

June 4, 1915.

Mr. Ed Fletcher.  
Manager.

Dear Sir:-

I saw Major Fay today regarding the proposal of the City to continue to take flood waters during the month of June. He stated that the action taken Thursday afternoon at the Mayor's conference was simply a recommendation that the City Manager proceed to take water from the Guyanaca Company at the rate of 2 million gallons or more per day. Major Fay further stated that this action would have to be confirmed by a resolution in the Council and that such resolution would be introduced on Monday, June 7th.

Yours truly,

F. M. Faude.

FMF-BK

June 18, 1915.

Mr. Fletcher:

I attach 2 diagrams showing the daily and monthly total amounts of water furnished the City of San Diego for February, March, April and May of this year.

As soon as the daily meter readings for June are completed the diagram will be revised and furnished you.

F. M. Faude.

FMF-BK

Ed Fletcher Company  
FLETCHER BUILDING  
920 EIGHTH ST.  
SAN DIEGO, CALIFORNIA

AGENTS  
PINE HILLS  
DEL MAR  
GROSSMONT

76  
June 11, 1915.

Mr. Faude:

Answering yours of June 10th, do I understand that we have paid this \$144? If so we certainly want to return it and collect our money. In any event we want to return it. Let me know what the situation is?

Ed Fletcher

EF:B

Explained verbally to Mr. Fletcher June 11 1915 -  
He says return meter. Harvitt present -

JmJ  
6/11/15 -

June 22, 1915.

Mr. Fletcher:

Your letter of June 21st asking what effect Assembly Bill No. 368 has on Senate Bill No. 884 and if Assembly Bill No. 368 is of any value to us, has been received.

Assembly Bill No. 368 is an amendment to an act providing for organization and government of irrigation districts and to provide for acquisition or construction of irrigation works, etc., approved March 21, 1897.

Senate Bill No. 884 is an act providing for the incorporation of public utility districts by municipalities and unincorporated territory authorizing the acquisition or construction of works, etc.

Assembly bill No. 368 and the act which it amends refer to irrigation districts only while Senate Bill No. 884 provides for the incorporation of public utility districts of any nature such as water, gas, electric, etc.

Assembly Bill No. 368 provides that a majority of owners representing a majority of the assessed value of property involved may propose the organization of the District. Senate Bill No. 884 on the other hand provides that 15% of the voters at the last general election at which a Governor was elected may petition the organization of the District. This will probably make it considerable easier to start proceedings for the formation of a District under Senate Bill 884 than under Assembly bill 368 and the act which it amends.

Assembly bill 368 provides for 3 or 5 directors while Senate bill 884 does not provide for a specified number of directors.

The provisions in both bills referring to the enforcement of collection of assessments or tax levies are practically the same in both instances.

Assembly bill 368 fixes the pay of directors while Senate bill 884 provides that their pay shall be fixed by the Board of Directors.

All the other provisions of Assembly bill 368 will not, I believe, conflict in any way with Senate Bill 884.

I do not see that Assembly bill 368 will be of any particular value to you although it should be understood that this bill is simply an amendment to an act previously passed. It seems to me that the provisions in Senate Bill 884 are somewhat more favorable to the organization of a District than Bill 368. It may be, however, that there are some matters that I have overlooked, not being an attorney, and I believe before you accept my opinion or that of any one else you should consult an attorney in the matter.

I return the correspondence and copies of both bills.

F. M. Fando.

FME:K

July 7, 1915

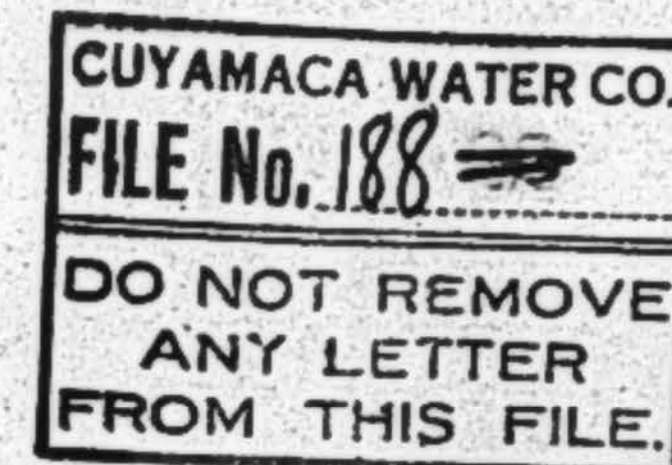
Mr. Mathews:

Please order one 10x12 tent with 6 ft. walls and have same shipped to Lakeside. This is for use of pump men at No. 3 pumping plant.

F. M. Fando

F-K

Orderd July 12, 1915  
from Muelheisen  
Jm F  
7/12/15



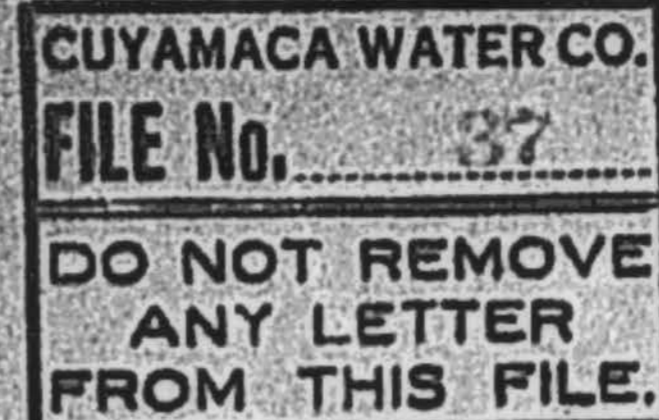
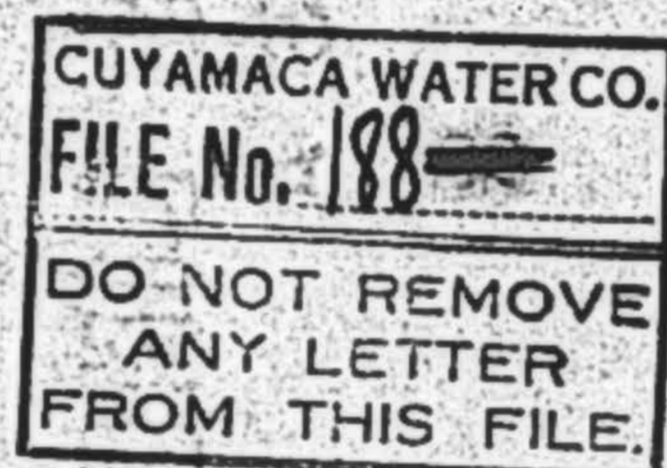
July 12, 1915.

Mr. Mathews:

Please order 75 ft. of 1" rubber hose and 50 lbs. of cotton waste for use at Pumping Plant No. 3. These materials should be shipped by freight to Lakeside.

F. M. Faude.

FMF-BK



July 12, 1915.

Mr. Fletcher:-

Regarding the collection from the City of the bill of the Cuyamaca Company for gathering quantities for valuation to be presented to the Railroad Commission.

I took this matter up with the Mayor, the City Attorney and the City Engineer and found that the bill had been presented to the Council, had been referred to the City attorney and by him referred to the City Engineer.

In conversation with Mr. Cromwell he seemed to be satisfied as to all charges with the possible exception of the charges for automobile hire and I have since prepared an itemized statement covering this and have presented it to Mr. Cromwell. When I saw him on July 9th he thought that he would have everything in shape so that he could make his report to the Council on Monday, July 12th but later informed me that it would not be presented until the Council meeting on Wednesday morning July 14th.

I had talked the matter over with Mr. Earle who was prepared to go with me to the Council meeting on Monday and to make any explanations that might have been required.

I will go to the Council meeting Wednesday morning and in all probability the bill will be passed.

Yours very truly,

F. M. Faude.

FMD-BK

CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE: FLETCHER BUILDING  
818 EIGHTH ST. BKT. BROADWAY AND E.  
P. O. Box 1412

CUYAMACA WATER CO.  
FILE No. 37  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.  
SAN DIEGO, CALIFORNIA.

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

37

July 17, 1915.

Mr. Fletcher:

I attach herewith the bill of the Cuyamaca Water Co. for water furnished the City for the month of June. This bill has been OKed by Lockwood so far as the correctness of the meter readings is concerned.

This bill has been sworn to before the Auditor and has attached to it his certificate to that effect.

This bill was brought up before the Council at the meeting on Wednesday, July 14th and was thrown out for two reasons, one was that the bill presented was a carbon copy and did not have the Auditor's certificate. The second reason was that the Auditor made the following communication to the Council:

"June 9th, 1915.

The Hon. the Common Council  
City of San Diego.

Gentlemen:-

The attached ordinance, approp. the sum of \$5,000 for the purpose of paying the Cuyamaca Water Co. for water furnished for the month of June, 1915, was handed me for certification.

I am transmitting the same to your Honorable Body without the certificate of the Auditor attached for the reason that there is no appropriation provided for in the budget for this expenditure.

Yours respectfully,

H. L. Moody,  
City Auditor"

It may be that the payment of this bill can best be secured by having another ordinance passed transferring money from some other fund to the Water fund so that the expense can be made. What are your desires in the matter?

F. M. FAUDE

*Also see Fay  
it up*

*Faude*

*See Cosgrove get his advise and follow*

July 23, 1915.

Mr. Fletcher:-

Regarding bill of the Cuyamaca Water Company for water furnished the City during the month of June, our communication to the Council asking that an ordinance be passed providing for the payment of the money was taken up at the Council meeting on Wednesday and I learn from the City Attorney's Office that an ordinance has been prepared providing for the payment of the money and will be submitted at the next Council meeting. Mr. Cosgrove was not in the office and the information was given me by his stenographer who stated that she had personally prepared the ordinance.

Regarding our bill against the City for quantities furnished for the appraisal of this Company's system, as I was unable to see Mr. Cosgrove, I could learn very little about the payment of this bill either in the City Clerk's office or in the office of the Manager of Operations. As soon as Mr. Cosgrove returns, I will see him and will make every effort to secure speedy payment. I think that the best way to handle the matter is to make out a bill for the corrected amount, have it certified by the Auditor and mail it to the Council asking that provision be made by ordinance or otherwise for its payment. I may find, however, from Mr. Cosgrove, that some other action will be necessary.

F. M. Faude.

FMF-BK

CUYAMACA WATER CO.  
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CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE, FLETCHER BUILDING  
916 EIGHTH ST. BET. BROADWAY AND E  
P. O. BOX 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA. July 23, 1915.

Mr. Fletcher:-

According to your instructions of some time ago I have kept in touch with the situation in the City of El Cajon in regard to the formation of a new District for the purpose of building a distribution pipe system in the City.

The City Clerk informs me in response to a recent letter from me that the original or first District met with such strong opposition that it was thought best to reduce the size of the District and the resolution of intention is now being published. A meeting will be held next Monday night when the Board will act on resolutions instructing the engineer to get out plans and specifications and instructing the Clerk to advertise for a date to hear protests. Unless the work is blocked at this period, it will progress in the usual way.

I have looked through the last issue of the El Cajon Valley News and can find no publication of intention to form a new District. But I will keep the matter in mind and the possibility is that I will find it in the issue of the paper that comes out on July 24th. I will keep you informed of any further developments.

Yours very truly,

F. M. Faude

FMF:EK

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F. M. Faude.

FMF-EK

July 27, 1915.

Mr. Mathews:

Mr. Fletcher directs that the 1/4 inch of water transfered from the Somermont tract to the Grossmont tract be transfered back to his land in the Somermont tract. This is I believe contract No. 41. Please make this transfer.

FMF-BK

*1/4 in water transferred from Jolis M.F. 21 to Hawley Home 6 P. JMM*

F. M. Faude.

CUYAMACA WATER CO.  
FILE No. 34  
DO NOT REMOVE ANY LETTER FROM THIS FILE.

July 29, 1915.

Mr. Fletcher:-

I am informed by Major Fay that the Council on Wednesday passed an ordinance authorizing the payment of some \$960.00 for their proportion of the expense of gathering quantities for the appraisal and that the ordinance was today signed by Major Fay as Acting Mayor. I will secure copy of the ordinance and will keep after the payment of this account until we get the money.

Regarding the bill of the Cuyamaca Water Company for water furnished the City during the month of June.

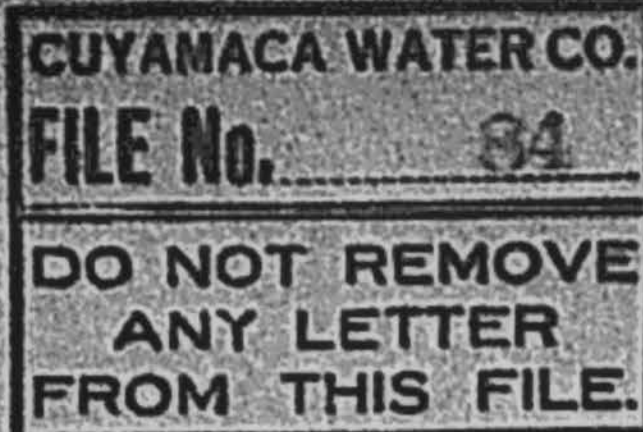
The matter was brought up at a recent Council meeting and was referred by the Council to the Manager of Operations with instructions to specify from what fund payment was to be made. Major Fay states that Mr. Lockwood will probably report on this matter to the Council at the meeting next Monday morning. I will keep in touch with the matter and let you know any other developments which may come up.

Yours very truly,

F. M. Faude.

FMF-BK

CUYAMACA WATER CO.  
FILE No. ~~34~~ 76  
DO NOT REMOVE ANY LETTER FROM THIS FILE.



August 2, 1915.

Mr. Fletcher:-

I return the application of the City to the Secretary of the Interior in the Hamilton Filings for El Capitan Reservoir.

I note the following points for your consideration.

1. The City has filed application with the Railroad Commission to fix value of the Cuyamaca system stating that public necessity and convenience compel the acquisition of the same and asked the Railroad Commission to fix a value of the Cuyamaca system including the El Capitan Reservoir site and all rights. If the City was acting in good faith in making this application to the Railroad Commission, it would, after it had secured the entire Cuyamaca System, have all the rights to the El Capitan Dam and Reservoir sites; but if the City was not acting in good faith in its application to the Railroad Commission, it seems extremely probable that there may be some doubt as to the good faith of the application to the Secretary of the Interior. I believe this point would be worth elaborating.

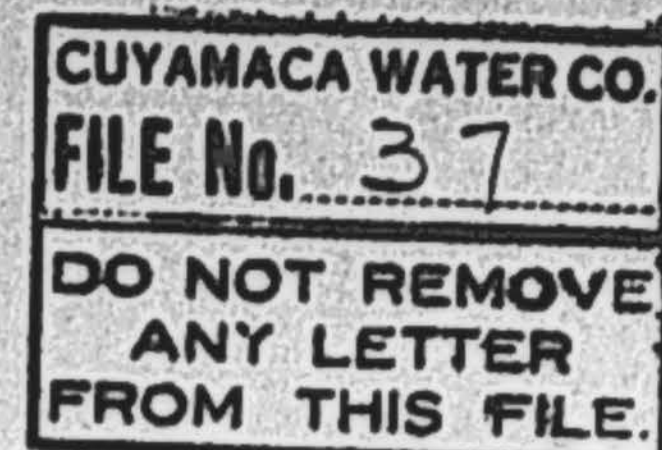
2. The City states in its application that the safe net yield of its present system is 5 to 6 million gallons daily and filed an Exhibit with the Railroad Commission on the 15th of April of this year that the net safe gravity yield was 7½ million gallons with an additional 2-¾ million gallons secured by pumping from the San Diego River. This gives a total of 10¼ million gallons daily and is considerable greater than 5 to 6 million gallons daily. The great difference between these two statements can, I believe, be made a great deal of as it is evident that the City feels that its safe net yield can be increased or decreased depending upon which side of the fence it happens to be standing.

These two points are all that I have noted in my hurried reading of the application and as Mr. Post has been handling this matter for you and will be back tomorrow, I believe that it would be advisable to await his return before going any further.

Yours very truly,

F. M. Faude.

FMP-BK



August 5, 1915.

Mr. Faude:

Look up immediately the status of our bill for water for June, and see what the situation is. I shall bring suit within ten days, if the city council does not arrange for the funds.

Find out if Lockwood has made a report to the council as to what fund it shall come out of. Appear at the next meeting of the city council and request that the council take action.

I want you to tell them that the day the water was turned on, by order of the council, that owing to leaks in the pipe between East San Diego and Otay Dam, or for some cause unbeknown to you, there was a shortage of water in the City of East San Diego, and they were without water for many hours, and that the city manager telephoned out to turn in all the water possible to relieve the shortage; that we turned on four or five million gallons a day; and that for a week or ten days the pipe line from East San Diego to Lower Otay Dam was out of repair and unfit for use while certain repairs were being made and certain pipes lowered.

That the City got full benefit and they received the water, and the bill has been OK'd as to quantity; and that the Cuyamaca Water Co. desire a prompt decision one way or the other as to whether the bill is going to be paid or not; that you are informed through the papers that there is no money to pay this bill from the Water Fund; that we would like to know whether the City Council intended to take this money from some other fund; and get the matter settled; and that we desire to know definitely and soon just what action the council is going to take.

Ed Fletcher.

F-S

August 7, 1915.

Mr. Fletcher,  
Office.

Dear Sir:

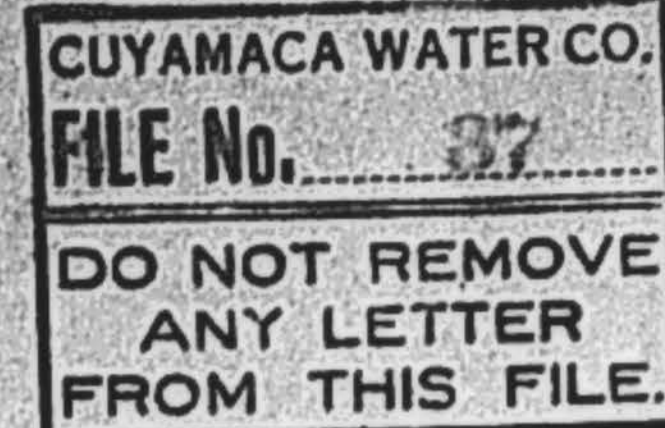
I attach letter which I have written to the Council regarding our water bill for the Month of June and urging prompt consideration and payment.

I talked with Mr. Cosgrove this morning and it is on his advice that the letter has been written.

If the letter meets with your approval. I will take it to the City Clerk, Monday morning, for presentation at the Council meeting at 10 o'clock and will also be at the Council meeting myself prepared to tell them that suit will be commenced for collection of the bill if prompt consideration is not given and payment made.

Please let me know first thing Monday morning if you consider the letter OK, or if not what changes you desire.

F. M. Faude.



August 12, 1915.

Mr. Ed Fletcher,  
Office.

Dear Sir:-

At the Mayor's conference this afternoon the matter of this Company's bill against the City for water furnished during month of June was brought up and after a short discussion, principally by Mayor Capps, it was moved and seconded that the matter be held in conference indefinitely.

Mr. Capps stated that he was absolutely opposed to the payment of the bill at this time and also stated that the Cuyamaca Company was informed by letter from the Manager of Operations that funds for the payment of the bill were not available and water would be furnished only at this Company's risk.

Major Fay reminded the Council that \$25,000 had recently been transferred from the Sewer and General Funds to the Water Fund and that possibly some of this money could be used for the payment of the bill. The Mayor then stated that this money was required for the payment of help and other ordinary maintenance and operation expense.

