If there are any other matters that should be presented to the commission you may post Mr. Sweet, and I don't suppose you need any posting.

Wore me on response of the letter as & am packed & redy or shart East of the sooner of 90 the sooner of well got the sooner of Buell

# DAY LETTER

## THE WESTERN UNION TELEGRAPH COMPANY

RECEIVER'S No.	TIME FILED	CHECK	
SEND the following DA	Y LETTER subject to which are hereby agreed to	} July 2,1912.	191
O James A. Mur	ray.		
	Monterey, Cali	fornia.	$Z_{i}$
By all means	and the same of the same	for hearing. My conve	reation
		eeting that day as the	<b>发展的影響 医直肠</b> 原丛
		moment to give them o	自由他的数据,也是这些是否在10mm。 1
		ou ignore them. Wire	
		Ed.Fletcher.	
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	The state of the s	COLORS OF THE PARTY AND A PROPERTY OF THE	個的影響。自然語學學

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AL MANAGER

Sh & luther

Replying to your mine with Day of you rumbe you with me on Nan Francisco That the Commission did not require my frement. Thungen & take it that you can acomplish more without - it x In as for words as forsible which we would is a gate that will gove something on the mustimed over fixed charges & that will be say 40 cts per 1000 Gal for domestic un X. 20. 24 pour 1000 beal for drighted & Course when there is more Morning much it we hartly to all to furnish have water, & sell more & leave for the East boumonrow, will examine the Concrete Reversion in Museaunts began my whom x Will rumain in Butte a fue days En Route

July 2nd, 1912.

Mr. James A. Murray,

Butte, Montana.

Dear Sir:

I telegraphed you today as follows:

"By all means be here on eighth for hearing.

My conversation in San Francisco referred to

meeting that day as they were busy and I saw

them only for a moment to give them our pet
ition. Your absence means you ignore them.

Wire answer. Ed.Fletcher."

I do not know how you got the impression that you were not needed at this meeting. These people are friendly to us at the present time, and it would be a mistake for you to ignore them.

I do not believe it was the intention of
the Railway Commission to establish rates until after
the meeting to be held with you and I in San Francisco
immediately after the hearing. The object of this early
called meeting was so that construction work could commence
immediately, in the hopes of increasing our storage facilities enough before winter to materially increase the
supply of water this coming year.

I had made a verbal agreement with the Railroad Commission that you and I would meet them in San Francisco immediately after the hearing, and try to get together on

July 3d, 1912.

Mr. James A. Murray.

Monterey, Calif.

SALE VALUE AND AND ADMINISTRATION OF BUILDING AND ADMINISTRA

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My dear Mr. Murray:

I am in receipt of yours of July 18th with a great deal of relief, and have had a good laugh over the way you scared me about your eastern trip. I zm satisfied now that you did not want to be here on the 8th of July, and that your first letter was simply an excuse, but I had nervous chills here for quite a while for it is a cinch, in order to keep my word good, you should see this Railroad Commission immediately after the hearing, and let us try and get together. They are now in a good frame of mind, and I never was so are of anything in my life as I am that we are going to land the Commission, and to our satisfaction.

Now regarding the price of water: I believe ye you do, that they will not use to exceed 65% of the water they are using at present, if out on a meter. I refer to the water rights.

of and irrigate ten acres of citrus fruits, three or
four acres of tomatoes and vegetables, and it takes an

J?A.M.

-2-

a basis mutually satisfactory to all concerned.

Now, if you are going east and don't intend to got back for a month or two, the chances are hime our of ten that the Railroad Commission will feel ignored by you, and it will be to our detriment. If it isn't possible for you to be here on the 8th of July, on receipt of this letter wire me the earliest date that you can be in San Francisco to go over the matter after the hearing has been held here.

I do hope that you can be here on the 8th, and if not, by the 9th or 10th of July, before they leave San Diego, so that we can have a private conference with them. On receipt of this letter, please wire me.

Please keep me posted as to where I can get you by wire and letter, if you go east, as important matters are bound to come up from time to time.

Mitto, Montant.

