

Jun. 10, 1916.

Mr. James A. Murray,
Monterey, Calif.

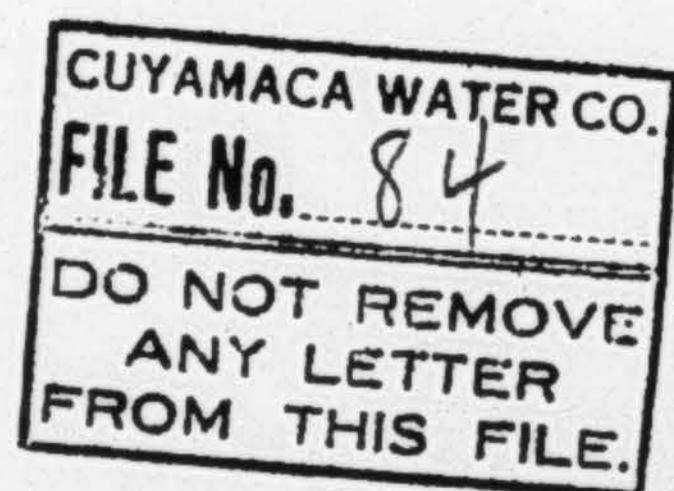
My dear Mr. Murray:

Enclosed find clippings that will be of interest. Our friend Cosgrove came out on the front page of the Union this morning, stating that we are practically whipped. I don't feel that way, do you?

Enclosed also find clipping regarding water supply, that will be of interest.

Yours very truly,

F-8



1

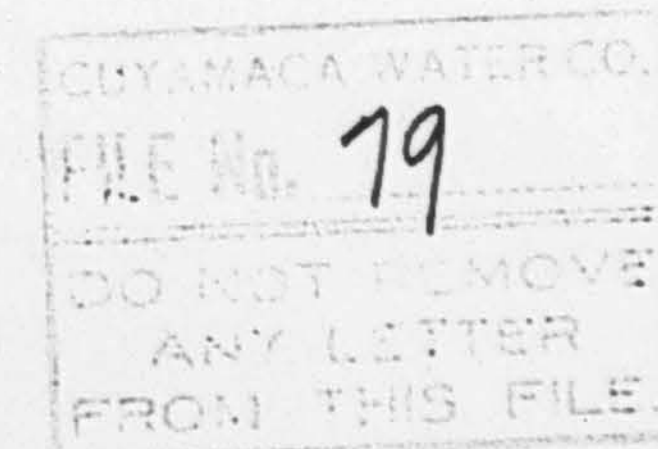
Jan. 10, 1916.

Mr. Mathews:

I want you immediately to get out that statement I asked you for Friday to send to Mr. Murray. I turned over Mr. Murray's letter to you. Now, if you can't get this out very quickly turn it over to Faude and have him help to get it out.

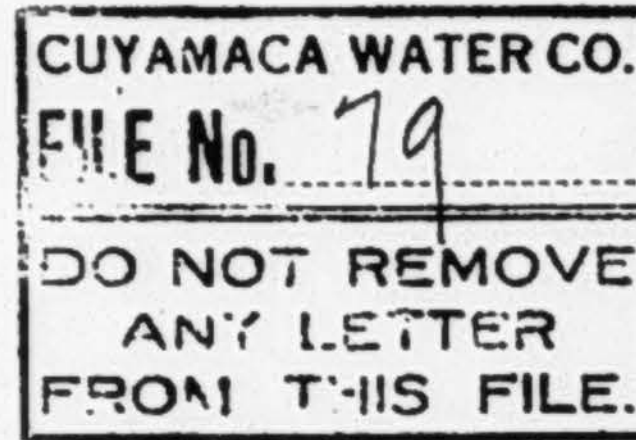
Ed Fletcher.

F-8



January 14, 1916.

Mr. James A. Murray,
Monterey, Calif.
Dear Mr. Murray:



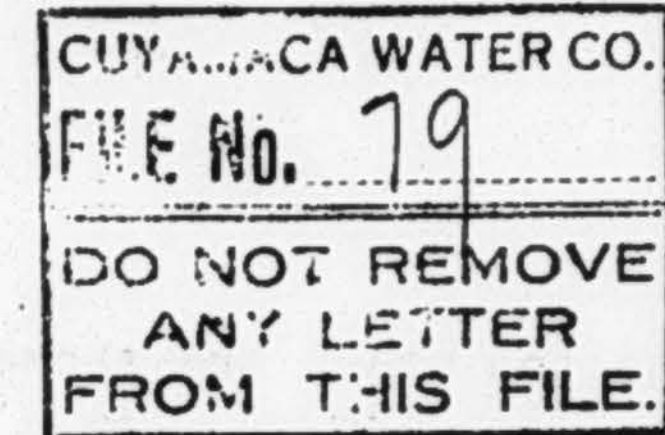
I am enclosing herewith statement for cash receipts and expenditures from January 1, 1913 to October 31, 1915, the only changes being in items for attorneys' fees, witness fees, expert fees, etc. paid in litigation cases such as the pumping injunction proceedings etc., amounting to \$8836.91, and which item is charged to Capital and Construction Expenses, but for your purpose I have included it in the Repairs, Maintenance and Operation Expenses. Also, as requested, I have shown your proportion as five-sixths interest and Col. Ed Fletcher's as one-sixth interest. Also, a separate statement showing amount expended during the years 1913 and 1914 for services of all kinds pertaining to hearings before the State Railroad Commission, which amounts to \$13,287.77, and which item is already included in Repairs, Maintenance and Operation Expenses.

I regret exceedingly the delay in getting these figures out for you, but the reason was caused by the hearing in Los Angeles before the U. S. Register and Receiver and later the case of the La Mesa Development Co. vs. Murray and Fletcher, which came up this week in the Superior Court before Judge W. A. Sloan. I trust you have not been inconvenienced by this delay.

I received the notice you sent regarding additional postage on a certain paper being held at this post office, and paid same re-

January 17, 1916.

Mr. James A. Murray,
Monterey, Calif.
My dear Mr. Murray:



The case with the La Mesa Development Co. is completed. It took two whole days and certainly was tiresome. The La Mesa Development Co. is demanding that the 150 inches of water rights be declared legal by the courts. In addition to that, they ask for \$50,000 damages, on account of our not attaching the water to those lands. They claim it blocked their sale of the property, and they have been damaged to that extent.

They were very smart in putting through a phoney deal. They produced in evidence a draft for \$10,000 pounds from England, which Ross said that he was borrowing from an Englishman over there, and they were just simply loaning it to him on his note. The truth of the matter is it is money put up, in my opinion, by the stockholders of the La Mesa Development Co., but we could not prove it, as the only people who know whether it was a fake deal or not are Ross, Healion and Boone. Ross admitted that Boone drew up the deal, and was the attorney for Ross as well as the La Mesa Development Co. in the deal. Ross admitted he was a director of the La Mesa Development Co. when he bought this property; and that he refused to go ahead with the deal when he found that the water had not been attached, and so Healion gave him an additional 150 acres of land as an additional bonus to put the deal through. He testified that the additional value of the 150 acres of land, or the bonus,

CUYAMACA WATER CO
-2-
FILE NO.
DO NOT REMOVE
ANY LETTER
FROM THIS FILE

quired, and forwarded to you yesterday, January 13, 1916.

The name of the Government representative looking over the books of the Ed Fletcher Company was a Mr. Sebastian. He was here several days, but has not been in our office.

Yours very truly,

M-S

CUYAMACA WATER CO
-2-
FILE NO.
DO NOT REMOVE
ANY LETTER
FROM THIS FILE

was \$200 an acre

I went onto the stand and showed that during the three months that Ross was negotiating with Healion on this deal I bought adjoining property for \$50 a acre -- some of it -- and 1800 acres for \$11 an acre.

Sweet says that we showed them up in good shape, but the whole question is one of the legality of that contract. Sweet says he is sure to win out in the supreme court, although we may get reversed in the Superior Court.

When are you coming down?

The city officials of San Diego are now attending meetings in East San Diego and La Mesa, with the idea of getting those two cities to be annexed to the City of San Diego, and then they will go after the Cuyamaca. They are bound to get it.

Has anything new developed in your deal?

Yours very truly,

F-S

January 17, 1916.

Mr. James A. Murray,
Monterey, Calif.

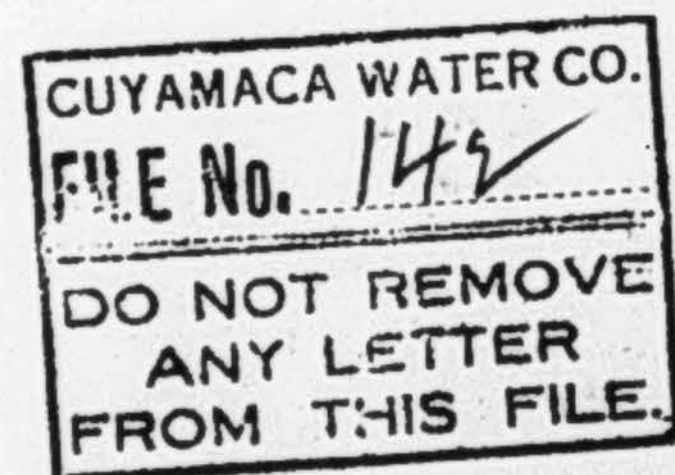
My dear Mr. Murray:

Enclosed find clipping from this morning's Union; also clipping about Davenport and court order, that will be of interest.

The State Railroad Commission have set February 25th, to hear our application for increase in water rates, and February 9th, I believe, for the final hearing in Los Angeles. I wish you could come down and be present at these hearings.

Yours very truly,

F-S



Jan. 19, 1916.

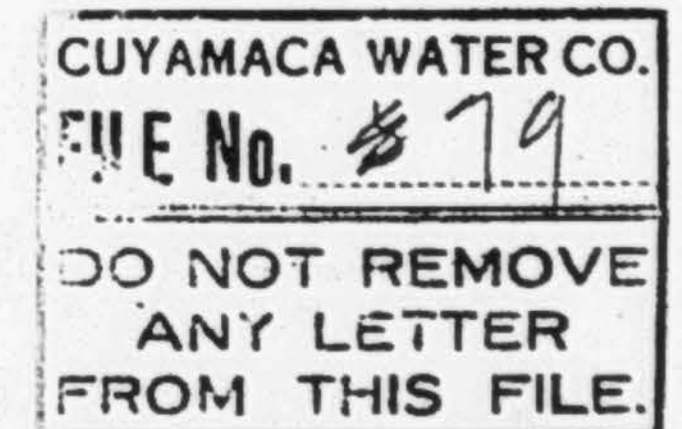
Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

Enclosed find clipping from this morning's paper that will be of interest. We are "snowed under" with so much water that we don't know what to do with it. No train service since Monday morning from San Diego north, and there will be none for two or three days more.

Yours very truly,

F-S



Jan 22, 1916

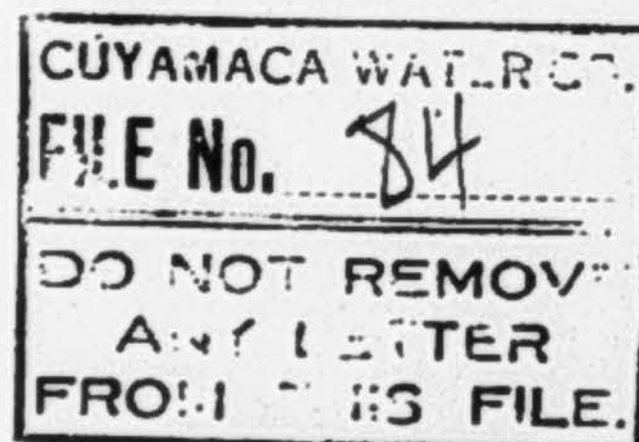
Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

The City of San Diego has had introduced in Congress a bill turning over to the City the El Capitan lands that they are fighting for thru the Hamilton filing. Both the Senate and House of Representatives have referred the bill to the Indian Department, just where we wanted it to go. Enclosed find copy of letter from Britton and Gray which is explanatory. I suggest you write your U. S. Senators and tell them to keep their bill in the hands of the Indian Department.

Yours very truly,

F:B



Jan. 22, 1916.

Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

Enclosed find letter from the State Railroad Commission, which is explanatory. It shows that we can deed now to the Cuyamaca Water Co., a corporation which we have already formed and is now in existence, without any formal hearing before the Railroad Commission. In addition thereto, we can issue any amount of bonds we want to, even to five or ten million, if necessary, if approved by the Railroad Commission, irrespective of the amount of the capital stock of Cuyamaca Water Co.

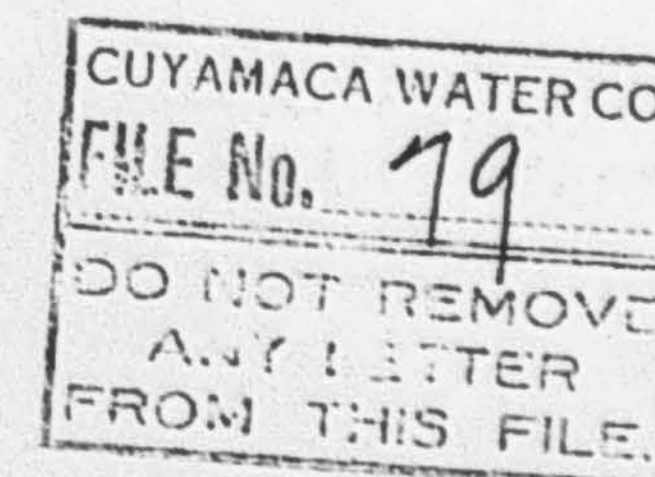
It would cost us \$2000. to form a new corporation, make a new application to the Railroad Commission and get their consent to transfer the property. This will all be saved, and we are in luck.