I then reminded the Mayor and the Council that the water had been turned in in accordance with an ordinance of the Council, that water had been furnished, had been used and the quantities had been OKed by the Manager of Operations. I also reminded him that on the 10th of June, the first day during that month that water was furnished the City, that the Manager of Operations requested that all water possible be turned into the City to relieve a shortage caused by a break in the pipe in East San Diego. That for a week or 10 days, while pipe was being lowered between Lower Cay and the City, that on request of the Manager of Operations, large quantities were turned into the City to relieve the shortage and that I believed that the Cuyamaca Company was entitled to considerable consideration on this account.

Mayor Capps replied that he agreed with me but stated that the Cuyamaca Company turned in water at their own risk and so far as he was concerned, he was absolutely opposed to the payment of the bill at this time.

I then asked him if he could give me any idea when funds would be available for the payment and he stated that he had none.



Mr. El Fletcher. #2.

that this Company would have to wait until the end of the year and then see what the state of City finances were.

The Mayor was considerably wrought up over the matter and stated that he resented these preemptory demands from the Cuyamaca Company for the payment of the bill and I thereupon informed him that acting as your agent, I hoped that arrangements could be made for payment without a suit. The Mayor thereupon replied that the City was ready for a suit and that further discussion would be useless.

Very truly yours,

Assistant Manager.

FMP-BK

CUYAMACA WATER CO.  
FILE No. 37  
DO NOT REMOVE  
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August 25, 1915.

Mr. Mathews:

Mr. Harritt states that Mike Duly has given him the money for water bills as follows and which he will turn over the next time he is in the office.

Joe Morales	\$ 1.35
M. Duley	.70
M & L Cailland	.95

Yours truly,

F. H. Faude.

FMP-BK

CUYAMACA WATER CO.  
FILE No. 188  
DO NOT REMOVE  
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CUYAMACA WATER CO.  
FILE No. 84  
DO NOT REMOVE  
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Sept. 11, 1915.

Mr. Faude:

Your suggestion is a good one. Prepare the papers for me to sign, setting forth that the system is now being sold to the La Mesa Irrigation District, and ask for postponement. Get these papers out immediately.

Ed Fletcher.

F-5

September 13, 1915.

Mr. Ed Fletcher,  
Office.

Dear Sir:-

I attach letter to Mr. McCormick, Supt. of the Pala Indian School, regarding stipulations for right of way for reservoir and canal in Capitan Grande and Los Conejos Indian Reservations.

I believe this letter covers the situation and if you approve, kindly sign the same.

F. M. Faude.

FMF-BK

CUYAMACA WATER CO.  
FILE No. 84  
DO NOT REMOVE  
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Oct. 27, 1915.

Mr. Faude:

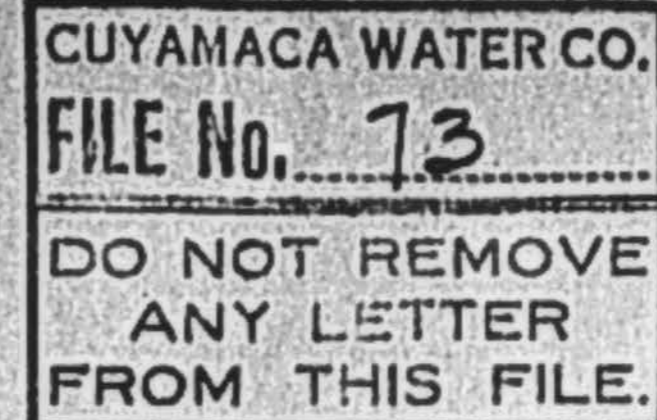
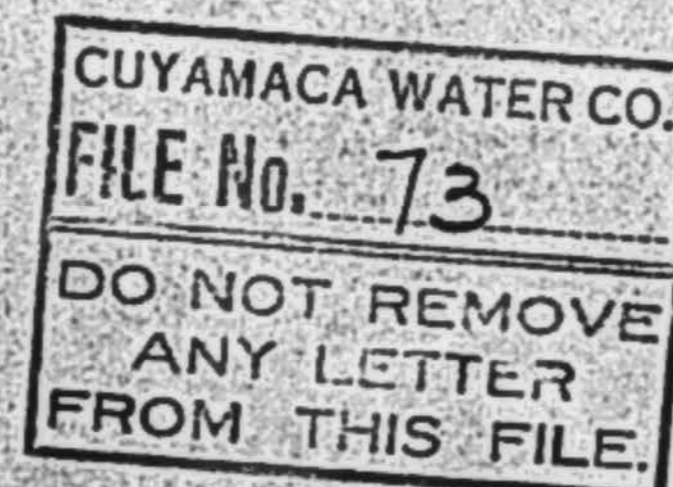
Have any suits been brought yet, and how much does  
Healion owe? I may make a compromise with Healion. [HEALION, H.C.]

Yours very truly,

Ed Fletcher.

F-S

Healion owes \$381.64 -  
Makin tells me he has  
brought no suits,  
JMF 10/28/15 -



November 10, 1915.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

In accordance with your instructions I saw Mr. Healion and put up to him your proposition of a trade for personal property belonging to him in the cottage at Cuyamaca in exchange for a receipt in full for his delinquent water bills. Mr. Healion told me all of the disagreements he had had with you since 1910 and stated that at the time the transfer of the property was made, Mr. Murray had verbally agreed with him that the cottage at Cuyamaca should be Healion's property and that he would be allowed to purchase such land as he wanted around the cottage at the same price at which the Cuyamaca lands had been included in the sale of the property.

Mr. Healion further stated that he regarded the cottage as his property and under the circumstances would not transfer the personal effects.

Mr. Healion also stated that he had an agreement with you that he was to be allowed to use all water required for his place at a rate of \$60 per inch and that for this reason he would not admit that he owed the Cuyamaca Company the amount of his delinquent bills or something like \$380.

He further stated that he had suffered considerable damage to his lands by reason of the way in which the concrete pipe line was laid between Murray Hill and Eucalyptus Reservoirs. His statement was that there was a verbal agreement that this pipe was to be placed far enough under the surface so that plowing over it would not be interfered with.

He also brought up the matter of charges for excess water which he used during the month of July and altogether he has a long list of grievances.

I told him that I would present all these matters to you and that possibly some settlement could be reached which would cover all the matters in controversy.

Yours very truly,

F. M. Faude.

FMF-K

**CUYAMACA WATER COMPANY**  
SUCCESSORS TO  
**THE SAN DIEGO FLUME COMPANY**  
OFFICE, FLETCHER BUILDING  
816 EIGHTH STREET, BETWEEN D AND E  
P. O. BOX 1412

ED FLETCHER, MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA.

November 22, 1915.

Mr. Mathews:

Please order from the same concern that furnished the last bill of lumber the following pieces to be shipped to Lakeside after December 1st so as to make a December bill.

4x12x16	-	84	pieces	✓
4x12x18	-	12	"	✓
8x 8x18	-	8	"	✓
6x 8x16	-	21	"	✓
6x 8x18	-	2	"	✓

CUYAMACA WATER CO.  
FILE No. 188  
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F. M. Faude.

F-K

CC to C. Harritt.

November 16, 1915.

Mr. Faude:

It was either last Monday or a week ago last Monday a resolution was passed, which takes 35 days after this order. Will you please find out what the true records are, when this money will be available from the General Fund, find out where our bill is, who should make the first move, and what should be done and then keep after it until they make a definite decision.

If they don't pay, appear before the City Council and request that the money be paid and if they don't intend to pay it, then by all means we must bring suit in December.

Ed Fletcher.

EF-K

CUYAMACA WATER CO.  
FILE No. 37  
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November 20, 1915.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

Mr. Robinson was down from Los Angeles Saturday and Sunday, had a conference with Senator Luce regarding the El Capitan hearing and he states that he regards it as distinctly desirable to have the contract with the District formally extended for from four to six months so that the contract may be in full force and effect during the entire time in which the Land Office and the Secretary of the Interior's office are going over the testimony of the hearing to be held in Los Angeles on December 20th. I told Mr. Robinson that I would take this up with you at the first opportunity. I presume you will want to talk this matter over with Mr. Murray as I understand he will be here within a very short time.

I am very glad to hear that you are getting along much better and hope that within a short time you can leave the hospital.

Everything is going along in first class shape.

Yours very truly,

FMF-K

CUYAMACA WATER CO. FILE No. 84
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CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE, FLETCHER BUILDING  
818 EIGHTH STREET, BETWEEN D AND E  
P. O. BOX 1412

ED FLETCHER, MANAGER  
LOU S. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA. Dec. 3, 1915

Mr. Fletcher:-

I attach a letter from Mr. O.R.W. Robinson together with his Motion to dismiss Cosgrove's Motion for continuance of the El Capitan hearing before the Register and Receiver of the Los Angeles Land Office. Please return these documents when you are through with them.

F. M. Faude.

FMF-K

CUYAMACA WATER CO. FILE No. 84
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188

December 3, 1915

Mr. Mathews:

Please order the following:

- 1 small hand saw (cheap)
  - 5 gal. lard oil
  - 1 case "Stopaleak"
  - 500 - 3/8" x 2-1/2" Bolts
  - 500 ft. 3/4" galvanized pipe.
  - 200 feet 1" galvanized pipe.
  - 1400 feet #14 iron wire.
  - 1 - 5 bar telephone.
- Ship the last two items to Lakeside.

F. M. Faude.

F-K

CUYAMACA WATER CO.  
 FILE No. 188  
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**GUYAMACA WATER COMPANY**  
 SUCCESSORS TO  
**THE SAN DIEGO FLUME COMPANY**  
 OFFICE, FLETCHER BUILDING  
 918 EIGHTH STREET, BETWEEN D AND E  
 P. O. BOX 1418

ED FLETCHER, MANAGER  
 LOU B. MATHEWS, SECRETARY  
 C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA, December 6, 1915.

CUYAMACA WATER CO.  
 FILE No. 37  
 DO NOT REMOVE  
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Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have written a letter to the Mayor and the Council asking that an ordinance be passed providing for the payment during 1916 of the bill for water furnished during the month of June from funds derived from the collection of delinquent taxes or any other fund which the Council might specify. This was done on the advice of Major Fay and the letter will come up before the Mayor's Conference on Thursday of this week. The letter was in the hands of the City Clerk about ten days ago, but owing to the Mayor's absence from the City, has not been taken up before the Conference.

Also on the advice of Major Fay, I have asked Mr. Stearns to be present at the Conference and make a short statement to the effect that the whole proposition is simply for the protection of this Company. Mr. Stearns has agreed to do this and immediately after the conference, we will know the result.

If the Council refuses to pass such an ordinance, there is nothing left to do but to start suit immediately.

Yours very truly,

F. M. Faude.

FMF-K

*DTS*  
*Ed F*

CUYAMACA WATER CO.  
FILE No. 37  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

December 6, 1915.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

For your information I give you the following statement regarding the Cuyamaca and the La Mesa Reservoirs.

On December 5th the water level at Cuyamaca was 27 feet 7 inches which gives practically 1,750,000,000 gallons in storage.

The La Mesa Reservoir water level is <sup>55</sup> feet 4 inches which indicates that there are practically 280 million gallons of water in storage.

This is a mighty good record and indicates as clearly as anything can that during the next two years, at least, there will be a large excess of water in addition to our actual needs.

Yours very truly,

F. M. Faude.

FMP-X

CUYAMACA WATER CO.  
FILE No. 84  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

December 8, 1915

Mr. Mathews:

Mr. Post has turned in the following bill of expenses incurred during month of November. Please make voucher to cover this.

Nov. 15th. Railroad fare San Diego to Los Angeles and return -----	\$ 5.00
Nov. 15th. Pullman fare -----	1.50
16th. Telephone -----	1.06
16th. Pullman -----	1.50
28th. Lunches -----	3.30
	<u>\$12.36</u>

This should all be charged to El Capitan

Dam.

F. M. Faude.

F-K

CUYAMACA WATER CO.  
FILE No. 56  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Dec. 15, 1915.

Mr. Faude:

Hereafter when my telephones come in as to rainfall, I want you, in addition to the report on rain, to know the amount of water that is running past both the Pamo Dam and the Warners Dam. Now, make it a point to get this information. And put it on my desk the first thing in the morning after each day of rain. My understanding is that you don't go to the expense of getting a report excepting the day after each rain. Am I correct?

Ed Fletcher.

F-8

December 15, 1915.

CUYAMACA WATER CO.  
FILE No. 37  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Mr. Faude:

Answering yours of December 15th - which I am returning - see Major Fay, explain what has happened, and ask him if he has any suggestion to make then follow this thing up and see that suit is brought to protect our interests.

Ed Fletcher

EF:B

CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE: FLETCHER BUILDING  
616 EIGHTH ST., BET. BROADWAY AND E  
P. O. BOX 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA, December 15, 1915.

CUYAMACA WATER CO.  
FILE No. 37  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

Regarding the bill of the Cuyamaca Water Company against the City for water used during the month of June, I report as follows:

On Thursday afternoon, December 9th, Mr. Stearns and I went to the Mayor's Conference where our letter was read asking that some action be taken by the Council. Mr. Stearns stated to the Council that the Company asked that an ordinance be passed as a matter of protection to itself and called their attention to the fact that if the bill was allowed to run over until next year, it would be impossible to collect.

Major Fay was not present and there were only Councilmen Schmidt, Moore and Fox at the meeting, in addition to the Mayor himself. The matter was referred to Mr. Cosgrove for report and I am watching to see what action he takes. Mr. Stearns says that unless an ordinance is passed shortly after the 20th of December, that suit will have to be commenced and that he does not believe that the Council will take any such action.

Yours very truly,

F. M. Faude

FMF-K



CUYAMACA WATER CO. FILE No. 84
DO NOT REMOVE ANY LETTER FROM THIS FILE.

December 18, 1915.

Mr. Fletcher,  
Mgr C W Co.

Dear Sir:-

I expect to leave for Los Angeles Sunday morning and will see Mr. Robinson in his office Sunday afternoon.

I have taken up with Post the desirability of my being present at this hearing and personally do not see any need for it; but Post was very insistent that I be there and it is in accordance with his instructions that I am going.

Your letter asking for a copy of Whitney's report on the El Capitan Reservoir was delivered to Major Fay this morning and he states that he knows nothing of such a report although in all probability Whitney did give him some memorandum regarding it.

I have gone over the transcript of the testimony of the Railroad Commission Hearing in 1912 and especially Mr. Harroun's testimony and can not find that Mr. Harroun made any statements regarding the safe yield of the system. Mr. Hawley did not testify at this hearing.

F. M. Faude.

FMF-X

CUYAMACA WATER CO. FILE No. 84
DO NOT REMOVE ANY LETTER FROM THIS FILE.

December 18, 1915.

Miss Fletcher:-

Mr. Robinson has laid great stress on having a certified copy of the certificate of partnership for filing at the hearing at the Land Office in Los Angeles next week.

As the original of this certificate has not yet been received from Mr. Henshaw, I would greatly appreciate it if you would have Mr. Makin, immediately after its arrival, prepare a copy and take both original and the copy to the Recorder's office, have the original filed for record and as soon as the stamp is placed on it, have the copy certified and mail to Mr. O. R. W. Robinson, International Bank Bldg., Los Angeles; and as soon as he can get the original back from the Recorder's Office, give it to Mr. Stearns and ask him to start publication in the papers.

There is extreme need for haste both in getting the certified copy off to Los Angeles and also for starting publication on the original.

F. M. Faude.

FMF-X

Ed Fletcher Company  
FLETCHER BUILDING  
620 EIGHTH ST.  
SAN DIEGO, CALIFORNIA

AGENTS  
PINE HILLS  
DEL MAR  
GROSSMONT

December 31, 1915.

Mr. Faude:

Send Mr. Huber \$100. on account and get his receipt.

Ed Fletcher

EE:B

Mr. Mathews -  
Pls. note + send check  
7m7  
4/3/16

CUYAMACA WATER CO.  
FILE No. 84  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

January 10, 1916.

Mr. Harritt:-

I enclose copy of letter to Mathews  
asking him to order lumber for flume repairs.  
I return your distribution sheets.

Yours very truly,

F. M. Faude.

F-K

CUYAMACA WATER CO.  
FILE No. 215  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

**CUYAMACA WATER COMPANY**

SUCCESSORS TO  
**THE SAN DIEGO FLUME COMPANY**  
OFFICE: FLETCHER BUILDING  
218 EIGHTH ST., BET. BROADWAY AND E  
P. O. Box 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA. **January 13, 1916.**

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

In accordance with your instructions I present you a report on Lemon Grove Park.

There are 90 lots in the tract ranging in size from 9/10 of an acre to 5 acres.

There has never been any water right contract covering this tract of land but as soon as lots have been sold, the owners have commenced to take water at domestic rates on a basis of 15 cents per thousand gallons with a monthly minimum of 75 cents.

We have never given these people irrigation rates, and in fact have never given any one irrigation rates unless there has been a water right contract covering the land. We have based this decision on orders of the Railroad Commission in 1913 which were to the effect that no additional water was to be sold for irrigation purposes except on the orders of the Commission.

Since 1913 several parties in Lemon Grove have made a direct appeal to the Commission and the Commission has ordered us to supply them with water at the regular irrigation rate. In all probability if these people in Lemon Grove Park take the matter up with the Commission, the Commission will make the same decision in their case as all the lots are over one-half acre in area.

If for any reason you desire to extend irrigation rates to these people in Lemon Grove Park, the best way to handle the matter will be for them to make a joint petition to the Railroad Commission asking for these rates. In this way you will be playing safe.

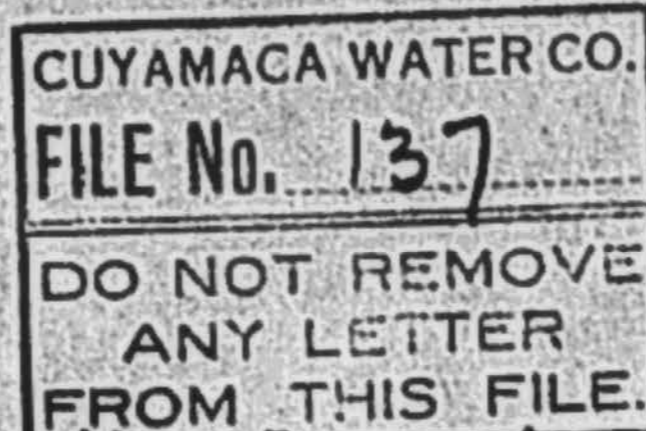
If these people get the irrigation rate, it will mean that they will use about 5-3/4 inch of water based upon an allowance of 1 inch to 10 acres and the revenue will be practically the same under the irrigation rate as under the present domestic rates, but you will have to supply more than ten times as much water to get the same result.

I believe this will give you all the information you require.

Yours very truly,

F. M. Faude.

F-K



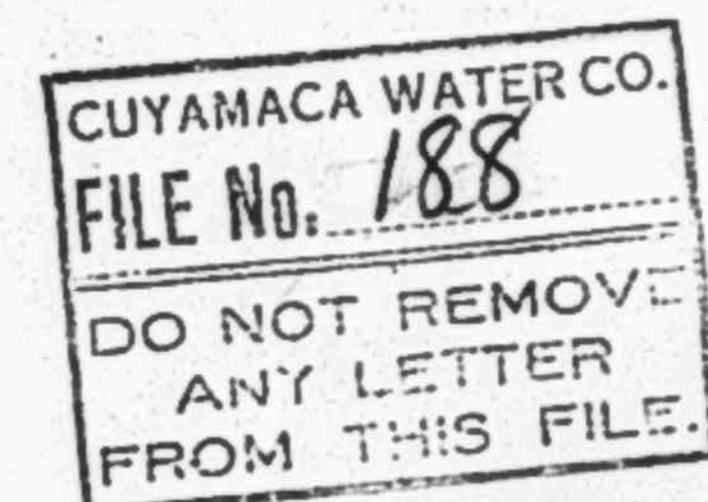
January 13, 1916.