Very truly yours,

Jany Snd, 1912.

thousand gallons for a miner's inch of water for one year, using it continuously, it would amount to \$1054. a year, which is absolutely prohibitory. At 5¢ a thousand gallons, an inch of water would bring us \$256. a year, or 10% on the valuation of \$2500. an inch, as against \$60. a year, which they have been paying in the past; therefore we would be increasing our rate 400%.

On today's rates, we are coming within a few thousand dollars of paying expenses. You may say at 5¢ a thousand gallons they will only use so muchwater, and my answer is, that is fine, - it gives us more water to sell for domestic purposes at 25¢ to 40¢ a thousand gallons.

possible, and I am going to stand pat on 40% a thousand gallons, and 20% a thousand gallons for irrigating water, because you sked me to, although I consider it a mistake, because I am afraid the wory fact of asking so much will reflect on us and convince the Railroad Commission that we are trying to "hog it all," and re-act to our detriment.

But as you are putting up the money, it is up to you; I have had no discussion with the Railroad Commission whatever as to how much they are going to give us per thousand gollons for a rate; neither have I told them what we wanted. You told them what you wanted when we had the meeting in San Fire Posture was 20% a thousand gallons for domestic water and 20% for irrigating water.

F.K

Form 2289

# MIGHT LETTER

# . THE WESTERN UNION TELEGRAPH COMPANY

25,000 OFFICES IN AMERICA

CABLE SERVICE TO ALL THE WORLD

ROBERT C. CLOWRY, PRESIDENT

TIME FILED

CHECK

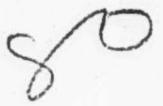
SEND the following NIGHT LETTER subject to the terms on back hereof which are hereby agreed to

July 3d, 1912.

Mr. James A. Murray,

Monterey, California.

Letter July 1st just received. If you don't care to be present at hearing, feel able to handle the situation in conjunction with Post and Sweet. Prefer you be here. Have already agreed with Railroad Commission we would meet them in San Francisco or here immediately after hearing and settle everything. Believe they would feel offended and it would be to our detriment to break engagement. This meeting can be held San Francisco about Fifteenth. If anxious to go east advise being a here immediately after hearing. By all means wait. Writing today.



Monterey, Calif., July 5-1912.

Ed Fletcher,

San Diego.

Dear Sir:

Replying to your several conumdrums will say, even if so disposed I don't know that I would care about tackling the trip to San Diego tomorrow or next day as I have been in bed for two days and just happened to wiggle out today. Altho packed and all ready to go East when I received your telegram I am glad that I did not go as I would hate to be sick on the road.

Now as to the commission, they know what we want as well as we do ourselves. They know what we are entitled to and I look upon them as men who are matured and well qualified to discharge their duties and I believe they will do it, as all that we want is to have them put themselves in our place and then all will be 0.K.

Now in conversing with them (and you tell Sweet and Post the same) never use the word acre or acre foot or inch of water. We want to sell water by the 1000 the fallow as that is the rule all over the U.S. and other parts of the world outside of a few counties in Southern California where they talk inch and acre and yearly rental.

You know that it will require, say \$200,000. at least to pipe from the eucalyptus dam to the city limits and ha Mesa. When we will have spent \$200,000. in those improvements we will not be able to sell any more water than we are selling at the present time, but we will supply a great many more consumers, because a man irrigating, who understands his business and will attend to it, can accomplish more with 1000 inches than a fool could with 5000. Therefore the ranchers along the line who irrigate will get along with a great deal less water and accomplish more, therefore we will have a little more water to sell for domestic purposes and get maybe something from the returns of our investment of \$200,000. And again we will save the

money paid out monthly for a gang of men repairing the old pipe, which is considerable.

However the big things and the things for which we will have to issue bonds or mortgage will be the putting in of one or two reservoirs in the mountains.

But we will talk over that matter and it will come afterwards. Now it doesn't make any difference one way or the other, we are entitled to a fair recompense for the water we are furnishing now, and even if we don't furnish another for we are entitled to fair compensation, and by getting that now, of course, it will apply and cover any excessive water we will be able to furnish in the future.

