

Biological

San Diego, Calif.
January 12, 1917.

Ralph P. Merritt, Esq.,
Comptroller University of California,
Berkeley, California.

My dear Mr. Merritt:

It is my understanding that it is the practice of the University of California to make inquiry as to the needs of the several departments of the University prior to making up the budget for submission to the State Board of Control and to the Legislature, and that no such inquiry was made concerning the needs of the Scripps Institution for Biological Research prior to submitting the current University budget. I understand that such data was obtained ~~from~~ the Lick Observatory and other departments of the University; and I am at loss to understand why the Scripps Institution was ignored.

In the agreement under which the Regents of the University acquired the Biological Station, two provisions were incorporated that have a direct bearing upon this matter:

"In the event that a transfer of the property is made by your Association to the Regents of the University it will be accepted by the Regents of the University in trust for the following purposes: 1. To become a department of the University, coordinate with its already existing departments; and to have a like status and recognition to that now accorded to the Lick Observatory."

also:

"That during the lifetime of Miss Ellen B. Scripps and while the affairs of the Station are under the control of such local board, and thereafter, the regents and officers of the University will use their best efforts to secure the largest possible state appropriations to promote the work of the Station."

The relations of the Scripps Institution and the University, and our own relations, have always been of the pleasantest character. Is it possible that I have been misinformed as to what has taken place? Or, if an omission has taken place, was it an oversight? And if an oversight, what steps have been taken to rectify it?

This matter is vital. The Legislature meets only once in two years. Since its last session, my clients have contributed in hard cash to the Scripps Institution between \$125,000 and \$150,000. The exist-

JCH to RPM

Page 2.

Jan. 12, 1917

int situation, as I understand it, is not only a surprise, but produces an unpleasant impression.

I hope I shall hear from you promptly, and that you may be able to satisfactorily clear up these matters.

Sincerely yours,

J C Hayer

cc to EBS
EWB

(copy)

UNIVERSITY OF CALIFORNIA.

Biological

Berkeley, January 20, 1917.

My dear Mr. Harper:

Please pardon my failure to answer promptly your letter of January 12th which has been waiting my return from Sacramento.

I want to assure you that the Scripps Institution has not been ignored and of course I do not need to say that the Regents are acting entirely in good faith toward the institution at La Jolla. The case which has been built up and which you present to me, is founded on misinformation and not upon any desire of the Regents to ignore the terms of any agreement made between the Scripps and the University.

I have had a long talk with Mr. Crandall today and expect to see him again before his return to San Diego. If, upon his return, you do not receive from him at first hand, sufficient information, I would be glad if you would feel free to call upon me for any further data that you may desire.

Very respectfully yours,

(signed)

Ralph P. MERRITT.
Controller.

Mr. J. C. Harper
P.O. Box 1373
San Diego,
California.

San Diego, Calif.
January 30, 1917.

Completion of \$100,000 Fund for
Biological Station and \$3,000
---- Additional ----

Mr. C. F. Mosher,
Cincinnati, Ohio.

Dear Mr. Mosher:

Referring to my letter to you of April 26, 1915, the payments account the \$100,000 Fund for the Biological Station will be completed with the monthly payment on the first of February, 1917; so that payments on that account will automatically cease with that remittance.

I enclose herewith a duplicate copy of an order given by Miss Scripps to me, dated October 21, 1916, providing for the payment of an additional \$3,000 to be made after the completion of the payments on the \$100,000 Fund. I direct you to send this additional \$3,000 the first of March, next. Note it on her cash account "Additional Biological Fund acct. lengthening pier."

Sincerely yours,

J C Harper

cc to EBS ✓
EWS
JGS

E. W. SCRIPPS

MIRAMAR, SAN DIEGO COUNTY, CALIFORNIA

Miramar, Calif.,

March 2, 1917.

Professor William E. Ritter,
Berkeley, Cal.

My dear Ritter:

The last time I saw you I was greatly depressed. Perhaps not ~~so~~ ^{so} much on account of the way things were going with your Institution as on account of the return of my old malady.