Mr. Mathews:

Please order 1 pair No. 7 rubber boots, leather soles and heels, and have delivered at the office.

F. M. Faude.

F-K



January 17, 1916.

Mr. Fletcher:-

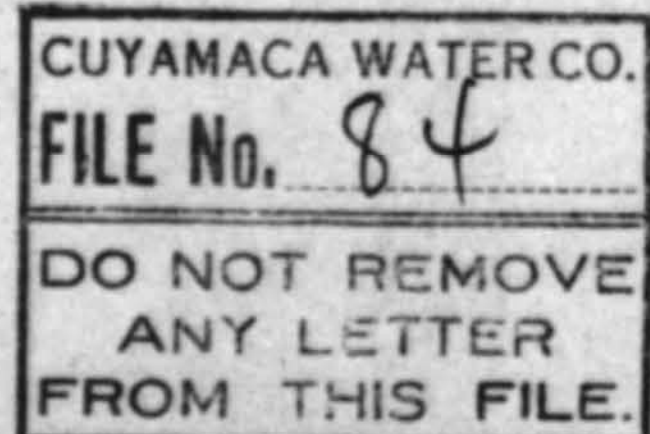
The hearing before the Register and Receiver of the Land Office in Los Angeles will be resumed on February 9th.

The Cuyamaca rate case hearing before the Railroad Commission is set for February 29th.

Mr. Stearns informs me that the Oceanside trial has not been definitely set but will be some time in March.

F. M. Faude.

FMP-X



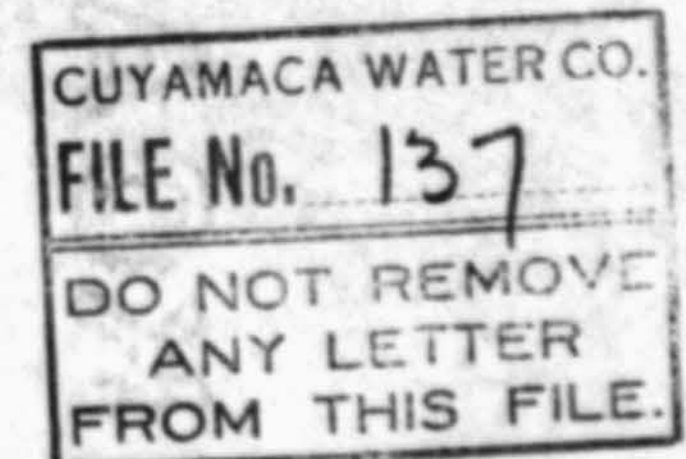
January 17, 1916.

Mr. Fletcher:-

I attach letter to the Railroad Commission regarding request for irrigation rates in Lemon Grove Park.

F. M. Faude.

FMP-X



**CUYAMACA WATER COMPANY**

SUCCESSORS TO  
**THE SAN DIEGO FLUME COMPANY**  
OFFICE: FLETCHER BUILDING  
16 EIGHTH ST., BET. BROADWAY AND E  
P. O. Box 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA. **January 17, 1916.**

State Railroad Commission,  
833 Market Street,  
San Francisco, Cal.

Gentlemen:-

Mr. J. H. Halley, Secretary of the Lemon Grove Mutual Water Company, has requested that this Company extend irrigation rates to a tract of land known as Lemon Grove Park.

Lemon Grove Park contains approximately 270 acres divided into 90 lots ranging in area from 9/10 of an acre to about 39 acres each. The majority of the lots are less than 5 acres.

There has never been any water right contract covering this land, but as soon as lots have been sold the owners have commenced to take water at domestic rates through the pipe system of the Lemon Grove Mutual Water Company at 15 cents per thousand gallons with a monthly minimum of 75 cents.

Irrigation rates have never been extended to consumers in Lemon Grove Park and in fact this Company has never given any one irrigation rates unless there has been a water right contract covering the land. This action has been based on orders of the Railroad Commission in Decision No. 536 which was to the effect that no additional water was to be sold for irrigation purposes except on orders of the Commission.

Since 1913 several parties in Lemon Grove have made a direct appeal to the Commission and the Commission has ordered this Company to supply them with water at regular irrigation rates.

As no direct orders have ever been received by this Company permitting it to extend its irrigation service, this letter is being written to the Commission with a request that the Commission indicate what action should be taken regarding this request for irrigation service from the residents in Lemon Grove Park. If the irrigation rates are extended to cover this tract, the requirements based upon the present acreage occupied and 1 Miner Inch of water to 10 acres will be approximately 5-3/4 Miner Inches. This requirement will of course be exceeded if any of the owners not now supplied with water desire to take advantage of irrigation rates.

*Letter not sent*

Very truly yours,

F:K

Manager.

CUYAMACA WATER CO. FILE No. 137
DO NOT REMOVE ANY LETTER FROM THIS FILE.

Jan. 18, 1916.

Mr. Faude:

Notify Stearns and Post of the hearing on Feb. 25, as per the enclosed <sup>notice</sup> note dated Jan. 13, and let us have a conference on this matter immediately as soon as Post gets here. Get him down as soon as you can.

Ed Fletcher.

F-8

CUYAMACA WATER CO. FILE No. 142
DO NOT REMOVE ANY LETTER FROM THIS FILE.

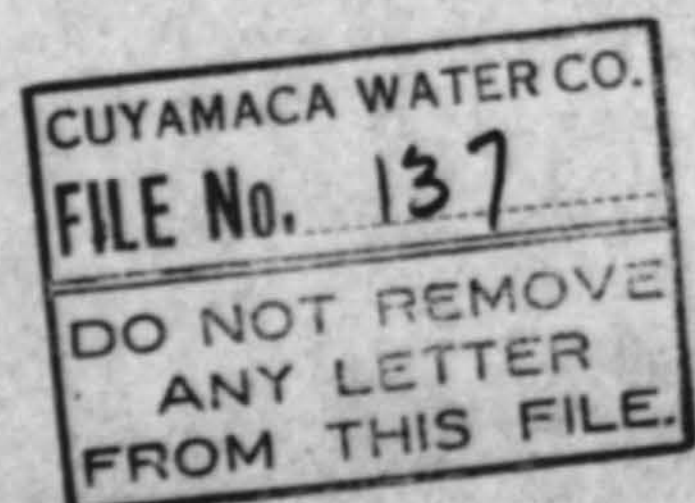
Jan. 18, 1916.

Mr. Faude:

I wish you would re-write this letter under date of January 17th, and particularly mention Baker, wherein you have heretofore under certain date been ordered to let him have water under irrigation rates, altho he has no contract. I should like to bring this out forcibly, and it is for our interests to have the State Railroad Commission order us to furnish water at irrigating rates irrespective of contracts.

Ed Fletcher.

F-S



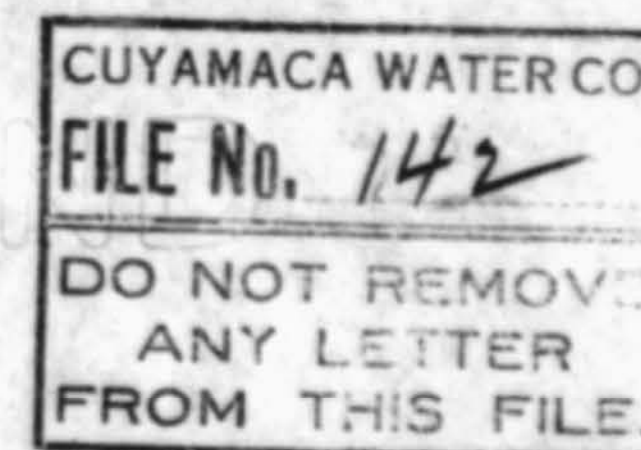
Jan. 18, 1916.

Mr. Faude:

The rate hearing is set for February 25, not Feb. 29.  
This is in answer to yours of January 17th.

Ed Fletcher.

F-S



CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE: FLETCHER BUILDING  
818 EIGHTH ST., BET. BROADWAY AND E  
P. O. BOX 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA. January 21, 1916

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

Mr. Harritt has returned from the Back Country and reported the following damage done by the recent storm and high water to our property.

#### Cuyamaca Reservoir

The water reached 35 feet 7 $\frac{1}{2}$  inches which was within practically 1 inch of the spillway level. The gate was open during most of the time that the water was rising. Records have been kept of the height of the water that was discharged down Boulder Creek and will be worked out at the earliest possible moment. No damage of any description was done at Cuyamaca with the exception that some of the ~~records~~ roads are badly bogged.

#### Roads

#### Diverting Dam

No damage of any description occurred here.

#### Flume Line

Several earth and rock slides occurred which will require at least a week to clean out between South Fork Syphon and the end of the flume. The portion above South Fork will be left until the lower part is cleared and the work on this upper section will take longer.

#### South Fork Syphon

On Monday it was thought that the South Fork Syphon might go out where it crosses the creek and accordingly water was let out so that if the creek bed was undermined below the pipe, that the syphon would not settle as it would with water in it. There will probably have to be some little work done in this creek crossing but this will amount to very little.

#### Chocolate Syphon

Practically no damage was done to this syphon with the exception that the creek bed was filled up underneath the pipe so as to leave an opening of only about 18 inches deep. This will probably be very easily remedied.

#### Pumping Plants

The plant near the Indian School was not injured in any way so far as we have yet learned. Indians on the reservation

Mr. Ed Fletcher,  
page 2.

report that the water came up nearly to the pump house but did not get inside.

#### Chocolate Pumping Plant

High water deposited about 1 foot of mud in the pump pit which can easily be cleaned out. Aside from this no damage occurred.

#### Monte Pump Plant

The high water did not reach this point and with the exception of some water which got into the pump pit and has been pumped out, no damage of any kind was done.

#### La Mesa Dam

During the afternoon and night of January 17th, the water in the reservoir rose extremely fast owing to the heavy run-off from the water shed. Three men were at the Dam all night during which time water rose in the spillway to a height of 22 inches. By morning, after some hard work in clearing out the spillway, the water had dropped to about 4 inches. On the afternoon of the 18th the water again began to rise but was soon brought down to the former low point by opening some blow-offs on the 24 inch wood pipe leading to El Cajon Avenue. With the exception of breaking up the small weir for measuring leakage through the Dam, some little damage to the pump house and some cutting at the sides of the spillway channel, no damage was done.

#### Roads

The road from the highway down to Eucalyptus Reservoir is quite badly washed out and will require quite a considerable amount of work to put it in shape. The roads up the river are all practically impassable and at the South Fork Bridge ~~the~~ a channel has been washed out on both sides. Just what is the extent of the damage to the roads on the reservation has not been definitely ascertained.

#### Other Structures

No damage of any proportions occurred at Murray Hill Reservoir, Eucalyptus Reservoir, or any of the other structures on the system.

We have been extremely fortunate in coming through this storm with so little damage to any of the structures and compared with the City Water System, we have gotten off extremely lucky.

Very truly yours,

F.M.F.

F. M. Faude.

January 21, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

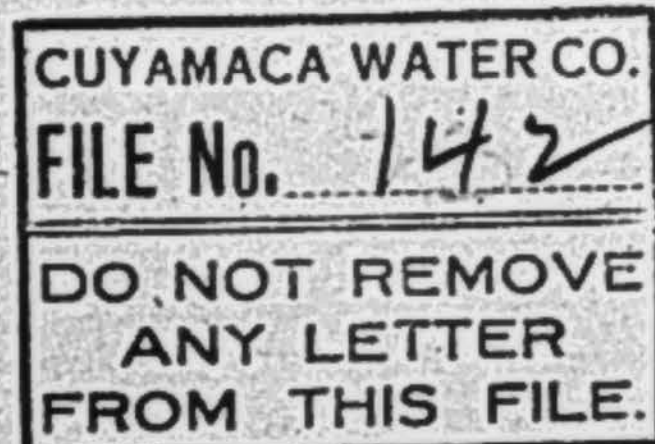
Dear Sir:-

I have your letter of January 21st regarding the hearing before the Railroad Commission on the 25th of February. Mr. Post has wired and written that he will be here either Saturday or Monday and we will then both take the matter up with you and with Mr. Stearns.

~~Ed Fletcher.~~

*F M Faude*

FHF-K



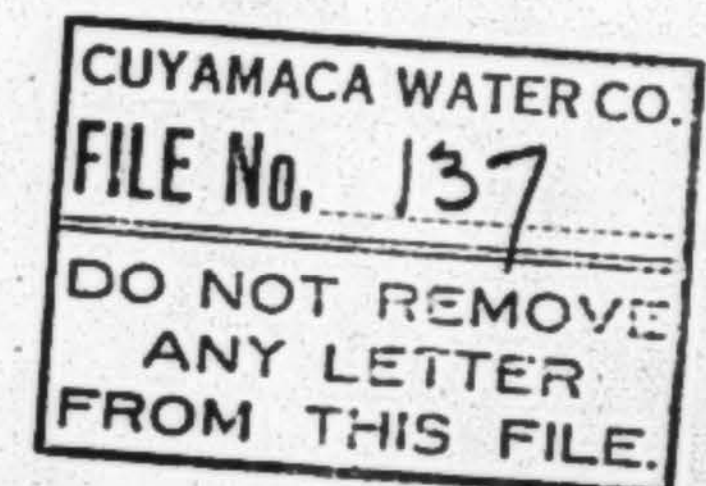
January 21, 1916.

Mr. Ed Fletcher:

I attach letter to the Railroad Commission regarding the demand for irrigation rates from people in Lemon Grove Park.

F. M. Faude.

F-K





January 21, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have received from you a clipping which appeared in the Sun of January 17th. This being a communication from Mr. Frederick C. Culver. Mr. Culver has certainly got the right idea about Cosgrove's ability and tactics and I believe he is a pretty good prophet when he states that to date you appear to have decidedly the best of the situation.

I thank you very much for the clipping.

F. M. Faude.

FMF-X

CUYAMACA WATER CO.

FILE No.

DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

CUYAMACA WATER CO.

FILE No. 84

DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Jan. 21, 1916.

Mr. Faude:

Enclosed find letter under date of January 15th, from <sup>FREDERICK W</sup>Stearns, in the matter of the hearing before the Railroad Commission. I am leaving this entirely in your hands and Mr. Post's. Get him by phone and find out when he is going to get to San Diego.

Yours very truly,

F-S

CUYAMACA WATER CO.

FILE No. 142

DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

9 Broadway, N. Y.  
**HIS CRITICISM FOR OFFICIAL**  
Editor Sun: As one of the newer residents of San Diego expecting in due course to become substantially interested here, I am naturally interested in our municipal affairs. Being an attorney and former practitioner in other states, the legal affairs and important litigation in which our city is involved, has attracted my attention, as a matter of course. Since coming here, I have recognized and maintained that the water question is the vital and paramount issue that confronts our efficiency. Obviously then, it behoves us not to overlook the superior importance to our community of the pending water contest between the city and the so-called Fletcher interests at the local land office in Los Angeles. Certainly that we should not be prejudiced in whatever rights we may have in such connection will hardly be questioned. Judging from the press reports it is quite evident that, especially

to any one at all experienced in public land and water practice in the interior department, that such rights as we may have are in peril; and while I am sorry to say it, it is very obvious that our city attorney's lack of experience, coupled with more enthusiasm than discretion, has subjected us to just that misfortune. There is too much at stake for the fact to go unchallenged or remedied, if available. Mr. Cosgrove seems prone to try his city cases in the newspapers. That used to be considered unethical by the profession, and I believe is yet. In an interview he purports to claim that he has already won the El Capitan case. Were it a court of record instead of a land office in which this matter is pending, he might be cited by the judge for contempt in some jurisdictions, if correctly reported. And, too, in the progress of the hearing, he purports to have gratuitously insulted Mr. Mancha, the government's learned special counsel assigned to the case.

To date, Col. Fletcher appears to have decidedly the best of the situation, regardless of what might or should be. Of course, as to relative merits of the contention and the final outcome of the case, I am not sufficiently advised to express an opinion. How-

ever, while I want to see the Cuyamaca people secure all they may be entitled to, likewise I want to see our city protected in all of her rights, that now appear in jeopardy, any or such as may exist.

This is not an isolated case of evident lack of tact, diplomacy and good judgment, that, as citizens, we have a right to require and expect in our city attorney, drawing \$6000 a year, for which similar service most other cities even larger than ours, pay only \$3000 to \$5000, and with less than assistance.  
FREDERICK C. CULVER.

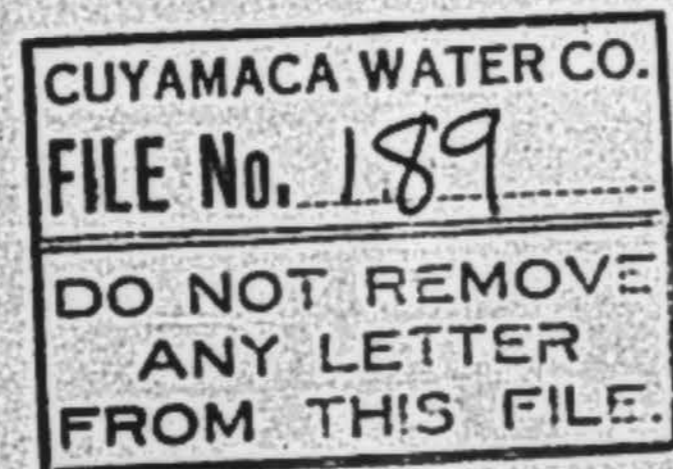
January 21, 1916.

Mr. Faude:

Report comes in that there is a camp out there <sup>near</sup> in Los Coches Trestle, of 70 or 80 mules, working on the State Highway, and that they are drinking out of the flume. I want a report on this, and if they are taking any water out of the flume, I want the money collected and turned into the office; but I want the water taken out by pipe or siphon. A complaint has been entered in regard to this.

Ed Fletcher.

F-8



Jan. 22, 1916.

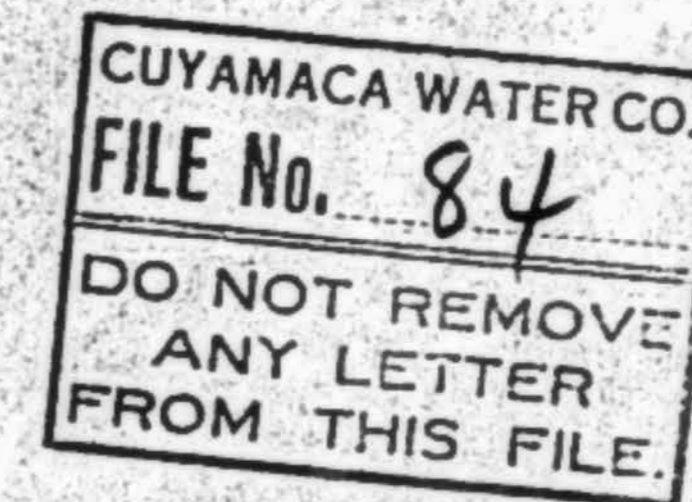
Mr. Faude:

Enclosed find letter from Britton & Gray. I sent a copy of this letter to Robinson, and have asked Robinson to get a copy of the bill and send to us.

Yours very truly,

*Ed Fletcher*

F-8



January 22, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I attach two blue prints which give a complete financial statement of the operations of the Cuyamaca Water Company for the year 1915. These statements show that, including \$18,616 of Railroad Commission expense, that the total Maintenance and Operation cost has been \$61,716, compared with \$59,903 for the year 1914, including \$12,429 of Railroad Commission expense.