I am anxious to see you as soon as I can, but the only way to get here now is by boat.

Cuyamaca Lake has been running over for the last three or four days, and there is still 2,000,000,000 gallons of water a day running into the ocean at Old Town.

Yours very truly,

F-S



FEDERAL TELEGRAPH COMPANY TELEGRAM

E. W. HOPKINS, VICE-PRES.

JOHN L. DEAHL, PRES.

H. P. VEEDER, VICE-PRES. & GEN. MGR.

RECEIVER'S NO.	TIME FILED	CHECK	INDICATE BY	X	RATE DESIRED

Send the following message, subject to the terms and conditions printed on the back hereof, which are hereby agreed to.

January 28, 1916.

CUYAMACA WATER CO.	FILE No. 79	DAY LETTER
DO NOT REMOVE ANY LETTER FROM THIS FILE.		

James A. Murray,
Monterey, Calif.

The worst has happened. Otay Dam completely destroyed, also pipelines to city. Fifty ~~XXXXXX~~ lives lost. Sweetwater Dam over half gone. We will furnish San Diego, National City and Chula Vista water immediately. Chocolate pumping plant gone. Entire City of San Diego plant gone, as well as Three Thousand feet of our flume line. Will repair damage immediately and have flume in good working order approximately two weeks. Am borrowing money from First National Bank. Have situation well in hand. The probabilities are we shall be compelled to furnish San Diego with half its supply this year. No trains possible to San Diego for three weeks more.

Poulsen System

Ed Fletcher.

January 27, 1916.

Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

Enclosed find clipping from last night's Tribune, which is explanatory, and for your information.

Yours very truly.

F-S

CUYAMACA WATER CO.	FILE No. 79
DO NOT REMOVE ANY LETTER FROM THIS FILE.	

WESTERN UNION DAY LETTER

Form 2589

GEORGE W. E. ATKINS, VICE-PRESIDENT

NEWCOMB CARLTON, PRESIDENT

BELVIDERE BROOKS, VICE-PRESIDENT

RECEIVER'S No.	TIME FILED	CHECK

SEND the following Day Letter, subject to the terms on back hereof, which are hereby agreed to

January 28, 1916.

James A. Murray,
Monterey, Calif.

Lower Otay Dam gone; Sweetwater partially gone. Our dams safe, and we shall probably be furnishing water to San Diego, National City and Chula Vista within three or four days.

Ed Fletcher.

Federal Telegraph Co.,
Charge Cuyamaca Water Co.,
Day letter
F-S

CUYAMACA WATER CO.	FILE No. 79
DO NOT REMOVE ANY LETTER FROM THIS FILE.	

WESTERN UNION NIGHT LETTER

Form 2289

GEORGE W. E. ATKINS, VICE-PRESIDENT NEWCOMB CARLTON, PRESIDENT BELVIDERE BROOKS, VICE-PRESIDENT

RECEIVER'S No.	TIME FILED	CHECK
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SEND the following Night Letter, subject to the terms on back hereof, which are hereby agreed to

San Diego, Calif., January 31, 1916

James A. Murray,
Monterey, Calif.

Spring Valley Water Company vs. San Francisco, Judge Farrington, ~~San Francisco~~ U. S. Circuit Court, decision water right value Seven Hundred Seventy Five Dollars per miners inch.

Sierra Madre vs. Baldwin Superior Court Los Angeles it was stipulated fair value for gravity water independent of any works three thousand five hundred dollars per miners inch.

Hollywood Union Water Company vs. City of Los Angeles, Superior Court it was mutually agreed that the value of gravity water was Twenty Five Hundred Dollars per miners inch.

Charge Ed Fletcher.
Night Letter.
F-S

Ed Fletcher

CUYAMACA WATER CO. FILE No. 142
DO NOT REMOVE ANY LETTER FROM THIS FILE.

February 2, 1916.

Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

Enclosed find copy of resolution which the City of San Diego passed without consulting me, and they even turned the water on without consulting us. Both Stearns and Sweet say that it would be a great mistake to sell water to the city on the basis of this resolution, and they have drawn up a new resolution which protects our interests. I am following Stearns and Sweet's advice to the letter in this matter. The city bunch are on a wire edge, and are looking for someone to make the goat, and I don't intend that we shall be made the goat.

Yours very truly,

F-S

102

CUYAMACA WATER CO. FILE No. 37
DO NOT REMOVE ANY LETTER FROM THIS FILE.

5 500M-515

FEDERAL TELEGRAPH COMPANY TELEGRAM

W. HOPKINS, VICE-PRES. JOHN L. DEAHL, PRES. H. P. VEEDER, VICE-PRES. & GEN. MGR.

RECEIVER'S NO.	TIME FILED	CHECK	INDICATE BY	X	RATE DESIRED
Send the following message, subject to the terms and conditions printed on the back hereof, which are hereby agreed to.					DAY MESSAGE
San Diego, Calif., Jan. 31, 1916.			X		DAY LETTER
					NIGHT LETTER

James A. Murray,
Monterey, Calif.

Decision number Fifteen Fifteen, application Nine Thirty Six, Glendale case, Two Thousand Dollars per inch. Decision Number Thirteen Seventy, application Eight Forty Three, City of Eureka.

You will hear from me further later. Just received word Cuyamaca Dam safe. Earth-filled dams take the cream. Our damage approximately Fifteen or twenty thousand. City's damage two million. Sweetwaters damage Four Hundred Thousand.

When you coming?

Ed Fletcher.

CUYAMACA WATER CO. FILE No. 142
DO NOT REMOVE ANY LETTER FROM THIS FILE.

Day letter
Charge Cuyamaca Water Co.
F-S

Poulsen System

February 4, 1916.

Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

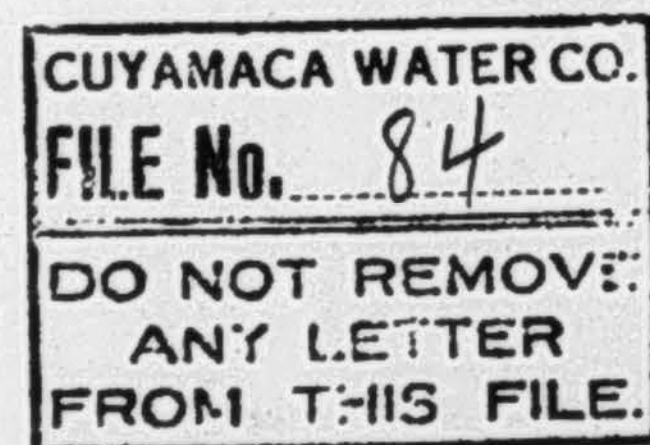
Enclosed herewith find copy of letter sent to the California Senators and Representatives in Washington, Also copy of my telegram to Secretary Lane.

I had Governor Eshleman see Secretary Lane, and have today received telegram from Secretary Lane, saying that nothing will be done without due consideration, and every opportunity will be given us to present our side of the case.

I have also received telegram from the Indian Service in Washington that they have presented to Secretary Lane strong objection to the approval of the city's request to condemn these lands.

Yours very truly,

F-S



Feb. 8, 1916.

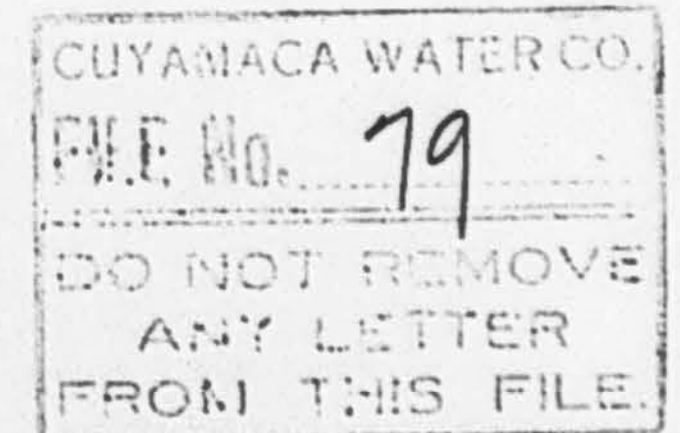
Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

The attached clipping is explanatory and for your information.

Yours very truly,

F-S



Feb. 17, 1916.

Mr. James A. Murray,
c/o Hotel Lankershim,
Los Angeles, Calif.

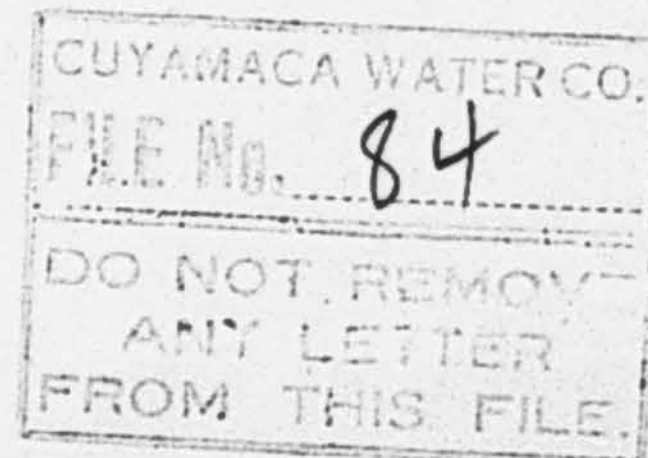
My dear Mr. Murray:

Enclosed find copy of telegram from Eshleman.

This matter is getting somewhat serious. Have you written to
any of your friends in the Senate?

Yours very truly,

F-S



Feb. 18, 1916.

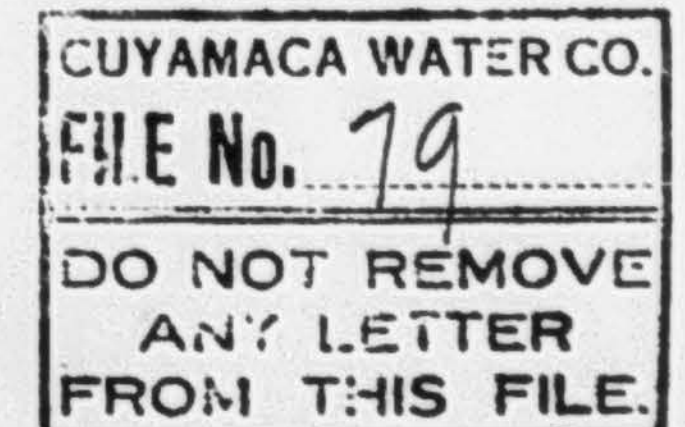
Mr. James A. Murray,
c/o Hotel Lankershim,
Los Angeles, Calif.

My dear Mr. Murray:

I understand that Hager is going over
the Cuyamaca system with a man named Storey, whom he says
is going to be the next Governor of Montana. Do you know
anything about it?

Yours very truly,

F-S



Feb. 23, 1916.

Mr. James A. Murray,
Monterey, Calif.

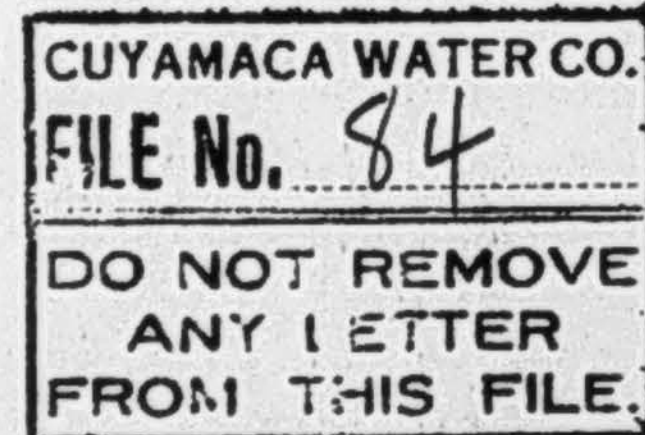
My dear Mr. Murray:

Enclosed herewith find copy of bill introduced
in Congress. Also enclosed please find description of the
picture which you saw at Mission Inn.

Yours very truly,

F-S

P. S. I also enclose you herewith blue print, one of our exhibits,
showing how cheap is our irrigation rate in comparison with
those of other companies in Southern California.



Feb. 24, 1916.

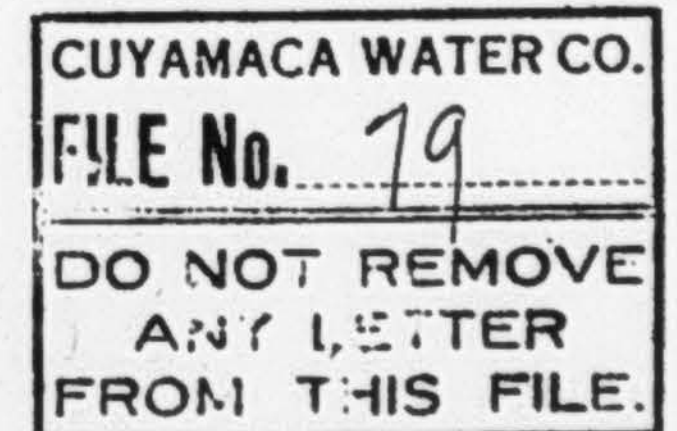
Mr. James A. Murray,
Monterey, Calif.

Dear Sir:

will you please write to F. W. Stearns, Union Bldg.,
San Diego, and tell him to get busy and get that case dis-
missed wherein the City of San Diego brought suit against
Murray, Henshaw and Fletcher to condemn? I have tried eight
times to get Stearns to act, since the first of January, and
so far have failed.