I can meet you or the commissioners in San Francisco any day after the 8th of July but of course the sooner the better as I want to go East as soon as I feel able which may be in a few days. But it seems to me that the gentlemen could fix the rates while in San Diego and get thru with it.

I have to laugh at your talk about 5d a thousand gallons for water for irrigating. 10d will not pay us because the consumer is not going to use one-half of the water he is using at the present time and at the same time get better results.

As soon as you hold the meeting you may write me the results and at the same time state if they insist on us meeting them in San Francisco or any other place in the future and if so when. But if they do so would like to have it as soon as possible beacuse when I go East I think I can make better arrangements for cast iron pipe than I can in California.

Very truly,

Parter Muling on in thrancisco of we on to but could see

What that would does night as they con cirtainly Shrether Water of more of they so down

July 8th, 1912.

Mr. James A. Murray,

Monterey, Calif.

Dear Sir:

I am in receipt of yours of July 5th and contents noted. We have put in sixteen hours a day since the Railroad Commission engineers were here. I predict that we will get them to concede that the physical valuation of our system today is not less than \$600,000. and probably \$700,000. or \$800,000., with a possibility of increasing this valuation very materially, and allowing us to get interest on an increased valuation when you shall have built one or two dams, a conduit line, etc.

that will give us, say 8% interest net on a valuation of \$600,000. or \$700,000. I shall demand 12% interest on this valuation, and shall call their attention to the fact that it is customary to sell bends at 90g, and semetimes 85g on the dollar, in the matter of new improvements. If necessary, I have two or three bankers who will testify to this effect.

valuation as stated above. Now what that rate should be to pay interest on the above valuation, it is hard to determine off-hand, and will have to be a guess.

I prefer to have you present at a conference with the Commissioners before they announce their rate. I feel that I have done my duty if I have been able to establish a physical valuation on the property of anything over \$500,000. and get them in addition to give us a good interest on the investment. I know that we will have to have an income of about \$100,000, a year to pay us interest on the valuation that I hope to establish, and as near as I can make it out, this valuation will be between \$600,000. and \$700,000.

our property, and the rate that they establish is so low that a year's income will show that wr are not getting interest on that valuation, then we are in a position to demand an increase in rates, and have already got them committed to a valuation on our property. For that reason, I am devoting all my energies to get that valuation as high as possible, and get them committed, and in addition, get a rate of interest as high as possible, and get them committed. Then if the water rate that they establish is too low, we can go into court and get it increased.

Our greatest godsend will be in knocking out all
the water rights and letting them fight our battles thereafter
on this question. I see a tendency on their part not to give
us too high a water rate until we have made good and developed
our system; otherwise they would be paying us a premium for

My plan is, and Post and Sweet are working to that end: to convince the Railroad Commission if possible that our water system is worth one million dollars without taking into consideration the value of water rights.

For argument's sake, if they give us a rate of 5¢ a thousand gallons for water, or \$256. an inch a year, it means an appraisment of \$2500. an inch. By spending a million dollars, we can develop, comserve and deliver 2000 to 3000 miner's inches, which makes our system pay interest on a valuation of four to six million dollars, the cost of which when complete will not exceed one and a half millions.

Now, this is on a basis of 5¢ for irrigating water alone, to say nothing of domestic water, and if we are lucky enough to get 10¢ to 15¢ a thousand gallons, it doubles the figures last mentioned above.

Now if you don't want to be here on the 8th, but will be here on the 9th or 10th, wire me and I will make a date with the Railroad Commission to meet you after the hearing. If you don't meet the Railroad Commission here about the 10th, then you will have to wait until about the 16th of July and meet them in San Francisco, as they have hearings in Los Angeles and other places.

Please wire me your plans.

My plan is, and Post and Sweet are working to that end: to convince the Railroad Commission if possible that our water system is worth one million dollars without taking into consideration the value of water rights. If they recognize water as worth \$2000. a Miner's inch, then we have a property worth two or three millions of dollars, providing you will put in the proper system.

a thousand gallons for water, or \$256. an inch a year, it means an appraisment of \$2500. an inch. By spending a million dollars, we can develop, tonserve and deliver 2000 to 3000 Miner's inches, which makes our system pay interest on a valuation of four to six million dollars, the cost of which, when complete, will not exceed one and a half millions.