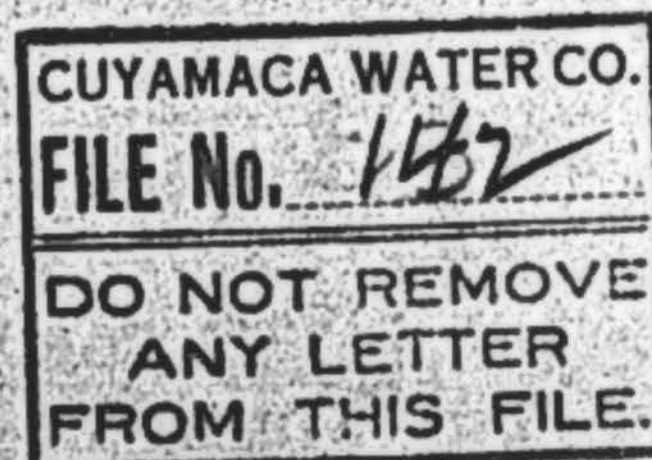
The prints also show that the Capital and Construction expense for the year 1915 was \$37,804 compared with \$170,412 for the year 1914.

You will note that the Maintenance and Operation Expense for 1915 was \$1,813 more than in 1914 and this is explained by the fact that the Railroad Commission expense in 1915 was \$6,187 more than in 1914. Excluding Railroad Commission expense, the Maintenance and Operation expense for the year 1915 was \$43,110 and for 1914 it was \$47,474, making the 1915 expense \$4,374 less than in 1914.

Should you want any further information regarding these statements, I will furnish it at any time.

F. M. Faude

FMP-K



MAINTENANCE AND OPERATION EXPENSE FOR 1915.

CUYAMACA WATER CO  
Drawing No 2537 116 N 35-12

ACCOUNT	JAN.	FEB.	MAR.	APR.	MAY	JUNE	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	TOTAL	MO. AVERAGE
SAND CREEK PUMPING PLANT	120	2	—	—	—	128	212	9	—	11	—	—	482	40
CHOCOLATE PUMPING PLANT	125	20	—	—	2	1	—	—	—	—	—	—	148	12
MONTE PUMPING PLANT	308	1	2	26	396	—	63	—	—	163	—	5	964	80
LA MESA NRI PUMPING PLANT	35	—	—	10	—	—	—	—	—	—	—	52	147	12
LA MESA DAM PUMPING PLANT	—	—	—	—	—	—	—	—	—	—	—	—	—	—
OTHER PUMPING PLANTS	2	2	15	—	28	—	109	43	53	81	20	8	361	30
PURIFICATION SUPPLIES & EXPENSE	—	—	—	—	40	77	3	13	123	1	25	—	282	24
METERS	26	7	27	73	50	93	102	50	94	54	46	68	690	58
FLUME	492	1210	723	592	582	517	445	469	467	833	770	788	7888	657
LA MESA DITCH	52	141	10	66	64	27	20	—	51	—	—	—	471	39
CUYAMACA RESERVOIR	60	61	130	60	67	90	60	71	67	66	65	100	897	75
LA MESA RESERVOIR	50	51	50	50	50	80	60	50	62	56	51	52	662	55
MURRAY HILL RESERVOIR	—	—	—	—	—	91	5	113	—	—	—	—	209	17
<b>ALL OTHER RESERVOIRS</b>	—	—	—	—	—	—	—	5	—	—	—	—	5	1
DISTRIBUTION PIPE MAINS	830	662	508	435	407	501	359	301	195	370	219	230	5020	420
SERVICES	40	1	16	97	100	54	148	172	173	301	200	115	1417	118
METER READINGS & COLLECTIONS	21	13	27	75	39	35	41	41	33	41	31	17	420	35
SALARIES OF OFFICERS	* 800	* 800	* 800	* 800	900	900	870	909	907	918	915	875	10394	866
SALARIES OF CLERKS & STENOGRAPHERS	196	225	225	225	243	216	197	200	189	189	163	219	2487	207
OFFICE SUPPLIES & EXPENSE	201	106	138	238	224	173	152	266	231	310	208	180	2487	207
LEGAL EXPENSE	—	—	—	—	—	156	—	—	—	—	—	—	156	13
R.R. COMMISSION EXPENSE	3187	3351	3210	3269	762	50	181	6	750	318	32	3000	18616	1552
INJURIES & DAMAGES	—	—	—	—	—	—	—	—	—	—	—	—	—	—
FIRE INSURANCE	35	35	—	—	—	6	—	—	—	—	—	—	76	7
CASUALTY INSURANCE	193	115	—	12	—	—	77	72	30	32	33	36	600	50
BUILDINGS & GROUNDS	38	130	28	25	25	23	7	19	20	28	50	58	451	37
AUTO REPAIRS & SUPPLIES	102	69	124	33	49	51	48	53	41	62	141	179	952	79
STABLE EXPENSE	118	69	84	75	55	66	92	232	16	11	32	106	956	79
REPAIRS TO FIXTURES & TOOLS	—	—	—	—	—	—	—	—	—	—	—	—	—	—
DEPRECIATION OF PLANT & EQUIPMENT	—	—	—	—	—	—	—	—	—	—	—	—	—	—
ENGINEERING & STREAM MEASUREMENT	212	15	107	128	364	187	181	173	250	111	74	75	1877	156
TAXES	—	—	4	1181	1	—	—	12	—	—	1381	22	2601	217
<b>TOTAL</b>	<b>7333</b>	<b>7592</b>	<b>6288</b>	<b>7473</b>	<b>4448</b>	<b>3522</b>	<b>3432</b>	<b>3279</b>	<b>3752</b>	<b>3956</b>	<b>4456</b>	<b>6185</b>	<b>61716</b>	<b>5143</b>

\* INCLUDES \$500 FOR SALARIES OF MURRAY & FLETCHER WHICH WAS CREDITED TO THEIR PERSONAL ACCOUNTS AND DID NOT, THEREFORE, APPEAR IN VOUCHERS.

PAYROLLS	JAN.	FEB.	MAR.	APR.	MAY	JUNE	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	TOTAL	MO. AVERAGE
MAINTENANCE & OPERATION	3364	4219	2990	2968	2239	2022	1881	1754	1687	1841	1810	1818	28593	2383
CONSTRUCTION	1850	646	752	347	274	339	386	392	163	63	58	542	5812	484
<b>TOTAL</b>	<b>5214</b>	<b>4865</b>	<b>3742</b>	<b>3315</b>	<b>2513</b>	<b>2361</b>	<b>2267</b>	<b>2146</b>	<b>1850</b>	<b>1904</b>	<b>1868</b>	<b>2360</b>	<b>34405</b>	<b>2867</b>

**CAPITAL AND CONSTRUCTION EXPENSE FOR 1915.**

ACCOUNT	JAN.	FEB.	MAR.	APR.	MAY	JUNE	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	TOTAL	MO. AVERAGE
LANDS & RIGHTS OF WAY	—	—	—	—	—	—	—	—	—	—	—	—	—	—
MUNTE PUMPING PLANT	4076	879	674	30	13	—	—	92	—	—	—	—	5764	480
SAND CREEK PUMPING PLANT	—	—	—	—	—	—	1	—	—	—	—	—	1	—
CHOCOLATE PUMPING PLANT	—	—	—	—	—	—	—	—	—	—	—	—	—	—
LA MESA NO 1 PUMPING PLANT	—	—	—	—	—	—	—	—	—	—	—	—	—	—
LA MESA DAM PUMPING PLANT	—	—	—	—	—	—	—	—	—	—	—	—	—	—
GROSSMONT PUMPING PLANT	—	—	—	—	—	—	—	—	—	—	—	—	—	—
MILES PUMPING PLANT	—	—	—	—	—	—	—	—	—	—	—	—	—	—
HAWLEY PUMPING PLANT	—	—	—	—	26	—	—	—	—	—	—	—	26	2
FLUME CONSTRUCTION	10228	750	33	—	—	—	—	—	—	—	—	—	11066	922
NEW PIPE LINES	937	3852	864	83	28	369	308	112	10	—	—	—	5963	487
NEW SERVICES	1	2	3	30	8	5	—	42	4	—	15	7	117	10
NEW METERS	—	—	—	—	183	—	10	—	—	—	—	25	218	18
NEW BUILDINGS, FENCES, ETC.	—	—	—	—	—	—	—	—	—	—	—	—	—	—
OFFICE EQUIPMENT	—	—	—	—	123	—	—	—	—	—	—	—	123	10
TOOLS & OTHER EQUIPMENT	8	4	—	—	—	54	—	—	—	—	—	7	73	6
STABLE & GARAGE EQUIPMENT	36	36	18	—	—	—	—	—	—	683	—	—	773	65
INTEREST DURING CONSTRUCTION	206	519	420	197	272	450	302	358	376	58	164	90	3412	284
EL CAPITAN DAM	65	47	58	81	55	70	129	163	89	78	60	1650	2545	212
BOULDER CREEK DAM	196	149	289	218	177	219	182	165	83	8	7	20	1713	143
WATER RIGHTS	2545	1	76	30	30	—	—	—	—	—	—	—	2682	224
LA MESA DITCH	3098	—	—	—	—	—	—	—	—	—	—	—	3098	258
CASUALTY INSURANCE	101	124	*	5	*	*	*	*	*	*	*	*	230	19
<b>TOTAL</b>	<b>21497</b>	<b>6363</b>	<b>1890</b>	<b>674</b>	<b>915</b>	<b>1167</b>	<b>932</b>	<b>932</b>	<b>562</b>	<b>827</b>	<b>246</b>	<b>1799</b>	<b>37804</b>	<b>3150</b>

**NOTES PAID 1915.**

<b>TOTAL</b>	—	1000	—	2343	1000	—	—	—	6481	1460	1127	600	14011	1168
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**MURRAY, FLETCHER AND HENSHAW 1915.**

J.A. MURRAY - PERSONAL	—	—	—	300	417	—	—	2	—	5	95	283	1102	192
ED. FLETCHER	—	—	—	—	1500	200	4000	—	—	9	—	—	5709	476
W.G. HENSHAW	—	—	—	—	—	—	—	—	—	—	—	—	—	—
<b>TOTAL</b>	—	—	—	300	1917	200	4000	2	—	14	95	283	6811	568

**SUMMARY 1915.**

MAINTENANCE & OPERATION	7333	7592	6288	7473	4448	3522	3432	3279	3752	3956	4456	6185	61716	5143
CAPITAL & CONSTRUCTION	21497	6363	1890	674	915	1167	932	932	562	827	246	1799	37804	3150
NOTES PAID	—	1000	—	2343	1000	—	—	541	6481	1460	1127	600	14552	1213
MURRAY, FLETCHER & HENSHAW - PERSONAL	—	—	—	300	1917	200	4000	2	—	14	95	283	6811	568
<b>TOTAL</b>	<b>28830</b>	<b>14955</b>	<b>8178</b>	<b>10790</b>	<b>8280</b>	<b>4889</b>	<b>8364</b>	<b>4754</b>	<b>10795</b>	<b>6257</b>	<b>5974</b>	<b>8867</b>	<b>120883</b>	<b>10074</b>

**TOTAL CASH RECEIPTS 1915.**

SALES OF DOMESTIC WATER	1020	948	854	849	1013	1093	1296	1470	1534	1133	1123	1817	14150	1179
SALES OF IRRIGATION WATER	1129	1837	1998	2171	2535	2523	2663	2795	2531	2784	2580	2073	27559	2297
CITY OF SAN DIEGO	548	557	—	13786	9386	—	5847	—	—	—	—	—	30124	2510
ADVANCED BY OWNERS	1000	10000	—	—	—	—	3000	—	15000	—	—	3000	32000	2667
BORROWED	1000	—	—	—	—	—	—	—	—	—	—	—	1000	83
ALL OTHER RECEIPTS	38	36	95	89	757	92	158	221	1191	133	206	473	3489	292
<b>TOTAL</b>	<b>4735</b>	<b>13378</b>	<b>2947</b>	<b>16905</b>	<b>13691</b>	<b>3708</b>	<b>12964</b>	<b>4426</b>	<b>20256</b>	<b>4050</b>	<b>3909</b>	<b>7363</b>	<b>108332</b>	<b>9028</b>

**CASH EXPENDITURES 1915.**

<b>TOTAL</b>	<b>9759</b>	<b>10364</b>	<b>5705</b>	<b>16186</b>	<b>12619</b>	<b>4818</b>	<b>12354</b>	<b>5213</b>	<b>15211</b>	<b>6494</b>	<b>5829</b>	<b>7478</b>	<b>112030</b>	<b>9336</b>
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\* CASUALTY INSURANCE CHARGED DIRECT TO THE VARIOUS JOBS.

Jan 24, 1916.

Mr. Faude:

I return you herewith letter of January 22nd, also blue prints, for future reference. You and Post want to get busy immediately for a conference with Stearns and get ready for our hearing on rates, in February. I want to go back and determine our losses in operation, loss of interest and get an excess rate to cover our losses since Eshleman made his decision even if this is to stretch the losses over a period of years, in the shape of <sup>increased</sup> rentals. Take this matter up with Post and let us have a talk this morning on the subject.

Ed Fletcher

EF:B

CUYAMACA WATER CO.
FILE No. 142
DO NOT REMOVE ANY LETTER FROM THIS FILE.

January 25, 1916.

Mr. L. B. Mathews:

Owing to land slides filling the flume, we were unable to supply water on the following dates: January 18th to 23rd inclusive, and also a portion of the 24th. This makes practically one week that water was out of the system and we should give credit to the consumers for 7/31 of a month in figuring their bills.

This will apply only to consumers supplied through direct from the main flume and the branch flumes, such as the Hawley, the Gresson, the Lakeside, etc., but it does not apply to any consumers supplied through our pipe lines.

F. M. Faude.

FMF-K

*Not sent - Fletcher killed it.*

CUYAMACA WATER CO.  
FILE No. 188  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Ed Fletcher Company  
FLETCHER BUILDING  
820 EIGHTH ST.  
SAN DIEGO, CALIFORNIA

AGENTS  
PINE HILLS  
DEL MAR  
GROSSMONT

Jan 25, 1916.

Mr. Faude:

Keep this, for me, as a matter of record so that I can have it later on.

Mr. Mathews says that you have order that the consumers on the main flume line and the ranch flume lines be rebated for 7.31 of a month on account of water being out of the flume. I will take the responsibility in this matter and ask that the bills be sent out - as regularly sent - for the full supply.

Ed Fletcher

EF:B

CUYAMACA WATER CO.  
FILE No. 179  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE: FLETCHER BUILDING  
818 EIGHTH ST. BET. BROADWAY AND E  
P. O. BOX 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA. January 25, 1916

CUYAMACA WATER CO. FILE No. 189
DO NOT REMOVE ANY LETTER FROM THIS FILE

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of January 21st regarding the camp near Los Coches trestle where 70 or 80 mules are employed working on the State Highway. Also the complaint that they are drinking out of the flume.

I have taken up this matter with Mr. Harritt and he states that he knows nothing of any camp near Los Coches trestle but that the people at work on the highway had spoken to him about getting water near Lankershim Tunnel and that he had made arrangements to supply them with a regular turn-out on the flume. He will investigate this report <sup>of</sup> which you have written me and if he finds that there has been any watering of stock in the flume, the practice will be stopped at once.

He has already arranged and made the Highway people understand that the water must be paid for.

F. M. Faude.

FMF-K

Mr. Faude:

It may be Lankershim tunnel but see that no stock drinks out of the flume.

Ed Fletcher

January  
Thirty-first  
1916

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

Mr. Mathews has handed me a copy of Resolution No. 21,037 passed by the City Council and providing for taking the water from the Cuyamaca Company.

This resolution appears to be somewhat stronger in asserting the rights of the City to the waters of the San Diego River than the resolution passed last year, and I believe, if you have not already done so, it would be a good idea to have the resolution gone over by an attorney before the water is turned on.

I attach the resolution.

F. M. Faude.

FMF-K

102 ✓

CUYAMACA WATER CO. FILE No. 37
DO NOT REMOVE ANY LETTER FROM THIS FILE.



Feb. 8, 1916.

Mr. Faude:

Please notify all consumers along the flume line that the water will be turned on tomorrow in the flume, and if it is the order of the State Railroad Commission at the next hearing, we will refund for the shortage of water for the seven days in January to the date on which the water is turned on - tomorrow, something along the following lines:

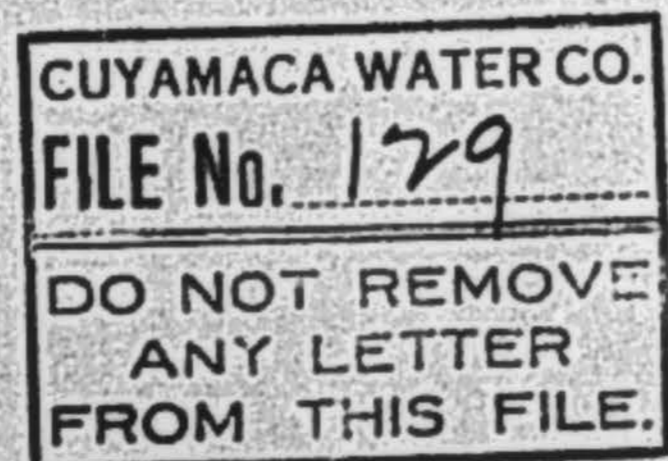
To the Consumers of the Cuyamaca Water Co.,  
on the Flume Line:

This is to notify you that water will be turned on again, tomorrow, February 10th, and providing the State Railroad Commission authorize rebate from Jan. to Feb. 10, charges will be refunded during the period of shortage of water.

We took this matter up with the State Railroad Commission on Jan 28 by telegraph, and didn't get any definite decision from them one way or the other.

Ed Fletcher.

F-S

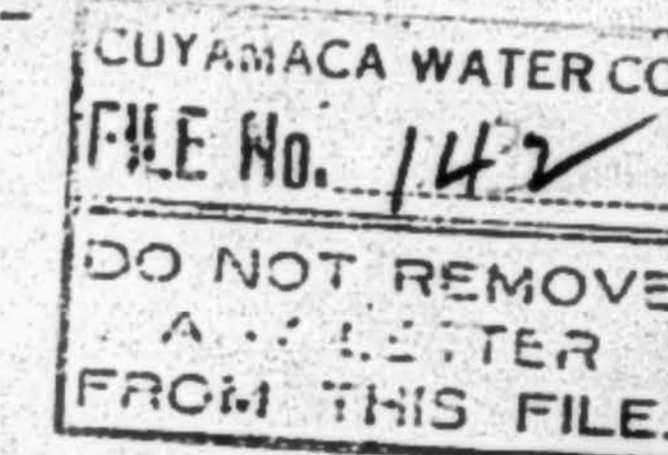


Feb. 14, 1916.

Mr. Faude:

Enclosed find letter from Charles R. Detrick of the Railroad Commission, of Feb. 7, 1916. What do you think about it?

Ed Fletcher.



F-S

March 3, 1916.