But still, I feel that I counseled you wisely when I urged you to surrender gracefully to the inevitable.

The Scripps Institution is an integral part of the State University, and the regents and officers of the latter Institution have not only the right, but are duty bound, to administer ^{it} according to their own judgement. Even had they in a contractual way waived any of their authority and responsibility, their doing so would have been a mistake, and their acts should be voided in the interest of public policy; and we should not only consent to, but insist on this course.

There could be no justification for the continuation of the present policy of local self-government other than that the officers of the University should themselves feel this course would be the best not only for the Institution itself, but for the University as a whole. Even if local self-government were deemed best for the Scripps Institution as an institution; it should be abandoned ~~if~~ ^{if} the tremendously larger institution, the University itself, would suffer by it.

I consider ^{that} this question ^h as past beyond the region of debate.

But you are personally largely interested, and the University man-

agement are ⁴~~too~~, at least, to a very small extent, interested in my attitude in regard to the future.

You must admit, I think, that I am personally responsible, not only for the existence of the Scripps Institution, but ^{for} the whole scheme of its management that has been tried out patiently by the University and condemned. I am certainly responsible for my own actions, and I know that in regard to this matter ~~that~~ my sister has been influenced largely by me. More than you perhaps suspect, I have also influenced you and the members of your staff ^{in fact} ~~and~~ have been the cause of that very situation that has been found impossible.

The judgement that has been passed upon the ~~matter of the~~ Institution has been passed upon me; anyway; much more on me than on you and your associates.

I am neither a man of science, nor in any way fitted by training to take any part in the government of, ~~or even in influencing the government of~~ an educational institution. This being the case, I am more than ready to acquiesce in the judgement that has been passed.

I well imagine how indignant I would be, and how resentful, were you or President Wheeler, ^{or even} or any member of the Board of Regents, to presume to dictate to me ~~and~~ advise me in the matter of the management of the great journalistic institution that I have successfully founded and conducted.

"The shoemaker should stick to his last."

I am viewing another aspect of the case. I have been told, and I really believe; that the money investment that I and my sister have made is only making a return of from ten to fifteen per cent of what the returns should be, and what the University management can succeed in obtaining.

Now I have acquired during a long career of business a habit of mind that I am too old to change. This habit is that of investing money profitably. I find that in dealing with such a matter as this University work I am most remarkably unsuccessful. Therefore, it would be only an act of folly for me to continue to make further ^{personal} investments of time and money; or to counsel my sister at all in the matter.

During the next two years, or until the next bi-annual budget is made up, I will continue my small monthly contribution, and if desired by my sister and the University to do so, will serve on the Local Board or Committee; but will refrain as much as possible from exercising any ~~considerable~~ ^{undue} influence.

At the expiration of this period, or sooner if desired, I will eliminate myself completely.

I have determined to abandon the project that we have so long discussed; viz, the founding and endowing of a twin, but integrated institution of research of human biology.

You are called, I understand, a philosophical biologist. I don't ~~know or I know~~ what that means. I only know that you have interested me, personally, more as a philosopher than as a biologist ^{my} ~~because my~~ only interest in biology arises from its connection with philosophy.

I will ask my sister to read this letter before I send it to you, but her reading it must not be construed to mean her approval of my course.

It is inevitable that my action will be misinterpreted as evidence of resentment; and so it will be hardly worth while to do more than register a simple denial. I think I have done a good job, and that Ellen and I have made a fair enough investment in assisting you in the founding and upbuilding of the Station; and I am sure the University will extract from it much of value in the way of public welfare.

It is a grand thing, and delightful, to be a man of vision, even if only a very few hopes are realized, and those imperfectly.

There are other things that you can do, and I can do; and neither is there any call for us to indulge in regrets since, even if we have not done all we planned to do, we have both done something worth while.