Yours very truly,

F-S



March 8, 1916.

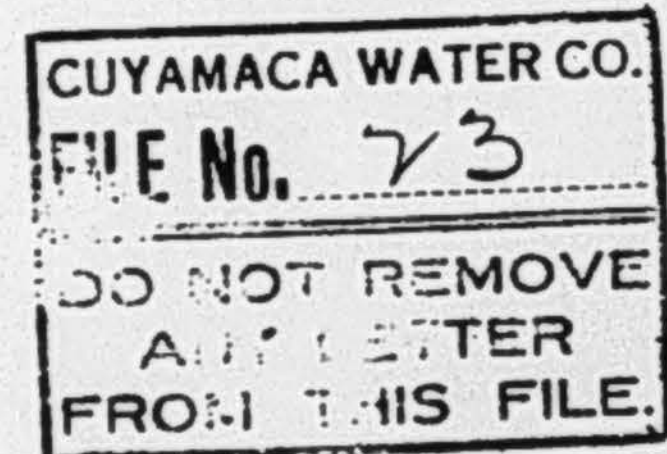
Feb. 28, 1916.

Mr. Mathews:

Send checks \$10 each to Dr. Parks, Wallace Mansur,
and Geo. M. Hawley, and mark voucher "Transportation and
witness fees for hearing before the State Railroad Commission."

Ed Fletcher.

F-S



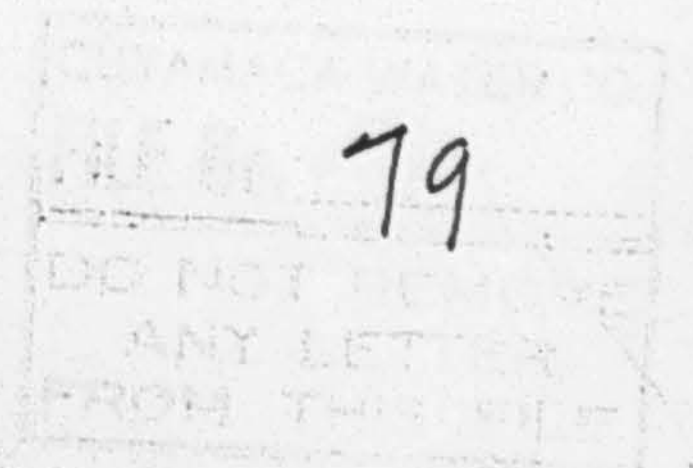
Mr. James A. Murray,
Monterey, Calif.

Dear Sir:

Enclosed find letter from Mr. Binney,
which will be of interest. I have no money to
send Mr. Hatfield, but thought perhaps you would
like to send him a check for \$5000, at least.

Yours very truly,

F-S



March 11, 1916.

Mr. James A. Murray,
Monterey, Calif.

Dear Sir:

Enclosed find clipping that may be of
interest. Let us hope it is absolutely true.

Sorry to hear that you are sick, and hope
to see you the first of the week.

Yours very truly,

F-S

FILE

CUYAMACA WATER CO.
FILE No. 79
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

Form 1204

CLASS OF SERVICE	SYMBOL
Day Message	
Day Letter	Blue
Night Message	Nite
Night Letter	N L

If none of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT
GEORGE W. E. ATKINS, VICE-PRESIDENT BELVIDERE BROOKS, VICE-PRESIDENT

CLASS OF SERVICE	SYMBOL
Day Message	
Day Letter	Blue
Night Message	Nite
Night Letter	N L

If none of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

RECEIVED AT

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BUTTE MONT MCH 27 1916

ED FLETCHER

615
SANDIEGO CAL

TRUNK CONTAINING PAPERS LOST HAVE MATHEWS SEND DUPLICATES OF PAPERS
FURNISHED ME SHOWING AMOUNT PAID FOR REPAIRS ON FLUME FOR
YEARS 13 14 AND 15

J A MURRAY

MCH 28 643A

RECEIVED
MAR 28 1916

CUYAMACA WATER CO.
FILE No. 79
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

March 28, 1916.

Mr. James A. Murray,
Butte, Montana.

Dear Mr. Murray:

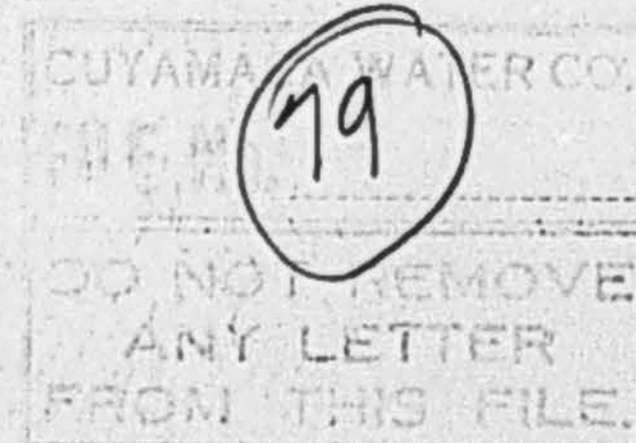
Answering your telegram to Col. Ed Fletcher,
which is as follows: "Trunk containing papers lost. Have
Mathews send duplicates of papers furnished me showing amount
paid for repairs on flume for years 13, 14 and 15." J. A. Murray."
We are enclosing herewith statement asked for, and duly certified
before a notary. Trusting this will give you all the necessary
data required, I am,

Yours very truly,

CUYAMACA WATER COMPANY,

Secretary

M-8



March 30, 1916.

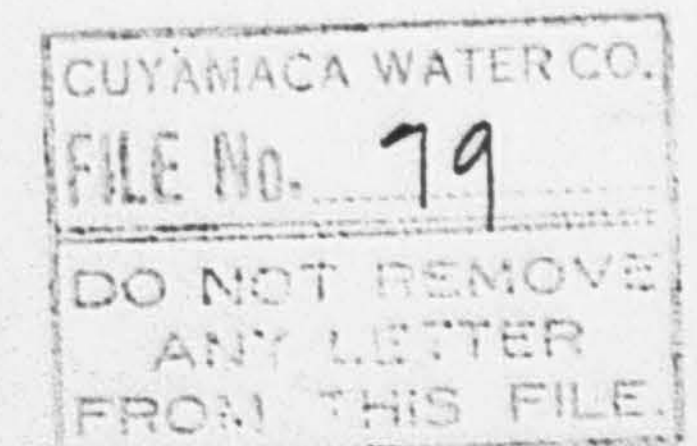
Mr. James A. Murray,
Monterey, Calif.

Dear Sir:

Enclosed herewith find copy of
letter to Secretary of the Interior Lane,
and map, which are explanatory.

Yours very truly,

F-8



March 31, 1916.

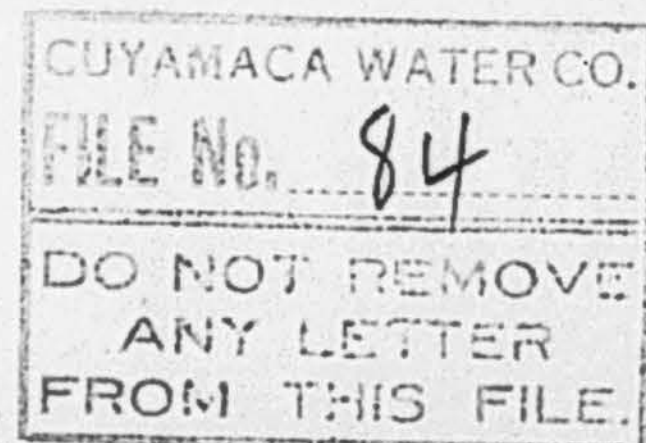
Mr. James A. Murray,
Monterey, Calif.

Dear Sir:

Please read the attached clipping in connection with
the copy of letter to Secretary Lane sent you yesterday.

Yours very truly,

MMS



Charge Cuyamaca Water Co.,

WESTERN UNION
WESTERN UNION
AND
NIGHT LETTER

Form 2259

GEORGE W. E. ATKINS, VICE-PRESIDENT

NEWCOMB CARLTON, PRESIDENT

BELVIDERE BROOKS, VICE-PRESIDENT

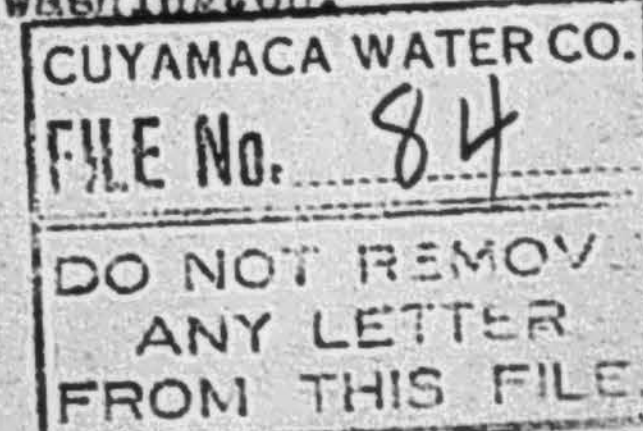
RECEIVER'S No.	TIME FILED	CHECK
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SEND the following Night Letter, subject to the terms
on back hereof, which are hereby agreed to

San Diego, Calif., April 6, 1916.

Mr. James A. Murray,
Butte, Montana.

Senator Meyers of Montana is Chairman of the
Public Lands Committee of the Senate. Advise that you use
your influence to see that Senate Bill Number Five Thousand
Eighty One is not acted on by Senate Public Lands Committee
this session. City Attorney Cosgrove is now attempting to have joint
meeting of Senate and House committees at early date. Quick action
necessary. Suggest you wire your friends in Washington.
Ed Fletcher.



April 7, 1916.

Mr. James A. Murray,

Butte, Montana.

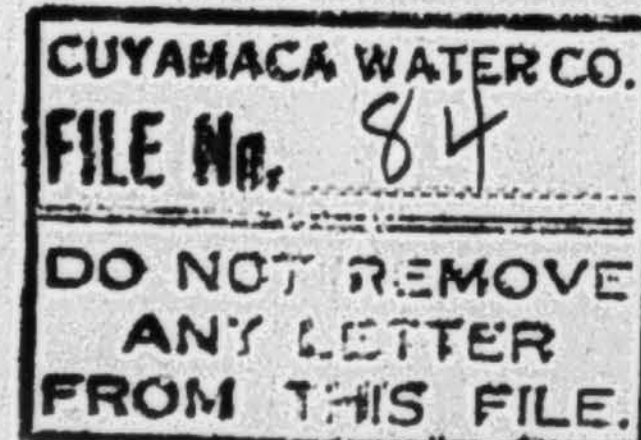
My dear Mr. Murray:

Enclosed find letter from Huber, which is explanatory. If it is possible, see that the Senate Committee does not have a hearing on this bill this session of Congress.

Also, enclosed find copy of telegram sent to Senator Myers of the Public Lands Committee.

Yours very truly,

F-8



April 17, 1916.

Mr. James A. Murray,

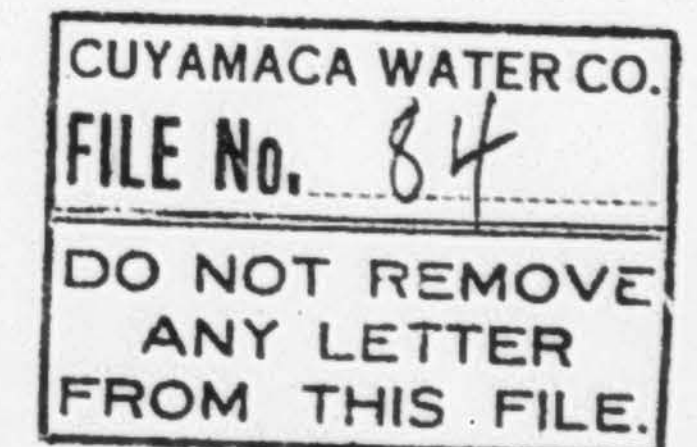
Butte, Montana.

Dear Sir:

Enclosed herewith find copy of letter to Secretary of the Interior Lane, together with copy of the Act of Congress mentioned therein.

Yours very truly,

F-8



CUYAMACA WATER CO.
FILE No. 79

DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

April 7, 1916.

Mr. James A. Murray,
Butte, Montana.

My dear Mr. Murray:

Regarding the Cuyamaca Water Co. the last three months, I thought you would be interested in knowing approximately what we are up against, on account of the floods:

We have paid out to date of April 1, for Emergency Flume Repairs, on account of the Flood Damage.....	\$ 21,751.00
The estimated cost of putting in condi- tion the pumping plants, which will be done this month.....	5,000.00
We paid out during the month of Febru- ary, on El Capitan litigation.....	1,638.00
We paid out on old accounts and notes, during February and March.....	4,053.00
We paid out in March, for Conejos Reser- voir site, to U. S. Government.....	2,900.00
For New Construction on South Fork Flume, in order to get water to the city.....	5,500.00
We must pay out for the new installation of the South Fork Siphon, etc.....	7,000.00
We are paying this month for taxes.....	1,300.00
Chlorine Plant for purifying city water, as per orders of the Board of Health....	1,600.00
Total Expenses...	<u>\$ 50,742.00</u>

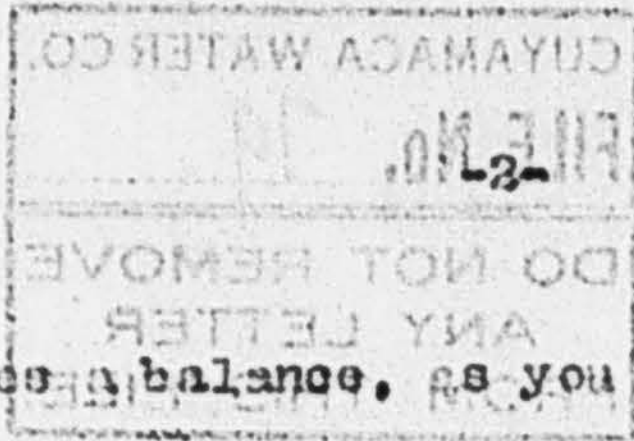
We sold to the City of San Diego, and have collected the following amounts:

February.....	\$13,048.58
March.....	14,420.15

We probably shall sell to the City for April..... 7,500.00 34,048.58

Balance..... \$15,773.27

I have not included in the expenses those for Maintenance and Operation, for the ordinary income from the sale of water just about offsets it.