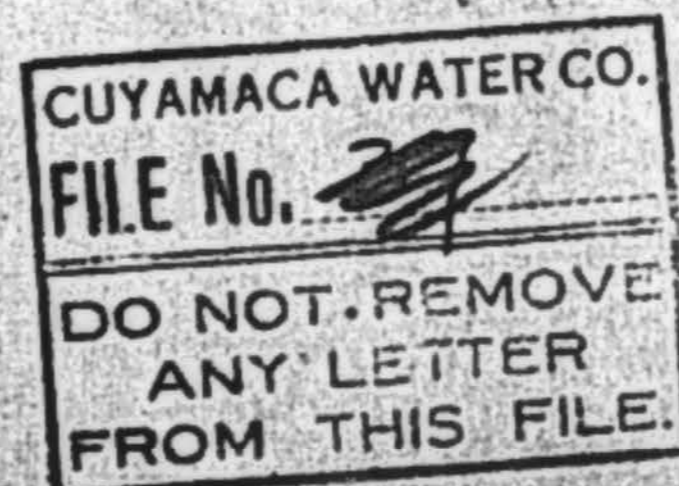
Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

A short time ago the City Attorney wrote a letter to the Council advising that some action should be taken to provide for the payment of the Cuyamaca Company's bill for water furnished the City during the month of June 1915. This communication was brought up at the Mayor's Conference yesterday afternoon and no action in the matter was taken and the communication was held over until the next meeting of the Conference which will probably be on Monday, March 6th.

F. M. Faude

F-X



March 3rd, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of February 28th regarding putting in water to the City from Murray Hill Reservoir. At the present time there is not to exceed 25 million gallons in storage at Murray Hill and the storage at Eucalyptus, even when the reservoir is full, is practically negligible. The storage in both these reservoirs is being used for the supply of La Mesa, Lemon Grove, Spring Valley and our other consumers on the high service lines.

It would be a mistake to commence using any of the water in either Murray Hill or Eucalyptus for the City supply as this should be held for emergency.

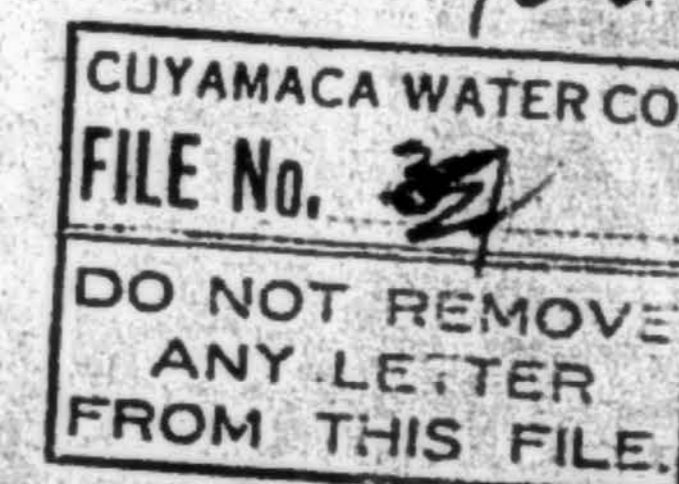
Provided there are no rains which will delay the flume repairs, we should be getting water from South Fork not later than the middle of next week and when the flume supply reaches Murray Hill it will be perfectly safe to turn in that supply to increase the pressures on the El Cajon Avenue pipes.

The supply of water in La Mesa Reservoir is now practically 170 million gallons which at the present rate of use is good for considerably more than 30 days neglecting entirely from our calculations the present runoff into the reservoir which at this time amounts to a large quantity.

We are now turning into the City between 5 and 6 million gallons a day and our records show that La Mesa Reservoir is decreasing only about 4 million gallons daily. Taking everything into consideration it would be running chances to use any of the Murray Hill supply at this time.

F. M. Faude.

F-X



March 8, 1916.

Mr. Ed Fletcher,  
Mgr O W Co.

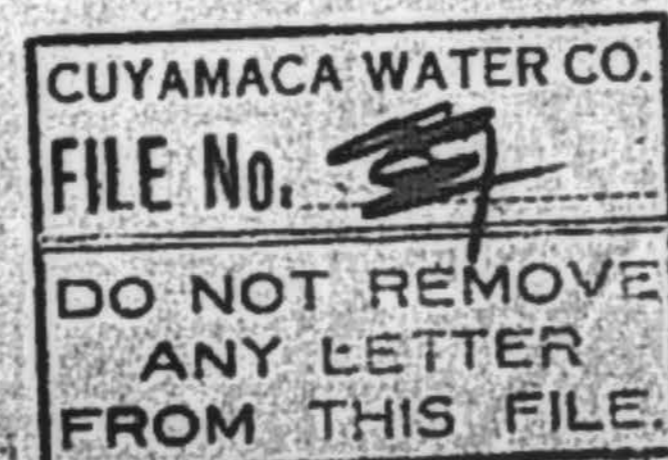
Dear Sir:-

On Monday afternoon I saw the Mayor's Secretary and City Attorney Cosgrove regarding our bill for water furnished during the month of June. The Mayor's Secretary informed me that the communication from the City Attorney advising that this bill be paid would come up again before the Mayor's Conference on Thursday afternoon for further action, it having already been brought up at the Conference on March 2nd when nothing was done.

Mr. Cosgrove advised that you personally appear before the Conference and ask that funds be provided for the payment of the bill. He expressly asked that if you ~~did so~~, that you make no mention of the fact that he advised this action.

F. M. Faude.

F-K

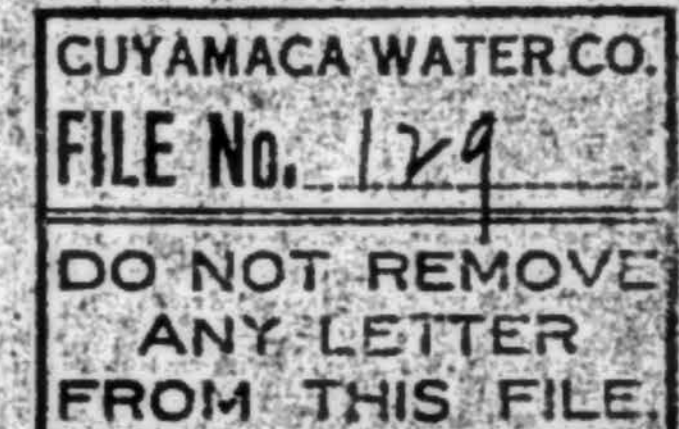


March 20, 1916.

Mr. Faude:

What do you think of this? Let me have a report on it.

Ed Fletcher.



CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE, FLETCHER BUILDING  
818 EIGHTH ST., EBT. BROADWAY AND E  
P. O. BOX 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA, March 21, 1916

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

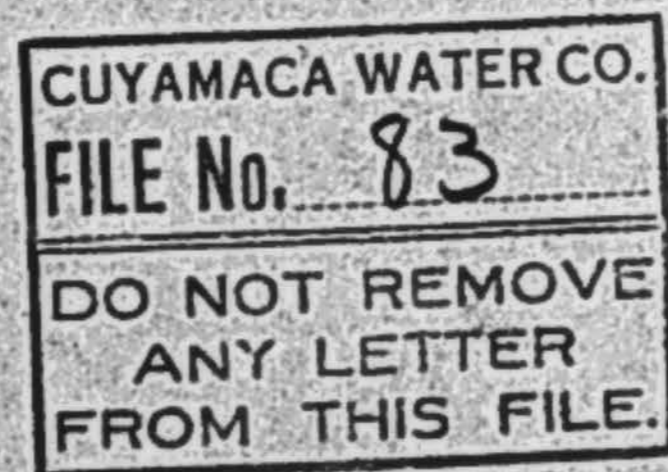
I attach letter signed by the directors of the Helix Mutual Water Company asking permission to move their point of connection west to a new location near Dr. Samson's place just outside of La Mesa.

The Directors agree to pay the expense of moving the meter, to pay \$25 a year toward the maintenance of the pipe line from Eucalyptus Reservoir to their connection and also to provide ample pipe line for providing the people at Hawley Heights with water.

You will remember that I took this matter up with you about two weeks ago and the letter from the Directors is an acknowledgement that they will abide by the conditions which you thought advisable at that time. I see no reason why this Company will be injured in any way by moving this connection.

F. M. Faude.

FMF:K



Faude: Ga. 14

March 21, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I. C. 8019.

I attach a copy of Railroad Commission letter in regard to a complaint from the people on the Miles Ranch at a charge of \$300 a year for pumping water into the Miles Reservoir No. 2.

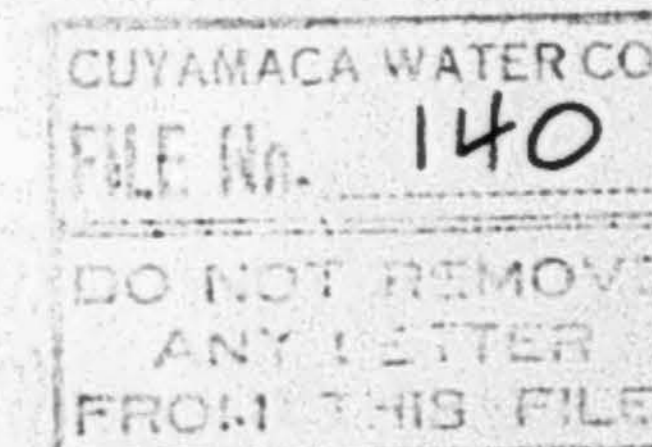
In looking into this matter I find that this charge of \$300 is made through your office and not through the Cuyamaca office and Miss Deasy tells me that the charge is a private one and has nothing to do with the Water Company business.

If this is correct we should credit our operating expense with the cost of pumping between the two Miles reservoirs.

I presume you will want to answer this letter of the Railroad Commission yourself.

F. M. Faude.

FMF:K



March 21, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

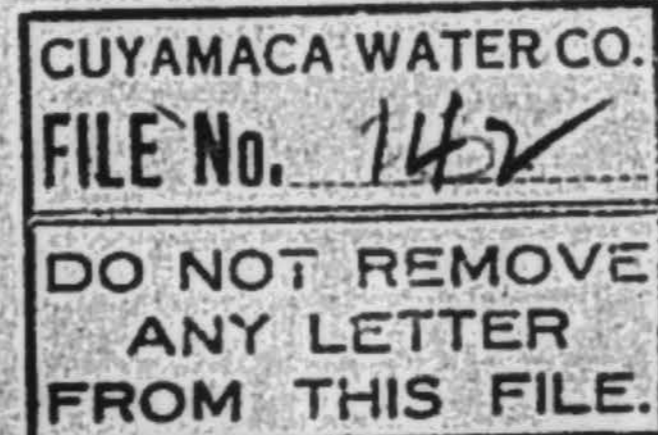
Dear Sir:-

I attach a copy of a letter which was circulated extensively to the irrigation consumers on our system during the middle part of January and shortly before the Railroad Commission hearing.

This copy was secured through Mrs. Macquarris who thought you might be interested in it.

F. M. Faude

FMF:K



March 21, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I attach letter of March 16th from D. G. Gordon regarding this Company's bills for water during the months of January and February when the flume was out of commission and no water was actually furnished.

I also attach letter from the Railroad Commission regarding a complaint by E. W. Moyer relating to the same subject.

In addition to these letters we have received at least one dozen from other consumers complaining against any charge during the time that no water was furnished.

As an actual fact the service on the flume line was interrupted for about seven days in January and practically twenty days in February, making just about one month in all. You can handle this matter in three ways,

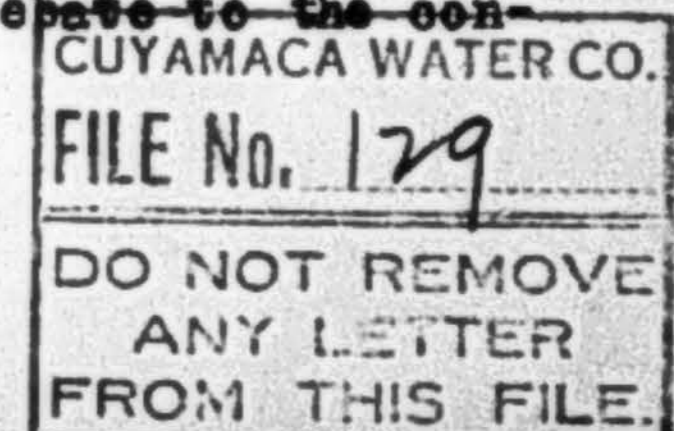
First, To insist that consumers pay the full amount of their bills just as if they had received water during the entire period. In this case Gordon will stir up the flume consumers until they file a complaint with the Railroad Commission in which case the Commission will undoubtedly order that you make a rebate for the time that no water was furnished.

Second, You can write to the Commission asking that you be allowed to make full charges for this time in order that you may be reimbursed for the expenditures being made for repairing the system on account of the damage done by the floods this year. It might be well to state that you can not tell at this time what the amount of this damage will be, but that in any event the revenues derived from sale of water to the City will probably not amount to enough to cover your entire outlay. If you make such a request to the Commission, you will probably be turned down and ordered to make rebate.

Third, You can simply make a rebate to the consumers for one month's water supply.

F. M. Faude.

FMF:K



CUYAMACA WATER CO.  
FILE No. 83  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

March 22, 1916.

Mr/ Faude: Go ahead and make some agreement with them in writing, reserving, however, the right, on reasonable notice to make them go back to the Eucalyptus Reservoir.  
See me about this Miles Ranch charge.

Ed Fletcher.

March 22, 1916.

Mr. Faude: Answering yours of March 21, frame up a letter for me to sign, to the Commission, asking that we be allowed to charge for full service for the water, and that the question of rebating be decided by the Commission at its next hearing, with any other suggestions that you desire to make.

Ed Fletcher.

F-S

CUYAMACA WATER CO.  
FILE No. 129  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

March 27, 1916.

Mr. Ed Fletcher,  
Office.

Dear Sir:-

I have your letter of March 27th in regard to refunds to flume consumers for water not furnished during January and February. I believe it would be a good idea to re-write your reply to the Railroad Commission and embody in it some of the points given in the draft of the letter to the Commission on the same subject which I sent you this noon.

F. M. Faude.

FMF:K

CUYAMACA WATER CO.  
FILE No. 129  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

March 27, 1916.

Mr. Ed Fletcher,  
MGR O W Co.

Dear Sir:-

In accordance with your instructions I attach herewith a letter to the Commission for your signature. This letter asks that the Company be allowed to charge for full service on the flume line during the months of January and February.

F. M. Faude.

FLF:K

CUYAMACA WATER CO.  
FILE No. 129  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

March 28, 1916.

Mr. Faude:

Enclosed find letter from Fairbanks, Morse & Co. I again ask you to instruct your stenographer to place copies on my desk of all letters written relative to the Cuyamaca or the Volcan Co., so that I may keep in touch with what you are doing.

Ed Fletcher.

F-8

CUYAMACA WATER CO.  
FILE No. 103  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

March 28, 1916.

Mr. Faude:

Where are the papers on that Mrs. Miles application before the state Railroad Commission, forcing us to pump? Let me have this immediately.

Ed Fletcher.

F-S

CUYAMACA WATER CO.  
FILE NO. 140  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Ed Fletcher Company  
FLETCHER BUILDING  
920 EIGHTH ST.  
SAN DIEGO, CALIFORNIA

AGENTS  
PINE HILLS  
DEL MAR  
GROSSMONT

March 29, 1916.

Mr. Faude:

For two days Mrs. Blakis has not even had water with which to wash her clothes. The water must be so low at La Mesa Lake that it should be turned on immediately at Murray Hill to give the force and satisfaction to these people or we are going to have trouble. Let me hear from you today that this matter has been attended to.

EF:B

CUYAMACA WATER CO.  
FILE No. 130  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Ed Fletcher

CUYAMACA WATER CO.  
FILE No. 130  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

*Faude*

March 30, 1916.

Mr. Ed Fletcher,  
Mgr O W Co.

Dear Sir:-

I have your letter of March 28th attached to one from Fairbanks Morse Company confirming a verbal quotation on small gasoline engine, pump and redwood tank. This material is all for furnishing the necessary water supply for the chlorination plant at La Mesa Reservoir. You will remember that you instructed me to go ahead and make all arrangements for the installation of this plant and that I told you the plant would cost about \$1,600 installed.

I also note in your letter your request "I again ask you to instruct your stenographer to place copies on my desk of all letters written relative to the Cuyamaca or the Volcan Company so that I may keep in touch with what you are doing." and will state that no letters were written to the Fairbanks-Morse Company but the entire matter was taken up with them personally. Since your recent instructions you have been furnished a copy of every letter that I have written.

F. M. Faude.

FMF:K

*F. M. Faude*

CUYAMACA WATER CO.  
FILE No. 103  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.



March 30, 1916

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

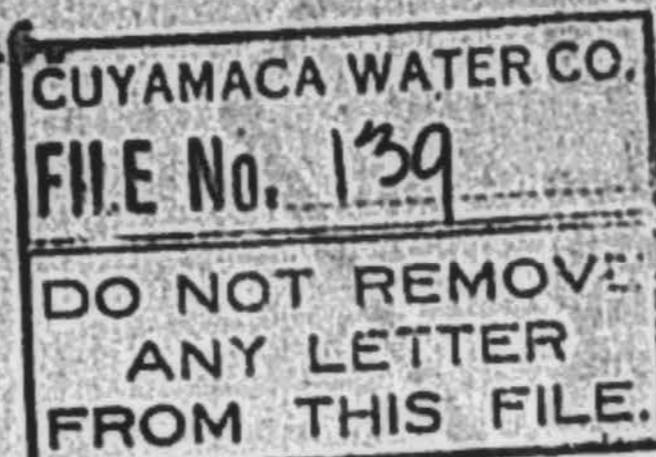
I return letter from the Railroad Commission regarding complaint by Felix Barron that he has received no water for irrigation use since February 4th and has not received sufficient water for domestic purposes.

Ever since we have been furnishing water to the City there has been great difficulty in getting sufficient pressure to our consumers near the top of El Cerritos Hill and Barron has suffered with the rest of them. All possible combinations for providing these people with sufficient pressure have been tried out and I believe that at last we have solved the difficulty and that from now on these people will get good service.

When you write the Railroad Commission regarding this complaint, I believe it would be well to state that since we have been making repairs on our flume, we have been short of men who are experienced in handling the valves which control the supply to the people on the high grounds. Also that Barron pays for water at irrigation rates. He has the water piped directly to his property, but at 1½ cents a thousand gallons, he can hardly expect to be given first class domestic service at all times and that irrigation consumers should provide themselves with tanks to make provision against possible shortage of water during times of emergency.

FMF:K

F. M. FAUDE



March 30, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

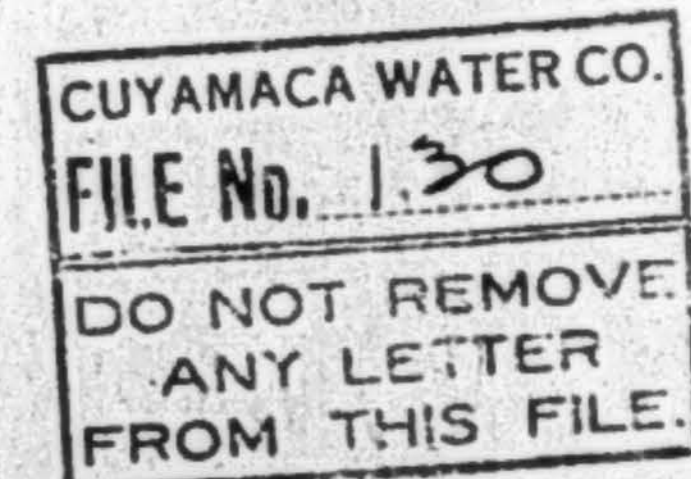
Dear Sir:-

I have your letter of March 29th regarding complaint that Mrs. Blakiston has not had water enough for the past two days to wash her clothes.

This matter is one that is exactly in the same class as the Felix Barron complaint and has now been fixed up so that these people are getting satisfactory service. This is another case where consumers who pay 1½ cents a thousand gallons for water for irrigation purposes are complaining whenever they do not get first class domestic service. These people should provide a tank to carry them over any possible shortage in times of emergency.