I called Crandall over to Miramar this morning, and told him of my decision, ^{as} ~~and~~ next to you, I have talked more to him than any one else about my hopes and plans for the future of our Institution. I owed it to both of you to tell you of my decision as soon as possible after it had been made. At first I was inclined to tell him not to repeat whatever I have said, in order to avoid my being suspected of trying to bring pressure; but since I have made my final decision, I have felt that no harm could result if others besides you and himself knew of it.

Yours sincerely,

E. W. SCRIPPS.

Boulenger

Miramar, Calif.,

March 17, 1917.

Professor William E. Ritter,
Department of Zoology,
University of California,
Berkeley, Cal.

My Dear Ritter:

I am confined to my room with a case of influenza; have been since Monday.

On Sunday afternoon while at Ellen's, at La Jolla, Professor Lilley, Mrs. Lilley and Mrs. Gartz came in. They had just driven down from Pasadena in an auto.

I asked them to come out to my house Tuesday, and promised to take Lilley over to the Station. Monday, I saw Crandall, and told him of my intended visit; but Monday night I was in bed with the influenza.

Lilley's party came Tuesday, but I was unable to see them. They decided to cut out the trip to the Station, and went on North.

I received your letter in reply to mine of a previous date.

You state your intention of not making any announcement of my decision for the present unless I wish you to do otherwise.

I really see no reason why I should care to communicate with any one except yourself and Crandall. You know I have had no dealings with the Regents at all; and neither they nor President Wheeler have been informed, I think, of any of my plans with relation to the Station.

I thought while I was writing you that you might desire to have it known that the Regent's course of action with the Station had had the effect of causing me to change my plans. It was for that reason that I put in the paragraph of my original letter stating, that you need not

consider the letter itself as confidential and personal.

I think it is quite likely that I have been told certain things that you have not been informed of, either by me or any one else.

Perhaps there has been more politics and intrigue going on than a man like you would be able to recognize.

Human nature, as I take it, is much the same wherever it exists.

At first I did not myself understand just what was up, and for a time I was being handled right along very deftly.

When it dawned on me, I was for a brief time a little surprised and disgusted with myself for not having seen more quickly the direction things were taking, and the part that I was being caused to play.

However, "the laugh was on me," and I did not resent anything. I have often been "worked" before," and I am used to the process.

Your mind, as you indicate in your letter, is too deeply absorbed in other subjects to be able to give consideration just now to the things that I have been thinking about.

When we have had time to talk things over, I am sure that you will agree with me that the scheme that you and I are revolving has already been snuffed out.

My former proposed plans would not at all fit in with the designs of President Wheeler, and Mr. Merritt, and probably the Regents.

Yours sincerely,

E. W. SCRIPPS.

Unrevised.

PLEASE ADDRESS ALL COMMUNICATIONS TO THE COMPTROLLER

UNIVERSITY OF CALIFORNIA

OFFICE OF THE COMPTROLLER

RALPH P. MERRITT, COMPTROLLER
ROBERT G. SPROUL,
ASSISTANT TO THE COMPTROLLER

H. E. GIBSON, ACCOUNTANT
N. HOVEY, PURCHASING AGENT
H. B. FOSTER, ENGINEER

Berkeley, Cal., Apr. 11, 1917.

Miss Ellen B. Scripps,
La Jolla, California.

Dear Miss Scripps:

We acknowledge with thanks your
check for \$750.00, being a contricution
towards the salary of Professor Ritter and
the maintenance of the Marine Biological
Station at San Diego.

Yours very truly,

R. G. Sproul

PLEASE ADDRESS ALL COMMUNICATIONS TO THE COMPTROLLER

UNIVERSITY OF CALIFORNIA

OFFICE OF THE COMPTROLLER

RALPH P. MERRITT, COMPTROLLER
ROBERT G. SPROUL,
ASSISTANT TO THE COMPTROLLER

H. E. GIBSON, ACCOUNTANT
N. HOVEY, PURCHASING AGENT
H. B. FOSTER, ENGINEER

Berkeley, June 7, 1917.