Now this is on a basis of 5g for irrigating water alone, to say nothing of domestic water, and if we are lucky enough to get 10g or 15g a thousand gallons, it doubles the figures last mentioned above.

Now, if you don't want to be here on the 8th, but will be here on the 9th or 10th, wire me and I will make a date with the Railroad Commission to meet you after the hearing. If you don't meet the Railroad Commission here about the 10th, then you will have to wait until about the 15th of July, and meet them in San Francisco, as they have hearings in Los Angeles and other places.

Please wire me your plans.

Very truly yours,

July 8th, 1012.

Mr. James A. Murray,

Montercy, Calif.

Dear Sir:

between three and four hundred consumers at the meeting today, represented by five lawyers. They claim they have not had sufficient time to present their side of the case, and the continuance was granted.

and stated in my previous letter, I am still sure that I can convince the Railroad Commission that the physical value of our property today is not been than \$500,000. Or \$600,000., on which we will get a good rate of interest. It will be necessary to have a number of witnesses in our behalf, and in addition, we need expert testimony as to the value of water. For that reason I have asked Mr. William Mulholland, the chief engineer for Los Angeles in the constructions of the Owens River conduit, to be our witness. He is a personal friend of Post's and is willing to accept "oat's figures, so that he will not give much time to it except spending a day or so running over the system just before the trial.

It is just possible that we can get the Railroad Commission to recognize the value of \$800,000. or \$900,000.

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and demand that we secure a reasonable interest on that valuation.

If you go east I hope you can see your way clear to be back the last of August, and if possible be here at the hearing.

With the expense of putting in the Homal Heights and Kensington Park line, it will be necessary for me either to borrow more money from the bank, or if you desire it, to send a check for say \$5000. it will not be necessary for us to borrow any more.

Very truly yours,

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Tuly 9th

APPENDED THE REAL PROPERTY AND THE PROPE

July 9th, 1912

Mr. James A. Murray,

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Monterey, Calif.

Dear Sir:

Enclosed find clipping from the morning paper that will be of interest. The Cheif Engineer of the Railrad Commission has made the statement to Er. Post that if you will reconstruct the flume and put in a pipe line from Reualyptus dam to the city limits, you will nearly double our water supply, on account of the lockage and evaporation. The first thing to do, and we are all agreed and hope you will look at it in the same light, is to put in the cast iron distributing system from Eucalyptus dam to the city limits, which as you say, will cost about \$250,000. In addition, build a coment conduit line from South Fork to Eucalyptus dam.

You state and I agree with you, that the damand will be cut down one-third when they are put on meter measurement. Now, we have that one-third additional to sell; in addition, we will save nearly all that we are now delivering when the conduit is built; therefore I am sure it will not be necessary for sometime to come to even think of building anything in the shap of dams, excepting putting in \$40,000.

or \$50,000. into Poverty Gulch dam and spending \$10,000. to divert the Cuyamaca Water out of Boulder Creek into the South Fork Creek, where it will be taken up by the new cement conduit without loss.

We can leave the old flume from South Fork to
the diverting dam for five years to come and it can be used
to divert the flood waters as in the past, until such time
later on as it becomes necessary to rebuild with cement.
Of course, it will be advisable to put a syphon across
El Cajon Valley instead of running a cement conduitaround
the valley.

Will always be in a position to put in thirty or forty thousand dollars into a small dam on the Indian Reservation or Conejos, and develop the high line. But one million dollars will do all that we want in first class shape to take care of the needs of the country, and it will include the raising of La Mesa dam, the building of the conduit from South Fork, a cast iron distributing system, the building of Poverty Gulch ditch line to divert the Cayamaca water into South Fork, and the Conejos damsite.