F. M. Faude.

FMF:K



March 31, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of March 29th regarding a complaint to the Railroad Commission by H. W. Rowland who claims a reduction of bills for the year 1913 on account of an alleged non-supply of water during part of February and March. I have looked up our records on this matter and I find that these people used no water during February and March of 1913, but that water was in the flume and other consumers were furnished full supply.

Rowland paid for a full supply during these two months. I believe the Railroad Commission has made a mistake in dates and probably intended to refer to January and February of this year when water was not furnished for approximately 30 days owing to interruption of service caused by the floods and the necessary flume repairs.

F. M. Faude.

FMF:K

CUYAMACA WATER CO.  
FILE No. 129  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

March 31, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I am sending you herewith copy of an editorial from the Engineering Record on the matter of "Damages for Water Borne Typhoid Fever". This article will probably interest you very much.

F. M. Faude.

FMF:K

CUYAMACA WATER CO.  
FILE No. 103  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

DAMAGES FOR WATER-BORNE TYPHOID FEVER

CUYAMACA WATER CO.  
FILE No. 103  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Private water companies in New Jersey and elsewhere will do well to take careful note of the decision rendered in April of this year by the State Supreme Court of New Jersey. The case was on appeal from a verdict of \$750 awarded B. Henry Jones against the Mount Holly Water Co. to recover expenses and loss of time due to the illness of three of the plaintiff's children from typhoid fever or paratyphoid, beginning in January, 1912, during an outbreak of typhoid in Mount Holly. The plaintiff had paid the company \$29.50 in advance for a year's water-supply, covering the period during which the illness occurred.

The court, in reviewing the testimony and law of the subject, held that there was evidence that the water-supply was polluted with sewage and that the company had known of the evidence for three and a half years prior to the epidemic. It also held that there was a contractual duty on the part of the company to supply the plaintiff with pure and wholesome water. Two paragraphs expressing this view may be quoted from the decision, as follows:

"It must be borne in mind that the defendant company was in the water-supply business for profit. The plaintiff had paid for the supply which he was to receive in advance. Hence, it became the duty of the defendant company to give to the plaintiff water fit for domestic purposes, including fitness for drinking."

"Water is a necessity of life and one who undertakes to trade in it and supply customers stands in no different position to those with whom he deals than does a dealer in food-stuffs. He is bound to use reasonable care that whatever is supplied for food

or drink shall be ordinarily and reasonably pure and wholesome."

The court cites approvingly a clause in the contract between Jersey City and Flynn (the Jersey City Water Supply Co.) which provided that the water delivered to Jersey City "should be pure and wholesome and free from pollution deleterious for drinking and domestic purposes." The Court also cites with approval a declaration (Peffer v. Penn. Water Co., 221 Penn. 578; 70 Atl. Rep., 870) "that pure and wholesome water necessarily means such as is reasonably free from bacteria and coli, or any other infection or contamination which renders water unfit for domestic use and unsafe and dangerous to individuals." Moreover, it was necessary for the plaintiff to do no more than make it "reasonably appear that the drinking water was the probable efficient cause of the typhoid fever."

Compared with many of the earlier decisions in cases of like general import this one certainly shows that much progress has been made toward holding a water company financially liable for sickness caused by the distribution of unsafe water for domestic uses.

CUYAMACA WATER CO.  
FILE No. 103  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

April 6, 1916.

CUYAMACA WATER CO. FILE No. 103 DO NOT REMOVE ANY LETTER FROM THIS FILE.
--

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

In order to make an intelligent treatment of the water in La Mesa Reservoir by the new chlorine plant, it will be necessary to have frequent analyses made of the water both before and after treatment. In all probability this means that two, four or more analyses must be made each week or ten, twenty or more each month.

Dr. Thompson states that he will attend to this work for \$50 a month and will make as many analyses as are required even if he has to make two each day. This price of Dr. Thompson's is extremely reasonable and you could not get the work done cheaper elsewhere. Dr. Banks declares that it is absolutely necessary that this work be done as otherwise it is impossible to determine what is the proper amount of chlorine to use for treating the water. As an illustration, it can be stated that ordinarily 3 pounds of chlorine will be required for the treatment of each million gallons of water, but this amount in extreme cases might run to a requirement of 12 or 14 pounds. In other words, without the analyses of the water, the application of the chlorine is simply an approximation which may or may not properly sterilize the water.

By using 3 pounds of chlorine to the million gallons and treating 6 million gallons a day, the cost including the analysis of the water would be about 90 cents per million gallons or about one-tenth of a cent per thousand gallons. Unless these analyses of the water are made, the City Health Department will immediately see that the installation of the chlorine plant was simply a bluff and so far as you are concerned, your expenditure of \$1600 will be money thrown away.

The foregoing is given you for your own information, as I do not believe that you fully understand the matter. It may be that you can get some different terms from Dr. Thompson which will be to your advantage. But as I have no authority to close a deal with him, I can not intelligently handle the matter.

Very truly yours,

F. M. Fande.

FMF:K

April 7, 1917

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of April 3rd regarding communication from D. G. Gordon and your answer thereto.

Mr. Mathews informs me that Mr. Gordon has not ordered the water shut off through the down stairs office. The probability is that Mr. Gordon has informed the management of the Hawley pipe line that he desires no more water. I return the letters.

Yours very truly,

[FANDE]  
cm

FMF:K

81

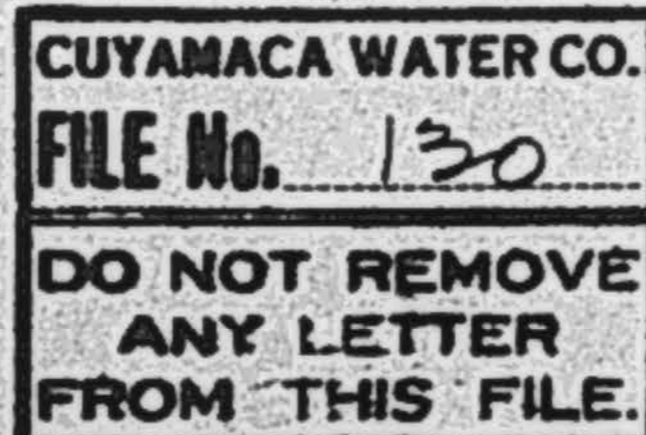
April 8, 1916.

Mr. Faude:

Regarding the J. R. Blakiston complaint. What are your records regarding same? The supply was off and on. Insist upon payment when the water was turned on again, but if any of this is due to flood shortage then tell him that he can hold this thing up until the Railroad Commission decide the situation. If it has nothing to do with flood damage then make a report to me so that I may answer this letter.

Ed Fletcher

EF:B



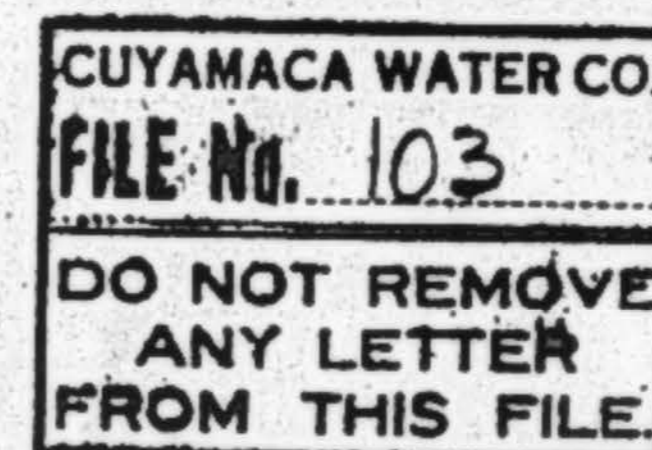
April 17, 1916.

Mr. Faude:

See me about the Chlorine plant. I don't propose to operate that plant at all, excepting when we are furnishing water to the City, and even now I want the expenses cut down to a minimum. Let me see you about this.

Ed Fletcher.

F-8



April 20, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

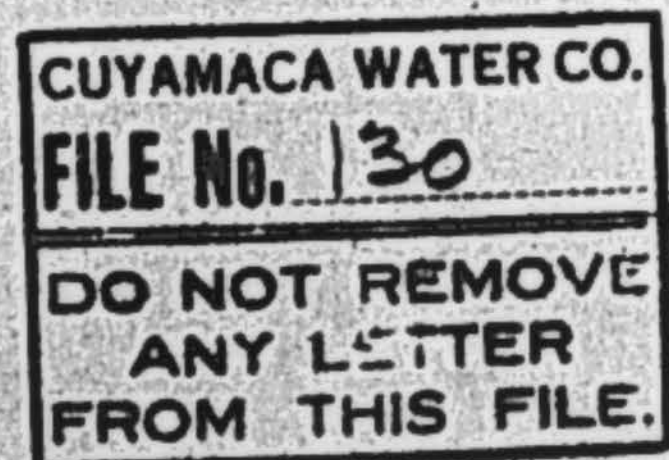
Dear Sir:-

I have your letter regarding complaint from John R. Blakiston regarding low pressures and poor service at his place on Lot 5 in La Mesa Colony. There is no question that for part of the time the pressure was very poor and the supply of water was inadequate. He is situated on high ground near El Cerritos Hill and owing to our heavy supply to the City, it has been practically impossible to give these people all the water they want.

There is no doubt that we should only charge him for the proportion of his irrigation supply which we were able to furnish him.

F. M. Faude.

FMP:K



April 20, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

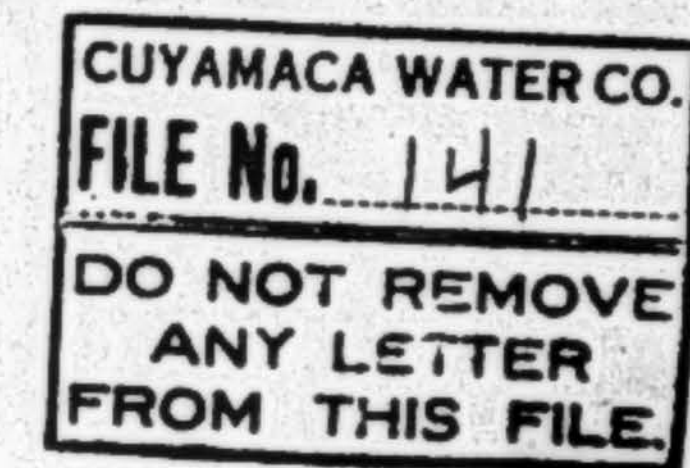
Dear Sir:-

I attach letter which I have written the Railroad Commission regarding Informal Complaint No. 8017. Also correspondence regarding the same.

F. M. Faude.

[e. H. W. ROWLAND]  
CSM

FMP:K



**CUYAMACA WATER COMPANY**  
 SUCCESSORS TO  
**SAN DIEGO PLUMB COMPANY**  
 OFFICE: FLETCHER BUILDING  
 818 EIGHTH ST., BET. BROADWAY AND E  
 P. O. Box 1418

ED. FLETCHER, MANAGER  
 F. M. FAUDE, ASST. MANAGER  
 LOU S. MATHEWS, SECRETARY  
 C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA, May 1, 1916.

Mr. ED Fletcher,  
 Mgr C W Co.

Dear Sir:-

The operation of the chlorine plant was started on April 3rd and was continued through the month. Approximately 150 million gallons were treated during this time at a cost of just about \$153 or very close to 1/10 of a cent per thousand gallons. This cost includes the chlorine and analysis of water, but does not include any interest or depreciation on the plant and also does not include anything for Mrs. Macquarrie's time.

F. M. Faude.

FLF:K

CUYAMACA WATER CO.  
 FILE No. 103  
 DO NOT REMOVE  
 ANY LETTER  
 FROM THIS FILE.

Copy sent to Dr. Banks 5/2/16.

CLASS OF SERVICE	SYMBOL
Day Message	
Day Letter	DL
Night Message	NM
Night Letter	NL

If one of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

# WESTERN UNION TELEGRAM

NEWCOMB CARLTON, PRESIDENT  
 GEORGE W. E. ATKINS, VICE-PRESIDENT BELVIDERE BROOKS, VICE-PRESIDENT

CLASS OF SERVICE	SYMBOL
Day Message	
Day Letter	DL
Night Message	NM
Night Letter	NL

If one of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

RECEIVED AT

C341GSJ 13 NL

AC SANFRANCISCO CAL APR 22 1916

F M FAUDE

CUYAMACA WATER CO SANDIEGO CAL

CAN SEE YOU HERE ANY DAY NEXT WEEK EXCEPT MONDAY  
 AFTERNOON AND WEDNESDAY

MAX THELEN

553PM

CUYAMACA WATER CO.  
 FILE No. 142  
 DO NOT REMOVE  
 ANY LETTER  
 FROM THIS FILE.

*Handwritten notes:*  
 Hc 2385  
 nr 1006a  
 " 1030a  
 " 1057a  
 Telephone No. Mr. Faude  
 telephoned to 11:40 a  
 J.T. to no 5:30

~~142~~ ~~577~~  
Sants 142  
May 1, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

While I was in San Francisco I saw Mr. Thelen and in talking matters over spoke of the numerous difficulties of operation of our system under the present rules and regulations and especially under the rule designating the difference between irrigation and domestic use. Mr. Thelen asked me to write him a letter explaining the entire matter and he would take it up, and the next time an engineer was down here, he would have him go over the ground and make a thorough investigation. I also took up with him the matter of irrigators having a very small fraction of a Miners Inch of water, some of whom are only paying the Company 25 cents a month. I asked Mr. Thelen if it would not be possible to so change our rules that these people would have to pay a monthly minimum of \$1.25. He stated that it would be only fair to make these people pay a higher monthly minimum than they are doing at present, and stated that if the matter could be arranged without a full investigation of all our rates, that he would be glad to allow us to make the change in our rules. He also desired me to write him more fully regarding this situation.

He stated that he had written you and Mr. Luce asking you both to meet him in San Diego on Tuesday to talk over various matters and especially to see if some basis could not be arranged on which the Cuyamaca system could be transferred to the District. I presume you have already received this letter.

FMF:K

F M FAUDE

May 1, 1916

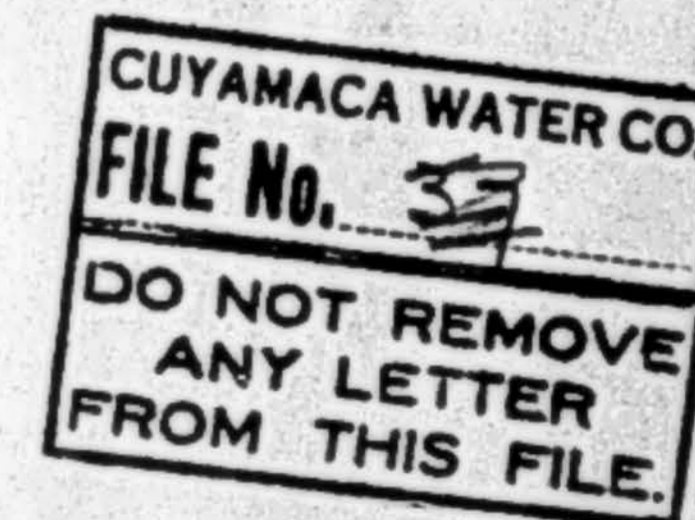
Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

About two weeks ago you instructed me to remind you on or about May 1st to take up with the City Auditor the matter of payment of our bill for water furnished the City during the month of June 1915 and in accordance with these instructions, I am writing you this memorandum.

F. M. Faude.

FMF:K





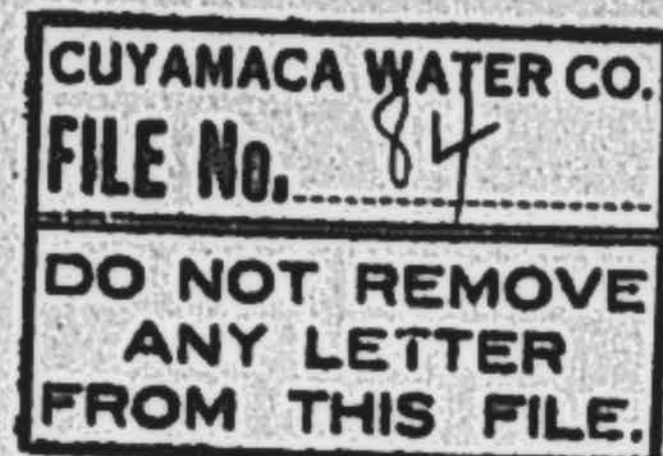
May 2, 1916.

Mr. Faude:

Give me an idea how much it would cost to bore for bed rock with that core drill that we had out at Pano and Carroll. I want to get an idea how much it would cost to put in one set of holes across El Capitan damsite.

Ed Fletcher.

F-8



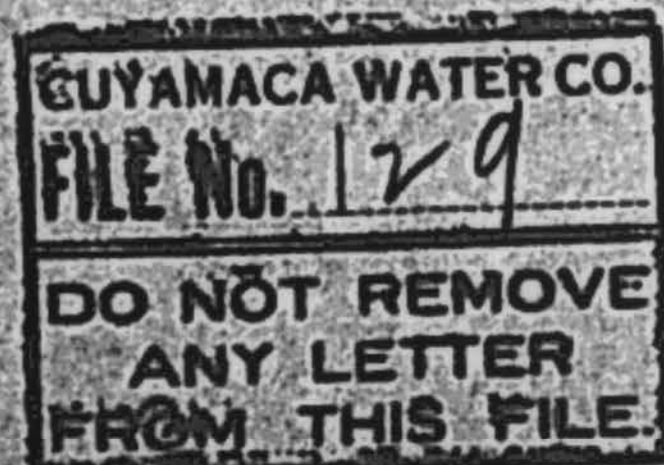
May 2, 1916.

Mr. Faude:

*4/78*  
enclosed find letter from D. G. Gordon. As soon as we get La Mesa Dam full had we not better furnish flood waters to our consumers to make up for the shortage in January?

Ed Fletcher,

F-8



May 2, 1916.

Mr. Faude:

Answering yours of May 1, go ahead and write to Thelen along the lines suggested in your letter and send me a copy of it.

Ed Fletcher.

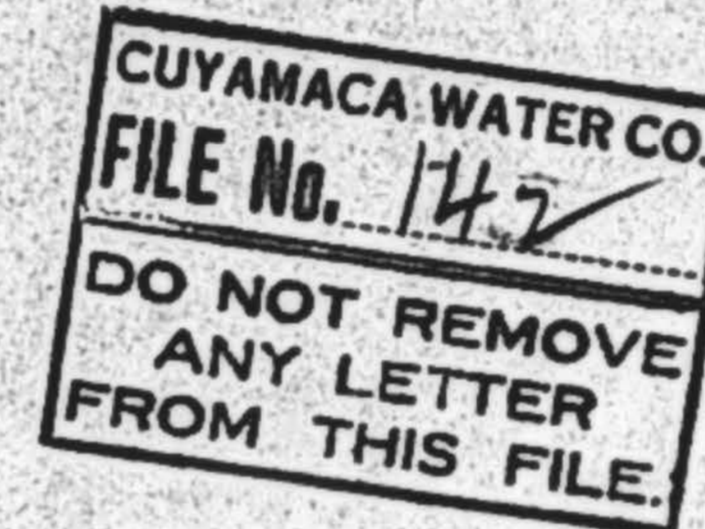
F-8

Please see my letter to Mr. Stearns of May sixth,  
check up the amounts and see that they are absolutely the same  
and furnish same to Mr. Stearns, in every case.