Miss Ellen B. Scripps,
La Jolla, California.

Dear Madam:

We acknowledge with thanks your check
for \$750.00, being a contribution towards the salary
of Professor Ritter and the maintenance of the
Marine Biological Station at San Diego, California.

Yours very truly,

R. G. Sproul
R. G.

copy.

Biological Inst.

This letter should be brought before the attention
of JCH in 1919

Washington, D. C.
September 6, 1917.

F

Mr. J. C. Harper,
San Diego, Calif.

My dear Harper:

I have received and O. K.'d two letters of yours, announcing payments made on my behalf to Mrs. Vandercook and to Dr. Hecht.

I had previously received a letter from Professor Ritter on the subject of Hecht, suggesting that I apply to Hecht the whole of one thousand dollars in the same way that I had authorized Professor Parker of Harvard to contract to spend certain sums in sending "young cubs" to the Biological Institution.

I made this proposal to Dr. Parker some months before I received the more or less delicate hint from the Regents of the University that I was doing more than necessary for the Biological Institution.

After having received this referred-to communication orally, first from Merritt and later from Crandall, I told Crandall that I would continue my payments of \$125.00 a month to the institution until the next biennial appropriation had been made for the University by the legislature; but that, beyond this, it would be unwise for him or others to presume that I would make any more donations.

A few days later, I wrote a letter to Professor W. E. Ritter on the subject of the proposed changes by the Regents in the conduct of the institution. I forget whether or not I made mention in that letter of my intention on the subject of finances.

I left it open to Professor Ritter and Mr. Crandall to use their own discretion as to whether or not they would convey to others all or any part of my communications with them.

(E. W. S. to J. C. H., 9-6-17.)

Professor Ritter, in his letter replying to me, stated, I believe, that he would not communicate the contents of my letter to anyone holding official position.

This suited me perfectly well, as it was not my intention or desire that the Regents or President Wheeler, or anyone else, should consider that I had been piqued, or even in a small degree offended. Really, I was not offended. That had happened which I knew would happen, and which I had impressed upon my sister and on Ritter at the time just prior to our turning the institution over to the University. It was only inevitable that the Regents would, in time, take over the whole control of the institution, but that they properly should do so.

While I felt that we had fully launched the institution and had established it in the way which University officials would have preferred to have it; I could see that a further development of mine and Ritter's scheme of building up a coordinate sociological and psychological institution, would not only cost me considerable money, but a great deal of personal effort. Beyond this, the whole idea would be so novel as to be objectionable to the conservative element, both amongst the Regents and the faculty of the University.

Therefore, I was able to see that the personal relief I might gain by the proposed change would almost, if not fully, offset my disappointment.

I think you were absent from San Diego at the time this matter was agitating my mind and that, therefore, you were not fully informed. I am not even sure that you received copy of the letter that I wrote to Ritter, as you will recall that my secretarial office was disorganized about this time.

In a letter that you wrote to President Wheeler prior to your leaving San Diego, and in the early part of the discussion, you very frankly (if I remember right) intimated bad faith on the part of officials of the University.

No matter what my convictions had been concerning the Regents' eventually suppressing local control, all of our negotiations with the Regents had been

based upon verbal and written agreements for local control.

I feel that both Ellen and I would be fully warranted, even now, in ceasing to make any further contributions to the Scripps Institution of Biological Research.

But now comes up another feature, which should seriously affect both Ellen's and my disposition towards the University and the institution itself:

From the very first organization of the institution on a financial basis -- namely, when Ellen and I began making our cash contributions in large amounts, and when Ellen announced her determination to bequeath to the institution fifty thousand dollars -- it was with the understanding that we were endowing Ritter and Ritter's work. So it was agreed that so long as Ritter lived and the institution continued, Ritter should be its director and controlling spirit.

Two or three weeks ago, I received from Professor Ritter a rather lengthy letter, on various subjects connected with the institution, and in which, according to his usual custom, he only lightly referred to prospective difficulties with the University.