Are you aware that it is between seven and eight miles shorter to run the Cuyamaca water through the proposed ditch and down South Fork Creek to Chocolata, than to let it go the way it is going now, down this Boulder Creek and through the flume? By cutting off this distance of gravity flow, we will make a material saving in evaporation and loss, and in addition, will save the additional expense of over

\$100,000. in building the conduit line from South

Fork to the diverting dam. By building the conduit

and Poverty Gulch, also Conejos, we will increase our

water supply by fully 700 or 800 miner's inches.

Keep me posted so I can keep in touch with you by letter from time to time.

Very truly yours,

EF AK

James A. Murray.

Butte, Montana.

Dear Sir:

Enchosed find copy of protest from the Department of the Interior, which I have signed for you and myself, and forwarded. It will be a joke to those fellows if they really are attempting to do anything with their water proposition, and both Mr. Post, Mr. Sweet, and myself feel that this thing should be brought to a head at the earliest possible moment to find out whether there is anything in it or not, and in line with our conversation, when you were here.

Yours very truly,

EF K

25,000 OFFICES IN AMERICA

Form 2289 H

RECEIVED AT

241 GS GR 31 N.L.

BUTTE MONT JULY 29, 12

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ED FLETCHER .

SANDIEGO, CAL.

HAVE SWEET GET OUT AN INJUNCTION IF NECESSARY TO CURB THE ENTHUSIASM OF THE IDIOT THAT CONCERSED THE IDEA OF TAKING IN THE FLUME OR AN INCH BELONGING TO THE COMPANY. JAMES A MURRAY.

a copy of this telegram was sent to wathout by murray in another letter witten him Lago has an injunction witten him Lago has an injunation of El Cajon) ready to sign. Concorporation of El Cajon)

Adgust 3d,1912.

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Mr. James A. Murray,

Butte, Hontana.

THE RESERVE OF THE PARTY OF THE

Hy dear Mr. Murray:

which is correct in my opinion, this district of twenty thousand acres is being formed between La Mesa and the City of San Diego, with the intention of taking over the Healien-Sackett-Hamilton proposition, and getting water from the San Diego River irrespective of us. Under the new state law, they have a right to condemn it if they cannot get it any other way, and that is what they intend to do; build a dam below us, keep us from taking only such water as we are now entitled to, block any further development that we may attempt to make, and in that way, acquire enough water rights to irrigate this new system.

In addition, they will of course hold what rights they have under the old system, where we now furnish water. The records prove it, and I have seen enough water going over the diverting dam in one year to fill any dam that they can build with reason below, and this is water that we cannot touch.

We have made a mistake in not spending a flew hundred, or four or five thousand dollars in at least commencing construction up in the mountains of one or two dams, simply to protect ourselves.

We have also made a mistake in not having commenced the building of a cement conduit line, if we only built one mile a year over the diverting dam. I have protected our rights as much as possible under the circumstances.

Post is of the opinion that we may be able to make our filing of June 1st, 1912 hold, ewing to the sensy that we have spent in surveys and development work to date, including the raising of the diverting dam, but so time is to be lost. I have left up to Hr. Sweet and Mr. Post entirely the matter of gathering data and tostiment to defend curselves before the Railroad Commission on the 22nd, which will cost us a course of thousand dollars anyway to present the case right, and it is going to be a fight to the finish, as there are four or five different interests, represented by five different atterneys against us. I am using my best judgment in getting this thing into shape to present it in the most favorable light.

I think that we can knock the Hamilton filing out alright when the time comes.

I hope that you can get here at an early date; would like to know when you will be here.

Aug. 3d, 1018

Mr. James A. Marray,

Butte, Montana.