This leaves a balance, as you will see, of \$15,773.27, that will have to be made up by voluntary assessment. As you know, it is absolutely vital to our interests, in order to protect our water rights to put in both the Conejos Pipeline and the South Fork Flume. We have now an actual diversion from the South Fork River into our flume of 12,000,000 gallons of water daily, and have vested water right to that extent.

We have had tremendous difficulties to overcome, not alone in building one and a half miles of flume, but in rebuilding the Sand Creek, South Fork and Chocolate siphons, to say nothing of the rebuilding of the pumping plants and putting them in condition.

We now have a vested and completed water right on the San Diego River to a flow of 26,000,000 gallons from the Diverting Dam, and 12,000,000 gallons from South Fork, and no matter what the U. S. Government does we can protect our rights in court.

I am borrowing money from the First National Bank to finance us until we take in enough revenue to pay off our debts. If you will send \$10,000, the probabilities are this will be enough to cover everything, and Mr. Henshaw and I will put up \$2000 to cover our assessment so as to equal yours.

Yours very truly,

Manager.

F-8

(Copy to Mr. Henshaw)

April 24, 1916.

CUYAMACA WATER CO. FILE No. 79 DO NOT REMOVE ANY LETTER FROM THIS FILE.

Mr. James A. Murray,

Butte, Montana:

Dear Sir:

I am in receipt of yours of April 20th and contents noted.

We will file a protest in the matter of the La Mesa Irrigation District's application for a water right before the State Water Commission.

Regarding paying the bills, will say that I expect to sell enough water to the City of San Diego the next three months to pay off all our bills. On longer consideration, I believe you will agree with me that it is no pleasure to have creditors suing us, and if enough money comes in to pay our bills without asking you to put up any money, the best thing to do is to pay.

Regarding going to Washington, City Attorney Cosgrove this week sent to the Chairman of the Senate Public Lands Committee; also to the Chairman of the House, and to the Secretary of the Interior complete data, photographs, maps, etc. covering the city's position, and within a short time a date will be set for hearing before the joint House and Senate Committee; also before the Secretary of the Interior.

It is absolutely necessary that I should be there, I feel, and we will be notified in advance when the hearing is to take

place. I will notify you as well. I am getting up all the data in the case ready for presentation when we get there.

I don't believe you fully appreciate what we have accomplished here. The floods came the last of January. The City of San Diego is not yet getting any water from Upper Otay Reservoir, ^{all} although they had to do was to put in 1½ miles of pipeline.

We are furnishing the city three or four million gallons a day, and the rest of it comes from their pumping plants in the river. The Sweetwater system is still out of business, and the drinking water for Chula Vista is pumped from the river. It will be a month yet before irrigating water from the Sweetwater Dam will be put into Chula Vista. At Escondido the dam moved nearly two feet. Almost all the water had to be run out and the dam rebuilt. They have not yet cleaned out the conduit from the San Luis Rey and the dam. The City of San Diego will not have its conduit line cleaned out and the pipeline to the Upper Otay before the first of September.

On the ^{partial} other hand we had our flume line in condition and furnishing 4,000,000 gallons of water on the 20th day of February; 12,000,000 gallons a day on the 4th of March, and nearly 20,000,000 gallons a day, with the system in complete condition on the 4th of April. In addition to that we have put in the new construction work, costing between \$6000 and \$7000, with flume line up the South Fork, and as much more in the installation of the second pipeline across South Fork. In fact, we are the

only water system in San Diego County that kept in operation all the time, and the first to have its system rebuilt, although we have twice the length of flume and conduit of any other system in San Diego County.

Yours very truly,

Manager.

F-S

Mr. Wm. G. Henshaw,
762 Mills Bldg.,
San Francisco, Calif.

My dear Mr. Henshaw:

The above is explanatory and for your information.

Yours very truly,

F-S

CUYAMACA WATER CO.
FILE No.
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

April 26, 1916.

Mr. James A. Murray,

Butte, Montana.

Dear Sir:

The attached copy of letter from Senator H. L. Myers is explanatory and for your information. If there is any way in which you can get Senator Myers to keep from calling this bill up for consideration, why do so.

Yours very truly,

Manager.

F-S

CUYAMACA WATER CO.
FILE No. 84
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

*James A. Murray
to Mr. Fletcher*

WESTERN UNION TELEGRAM

Form 260

GEORGE W. E. ATKINS, VICE-PRESIDENT

NEWCOMB CARLTON, PRESIDENT

BELVIDERE BROOKS, VICE-PRESIDENT

RECEIVER'S No.	TIME FILED	CHECK
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SEND the following Telegram, subject to the terms on back hereof, which are hereby agreed to

May 1, 1916.

CUYAMACA WATER CO.

FILE No. 79

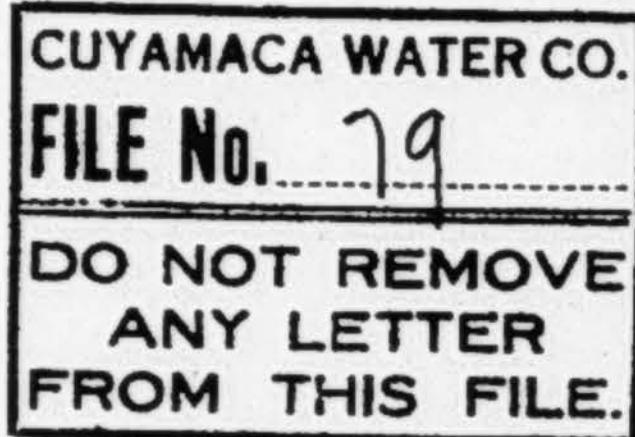
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

Mrs. James A. Murray,
Monterey, Calif.

When do you expect Mr. Murray back? Wire, my expense. With kind regards from us both.

Ed Fletcher.

Charge Cuyamaca Water Co.
Day telegram.



May 1, 1916.

Mr. James A. Murray,

Butte, Montana.

My dear Murray:

I am in receipt of yours of the 28th, and contents noted.

If it was not known that you are a rich man, or if you were not a rich man, your policy of letting us be sued would be a good one, and would have an effect with the Railroad Commission; but it would have no effect whatsoever in this case. That is the unfortunate part of it, and they would take it as a bluff, just as they are taking the attitude of Spreckels in San Diego in the rebuilding of his railroad as a bluff.

However, we sold \$1,000 worth of water this month to the city, and expect to sell as much more this coming month. If it keeps on this way for three months more we will be paying dividends maybe.

I don't think you fully appreciate what we have done. The Escondido water system is completely out of business even now, and they have no water for the farmers. Their dam moved down a couple of feet, and their whole conduit is still blocked. The Sweetwater system is out of business completely and will be for six weeks yet, so that they can't do anything but furnish domestic water. The city has not even got any water into their Upper Otay yet. Yet we got our water system in perfect condition excepting our pumping plants by the 4th of April, and have furnished the city of San Diego its whole supply for nearly sixty days. But it was only done by hard work on the part of all of us, particularly Post, Faude, Harritt and Joe Ruis.

Please let me keep in touch with you -- particularly if you go East, and if you come West I want to meet you on your arrival here in California to talk over some matters of interest.

Fay got me to write you about his Las Vegas proposition. I believe it is a fine thing, but of course I could not look at it for a minute unless it appealed to you, and you wanted to look it over. I really believe it is the best thing in New Mexico or Arizona in the water game.

With kind regards,

Yours very truly,

F-8

May 2, 1916.

Mr. James A. Murray,

Butte, Montana.

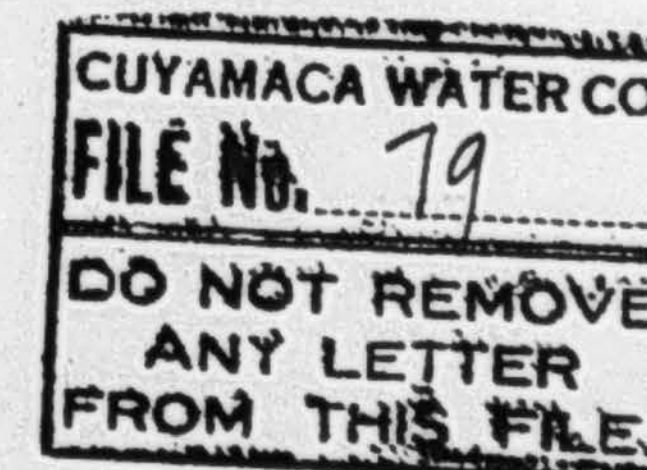
Dear Sir:

Enclosed find copy of letter from Mr. Culver, which is explanatory, showing that at 10¢ a thousand gallons we are losing \$25 a day in the loss of water in seepage and evaporation from Eucalyptus Reservoir over to La Mesa Reservoir through the ditch line.

I sincerely hope that we will get enough money out of the sale of water to the city to pay off all our indebtedness; deed our property to a corporation and issue bonds enough to build La Mesa Dam to hold five or six million gallons, as well as one or two more small dams. This should be done by all means, as shown by this year's experience.

Yours very truly,

F-8



May 5, 1916.

Mr. James A. Murray,
Butte, Montana.

Dear Sir:

Enclosed herewith find report of annual
message of Mayor Capps on the water question.

Yours very truly,

F-S

102
CUYAMACA WATER CO.
FILE No. 39
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

CLASS OF SERVICE DESIRED	
Fast Day Message	
Day Letter	
Night Message	
Night Letter	

Patrons should mark an X opposite the class of service desired; OTHERWISE THE TELEGRAM WILL BE TRANSMITTED AS A FAST DAY MESSAGE.

WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT
GEORGE W. E. ATKINS, VICE-PRESIDENT BELVIDERE BROOKS, VICE-PRESIDENT

Form 1207 T

Receiver's No.

Check

Time Filed

Send the following telegram, subject to the terms
on back hereof, which are hereby agreed to

May 13,

1916

To James A. Murray,

Butte, Montana.

Mailed today statement of repairs also separate statement
of new construction Am sending statement tonight covering
both repairs and new construction so you can use any one of
three statements you desire.

Ed Fletcher

(Charge to Cuyamaca Water Company)

79

SENDER'S ADDRESS
FOR ANSWER

SENDER'S TELE-
PHONE NUMBER

WESTERN UNION TELEGRAM

Form 260

GEORGE W. E. ATKINS, VICE-PRESIDENT

NEWCOMB CARLTON, PRESIDENT

BELVIDERE BROOKS, VICE-PRESIDENT

RECEIVER'S No.	TIME FILED	CHECK

SEND the following Telegram, subject to the terms
on back hereof, which are hereby agreed to

San Diego, Calif. May 13, 1916.

Mr James A. Murray,
Butte, Montana.

CUYAMACA WATER CO.
FILE No. 79
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

Am mailing statement of Repairs today;

Also New Construction statement.

Ed Fletcher.

Charge Cuyamaca Water Co.,

May 13, 1916.

Mr. James A. Murray,
Butte, Montana.

My dear Mr. Murray:

Your letter regarding Mathews, and asking for information for income tax people at hand.

Enclosed herewith find statement in duplicate from month to month, showing actual cost of repairs and actual new construction. This has nothing to do with operating expenses.

Mathews got mixed up, and didn't seem to understand just what you wanted. I hope that I have sent you what you wanted.

The Assistant Secretary of the Interior, Mr. Merritt, has been here. The City of San Diego entertained him all day and went over the El Capitan situation with him. I have been in bed for ten days, but have been able to attend to business. Have a severe attack of lumbago. Mr. Merritt came up to the house, and I had two or three hours' talk with him. I believe I made a good presentation of the case. At least Mr. Huber, from San Francisco wrote me to that effect afterwards. But there is going to be a big fight in Washington. Let me know when you leave Butte for Washington, or when you intend to leave.

We have some big scrap on here over roads, and as chairman of the campaign committee have had to run it from my bed. The election is next Tuesday. Enclosed find one little scrap between Forward and myself. Don't fail to read them. Henshaw stayed by me in great shape. You will appreciate the joke when I tell you that after my article came out Forward sent his attorney up here who told me that Forward would quit if I would. I ought not to have quit, but as a matter of policy I agreed to do so if Forward would.

I take it for granted that you are well again.

Yours very truly,

CUYAMACA WATER CO.
FILE No. 79
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

F-8

CLASS OF SERVICE DESIRED	
Fast Day Message	
Day Letter	
Night Message	
Night Letter	
Patrons should mark an X opposite the class of service desired; OTHERWISE THE TELEGRAM WILL BE TRANSMITTED AS A FAST DAY MESSAGE.	

WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT
GEORGE W. E. ATKINS, VICE-PRESIDENT BELVIDERE BROOKS, VICE-PRESIDENT

Form 1206

Receiver's No.
Check
Time Filed

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

San Diego, Calif., May 17, 1916.