Ed Fletcher

EF:B

To Faude  
May 8, 1916



Mr. Faude:-

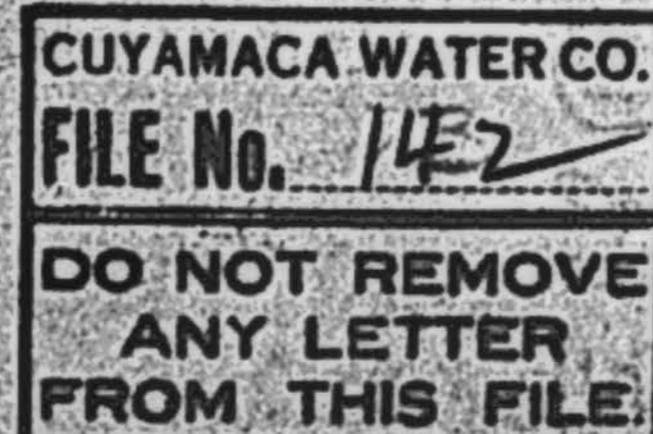
May 6, 1916.

[to F.W. STEARNS -]  
MAY 6, 1916  
CSM

Please read this letter and make suggestions  
and please furnish the desired information to Mr. Stearns  
immediately so we can get prompt action.

Ed Fletcher.

EF:K



May 8, 1916.

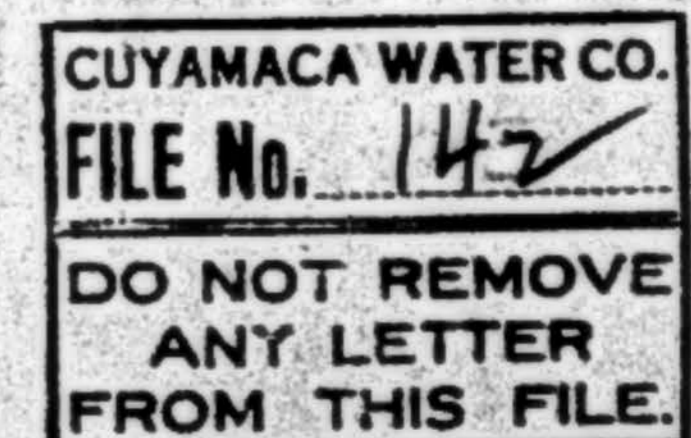
Mr. Faude:

[to F.W. STEARNS  
MAY 6, 1916 (2nd DRAFT)  
CSM]  
Please read this letter and make suggestions.

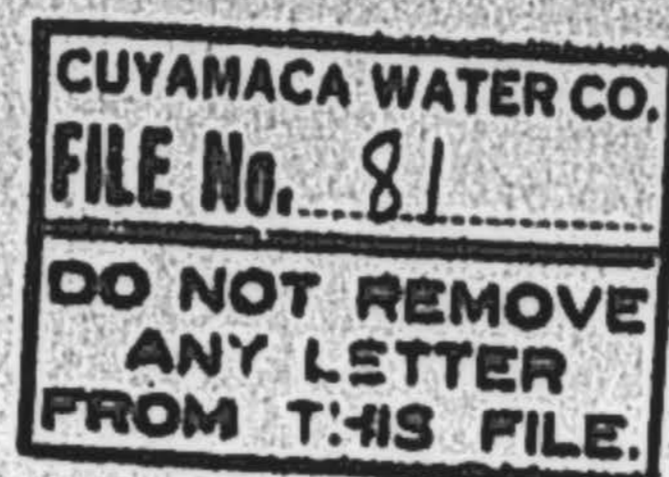
Please get busy.

Ed Fletcher

EF:B



May 8, 1916.



Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

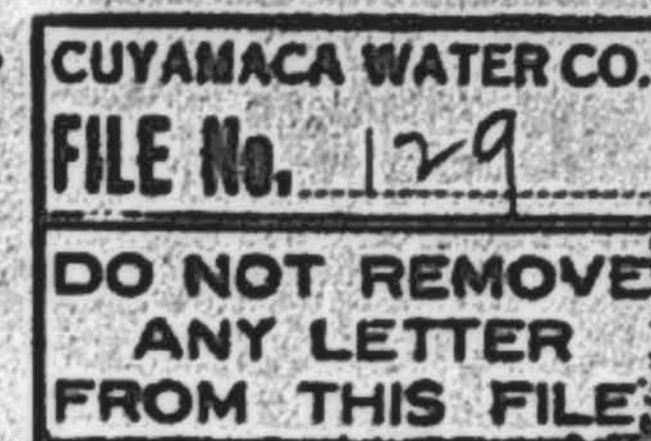
I have your letter of May 2nd enclosing one from D. G. Gordon asking for a double supply of water during the month of May to make up for the shortage in January and February.

The furnishing of additional water to consumers in an attempt to make up for any quantity of water they may have failed to receive in previous months is always attended with trouble and inconvenience both the consumers and ourselves. We tried out this plan last year and found that it was impossible to satisfy the consumers, that they had received enough water to make up their deficiency and there are a considerable number of consumers who at the present time think that the Company has done them an injustice by not making up the quantities of water they did not get in previous months. Both Harritt and I had this same matter up with you last year and you decided at that time that we would not again try to make up any deficiency. If we make any attempt to make up to consumers the shortage of water which they suffered in January and February of this year, we will simply have another dose of the same trouble that we have experienced in the past. I hope you will decide that we will not have to make any such attempt.

F. M. Faude.

FMF:K

May 8, 1916.



Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of May 2nd enclosing one from D. G. Gordon asking for a double supply of water during the month of May to make up for the shortage in January and February.

The furnishing of additional water to consumers in an attempt to make up for any quantity of water they may have failed to receive in previous months is always attended with trouble and inconvenience both the consumers and ourselves. We tried out this plan last year and found that it was impossible to satisfy the consumers, that they had received enough water to make up their deficiency and there are a considerable number of consumers who at the present time think that the Company has done them an injustice by not making up the quantities of water they did not get in previous months. Both Harritt and I had this same matter up with you last year and you decided at that time that we would not again try to make up any deficiency. If we make any attempt to make up to consumers the shortage of water which they suffered in January and February of this year, we will simply have another dose of the same trouble that we have experienced in the past. I hope you will decide that we will not have to make any such attempt.

F. M. Faude.

FMF:K

RECEIVED  
MAY 11 1916

Mr. Mathews: Keep this letter for me when I want it.

Ed Fletcher.

102

May 9, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

This afternoon I saw Mr. Moody in regard to payment of Cuyamaca Water Company's bill for water furnished the City during the month of June 1915.

I called his attention to Resolution No. 21270 which provides that the claim may be filed with the City Auditor as a valid and legal claim against the water fund and that the Auditor is directed to inform the Council of the first instance that the water fund contains sufficient funds to pay the claim. In this case the Council will appropriate the proper amount for payment of the claim.

Mr. Moody stated that no funds were yet available and he could give no information as to when there would be sufficient money in the water fund to take care of this bill. There is, therefore, so far as I can see, nothing to do but to keep after the Auditor and see him say once every two weeks until the time comes when the water fund contains sufficient money for payment.

F. M. Faude.

FMF:K

CUYAMACA WATER CO.  
FILE No. 39 102  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE: FLETCHER BUILDING  
818 EIGHTH ST., BET. BROADWAY AND E  
P. O. Box 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU S. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA, May 9, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

This afternoon I saw City Attorney Cosgrove, Mr. Lockwood, Mr. Moody and Mr. Stearns regarding the payment of bill for water furnished the City during the month of May this year.

The facts in the matter are as follows: Ordinance No. 6489 passed February 7, 1916, provides that \$45,000 be added to the operating fund for purchase of water from Cuyamaca Water Co. There has already been delivered to the City since February 3rd to 8 A M today \$43,780 worth of water leaving a balance of approximately \$1200 for payment of water furnished since this morning.

In addition to this \$45,000 fund the 1916 budget contained an item of \$15,000 for the purchase of water. This money is not yet available as the Mayor has not yet signed the budget according to Auditor Moody. Mr. Lockwood states that the Mayor must sign the budget in the very near future or the tax levy for this year will not become effective.

Mr. Cosgrove told me that he thought there would be no trouble about payment for any water we furnished during the month of May.

Mr. Stearns says that in his opinion the Council should be asked to provide a fund for the payment of any additional water delivered.

Mr. Lockwood asked me to keep track of the water furnished the City and as soon as we had furnished \$15,000 worth this month, to notify him immediately and arrangements would be made to have the water turned off and the City would in the future depend on its own water supply. This will give you some idea as to how long the City intends to purchase water.

I believe that the foregoing will give you all the information you desire. Apparently you will be safe and will be able to collect for any water furnished during May without a spec-

102

Mr. Ed Fletcher,  
page 2.

ial provision being made by the Council. But in order to be absolutely on the safe side, it would be a good idea to write a letter to the Council stating that it is your belief that the budget has not been signed and that the \$45,000 provided in ordinance No. 6489 has been practically exhausted and ask the Council to make further provision for payment for any water furnished during the month of May.

F. M. Faude.

102

103

~~Dear~~ Get prices in SD

May 10, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

+ Los Angeles  
ad S.F.

Dear Sir:-

We should commence in a very short time to treat the water in Eucalyptus, Murray Hill and La Mesa Reservoirs with bluestone. A very conservative estimate of the quantity required is at least 2,000 pounds for the season although this amount may be materially increased depending entirely on weather conditions.

The price of bluestone this year is extremely high. I have received quotations of 21 cents a pound. This will make the cost at least \$420 and I believe it would be advisable to get the entire supply at one time as the prices of all chemicals are continually rising. Shall we place the order for the entire amount?  
Yours very truly,

FLF:K

Jm Faude

May 10, 1916

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I attach your letter of April 25th together with a clipping from the San Diego Sun describing a hypochlorite plant for purification of water.

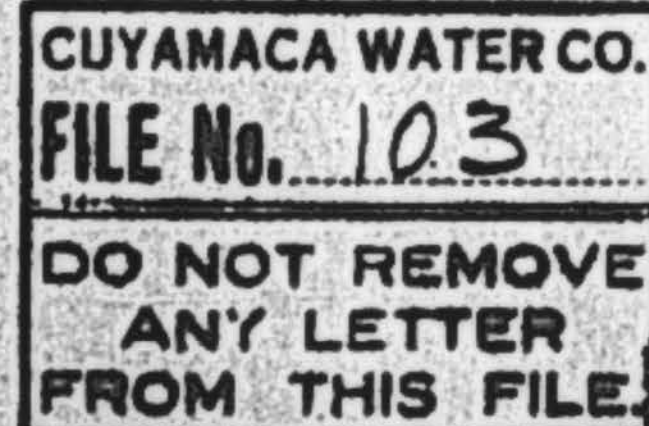
I went up to the Exposition the other day and found that this plant has not been installed but that they have blue prints and some of the mechanical parts for its construction. Lieut. Glover who is in charge of the Government Exhibit at the Fair explained its action and the methods of operation.

The clipping from the Sun states that the plant can be installed complete for treating four million gallons of water a day at a cost of \$50. This is not the case and a plant of this kind could not be installed by us for several hundred dollars and the best is simply a make-shift proposition which would require almost constant attention. The plant which we installed at La Mesa is practically automatic and almost entirely fool-proof and there is absolutely no question that it was the only plant for you to install.

I do not consider that you got stung at all when you purchased the La Mesa plant.

Yours very truly,

FMF:K



CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO PLUMB COMPANY  
OFFICE: FLETCHER BUILDING  
816 EIGHTH ST., BET. BROADWAY AND E  
P. O. BOX 1418

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

132

SAN DIEGO, CALIFORNIA. May 10, 1916.

Mr. Ed Fletcher,  
Mgr C W Co

Dear Sir:-

I attach letter from William Stell complaining that he has been unable to get the full amount of water to which he is entitled and asking if he will be entitled to enough water during the month of May to make up the difference.

Mr. Stell owns Lot 25 La Mesa Colony which is on high ground near El Cerritos Hill and since we have been furnishing the City large quantities of water, there is no doubt that our service to him has been poor. It would be extremely difficult to give him enough water to make up the difference even after the City cuts off as it is very hard to properly serve this territory even under the best conditions. I believe that he is entitled to a rebate on his May bill and should be made to pay for only such water as he actually got during the month of April.

F. M. Faude

FMF:K

May 10, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I attach a petition signed by consumers in the Orchard Villa Tract asking the Company to make them a rate of 15 cents per thousand gallons for all water used which is our regular rate to consumers served through pipe lines not owned by this Company.

I have investigated the matter and find that the pipe supplying this tract is owned by the Orchard Villa Syndicate and that the demand of these consumers should be granted. We are now charging at the rate of 25 cents per thousand gallons and collecting from the individual consumers. I would suggest that a letter be written stating that the Company will give them the rate of 15 cents per thousand gallons provided an agent is appointed who will make collections and remit to this Company in a lump sum for all the consumers. In this way they will pay for what water goes through the master meter and we will not be bothered with individual collections.

Yours very truly,

*Jm Jantz*

FMF:K

CUYAMACA WATER CO. FILE No. 128
DO NOT REMOVE ANY LETTER FROM THIS FILE.

May 10, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of May 8th attached to a copy of your letter of Mr. Stearns of May 6th which directs him to prepare an application asking the Railroad Commission for new rates for the Cuyamaca Company.

I do not see that I can make any suggestions as I believe you have covered the matter fully.

F. H. Faude

FMF:K

CUYAMACA WATER CO. FILE No. 142
DO NOT REMOVE ANY LETTER FROM THIS FILE.

130

May 10, 1916

Mr. Ed Fletcher,  
C W Co.

Dear Sir:-

I attach letter from J. R. Blakiston who complains that he has received much less water than he is entitled to in March and April.

The Blakiston property is on high ground near El Cerritos Hill and there is no doubt that they were unable to get their full allowance of water and I believe his claim that he be charged during April for only the quantity of water which passed through his meter is a just one and should be allowed.

I would suggest that you OK a reduction in his April bill along the lines I have just indicated.

Yours very truly,

*J M Gaudz*

BMF:K

83

May 10, 1916.

Mr. Faude:

I return you herewith your letter of May 8th, with other correspondence on the subject of pipeline, Hawley Heights, etc. I own stock in the Helix Mutual Water Co., and Mr. Hawley, the Secretary said that they had agreed to put in the new pipe line. Write to Mr. Hawley and tell him that the pipeline is in bad shape; that Hawley had said that they would put in new pipe line to furnish water to our tract, and ask when it is going to be done, and when you get the answer let me have it.

Yours very truly,

F-S



130

May 11, 1916.

Mr. Faude:

Take this Blakiston matter up with me a little later. If our La Mesa Lake is full, and we have surplus water then I should like to pay all these fellows in surplus water instead of rebating cash; so let all of these people who are claiming shortage of water wait until the question is finally determined.

Ed Fletcher.

F-8

May 11, 1916.

East Orchard Villa Tract

Go ahead, Faude, and write that letter and notify him that it is subject to the approval of the Railroad Commission.

Ed Fletcher.

CUYAMACA WATER CO.  
FILE No. 128  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

F-8

May 11, 1916.

Mr. Faude:

Take this Blakiston matter up with me a little later. If our La Mesa Lake is full, and we have surplus water then I should like to pay all these fellows in surplus water instead of rebating cash; so let all of these people who are claiming shortage of water wait until the question is finally determined.

Ed Fletcher.

CUYAMACA WATER CO.  
FILE No. 130  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

Mr. Faude:

See me about this Stel matter when I come down in a day or two. It seems to me an awfully dangerous precedent for us to be rebating to everybody.

Ed Fletcher.

F-8

132

May 11, 1916.

May 11, 1916.

Mr. Faude:

Regarding your letter to J. C. Hester, the records should show that I have three inches of water through the Spring Valley Mutual Water Co's. pipeline, which we bought from George Hawley. Look this matter up.

Ed Fletcher.

CUYAMACA WATER CO.  
FILE No. 83  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

F-8

CUYAMACA WATER CO.  
FILE No.  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

May 13, 1916.

Mr. Faude:

Put aside four or five copies of exhibits "A" and "U", so that I can take them to Washington with me.

Ed Fletcher.

CUYAMACA WATER CO.  
FILE No. 84  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

F-8

May 16, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I attach letter from Mr. Cosgrove requesting copy of Appellant's Brief in the matter of Murray et al vs City of San Diego.

I have looked through our files and I can not find that we have any extra copies of this document. In fact I can not find any copies at all.

Yours very truly,

F. M. Faude.

FMP:K

CUYAMACA WATER CO.  
FILE No. 84  
DO NOT REMOVE  
ANY LETTER  
FROM THIS FILE.

94-A

SAN DIEGO, CALIFORNIA, May 16, 1918

Col. Ed Fletcher,  
Office.

Dear Sir:-

I attach 2 copies of description of boundaries  
of Cardiff Irrigation District.

The total area within these boundaries is  
23,100 acres.

FMF:BK

Very truly yours,

*F. M. Faude*

*Ed Fletcher*

May 17, 1916.

Mr. Faude:

Enclosed find copy of letter to Secretary Lane in  
answer to letter from him under date of May 10th, which I  
have just received. I want you to make out a statement, which  
Mathews will swear to, something like this:

Water filings of James A. Murray and Ed Fletcher, commonly  
known as Cuyamaca Water Co., and successors to the San  
Diego Flume Co:

Then go ahead and put down the dates of the  
water filings, referring to the exhibits by  
number introduced in the El Capitan case.

Also the water filing of June 1, 1910, Bertha  
Otterstedt, showing by reference number of  
exhibit.

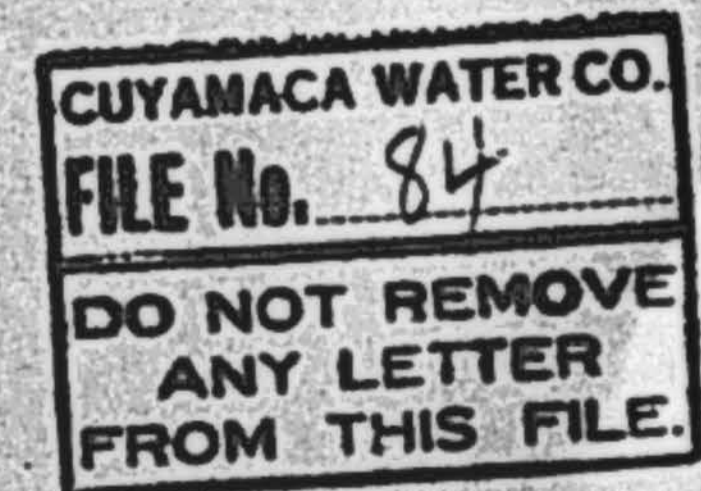
Then go ahead and make out a statement something like this:

Money expended in the protection of water rights,  
by development of system:

1910, 1911, 1912, 1913, 1914, 1915, and from  
January 1 to May 1, 1916.

Ed Fletcher.

F-S



May 20, 1916

Mr. Ed Fletcher,  
Mgr C W Co.

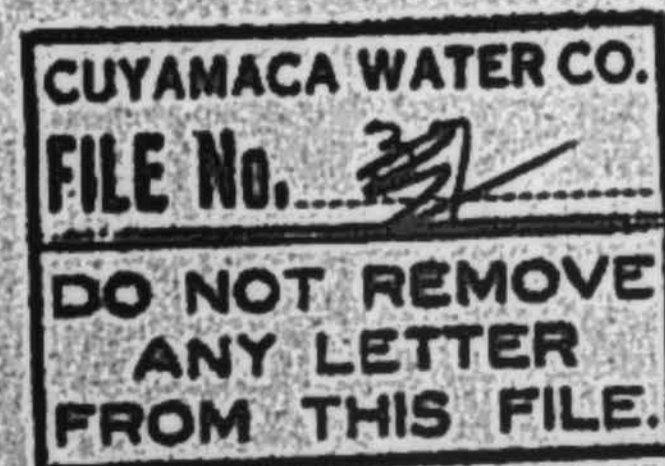
Dear Sir:-

This morning I had a talk with Mr. Lockwood over the phone and he tells me that the budget has finally been signed by the Mayor and this places \$15,000 at the City's disposal for purchase of water during the year 1916. This makes us perfectly safe for collection of our bill for water furnished the City during the month of May.