Dear Sir:

I received your telegram of the 29th. Mr. Wadham is, I think, a little hasty, and I would like to have seen the letter that he wrote you. The situation is as follows: the town of 311 Cajon have decided to incorporate, and become a city. It is necessary for them to act, and act quick, as the La Mesa people have formed a District of 20,000 acres, and if El Cajon did not form a city, and be in a position at ance to acquire water from the Cuyamaca system, then in that case In Mesu could come pretty close to taking it all away from El Cajon, or any future supply above that now being used, owing to the drastic law lately passed by the Legislature and under which law the district of La Mesa is now So they go to work, include a large boing formed. section of El Cajon Valley in a District to be formed as a city, and included in that land is a piece of land about a mile or a mile and a half long, which is south of the flume, our water system, and for that reason the situation is that if the boundaries which they have asked the supervisors should become the true THE RESERVE OF THE PROPERTY OF

boundaries of the city, then in that case the Cuyamaca Water Co. would have a part of its pipe line in the city limits of El Cajon. This would give them jurisdiction, and put them in a position whereby they could protect themselves and get at least a domestic supply for the town of El Cajon, which they are entitled to, and privately my opinion is they are making a shrewd move to offset the formation of the La Mesa Irrigation district, as it protects their rights under our system to get domestic water for the city of El Cajon.

There are enough others fighting this throrporation, so that I don't think your interests are jeopardized; at least until you come to San Diego and look into the matter a little more thoroughly.

I am not taking sides either way- for or against it, as I believe that should be our policy. However, I would be glad to go into this matter in detail with you at any time that you can come here and examine the situation for yourself.

Yours very truly.

### San Diego, California, August 22nd, 1912.

Mr. Ed. Fletcher,

San Diego, Calif.

Dear Sir:

You may say to the gentlemen composing the Railroad Commission that in case a reasonable rate of say 15% or 20% per thousand gallons of water for irrigating purposes should be established, and say 40% a thousand gallons for domestic purposes, that I feel-satisfied that we could raise a million dollars or more, if necessary, to perfect the system known as the Cuyamaca Water Company, and when I say perfect, I mean producing three or four times as much water as at present.

Very truly yours,

Sommas

San Diego, California, August 22nd, 1912.



Mr. Ed. Fletcher,

San Diego, Calif.

Dear Sir:

You may say to the gentlemen composing the Railroad Commission that in case a reasonable rate of say 15¢ or 20¢ per thousand gallons of water for irrigating purposes should be established, and say 40¢ a thousand gallons for domestic purposes, that I feel satisfied that we could raise a million dollars or more, if necessary, to perfect the system known as the Cuyamaca Water Company, and when I say perfect, I mean producing three or four times as much water as at present.

Aug. 23,1912

Mr. James A. Murray,

Monterey, Cal.

My dear Mr. Murray:

Fig. 12892 showing Lot "H" Block 46 free and clear in my name, excepting your mortgage of \$35,000. This is the lot on which I intend to build my office building.

Angeles regarding the matter of pumping out of the river, and to keep our people from talking about it as much as possible, and I will follow your instructions.

We are going to have a nasty fight here with the Commission, but I think we have the thing programmed now so that we will get a valuation of at least geven hundred thousand do lars, on which a rate will have to be established which will pay interest on that amount.

If you don't mind, you can return this certificate and I will keep it with my records here; I just wanted you to see that everything was straight and according to agreement.

Very truly yours,



Aug. 26,1912

Mr. Jas. A. Murray,

Monteret, Cal.

Dear Mr. Murray:

We have won out in great shape on the first round. Our idea was to furnish the consumers with a one-third supply of water at the contract tate and charge them 10% thereafter. Instead, everybody is to pay the contract rate, and in addition from 2% to 10% a thousand gallons, according to location and quantity for any water. This is certainly a straw in the right direction.

Enclosed find clippings. All the lawyers admit that this will be the most famous case of record in the history of the State of California, and President Eshelmann states so as well. There are so many precedents to be established under the new law.

By the way; everything is very favorable toward the State Highway via Descanso. There is going to be seven or eight hundred dollars expense; if you can send me fifty or a hundred dollars towards this expense, it will be appreciated.

Form 2289

## NIGHT LETTER THE WESTERN UNION TELEGRAPH COMPANY

25,000 OFFICES IN AMERICA

CABLE SERVICE TO ALL THE WORLD

ROBERT C. CLOWRY, PRESIDENT

RECEIVER'S No.

TIME FILED

SEND the following NIGHT LETTER subject to the terms on back hereof which are hereby agreed to

San Diego, Cal 8/28/12

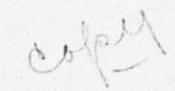
Mr. Jas. A. Hurray.