James A. Murray,
Stratford Hotel,
Chicago, Ill.

Letter just received. Sending you all papers Washington, care New Willard Hotel.

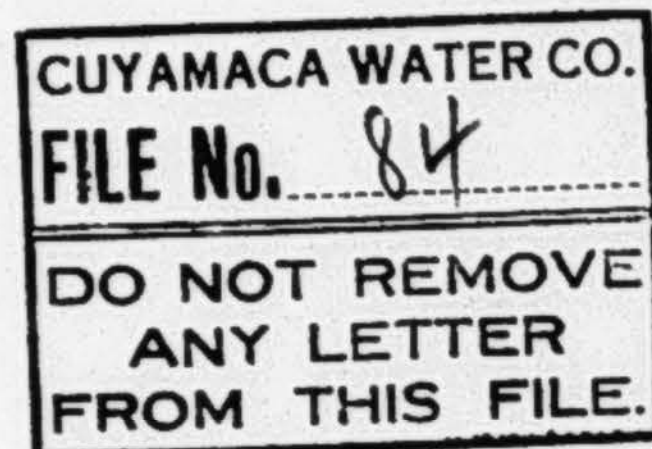
Ed Fletcher.

Charge Cuyamaca Water Co.,
Day letter
F-8

CUYAMACA WATER CO.
FILE No. 84
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

Send Day message, if cheaper.

Copy to Mr. Murray,
Stratford Hotel,
Chicago.



May 17, 1916.

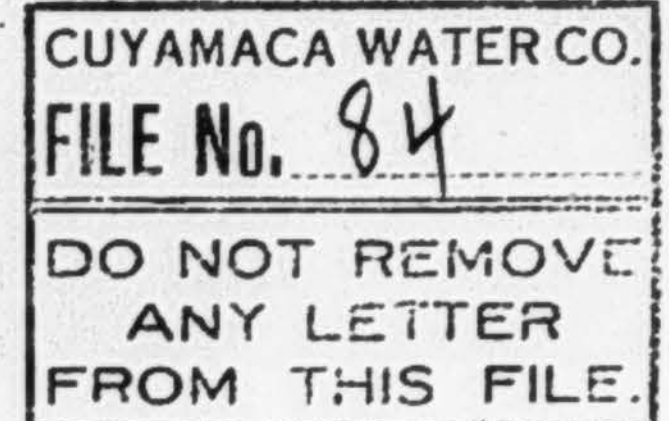
Mr. James A. Murray,
c/o New Willard Hotel,
Washington, D. C.

My dear Mr. Murray:

Your letter of May 13th did not arrive here until May 17th, too late for me to get anything to you at Chicago is the reason I sent you a telegram at Stratford Hotel Chicago that I would forward everything to you at New Willard Hotel, Washington, D. C.

Now, you understand we are fighting two propositions: One is the bill in Congress; the other the city's application to have the Hamilton water filing recognized, which will finally be decided by the Secretary of the Interior, Franklin K. Lane. We have been successful so far in our fight in Congress in getting things delayed.

Before Congressman Kettner and Senator Phelan introduced their bills in Congress, they tried to get the approval of Secretary Lane. We were able to block this approval with Secretary Lane. The bills were introduced in Congress and referred to the Public Lands Committees of the Senate and House. The Public Lands Committee have asked the Secretary of the Interior to make a report. They have also asked the Committee on Indian Affairs (U. S. Senator Ashurst of Arizona, Chairman) to make a report. Both Senator Phelan, Senator Works and Congressman Kettner have been trying to rush the thing; but the Secretary of the Interior has refused to make any report



-2-

until the records from Los Angeles arrive in Washington. I received a letter from Secretary Lane today to this effect. The City of San Diego is becoming impatient and are pushing things hard. They passed a resolution this week authorizing City Attorney Cosgrove to go to Washington and gave him authority to make the best deal that he could there. City Attorney Cosgrove will no doubt be in Washington within the next two or three weeks.

Please see the Chairman of the Public Lands Committee of both the Senate and the House, and find out if any date has been set for a hearing yet, and, if so, when. See Senator Ashurst, who is a slight friend of mine, and is chairman of the Committee on Indian Affairs. Find out from him anything you can. Give him my best regards. Enclosed find letter of introduction to him.

Enclosed also find letter of introduction to Mr. E. B. Merritt, Assistant Commissioner of Indian Affairs. It is very fortunate for us, if we win, that both Secretary Lane and Assistant Commissioner of Indian Affairs have been in San Diego, so that I could have a chance to talk with them personally. You can probably find out from Mr. Merritt how things are progressing in the Department of the Interior.

Enclosed herewith find copy of brief of Robinson and Mathews.

Enclosed also find copy of Exhibit "A", which shows the lands covered by the proposed Hamilton Reservoir and the location of the Cuyamaca Water Co's. flume, siphon and pumping plants.

Also Exhibit "U", which is a general map of our system.

CUYAMACA WATER CO.
FILE No. 84
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

The City of San Diego is only offering to pay \$100,000 to the Indians; while City Attorney Cosgrove has himself admitted in court that a reasonable damage is \$216,516, which is the amount that the Government has testified to as the damage. Enclosed herewith find copy of their statement called "U. S. Exhibit IV." This does not include Damages for sentimental reasons on account of the Indians being removed from their homes.

Cosgrove is determined to win this case, and I understand leaves here within the next ten days or two weeks. If they do win, it simply means years of litigation, but I would like to be there, and think I ought to be there now and explain matters in detail to the Public Lands Committees, for our most successful way of killing this proposition is to hold the bill in committee, and by presenting a strong case to each member of the committee personally, I am of the opinion that we will succeed.

We ought to enlist the heads of the Indian Rights Association on the plea that their lands are being taken away from them without due compensation. Father Ketchum is head of the Catholic Indian Rights Association, and a Mr. Broshus is head of the Protestant Indian Rights Association.

The Chairman of the Public Lands Committee of the House is the Honorable Scott Ferriss, of Oklahoma; of the Senate Henry L. Myers of Montana.

The main thing, Mr. Murray, is to show them in Washington that our water filings come first, and that we have perfected our

rights, as per letter herewith enclosed, which I have this day forwarded to Secretary Lane; that we have been putting in about \$100,000 a year to protect our water rights and everything is now completed excepting the construction of a couple of dams one at La Mesa; possibly one on South Fork; and one on Boulder Creek; and that there will be practically no water left sufficient to warrant anyone going in and building another dam on the river.

The City stops taking water from us today, but it is possible they may take more from us later on.

When you get to Washington wire me and I will be glad to go on, and fight it out personally with our friend the City Attorney, on the ground.

Hoping you are feeling in good shape again,

Yours very truly,

CUYAMACA WATER CO.
FILE No. 84
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

May 17, 1916.

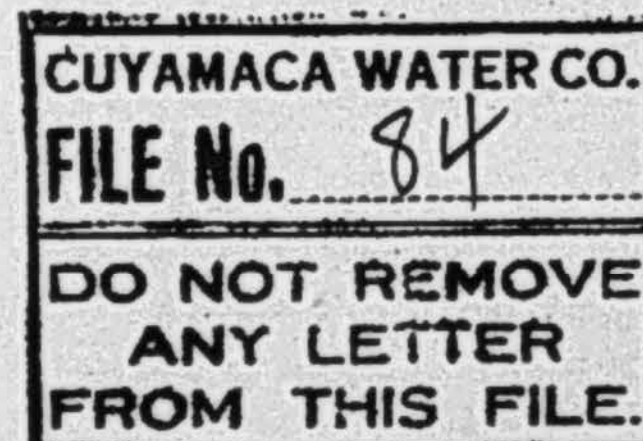
Mr. James A. Murray,
c/o Hotel New Willard,
Washington, D. C.

Dear Sir:

The accompanying receipt No. 13792 is for
letter registered you and sent in care of the New
Willard Hotel on this day, containing maps and papers
for your reference in taking up with various officials
in Washington certain matters for the Cuyamaca Water
Company.

Yours very truly,

F
LMS



May 18, 1916.

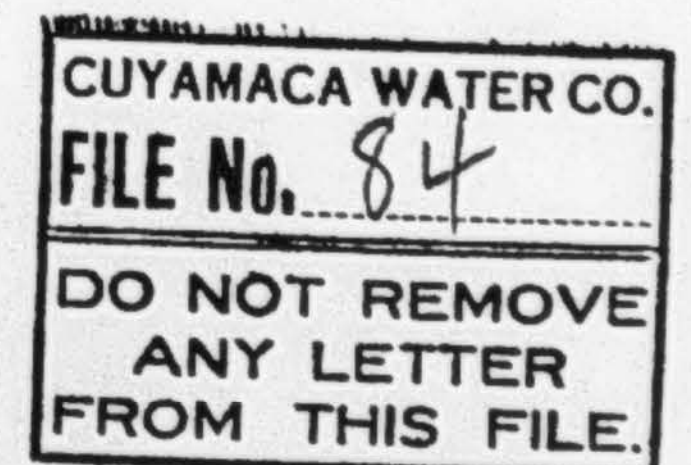
Mr. James A. Murray,
c/o New Willard Hotel,
Washington, D. C.

Dear Sir:

Enclosed herewith find copy of letter which I had
our Mr. Huber send to Hon. J. H. Stevens, which is explanatory.
This is a copy of letter that you can show to the Catholic
Indian Rights Assn., or the Protestant, either one. Please
read it carefully, and then use your judgment about it.

Yours very truly,

F-S



May 19, 1916.

Mr. James A. Murray,
New Willard Hotel,
Washington, D. C.

(Copy to Waldorf-Astoria Hotel, New York)

My dear Mr. Murray:

I am in receipt of your letter of May 16th, and contents noted. You say in your letter that I made the statement to my would-be friends at Pocatello that they could purchase the plant there for \$250,000. I never made any such statement directly or indirectly, and it is perfectly ridiculous, because you know, and I know that they offered you, through me, two years ago \$287,500 for it, and you refused it. What I did tell them was that you would take \$250,000 or \$300,000 down as a partial payment and let the courts determine its value, and I would take whatever the courts determine its value to be, which in my opinion is somewhere between \$400,000 and \$500,000, at least.

I am glad to know that you have them on the run.

As soon as you get a line on the El Capitan situation in Washington, let me know what you think of it.

We have had no rain here since February, but the river is still running. I have sold over \$45,000 of water to the city, and La Mesa Lake stands within six feet of the spillway. I expect to have it full within thirty days. We will not sell much more water to the city -- probably \$10,000 worth.

The additional South Fork siphon is in and we can now carry 1600 M.I. of water from the Diverting Dam clear through to La Mesa. As you know, the South Fork flume was completed to carry 1100 inches. We had to do this in order to get water to the city. So, we have a pretty good hold on both of those streams. What we want next is La Mesa Dam raised to 100 feet.

Write and tell me how your gold mine turned out.

Don't fail to get all the data and maps that I sent you regarding the El Capitan, which I sent by registered mail to the New Willard Hotel, Washington.

Yours very truly,

CUYAMACA WATER CO.
FILE No. 79
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

CLASS OF SERVICE DESIRED	
Fast Day Message	
Night Letter	X
Night Message	
Night Letter	
Patrons should mark an X opposite the class of service desired; OTHERWISE THE TELEGRAM WILL BE TRANSMITTED AS A FAST DAY MESSAGE.	

WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT
GEORGE W. E. ATKINS, VICE-PRESIDENT BELVIDERE BROOKS, VICE-PRESIDENT

Form 1206

Receiver's No.
Check
Time Filed

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

San Diego, Calif., May 25, 1916.

James A. Murray,
Waldorf-Astoria,
New York.

Telegram received. Will bring map desired by you.

Want you to be there June seventh, three PM. Do you want me to present our case, or shall I start immediately for Washington, and employ an attorney to do it. I recommend the latter. Case to be heard is Hamilton water filing now owned by city. No reference made to bill in Congress. Wire answer.

Ed Fletcher.

Charge Cuyamaca Water Co.
F-8

CUYAMACA WATER CO.
FILE No. 84
DO NOT REMOVE
ANY LETTER
FROM THIS FILE.

July 21, 1916.

May 27, 1916.

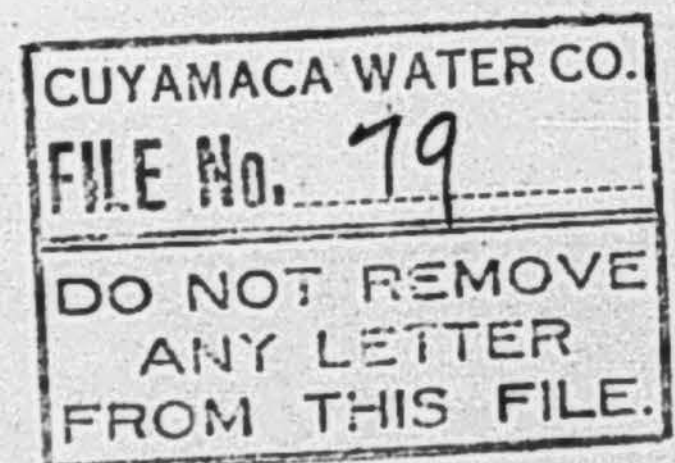
Mr. James A. Murray,
New Willard Hotel,
Washington, D. C.

Dear Sir:

Enclosed find clippings that will be of interest.

Yours very truly,

F-S



Mr. James A. Murray,
Butte, Montana.

Dear Sir:

When are you coming down here?

The hearing is on the 5th of August.

Yours very truly,

F-S

142

July 21, 1916.