This morning I received a letter from Ellen, reporting the result of a visit of Dr. Fred Baker on her. From this, I infer that the University is about to take a course which will precipitate a crisis and that this crisis, if it occurs, will culminate in Ritter's resignation.

I believe that if this course is taken, and if Ritter is "edged" out of the institution altogether, Ellen would be justified, in all fairness and decency, to cease contributing to the institution.

For my own part, I had concluded to revoke my own bequest to the institution, since the very purpose of the bequest was to found a sociological laboratory to cooperate with the Biological Institution.

However, I had given you no final instructions in this matter, because I preferred to wait for actual events, rather than to act upon rumor or unofficial information.

(E. W. S. to J. C. H. 9-6-17)

-4-

I think, now, that there is no longer occasion for my waiting, and I direct you to formulate a codicil to my will, abrogating this bequest. This document can be forwarded to me here in Washington for my signature and for proper attestation.

I am sending a copy of this letter to Ellen, so that she may have the opportunity, if she elects to do so, to counsel me to take a different course than that suggested by me.

Yours sincerely,

(Autographically signed)

E. W. SCRIPPS

UNIVERSITY OF CALIFORNIA
OFFICE OF THE PRESIDENT

Berkeley, September 20, 1917.

My dear Miss Scripps:

As you know, the State Legislature at its last session made it possible for the University to increase the activity of its Extension Division in Southern California. It is with gratification that we see this work beginning. The machinery for carrying on our extension courses in the southern part of the State has been organized and the preparations for carrying it on are about to be begun. At this juncture it is necessary to have the aid and advice of those in your community who are best acquainted with conditions and most in sympathy with the work that we are endeavoring to do. I therefore ask you, on behalf of the University, to serve as a member of the Advisory Committee on University Extension in Southern California. We shall be most appreciative of your support and help in serving on this committee and shall hope for your acceptance.

Faithfully yours,

Genj. I. Wheeler

Miss Ellen Scripps,
La Jolla, California.

UNIVERSITY OF CALIFORNIA
OFFICE OF THE PRESIDENT

Berkeley, November 2, 1917.

My dear Miss Scripps:

Let me thank you for your letter of October 23. I am sorry that you find it impossible to serve as a member of the Advisory Committee on University Extension in Southern California, but I shall gladly accept your suggestions and invite Dr. F. Baker and Captain Crandall and Mr. Harper to serve. Captain Crandall has just agreed to act as representative of the University Extension Division in San Diego. The names that you furnish will form a nucleus available committee in San Diego, inasmuch as the University is already beginning extension work there.

With highest regard, I am

Faithfully yours,

Benj. I. Wheeler.

Miss E. B. Scripps,
La Jolla, California.

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507-9 UNION LEAGUE BUILDING
MISS NADINE CRUMP, REPRESENTATIVE

November 26, 1917

Miss Ellen Scripps,
La Jolla, California.

My dear Miss Scripps:

I was in San Diego last week looking over the educational opportunities in various camps. I got your home by telephone and left a message for you, but I am following up the message with a letter. I am sorry that you feel you cannot serve in person on our University Extension Committee. Dr. Ritter or Mr. Crandall told me, however, that you would furnish a substitute. That, I was glad to hear, and I hope that both you and your substitute may be able to attend the luncheon at Hotel Clark, Saturday, December 1st, for at that time, we shall discuss in general the University Extension work for Southern California.

I was greatly ~~greatly~~ impressed with the opportunities for instruction in the various camps in and around San Diego. I am now endeavoring to find some one who will cooperate with the Y.M.C.A. there in taking charge of the University Extension classes. If such a person can be found, I feel confident we ^{shall} have thousands of young men studying, preparing to make better soldiers and better citizens.

With cordial best wishes to you personally, and hoping that I may see you next Saturday, I am

Very cordially yours

Nadine Crump

*May I hear from you with respect
to the luncheon. Hotel Clark
Dec 1st. 12 noon.*

NC:RL