Hotel portland,

Portland, Oregon.

Morse needs money , shall I advance thirty five hundred dollars for your account or send check your convenience. Wire answer. Report of Chief engineer Railroad Commission gives us eighty seven thousand dollars gross revenue a year or fifty seven thousand net above operating expenses. Everything progressing favorably.

Ed. Fletcher



Mr. Jas. A. Murray,

Butte, Montana.

My dear Mr. Murray:

I sent a telegram to Portland, but it never reached you, telling you that you forgot to send a check for Morse for grading, and in order to pay up everything to date, it will take about \$3500. Will you sned me a check, or shall I advance it for you?

We were in session for seven days in the Cuyamaca rate case, and postponed it until next Wednesday. I quote as follows from Charles Lee, the most noted hydrographer in the State of California, who was one of our witnesses: He makes the following statement: "After thorough examination of the riparian problem, I believe more strongly than ever that the successful future of the flume supply in an emergency means the control of the Monte Ranch. I believe this ranch today can supply all the water needed to bring the flume up to 100% efficiency, under its present condition and present consumers, and that there will be the least injury to riparian lands below by developing this supply."

I wired you in San Francisco believing it

it is for our very best interests that the water company purchase the Monte Ranch. I haven't any money to put into it, but am willing to guarantee you your money back and 6% interest within five years from date if you will give me one-half of the profits for the handling and re-sale of the property, even if it costs \$150,000., the understanding being that you buy it at the lowest price possible, and that is the basis of my guaranty.

I am going the limit to get the State Highway to Imperial and Yuma via La Mesa, El Cajon and Descanso. Have arranged a meeting at Sacramento with the Commission and have got engineers out getting all the data, so as to make the case as presentable as possible. I consider everything favorable.

Very truly yours,

EF/K

Form 2299

# NIGHT LETTER WESTERN UNION TELEGRAPH COMPANY

25,000 OFFICES IN AMERICA ROBERT C. CLOWRY, PRESIDENT

CABLE SERVICE TO ALL THE WORLD

BELVIDERE BROOKS, GENERAL MANAGER

RECEIVER'S No.

SEND the following NIGHT LETTER subject to the terms on back hereof which are hereby agreed to

San Diego, Cal ifornia. Sept. 23d, 1912.

James A. Murray,

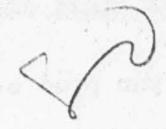
New York City.

Telegram received. Will discontinue roud work excepting expending about Four Hundred Dollars more to-complete road to top of hill. Railroad Commission have been in session for two weeks, case completed last night. Consider will get favorable desision. Highway Commission now building road around Cuyamaca dam.

Wire permission authorizing me to build road from Cuyamaca Dam to connect with Pine Hills road.

Ed. Fletcher.

An Answer.



Sept.23,1912

Mr. James A. Murray,

Monterey, Cal.

My dear Mr. Murray:

I have been in court for two solid weeks, for seven or eight hours a day on this Cuyamaca water case and am nearly dead. It has cost us adtogether somewhere around \$8000; and our only recompense so far is that the Commission has stated that it is the best and fairest presentation of any case that has ever been presented to them. I am satisfied that we are going to get a favorable decision, and the Commission, in my opinion will either knock out the contracts, or will pay no attention to them to the contracts and instruct us to settle that matter in court.

as you will remember for Healion, on the stand, and has cross-examination, I had Mr. Sweet draw him out and made him testify that he was the attorney for Hamilton and Sackett in the matter of the water filings on the Keener place below Chocolata, which Mayor Wadham showed you, and it shows their intention to build a dam there thath Healion back of them and they are working in "cohoots" with the rest of the bunch to take the surface waters at that point.

J2A.M.