Mr. James A. Murray,

Butte, Montana.

Dear Sir:

I am pleased to say that I sized up the situation in Washington right, and our friend Cosgrove, the City Attorney of San Diego, is on his way home without even having a chance to present San Diego's side to either of the committees. Cosgrove has been there a month longer than I, and succeeded in accomplishing nothing, as far as hurrying the case along is concerned.

The Commissioner of Indian Affairs, Mr. Cato Sells, arrived here two days ago, and I have taken him to the Indian Reservation and gone over the case with him thoroughly. He is the most influential man in the affair, except Secretary Lane, and generally his recommendations are accepted by Mr. Lane, as he has full charge of all Indian Reservations.

Yours very truly,

F-S

84

July 31, 1916.

Mr. James A. Murray,

Butte, Montana.

Dear Sir:

I am in receipt of letter from Congressman Carl Hayden, a personal friend of mine, who has worked with me in Southern National Highway matters, to the effect that notwithstanding Congressman Kettner's activities there will be no action taken by the Public Lands Committee of the House of Representatives this session of Congress, in the matter of the application of the City of San Diego in regard to the Indian lands.

City attorney Cosgrove arrived home last week, after a very hot and strenuous time in Washington this last month.

Yours very truly,

F-S

84

Aug. 4, 1916.

-S-

W. H. MURRAY

Mr. James A. Murray, Butte, Montana,
My dear Mr. Murray:
In order to kill the Tia Juana pumping plant project I submitted to the City Council, today, the enclosed proposition, I have contributed \$350.00 last month to repair the leaks on our pipe line from La Mesa to the city. President Thelan is in town. The hearing before the State Railroad Commission commences tomorrow. I will be in a position to testify that the owners of the Cuyamaca Water Company have not put a dollar into the development and maintenance of the system during the year 1916; that I have been unable to get any money out of them for that purpose; that our pipe line from La Mesa Dam is in bad condition; that the only way to repair it is to get the City of San Diego to accept our proposition, and that there is no chance for us, otherwise, to get any revenue from the City of San Diego. This proposition, if accepted, means that we will get no income for the next two or three years, from the City of San Diego, for the sale of water, and the revenue to pay us interest on our investment must come from our present consumers. The records for the last two years show that we have averaged the sale of between \$30,000 and \$40,000 worth of water to the city, and I am afraid the Railroad Commission might assume that we are going to continue furnishing water every year, and while the

File No. 79

Subject

JAMES A. MURRAY

102

Mr. Murray

Railroad Commission might give us a good revenue on paper it would not be so good in reality, and out offer to the city conclusively shows, if accepted, that we will have no income, whatsoever, from that source. We are going the limit to get the revenue for the Cuyamaca Water Co. increased from \$50,000. to \$60,000. a year anyway. I will be satisfied, under existing conditions, if we get the city to accept this proposition, which I hardly believe is possible, and if we get the rates increased so as to warrant our building the La Mesa Dam one hundred feet in height we will be in a mighty fine shape for years to come.

Company have not put a dollar into the development and maintenance of the system during the year 1916; that I have been unable to get any money out of them for that purpose; that our pipe line from La Mesa Dam is in bad condition; that the only way to repair it is to get the City of San Diego to accept our proposition, and that there is no chance for us, otherwise, to get any revenue from the City of San Diego. This proposition, if accepted, means that we will get no income for the next two or three years, from the City of San Diego, for the sale of water, and the revenue to pay us interest on our investment must come from our present customers. The records for the last two years show that we have averaged the sale of between \$30,000 and \$40,000 worth of water to the city, and I am afraid the Railroad Commission might assume that we are going to continue furnishing water every year, and while the

Yours very truly,

105

Sept. 11, 1916.

Mr. James A. Murray,
Butte, Montana.

My dear Mr. Murray:

Referring to Cuyamaca Dam, will say that we were very fortunate in not losing it. There was a sag in the middle of the dam caused by last year's floods, and we have raised the dam 2' 4" in the middle. We have also widened the spillway 36 feet, and now have two big spillways on either side of the dam. When all the work is completed there will be a total width of spillway of 130 feet against 94 feet at the beginning of the floods in January.

In addition to the foregoing work, the outlet channel between the dam and the measuring weir has been cleaned out and a big hole just below the tunnel has been filled in with rock and a concrete floor has been put in. This will prevent any scouring action and damage to the tunnel portals if it should become necessary to turn out a large quantity of water during the rainy season.

There is one more job, and that is replacing the present gate stand with one that works on ball bearings and is geared so that one man can easily raise and lower the gate. Our present

Butte, Montana, September 30, 1916.

gate is an antiquated one, and is liable to fail us at any time. I am ordering this put in now.

One of our next improvements for conservation of water should be the raising of Cuyamaca Dam. Enough water run to waste last winter in ten days over the spillway and gate, to fill Cuyamaca Dam three times. By raising Cuyamaca Dam five feet, we doubled this storage capacity. This will cost approximately \$15,000.

Yours very truly,

F-S

Ed Fletcher,
San Diego, California.

Dear Sir:

Have been in Salt Lake for a week. Just got home this morning. The sale of the property was postponed from the 21st to the 28th, therefore had to remain there. It was sold on the 28th and bought in by the Bank, or bought in by a man named Kearns for the Bank, and sold at \$350,000.00.

In relation to your telegram relative to moving-picture business will say; do what you think is best in the matter, but if they pay no money I would suggest that any improvements they make be permanent. If they purchase the property, why then they have the right to make any kind of improvements they choose.

I am making arrangements to get away from here as soon as possible, yes, and am making an extra effort, therefore, will say no more at present.

Yours very truly,

[Handwritten signature]
(K) file

JAM/RBL

January 6, 1917.

Mr. James A. Murray,

San Diego, Calif.

My dear Mr. Murray:

If either you or your friends can see your way clear to loan Wm. G. Henshaw \$150,000, the following will be the security:

The Warners Damsite and 3000 acres in the reservoir site, together with over \$100,000 worth of construction,

The rights of way from Warners to Pamo, if desired,

30 acres of land, on which will be the power site,

The San Luis Rey River water filings,

The Pamo damsite, and 1000 acres of land, in the reservoir site,

The Sutherland Damsite and 500 or 600 acres of land, most of it in the reservoir site,

The San Clemente Damsite, and 600 or 800 acres of land in the reservoir site,

Also the Pamo and Sutherland water filings.

A certificate of title will be furnished showing the property free and clear of encumbrance, and this \$150,000 will be a first mortgage. Mr. Henshaw will pay off his \$30,000 note, so that the loan is really only \$120,000.

I sincerely trust you can see your way clear to arrange for this loan, as the property stated above

San Diego, California.
January 12, 1917.

Mr. Ed Fletcher,

San Diego, California.

Dear Sir:

It is mutually agreed between James A. Murray and Ed Fletcher that in the event of the sale of the Cuyamaca Water Company system that each party is entitled to his salary as credited on the books.

Yours very truly,

Ed Fletcher
J. A. Murray

is worth at least \$2,500,000 or \$3,000,000, the valuation
put on it by three of the best engineers on the coast.
And, from an agricultural standpoint, the lands alone including
the mortgage are worth two or three times the amount of the
loan.

Very sincerely yours,

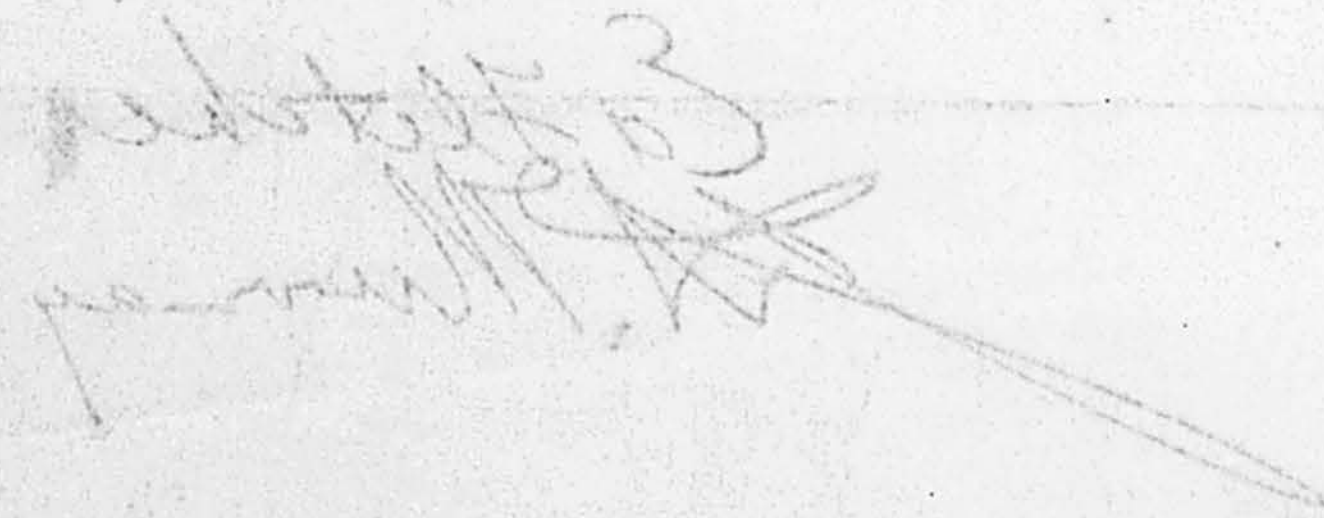
F-S

San Diego, California
January 12, 1914

Mr. J. B. Fletcher,
San Diego, California.
Dear Sir:

It is mutually agreed between James A. Murray
and Mr. Fletcher that in the event of the sale of the
Cymara Water Company system that each party is entitled
to the salary as credited on the books.

Yours very truly,



San Diego, Cal.
January 12, 1917.

Mr. James A. Murray,
San Diego, California.

My dear Mr. Murray:

The following statement will give you a general idea of the cost of your property purchased from the F. & W. Thum Co., not including interest:

February 1, 1910, Purchase Price	\$60,000.
July 30, 1910, Check	2,000.
March 23, 1911, Draft	2,000
May 12, 1914, Check	<u>5,000.</u>
Total -----	\$69,000
Less credit, property taken over by the Cuyamaca Water Co. according to Railroad Commission decision	<u>11,750</u>
Leaving a net balance of	\$57,250.
Estimate of taxes for five years	2,000
Cement wall, approximately	<u>3,000</u>
	\$62,250

The above does not include interest on the investment neither does it include cost of the improvements, such as building roads, planting orchards, etc. My estimate of the total cost for this being approximately six or eight thousand dollars, but this has been taken care of by receipts from the sale of fruit, rent of pasture, lot sales, etc.,

Yours very truly,

February 15, 1917.

Mr. James A. Murray,
San Diego, Calif.
My dear Mr. Murray:

I saw Mr. Henshaw in Los Angeles last night. He said that the next time you were in San Francisco he would like to have you drop in and take up with him the matter of the sale of his interest in the Cuyamaca system.

In answer to your request for a price on my one-twelfth interest in the Cuyamaca system, will say that I will accept one-twelfth (1/12) of the Railroad Commission's valuation of Seven Hundred Forty-Five Thousand Dollars (\$745,000) plus any expenditures made since the date on which that decision was based and seven per cent interest on my investment. Of course there would be deducted therefrom one-twelfth of the debts of the company on date of sale. The decision of the Commission was rendered on June 26, 1915, but I believe the date on which the decision was based was compiled up to January 1, 1915. This matter can easily be determined. If you decide to purchase my interest, it is understood that I will be paid the salary that is due me to date of sale.

You have a \$35,000 mortgage on my office building. I consider this building worth \$60,000, but in order to pay up my entire indebtedness to you I will be pleased to sell it for Fifty Thousand Dollars (\$50,000), and lease the property from you for two or three years, based on seven

per cent (7%) interest net to you, I paying all taxes and assessments.

If you can accept this proposition, I will be able to pay you up in full for what I owe you. My indebtedness to you has been a cause of much worry. I want to clean it up, and I will consider it a favor if you can see your way clear to accept this proposition. I am sure that you will make money on both propositions. I will help you all I can on both propositions, and I will be glad to represent your interests in the Cuyamaca Water Company, if you care to retain me.

I have made a vow never to go into debt again if I can once clean up, and by selling out to you, and with the money I have coming to me from Mr. Henshaw, I can pay off all my debts and own the rest of my property free and clear of encumbrance.

Yours very truly,

F-S

February 19, 1917.

Mr. James A. Murray,
San Diego, Calif.

My dear Mr. Murray:

Enclosed find complete statement of the El Cajon Acres Account. We rendered you a statement, I believe, on the 1st of January, 1915; also one on March 23, 1916. I have not had time to check over each item, but if there are any errors I will certainly correct them.

We tackled the proposition at the wrong time, and like other real estate subdivisions at that time it was a failure.

I have made no charge for my services; neither have I made any charge for office expense or bookkeeping. In addition, I have stood all the expense of Mr. Manford, who tried to dispose of the Murray Hill and El Cajon Acres property.

The account stands \$34.27 debtor, which has been transferred to the Murray Hill account.

We sold every one of the houses, and then they threw up their contracts. This also applies to many lots. At the present time all your houses are rented. We sold one house and secured a payment of \$500 on it. The man who bought it went East upon receipt of a wire that he had been left a fortune and never returned.

You were speaking about Mr. Hawk. He is now in San Diego, and sells Ford Automobiles.

I am now greatly disappointed in what has been accomplished to date; but with the State Highway to be built shortly, and with El Cajon Acres out of the city limits, so that you won't have to pay city of El Cajon taxes, I believe that with normal conditions the property will again be in demand.