You can see now the importance of my water filings and maintaining same. It is a question whether we have done that or not; we should have kept five or ten men at work all the time and started the construction of a cement pipe line or conduit either from the diverting dam or South Fork, or rebuilt the flume so it would carry 2000 or 3000 inches to South Fork, and then started the cement conduit or pipe line from there toward El Cajon. We would then have fully protected our water filings to 2000 or 3000 inches, while the records now show that we haver have taken out over 800 or 1000 inches at the diverting dam. If we can protect our water rights to that extent, there will never be any use or value of building the dam below, but the records now show that we have lost enough water going over the diverting dam which, if saved, would warrant building a dam below. In other words, we only take out at the diverting dam about 20% of the water that comes down the river.

When do you expect to be here? The grading camp of the Highway Commission are now camped at Cuyamaca Dam and building the road around the Lake. I have won out at last.

I wish you would authorize me to build the road from Cuyamaca Lake over to connect with the Pine Hills Road; it ought to be done this fall, as it is too cold and wet in winter.

Nov. 30, 1912.

Mr. Jas. A. Murray,

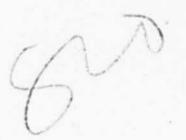
Monterey, Calif.

Dear Sir:

Enclosed find letter from Harritt which is explanatory. Since you have deft, it has been necessary to spend between eight and ten thousand dollars in lowering the Mormal Heights water system and replacing it where it was necessary; we simply had to keep ahead of the graders who were doing the work. In addition, we are putting in . an average of a tap a day to each new house, which means continued expense. The presentation of our case to the Commission cost over 28000, but it was well worth it. A transcript of the evidence alone cost nearly a thousand dollars; Sweet has been paid a thousand dollars; our expert testimony cost us between three and four thousand, etc. Our taxes were between three and four thousand dollars, and all together I have had to borrow \$25,000 from the bank. ought to get a decision from the Commission this coming month and I am satisfied that it is going to befavorable.

The average water rate for thirty-one cities in the State of California is 24.7% a thousand gallons. We will get somewhere between 25% and 30% a thousand gallons in my opinion. On irrigating water I have no idea what they will

Dec.19,1912.



Mr. Jas. A. Murray,

Monterey, Calif.

My dear Mr. Murray:

There is a Mrs. Babcock who owns about fifty acres of land right up close to the Murray Hill Reservoir and butting on our property in different places. She has been asking \$1.00. an acre for it and I have never put it up to you because I didn't think it was worth it, but conditions are now changing, - they are building a nice boulevard right up the same valley that the railroad comes up from La Mesa to Grossmont and it goes right past her property. . If this property can be bought at \$60. an acre, possibly \$50., it ought to be bought. Will you kindly authorize me to buy it at this price if you can, as it ought to be purchased to square out the property and this will be a very low price for it. Quite a little of the Bubenuk land is below the Murray Hill Reservoir and can be arrigated by gravity from the Murray Hill reservoir.

A CONTROL OF THE PROPERTY OF T

the contracts. We are making from \$700 to \$900 a month above expenses on our pumping operations alone, and the water is holding out well. They are working hard on the road around Cuyamaca dam and it will be completed in four weeks. Am very anxious to get you down here and would like to know when you will be here.

Very truly yours,

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Years to Ly mounts,

Dec.13,1912

Mr. Jas. A. Murray,

Monterey, Calif.

Dear Sir:

Answering yours of the 16th from Honterey
I regret to hear that you arrived there feeling badly
and hope you will be on your feet again soon.

Regarding Sacket, we will push this case; we never did get service on Hager but did on Sacket. Through the kindness of my friend, Mr. Wheeler of the Forestry Service. this week I was shown the Hamilton application submitted to the Government, They are pushing this case hard. Sacket's name is on the map as a civil engineer. The have got to kill that application, and when I am in San Francisco, I want you to come with me to the Chief Government Engineer for this State, a personal friend of mine, and we won't do a thing to them. Sacket shows fight, and has entered a demurrer to the complaint. Sweet will go right after it and have it brought to trial soon.

I will be in San Francisco no later than the 27th of December. Hoping you will be yourself again when I get up there. Very truly yours. F:K

#### **Ed Fletcher Papers**

1870-1955

**MSS.81** 

Box: 19 Folder: 4

### General Correspondence - Murray, James A - 1912



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