There were 224 lots in El Cajon Acres Nos. 1 and 2. This does not include the property sold to Jones and Walters. We have only deeded six (6) lots, which are paid for and marked red on map herewith attached. The lots under contract that we recognize are marked in green. There are seven of them.

Lots 176 -182 were sold together with a house for \$1150, and a deed and mortgage taken back for \$650, which is still unpaid. A number of the other lots were sold on contract, but only a small payment made and the contracts abandoned when hard times came. I have not taken this into consideration at all.

We have a house built on lot 197; also one on Lot 199, both of which are now rented.

City taxes in El Cajon have been extremely high, but when we get this property out of the city limits and with the return of normal conditions, I am sure the property can be sold.

No lots have been sold in the Eucalyptus tract of thirty acres.

If you desire it, and don't want to be annoyed with El Cajon Acres Nos. 1 and 2, I will make some arrangements with you to buy it, trading in my twelve or thirteen acres at the Grossmont Depot, or some other arrangements that are satisfactory. This would leave you with just the thirty acres of the Eucalyptus Tract.

If you don't want these streets and alleys, you could abandon them, and put it back into acreage again; but I would not advise it at present, for I am keeping the assessments down so the taxes are not high, and I believe it will sell better platted as it is than if it were thrown back into acreage again.

Yours very truly,

F-S

March 3, 1917.

Mr. James A. Murray,
San Diego, California.

My dear Mr. Murray:

Answering yours of February 27th, will say I have written Mr. Thelan as per your request.

Attached hereto is statement of expenses for Murray Hill for the years of 1910, 1911, 1912 and 1915, as per your request. I notice your instructions regarding Murray Hill, to incur no more expense. Any arrangement you may make regarding Murray Hill will be satisfactory to me. I have always paid one-half of Mr. Duly's salary and charged Murray Hill with the other one-half, according to our arrangement.

I have always regretted that you did not sell the ten acres of lemon orchard to Mr. Wister, for \$10,000 cash, when he made the offer. The frost did terrible damage to the orchard and it is only commencing to recover. I am sorry that it has been impossible to make a better showing but it has been impossible to sell real estate for the last two or three years owing to the depressed condition.

The assets that have been put in Murray Hill and El Cajon Acres consist of the following:

Three new houses, all of which are rented,

The rebuilding and repairing of the old one cost several hundred dollars,

\$1400.00 - according to the Railroad Commission - is the

Mr. Murray

-2-

valuation for the El Cajon Acres water system, and \$1050. is the valuation of the Murray Hill water system,

Several thousand dollars was put into street grading,

Thousands of dollars in the planting of a new orchard on Murray Hill,

You have had the care of the Grossmont property, and, of course, it cost a good deal of money for surveying, plating, etc.

The money spent by Mr. Hawk in advances to agents and advertising ran into money,

I secured some benefit in the sale of the Jones ten acres, but on the other hand I went to a great deal of expense that you have no idea of, and it was certainly a loss to me as well,

I have made no charge for my services for the last six or seven years or for the use of my machine or for office expenses, Mr. Hawk was going to do such great things that I went to an expense of several hundred dollars in fixing up my office, and in addition thereto I furnished Mr. Hawk and one or two of his salesmen with automobiles, so I suffered considerable loss on that account,

I had a man named Manford make a speciality of your property, as well as handle some of my own, and lost four or five hundred dollars on him, together with wear and tear on automobile, etc.,

If there is anything in the Murray Hill and El Cajon statement that isn't satisfactory I want to make it so, and I will not feel hurt if you turn it over to anyone else.

The lemon trees will commence to bear again now, and I am willing to take care of it for the fruit on the ranch until you can make other arrangements. In this way you will be under no expense for the care of the place.

Please write me a letter as to whether or not this arrangement is satisfactory.

Yours very truly,

KF:B

March 7, 1917.

Mr. James A. Murray,
San Diego, Calif.

My dear Mr. Murray:

As per your request, attached hereto is statement of the total value of the Cuyamaca Water Company, based on the Railroad Commission's decision of July 1, 1915, plus the investment and interest at 8% since that date. 8% has been used for the reason that the Railroad Commission used that rate of interest in making the valuation. On that basis, each one-twelfth interest is worth approximately \$73,560, according to statement made by Messrs Mathews and Faude.

Assuming that these figures are correct, I will sell and deed to you my undivided one-twelfth interest in all the properties of the Cuyamaca Water Company included in the Railroad Commission's valuation; together with any properties acquired since that time to date, as per statement, for \$73,560, the above amount to be credited to what I owe you:

First: To my one-sixth of the money advanced by you, and for which Cuyamaca Water Company notes were given. In other words, my obligation is to pay one-sixth of those notes up to the time Mr. Henshaw purchased an interest in the system, and after that My obligation is to pay one-twelfth.

Second: The rest of the money I would like to have applied to the \$71,000 note I owe you. If possible, I will try and make arrangements to pay off in cash the rest of the \$71,000 note. At any rate, I expect to be able to pay off

any balance on the \$71,000 note when it becomes due.

March 29, 1917.

You ask me to make a buying and selling proposition.

I could not buy you; that is out of the question. But I rang up Mr. Henshaw, and had a talk with him over the phone. I expect him down here the last of the week. I asked him if he would consider buying you out and he said he would if the following conditions were satisfactory to you:

One condition was that he would not consider buying unless La Mesa Dam was built. He considers the building of La Mesa Dam the key to the situation, and authorized me to say that he would put up the cash in advance, immediately, to cover both his interest and mine, providing you would do likewise, for the construction of La Mesa Dam.

If this is satisfactory to you, he would want to have the property deeded to a corporation and issue you first mortgage bonds, covering the purchase price of your interest, you to be paid for your interest, five-sixths (5/6) of the present valuation; i.e., \$882,350, which will amount to \$735,300 to be paid you, plus the amount and interest that you would put up to construct La Mesa Dam.

This is my understanding over the phone of Mr. Henshaw's proposition. As stated before, he will be down here in a day or two. In the meantime you can have a chance to think it over.

It was hard to discuss matters over the telephone; but if you desire to keep 35% of the stock of the corporation I am sure this would be satisfactory to Mr. Henshaw; but this is a matter that can be discussed at the next meeting.

Yours very truly,

Mr. James A. Murray,
San Diego, Calif.

Dear Sir:

Enclosed herewith find letter from Mr. Lippincott, of the 26th, which is important and vitally affects our interests. This pertains to the litigation of the People's Water Company.

Yours very truly,

CUYAMACA WATER COMPANY,

F-S

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March 29, 1917.

Mr. James A. Murray,
San Diego, Calif.

My dear Mr. Murray:

In answer to your request for a price on Mt. Helix Subdivision, will say that this tract contains 320 acres, of which I have sold something like 5 acres, known as Lot 4; and I should want to reserve, as well, that land which naturally goes with Grossmont.

On the map herewith attached, I have roughly outlined that portion that should be reserved, in red. I should say, roughly that there are 160 acres left in the Mt. Helix Tract, not included within the red lines. However, if there is any portion of the land within the red lines that your party should want, I would be pleased to make satisfactory arrangements.

I make the following offer, on the assumption that the property is going to be improved, and at an early date:

I will sell all of the property not included in red in the Mt. Helix Subdivision -- approximately 160 acres -- for \$200 an acre, to which is to be added the cost of the construction of roads.

My ledger shows that I have paid out \$14,052.89 for the construction of roads, surveying, platting, etc., in the Mt. Helix Subdivision, and a reasonable proportionate division of this cost is \$11,000. In other words, assuming there is 160 acres of land in the Mt. Helix Subdivision, as above specified, the price would be \$200 per acre, or \$32,000, plus the cost of road construction, etc. \$11,000, making a total price of \$43,000.

If the property is not going to be improved within a reasonable time I would not care to sell at anything like this figure.

I sincerely trust that you will be able to interest your friend in Mt. Helix. If he only wants a building site of two or three acres, and will immediately improve same by the construction of a home that will be an attraction to Mt. Helix, I will be glad to deed free of cost such a site. Or, if he only wants 20 or 40 acres, I will be glad to submit a proposition which will be satisfactory.

I have been reserving the top of the mountain for something unique.

Yours very truly,

March 30, 1917.

79

Mr. James A. Murray,
San Diego, Calif.

Dear Sir:

While at the court house today, I looked up the valuations of some of the property in the vicinity and adjoining your South La Mesa Lot and I find the rate per acre varies from \$60.00 to \$82.00 and which are assessed in the following manner.

Owner	Property	Acres	Valuation	Rate per Acre
Jno. J. Heilman Est.	Lot 1 North	5.68	\$430.00	\$75.70
S. B. Hawley	" 1 South	5.00	410.00	82.00
James A. Murray	" 2	11.35	900.00	79.30
Mrs. Bertha Spargur	" 3	11.54	900.00	78.00
Miss S. M. Johnston	" 4	9.78	770.00	78.73
" " "	" 5	9.05	550.00	60.77
Herbert E. Gressler	" 6	5.00	300.00	60.00
" " "	" 7 South	5.00	300.00	60.00
Miss E. E. Haight	" 7 North	1.44	90.00	62.50
" " "	" 8	8.37	500.00	59.74
O. W. Todd	" 9	8.73	530.00	60.71
" " "	" 10	9.27	750.00	80.90

Yours very truly,

Butte, Montana, May 2, 1917.

Ed Fletcher,
San Diego,
California.

McGee

Dear Sir:

We will need a strip of that ground belonging to Heilon between the fence and his shed, therefore I think you had better commence proceedings to condemn the same immediately. If we should make arrangements to purchase it, why we may dismiss the suit.

I got here yesterday and will remain for a while but don't know how long. Let me know how things are getting along at the dam.

You told me that the railroad commissioner had thrown out that Gordon business, but I see there is a hearing on it called for June 7th.

Stearn says that he was notified by Matthews to dismiss that Sackett case. Was it Lou Matthews or that would-be lawyer in Los Angeles? I want to know which one it was as neither of the Matthews, nor anyone else has any authority to dismiss that case.

Very truly,

J. A. Murray

JAM/RBL

May 8, 1917.

Mr. James A. Murray

Butte, Montana.

My dear Mr. Murray:

I can't help but feel that we should acquire from Mr. Healion not alone the land that is to be flooded by a dam 100 feet high, but that we should acquire the third of an acre with the Healion house. I find this is not Mr. Healion's residence and it can be condemned. I am taking the responsibility of condemning the lands within the reservoir site also the house and third of an acre of land that Mr. Healion owns, and if you cannot see your way clear to put up your proportion and have this property owned by the Water Company I will personally acquire the Healion house and land not needed by the company. If we do not take that house Mr. Healion is liable to make us all kinds of trouble or sell it to someone else. From Mr. Healion's fence he could fish right out of the lake. Mr. Healion's sewerage is an important matter and must be taken into consideration. Sooner or later we must buy him out - why not now?

As stated before if the Cuyamaca Water Company does not want to take Mr. Healion's house and third of an acre at whatever the court determines is the value, I will do so. I do not think it will come to this, however, as after the suit is filed Mr Healion, in my opinion, will make a price that is reasonable and sell.

EF:B

Yours very truly,

July 16, 1917.

Mr. James A. Murray,

Butte, Montana.

My dear Mr. Murray:

Received yours of the 11th from Seattle. Glad to notify you that everything is going nicely at Murray Dam. Mr. Eastwood has been down here for a week and attending strictly to business.

By the way, I should like to take Eastwood up to the Diverting Dam and let him make an estimate of the cost of a dam there at least 100 feet high. This would cap the climax and give us absolute control of the situation. It will not cost us \$50 to make the surveys for cross section, and Eastwood will give an estimate free of cost. What do you say about it?

The State Railroad Commission engineer was down and approved the foundations. The concrete is being poured and the dam will certainly be built by the first of January. Bartl is doing fine work.

I suppose you saw by the papers that Congress has seized North Island and the President signed the bill Saturday. This morning announcement was made that \$10,000,000 will be spent immediately for the Aviation Camp alone. I was out at Linda Vista yesterday. It is a marvel. Six miles of Santa Fe track has already been put in, and we shall have 30,000 men there by the first of January; 15,000 the first of September.

Am taking the Government engineers in charge of the cantonment over the Cuyamaca system tomorrow. I think the City is going to take up our offer whereby we sell water to the Government at 10¢ a thousand gallons, and turn over one-half of it to the city until the pipeline is paid for. In this way, we don't have to put up a nickel. They will need from 2,000,000 to 4,000,000 gallons of water a day, and it will make fine business for us as long as we can handle it.

If we can build a dam that will hold 20,000 acre feet of water at the Diverting Dam, to cost around \$200,000 or \$300,000 and if Henshaw and I will dig up our part of it, will you dig up yours? We can then give the city the laugh. By the way, the City has just passed formal resolutions asking the Secretary of the Interior and Congress to give an early decision on the El Capitan matter.

Hoping everything is going nicely with you,

Yours very truly,

F-S

August 21, 1917.

79

Mr. James A. Murray,

Butte, Montana.

My dear Mr. Murray:

Everything is going nicely here.

The work at the dam is progressing splendidly. Our total collections for the sale of water for July, 1917 is \$6843.80 as against \$4749.69 for July, 1916.

Enclosed find clipping from today's paper relative to El Capitan Dam, which will be of interest.

Yours very truly,

F-S



79

Butte, Montana, August 23, 1917.

Ed Fletcher,
San Diego,
California.

Dear Sir:

We have another Government Agent here looking over the books, and I want you to send me a statement showing me the revenue collected by the San Diego Flume or Cuyamaca Water System for the year 1913, and also the money paid out in connection with same, itemized, showing what was paid out for salaries and everything else that you can think of: the same in relation to year 1914, as some busy body has ^{told them} ~~said~~ that we collected several thousands of dollars over and above fixed charges. I have a statement of the moneys paid out for construction and repairs, but it does not show what the revenue was, and fixed charges.

Thanking you, I am

Very truly,

JAM/RBL

September 1, 1917

Mr. James A. Murray,
Butte, Mont.

My dear Mr. Murray:

In answer to your letter dated August 23rd, 1917, addressed to Col. Ed Fletcher, asking for a statement for the years 1913 and 1914, we beg to enclose herewith statement showing cost of maintenance and operation of the system as set out on pages 2 and 3; on page 4 is a statement showing the operating revenues. On page 1 is a summary, which we have included accrued depreciation on the physical property, no entries being made during the years 1913-14 on account of depreciation.

Trusting that these figures are what you need for the Government Agent, we are,

Very truly yours,

M-G

(Copy-MMS) Orig to Dr Bond 9/20/17

MONIDAH TRUST
Butte, Montana

Butte, Montana, Sept. 15, 1917.

Ed Fletcher,
San Diego,
California.

Dear Sir:

Replying to yours of September 8th in reference to purchasing those rotten mutual pipes in different localities will say; I do not want you to enter into any agreements with anybody as to the sale of water or the purchase of any pipes at reduced rates; you can get out of it very easily by shoving it on to me.

I expect to have a long siege with the Railroad Commission in the near future.

Your remark as to their rates being confiscatory is very true, and this war plan rate is a joke and I want you to cancel that 6¢ per 1000 gallons rate; if they want water they will pay 10¢; if they don't want it they wont pay anything.

If you make any compromise with Heilon, it is the ground around the little house that we need; if we got two or three acres there he might do what he pleases with the ground, when the ground is submerged there, but it might not be submerged for a long time.

Very truly,

(Signed) J. A. Murray.

JAM/RBL

79

Sept. 21, 1917.

Mr. James A. Murray,

Butte, Montana.

My dear Mr. Murray:

Answering yours of the 15th, will say that although the Railroad Commission has ordered us to take over the outside distributing systems and buy them at the best price we can, I have not done so, nor attempted to do so. The only thing I have done is to lease them for a year, and the additional rate that we are getting for the sale of water will very nearly, if not quite, cover our entire cost; and we will have the necessary information so as to be able to show the State Railroad Commission that that plan is not feasible, and that they cannot force us to buy.

There is one thing, however, that I do wish your consent on, for I believe that I am right. We have surplus water that is going to waste into the ocean, and the Railroad Commission has given the water companies in the state of California the right to make an emergency rate for water as a war measure, to encourage the growing of food products. Any water we sell the City will be furnished directly to the U. S. Government, at the Linda Vista Cantonment. I want this business. It is just like finding it, and we are not establishing a precedent, as it is a war measure.

I want to furnish water to the U. S. Government forces through the city, and the only way that I can get the business is at a six cent rate, because the city of San Diego can pump it for that price. I am sure of my position, and want you to let me get this business, if I can, for it means at least \$90 a day income, and helps us out very materially. It is a darned site better for us to let them have this surplus for 6¢ than to be forced to sell it for 3¢ to new consumers. There are about 1500 acres of land that are demanding water and pretty soon we will have to give it to them at 3¢ per 1000 gallons, according to the order of the Commission, unless we turn it over to the Government, and show that our surplus is being used by the Government. I am sure my position is right, and want you to support me in it, for I will not make any contract for any great length of time.

Enclosed find receipt showing that I have deposited the six months interest of the Riverside Portland Cement Co. of \$800.00.

Ross is coming to see me in a day or two, and we may be able to settle the Healion matter.

Just remember that, if I can get this deal through to furnish water to the Government, it means \$90 a day right through the winter months, or they don't get any water delivered.

And don't forget that you have a \$25 bet with me that the new Murray Dam is going to be filled on the first of next June. When I collect this \$25 from you there will still be \$63 at your head on crib.

Hoping you are in good health,

Yours very truly,

F-S

Sept. 26, 1917.

79

Messrs. James A. Murray,
Wm. G. Henshaw.

Gentlemen:

I have one night watchman at La Mesa and one at Cuyamaca Dam, costing us \$90 a month each. Do you want to take the responsibility of discharging them? There has been so much dynamiting and burning going on in this country, that I have simply taken this action as a precautionary measure, the last three or four months. The City has eight or ten men all the time on guard to protect its system.

Yours very truly,

Manager.

F-S

79

October 8, 1917.

Mr. James A. Murray,
Mr. Wm. G. Henshaw.

Gentlemen:

The amazing thing to me is the announcement of City Auditor Moody in yesterday's paper, as follows:

"The total assessment of all property in the city of San Diego as assessed by the city of San Diego, is \$89,000,000, while the TOTAL VALUATION OF THE ENTIRE COUNTY, INCLUDING THE CITY, AS ASSESSED BY THE COUNTY ASSESSOR, IS ONLY \$73,299,636!"

"Now, this is a startling state of affairs, and one that must be remedied. If the city of San Diego were to accept the county valuations, not only would our bonding margin be wiped out so that we could issue no more bonds on any account for anything, but worse than that, we might wake up to find our outstanding bonds in jeopardy.

"If, on the other hand, we should retain the present city valuations for the city ONLY, leaving the county valuations where they stand, any property owner within the city limits could rise up on his hind legs and get out an injunction on the ground of unfair discrimination, and, in my opinion, such action would stand the test of the courts."

By the way, the Sweetwater Water Co., which has not been taking in even operating expenses, although the rates were established by the Railroad commission, are now going to go before the Railroad Commission for increased rates, and if they don't get a square deal they are going to the Supreme Court. The Sweetwater Water Co is owned by J. P. Morgan & Co. We have fared much better than they, and that is not saying much.

Yours very truly,

F-S

#79

October 18, 1917.

Mr. James A. Murray,
Butte, Montana.

My dear Mr. Murray:

Answering yours of the 10th, will say that I have ordered the night watchman discharged at Cuyamoc Lake, to take effect the first of November. I think it a mistake, for five warehouses have been burned in the last four weeks in San Diego; the city's pipeline was dynamited; but if you are willing to take the responsibility in the matter I can.

Yours very truly,

CUYAMACA WATER COMPANY,

(Signed) Ed Fletcher.

Manager.

F-S

(Copy to Mr. Henshaw)

CLASS OF SERVICE DESIRED	
Fast Day Message	
Day Letter	
Night Message	
Night Letter	

Patrons should mark an X opposite the class of service desired; OTHERWISE THE TELEGRAM WILL BE TRANSMITTED AS A FAST DAY MESSAGE.

WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT
GEORGE W. E. ATKINS, VICE-PRESIDENT BELVIDERE BROOKS, VICE-PRESIDENT

Form 1200

Receiver's No.
Check
Time Filed

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

San Diego, Calif., Oct. 18, 1917.

James A. Murray,
Butte, Montana.

Barry Nogales wires asking you be there for trial Monday. Asks for answer.

Ed Fletcher.

Day letter
Charge Cuyamaca Water Co.
F-S

79
October 29, 1917.

Mr. James A. Murray,
Butte, Montana.

My dear Mr. Murray:

We received today from the Commissioner of Indian Affairs, who was here two or three weeks ago a permit to explore for bedrock 300 or 400 feet below the present diverting dam, in the narrow gorge. Mr. Eastwood has selected the site, and says a dam can be built there for \$250,000 that will catch all the water that comes down the river, 19 years out of 20, and will only cost \$75 or \$100 to put down a shaft to make the test. This is information that we should have any way, for the future.

Enclosed find copy of letter to the Commissioner of Indian Affairs on the subject, which is explanatory.

Yours very truly,

Manager.

F-S

84
November 17, 1917.

Mr. James A. Murray,
Butte, Montana.

My dear Mr. Murray:

The city officials of San Diego are certainly after El Capitan dam site. Scott Ferris of the Indian Lands Committee of the House of Representatives was taken out by the City officials, including Cosgrove, today, to El Capitan, and through the Indian Reservation. They are going to make a big fight to win this coming winter, in congress.

Yours very truly,

F-S

November 21, 1917.

79
Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

Enclosed find copy of letter which Mr. Wilde wrote me.

Yours very truly,

F-S

79

December 8, 1917.

Mr. James A. Murray,
Monterey, Calif.

My dear Mr. Murray:

Enclosed find weekly report of

Mr. Bartl that will be of interest. All the cement
is on the job; the work is progressing favorably.

We have spent between \$5000 and \$6000 on the
ditch and flume to put it in first-class shape and
will have it completed within the next two or three
weeks. With an ordinary season, there is no question
but what we will have Murray Dam completed by the first
of January.

Yours very truly,

Manager.

F-8

December 31, 1917.

Mr. James A. Murray,
Monterey, Calif.

(Copy to Butte, Montana)

My dear Mr. Murray:

Answering yours of the 27th, will say that
the work is completed and the spillways at Cuyamaca Dam have
been raised.

Regarding Murray Dam (not La Mesa), the contract including
all the extras is going to cost between \$110,000 and \$115,000;
but it is the cheapest dam that ever was built. The contractors
are going to lose between \$15,000 and \$20,000.

The Cuyamaca Water Co. and myself have paid all your taxes
excepting on property which you have under a trust deed, and on
which you loaned \$4000. I wrote you sometime ago what to do, but
you gave me no instructions, and I didn't care to butt in. I did
however, pay the bond tax for paving assessed against the property.
Will take this matter up with you when you come to San Diego.

Enclosed find statements, as per your request.

Everything is coming nicely in San Diego. The dam will be
completed by the time you get here. The only trouble is that
we shall owe the contractors on the first of January \$8000 or
\$10,000, and if you only placed to our credit \$75,000 at the
Southern Trust and Commerce Bank, there will not be anywhere nearly
enough money to take care of the payment January 1st. I don't sup-
pose the contractors will kick very hard; but they are making such
a loss on the contract that I felt it only fair that they should
be paid their money on time, and suggest that you write a letter
to Mr. Hodge transferring say \$10,000 more to the Cuyamaca Water
Co. Account. There will be no more payments due the contractors
for thirty-five days after the completion - or about the middle
of February.

The contract called for just a cement wash, applied by hand,
on the face of the dam, after completion. The dam we are building
at Carroll is going to be washed with a cement gun, under a 200-lb.
pressure. All the engineers have agreed that this should be done
on Murray Dam as well, for the reason that if you don't the pressure
of the water will cause sweating through the dam. You will remember
there are a number of places on Big Bear Dam where there were leaks.
There is no real danger, however, for years to come, but gradually
the water will corrode the steel re-inforcement, and eventually,
10 or 20 years from now, the dam will be weakened. It just depends
upon how fast the steel corrodes. Then again, the sweating causes

discoloration, and it makes it look like an unfinished job. It is going to cost us \$1500 or \$2000 to rent a cement gun and make the upper face of the dam absolutely waterproof. This I feel was absolutely necessary, and so long as I could not reach you, I have decided to have it done. Mr. Henshaw agreed with me that this should be done.

December 19, 1917.

Speaking of finances, there never was a time when I had better prospects and less real money. There has been no real estate selling and my expenses have been very heavy; but the few months will put me on Easy Street for life. I will consummate, shortly, the biggest deal of my life. Over 200 property owners from Oceanside to Del Mar have petitioned us to turn over our Carroll Dam and two other dams which we are to build; also the pipeline from Oceanside to Del Mar - to a district - the Santa Fe Railroad to take bonds in payment. The price has been agreed upon; the engineer, appointed by the State Engineer who has complete jurisdiction, has made a favorable report and there seems to be a unanimous sentiment to form a district and vote the bonds to take over the property. This will all be completed within a few months, and I will make enough out of it to put me on velvet for life and to pay off all I owe and have some left.

A very anxious, Mr. Murray, for you to come. You are going to be delighted with Murray Dam; and also delighted with the work that we are doing with the Santa Fe Railroad Company's money.

Henshaw has had to put up between \$300,000 and \$400,000 to hold up his end of it with the Santa Fe Railroad, the last eight months, and he has been strapped clean. I have plenty of land, but cash has been mighty scarce with me. Henshaw and I endorsed the note for \$4000 to get the money at the First National Bank to pay off Healion. Their witnesses swore that the property was worth \$15,000 to \$20,000, and I feel that we certainly cleaned them up at \$3800. We paid this money a couple of weeks ago. It includes the house, barn, garage and the land within the reservoir site - about 17 acres.

I hope you are all over your cold and feeling yourself again.

Please wire me, my expense when you know yourself what day you are coming down here. I am very busy closing up the district matter and sale, but I want you to spend a few days with me down here, and hope you will give me some notice, so that I can make my plans accordingly.

Yours very truly,

F-S

Mr. James A. Murray,
Monterey, Calif.

(Copy to Butte, Montana)

My dear Mr. Murray:

The dam will be done about the 10th or 15th of January. The total cost of the dam, Mr. Bartl says, including everything, will be about \$110,000. Will you kindly instruct the Southern Trust & Commerce Bank to allow us to draw for the full amount \$100,000. We have drawn to date approximately \$73,000, but there will be payments coming due the first of the month.

I hope that you are your self again, and will be down here in the near future and see the longest multiple arch dam in the world and a beauty.

Yours very truly,

Manager.

F-S

Ed Fletcher Papers

1870-1955

MSS.81

Box: 19 Folder: 8

General Correspondence - Murray, James A - 1916 - 1917



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