This letter will confirm my conversation with you over the phone this morning.

F. M. Faude.

FMF:K



May 20, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

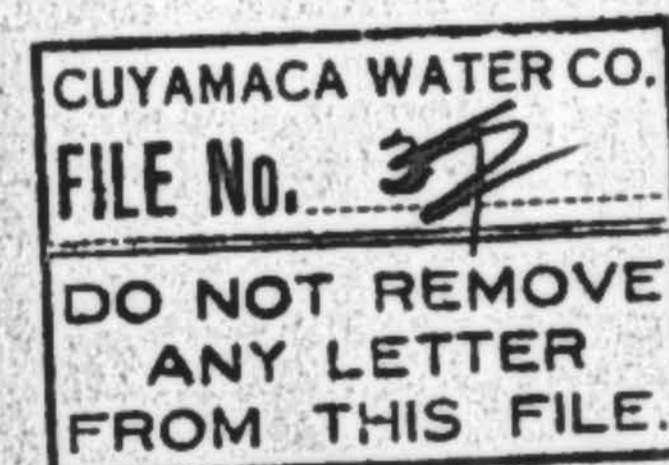
Dear Sir:-

This morning I had a talk with Mr. Cromwell, City Engineer, and he told me that at the present time the capacity of the pipe line from Otay to Chollas Reservoir was between seven and eight million gallons a day, although he was confident that this could be increased somewhat if higher pressures were put on at the filter plant just below Otay. He regarded this action as dangerous and would not recommend putting in more than seven or eight million gallons a day.

The capacity of the pipe line between Upper and Lower Otay is about 12 million gallons per day, but the pipe line from Otay into town limits the safe capacity to somewhere around seven or eight million gallons.

F. M. Faude.

FMF:K



May 22, 1916.

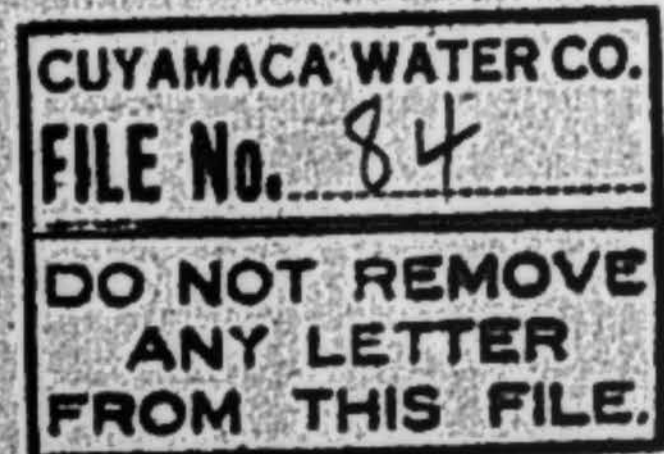
Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I send you herewith 6 copies each of Exhibits "A" and "U" filed at the recent hearing in Los Angeles. With the copies already given you, this makes 11 each. Do you desire any more?

F. M. Faule.

FMT:K



69  
May 22, 1916.

Mr. Faule:

Check these rates over and see how they compare with ours, and see how we can take advantage in our next hearing.

Ed Fletcher

KF:B  
69

May 24, 1916.

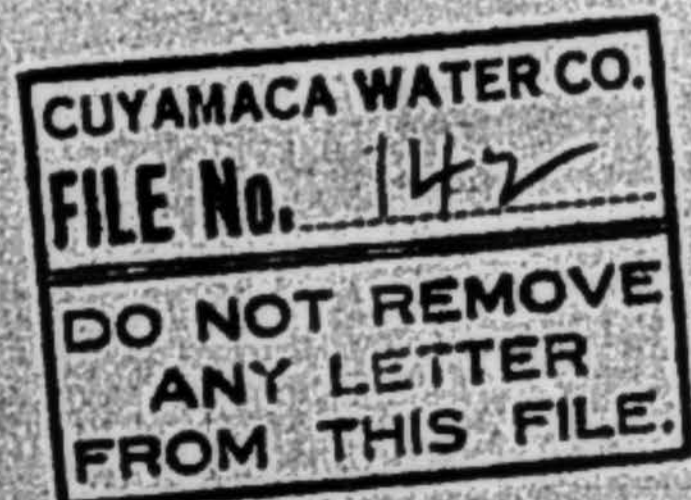
Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I attach 10 copies of your letter to the  
Railroad Commission.

F. M. Faus.

FMP:K



102

June 1, 1916.

Mr. D. L. Bissell,  
La Mesa, Cal.

Dear Sir:-

I have made an investigation of the cost of water pumped by the Mission Valley Pumping Plant owned by the City of San Diego with the following results:

The only available information is contained in an Exhibit prepared by H. A. Whitney, former Hydraulic Engineer of the City and filed during a hearing before the Railroad Commission in April 1915. This Exhibit and the figures contained therein were stated to be compiled from actual records of cost and show that the cost per thousand gallons pumped is 4.62 cents including the interest, depreciation and all operating cost. This cost was based upon a delivery of 5 million gallons in 24 hours against an actual head of approximately 350 feet.

The present cost of pumping by this plant can not be determined with any degree of accuracy as the present conditions are by no means normal.

Very truly yours,

Assistant Manager.

FMP:K

188

June 7, 1916

Mr. Mathews:

Please order the following bill of iron work and bolts and have shipped to Santee:

- 4 Rods 1" x 5'-8" Threaded 6 inches both ends with 2 nuts and 2 - 1" cast washers each, as per detail.
- 8 Rods 1" x 7'-8" Threaded 6 inches both ends with 2 nuts and 2 - 1" cast washers each, as per detail.
- 8 Rods 3/4" x 7' -8" Threaded 6 inches both ends with 2 nuts and 2 - 3/4" cast washers each, as per detail.
- 34 Rods 1/2" x 8'-0" threaded 4" both ends and bent to form "U" bolts for 2 1/2 inch pipe, with 2 nuts and 2 - 1/2" cast washers each, as per detail.
- 12 Rods 1" x 3' - 6" Threaded 6" one end and 6" of other end bent at right angles, with one nut and one 1" cast washer each, as per detail.
- 68 - 3/8" Hook Bolts with one nut and three 3/8" plate washers each, as per detail.
- 600 - 1/4" x 7" bolts with nuts and 3 plate washers each.
- 100 - 3/8" x 9" bolts with nuts and 3 plate washers each.

I attach a blue print showing details of the threaded rods, "U" bolts, hook bolts, etc.,

F. H. Fenske.

FHF:K

188

June 13, 1916

Mr. Mathews:

Please order from the Western Metal Supply Co. 3 Pyrene Fire Extinguishers. The Western Metal people today made me a price of \$7.00 each on these extinguishers.

F. H. Fenske.

FHF:K

84B  
June 14, 1916

Mr. C. Harritt:

I enclose copy of letter received by Miss Fletcher this morning regarding a petition which Mr. Fletcher desires signed by the Indians on the El Capitan Reservation. This petition is to be presented before the Land Committee in Congress and will probably do us a whole lot of good in fighting the Bill to give the City the right to flood the Reservation.

I also enclose a copy of a phone message from Mr. McCormick directed to Mr. Swayne. Please urge upon Swayne to help you in every way possible in getting signatures for these petitions.

I am sending this out by Culver and have told him to stay out there until about 30 names are secured on one petition and have also told him to phone us tomorrow morning as to when we shall send a car out to get this first bunch of signatures so that we can mail this at once and let the remainder follow later.

Please do the best you can with this matter and spare no expense if you think the expenditure of a little money will do us any good. I will probably catch you by phone before this reaches you.

F. M. Faus.

FMF:K

189  
June 17, 1916.

Mr. J. C. Beckford,  
Engineer California Highway Commission,  
El Cajon, Cal.

Dear Sir:-

We enclose bills in triplicate for water furnished the Highway Camp from December 1915 to May 1916 inclusive. The quantities have been computed on the basis of which we talked over the phone the other day, but I find that according to our Rules and Regulations, for the water furnished the camp direct, we will have to charge 15 cents per thousand gallons, but for all water you use for concrete mixing, settling embankment or other construction purposes, that the rate will be 10 cents per thousand gallons.

If the enclosed bills are satisfactory, will you please OK them and start them through your regular channels for payment.

Very truly yours,

Assistant Manager.

FMF:K

Enclos.



188

June 23, 1915.

Mr. Mathews:

Please make out requisition on Standard Oil Co. at Santee for the following articles:

10 gal. gasoline.

50 gal. kerosene

800 gal. distillate

1 bbl gas engine oil - heavy

Please mail this requisition to Mr. Harritt and he will present it to the Standard Oil Co.

F. M. Faude

FMF-BK

102

June 27, 1916

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

Yesterday I had a talk with Cromwell and Lockwood and asked them if it was at all probable that the City would call on us for water during this summer. I told them that I wanted to get a line on this possibility so that we could make some necessary repairs to our 20 inch line on El Cajon Avenue. I also told them that unless these repairs were made, it would be practically impossible to run any water through this line and we would have to depend on the 14 inch pipe and could not guarantee them over 1½ to 2 million gallons a day.

Also we did not want to order pipe and go to the expense of making these repairs unless the City was going to take sufficient water from us to justify the cost.

Cromwell told me that they had a 15 to 20 day supply at Upper Otay, that the Mission Valley pumps were back in commission and were pumping 5 million gallons a day, that the line between Morena and Lower Otay would be ready to deliver water within 10 days, although this was a temporary arrangement and would only be used until the line through the Jamul Ranch could be built.

At the same time both Cromwell and Lockwood were considerably disturbed at my statement that unless repairs were made, we could only furnish them about 1½ to 2 million gallons per day. I also told them that if they had any idea that they would need water this summer, that they had better arrange to take from us in the very near future at least enough to pay for substantial repairs to this 20 inch line, and they are to let me know today or tomorrow what they will do.

There is a portion of this 20 inch line through alkali soil near Oesting's Tea Garden that is absolutely worn out and has been banded so many times that leaks are practically continuous. There is a garage on the Grandda Tract next to the Tea Garden that has suffered considerable from our operation of this old pipe all through last winter. The man's patience is now exhausted, and he recently came into the office with one of the trustees of East San Diego and told me that unless repairs were made, any attempt to run water through the pipe would be met with an injunction. During the past winter he states that at least one dozen cars have been stuck in the mud in attempting to come into his garage

102

Mr. Ed Fletcher,  
page 2.

and he states that the only reason he had not brought suit for damages is the fact that he realized the desperate need of the City for water at that time.

To make repairs to the line at this point will require about 1500 feet of pipe and will cost us about \$5,000 in place. This would be 20 inch pipe and capable of delivering to the City at least 10 million gallons a day. If the City will take enough water from us next month to pay for this work, we should certainly have it done. The price I have named is ample to provide a line that will last, I confidently expect, at least 30 years and I believe that we should work along these lines and gradually replace this old 20 inch line with new pipe of the same size but heavier gage, and eventually make this our main line so as to abandon the 14 inch line on the other side of the street.

In my study of this matter I have gone into the cost of covering this old 20 inch line with concrete and I find that to do a good job, the concrete covering will cost as much as the new steel pipe and will take a very much longer time to put in.

If we are to make repairs to this line, we should get our order in for pipe as soon as possible as delivery of the pipe will be slow at this time and even if the order is in, it will probably take at least three to four weeks to get the pipe in the trench and ready for service.

I will keep after Cromwell and Lockwood and find out from them if the City will take enough water from us to pay for the cost of the work.

Yours very truly,

FMF:K

*F. M. Fauds*

102

July 3, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

This morning I went out to La Mesa Reservoir with Dr. Banks and he was delighted with the clearness of the water and stated that the City should by all means take water from us. He said that he had recommended this to Lockwood on many occasions and suggested that we have a sample analyzed and send a report of the result to him as apparently it would show up without any colon bacillus.

Unless you have some objection, I will send out Wednesday morning for a sample and have Dr. Thompson analyze it. He will charge \$10 for this analysis but it may be worth many times that amount to us.

Yours very truly,

F M Fauds

FMF:K

From Faude  
Mr. Fletcher - Copy to you -

July 2nd, 1916.

Col. E. Swift,  
Ft. Rosecrans, Cal.

Dear Sir:-

On June 29th we wrote the following letter to Major Johnson Hagood:

"This water system has two reservoirs, the Cuyamaca and the La Mesa; upon which a large population is dependant for water supply. The Cuyamaca Reservoir is located in the mountains about 42 miles east of San Diego, and about 25 miles north of the International Boundary Line. The La Mesa Reservoir is located about 2 miles northwest of the City of La Mesa.

Altogether there are at least 15,000 people who are served with water from these reservoirs. It would, of course, be extremely serious if either of these sources of water supply were destroyed by some irresponsible people during the present Mexican trouble and we earnestly urge upon you that some troops be detailed for patrolling in the vicinity of these reservoirs. It does not seem to me that more than a few would be required at each place.

Up to the present time we have not thought that the situation was sufficiently serious to warrant a request to you that guards be stationed at these reservoirs, but it now seems that there is little prospect of an immediate settlement of the difficulties between the two Governments and during the time that matters are hanging in the balance, considerable damage can be done unless a patrol is established.

We would greatly appreciate having you inform our Mr. Culver, who is handing you this letter, if it will be possible for you to detail troops for this work.

Yours very truly,

F M Faude,  
Assistant Manager."

Major Hagood informed us that no troops were available for the work of guarding these reservoirs, but stated that it might be possible to detail some men from the Oregon Regiment. We accordingly wired Maj. Gen. Bell as follows:

Col. E. Swift,  
page 2.

"June 29, 1916.

Major General J. Franklin Bell,  
San Francisco, Cal.

Cuyamaca Water Company has Cuyamaca and La Mesa Reservoirs upon which cities of La Mesa, East San Diego, Lemon Grove, El Cajon and large unincorporated territory, total population nearly twenty thousand, are entirely dependent for water supply. It is vitally important that these reservoirs be protected against injury by irresponsible parties during present Mexican crisis. This Company's employees are now guarding the reservoirs, but troops should be detailed for this work. Have requested Major Hagood of Ft. Rosecrans to furnish guards, but he states none are available unless some men can be detached for this work from Oregon regiment just arrived here. Can you not detail soldiers for guard duty at these reservoirs? We do not think large number will be required.

Cuyamaca Water Company,  
By Ed Fletcher, Manager."

And received from him this reply by wire:

"June 30, 1916.

Mr. Ed Fletcher,  
Mgr Cuyamaca Water Co., San Diego, Cal.

My chief of staff Colonel E. Swift should arrive San Diego today to consult with Major Hagood. Advise you consult him concerning matter mentioned in your message of yesterday to me.

J F Bell"

On Saturday and Sunday we attempted to locate you and take up this matter with you, but were unable to do so. We are therefore writing you to see if some men can not be detailed for guard duty at our reservoirs. From reading the foregoing letter and telegrams, you can see that the matter is vitally important and we trust that you can see your way clear to place soldiers at each of these reservoirs.

Yours very truly,

F. M. Faude  
Assistant Manager.

FMB:K

103

July 3, 1916.

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

This morning I went out to La Mesa Reservoir with Dr. Banks and he was delighted with the clearness of the water and stated that the City should by all means take water from us. He said that he had recommended this to Lockwood on many occasions and suggested that we have a sample analyzed and send a report of the result to him as apparently it would show up without any colon bacillus.

Unless you have some objection, I will send out Wednesday morning for a sample and have Dr. Thompson analyze it. He will charge \$10 for this analysis but it may be worth many times that amount to us.

Yours very truly,

F M Faude

FMF:X

~~FILE~~ 374  
142

July 3, 1916.

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I attach estimate of value of Cuyemaca Water System for rate fixing purposes based upon the Railroad Commission's value of \$483,134 as of June 1, 1912 and revised to show structures replaced and expenditure to June 1, 1916. This estimate I want to check over and see whether I can not raise the final value. I will do this within the next day or so.

Yours very truly,

F M Faude

FMF:X



Merritt Jones Hotel  
Absolutely Fire Proof  
MARINE STREET  
OCEAN PARK, CALIFORNIA

142

July 6 - 1916

F.M. Fande:-

Dear F.M. -

Am looking around the beach with my family but expect to be in San Diego about July 26<sup>th</sup> in re application 1231 to the state until about Aug 6<sup>th</sup>

Had a talk with Thiley about dope and he stated that he desired records for 12 months ending



Merritt Jones Hotel  
Absolutely Fire Proof  
MARINE STREET  
OCEAN PARK, CALIFORNIA

June 30<sup>th</sup> - 1916. He wants WFO, income, etc for that period. and then he wants records of <sup>all</sup> individual water use for all consumers for 12 months ending June 30<sup>th</sup> - 1916. Write me at 1659 Ocean Front Blvd, Santa Monica, Pines Apts, if you want more dope.

Will be there for about 6 days more. Sincerely

Glenn Young

July 8. 1916.

~~142~~  
142

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have just received a letter from  
Armstrong of which I am sending you a copy.  
Also copy of my reply to him.

Yours truly,

FHF:K



LOS ANGELES ATHLETIC CLUB

142

July 12 - 1916

FM Funder  
916 - 8th St  
San Diego

Dear F.H.:-

In reply to your  
letter of recent date, will  
state that I have forwarded  
same to Mr. Hanley for  
confirmation and will let  
you know upon receipt of  
a reply from him. I  
am under the impression  
that if 1915 individual records  
could be obtained together

with record of present number  
of couriers and 1916 we  
kinds of large couriers such  
as La Mesa, City San Diego  
etc it will be enough.

Is Harry Taylor around?  
otherwise how are you?

Sincerely  
J. A. M. Young

Pures Apts Santa Monica

147

July 18, 1916.

Col. E. A. Fletcher,  
Mgr C W Co.

Dear Sir:-

I attach 2 copies of revised statement showing value of Guyanaca system for rate fixing purposes based upon Commission's valuation of \$483,134 as of June 1, 1912 plus expenditures, interest, etc., since that date.

Yours very truly,

FMF:K

Statement Showing Value of Guyanaca Water Company's System for Rate Fixing Purposes Based upon Commission's Valuation of \$483,134 as of June 1st, 1912, Plus Expenditures since that Date, Interest, etc., and Minus Accrued Depreciation.

Value of System as of June 1st, 1912 as fixed by R R Commission Decision No. 536 in Application No. 118 ----- \$ 483,134

Since June 1st, 1912 certain structures have been completely replaced. These abandonments necessitate the following deductions:

Flume ----- \$ 3,688  
Real Estate ----- 16,687  
Telephone Lines ----- 1,170  
Pipe System ----- 6,182

Total Deductions ----- 27,727

Leaving a Total of ----- \$ 455,407

Since June 1st, 1912 Depreciation has accrued for 4 years at the rate of 2.7% per year or a total of \$26,905. As the revenue has not been sufficient at any time to cover depreciation, no deduction should be made.

To the above total of \$455,407 should be added interest at 8% for 4 years or ----- 145,720

A total of ----- \$ 601,127

Since June 1st, 1912 the Company has expended for used and useful structures the following amounts:

June 1st to Dec. 31, 1912 ----- \$ 29,185  
Year 1913 ----- 88,104  
" 1914 ----- 164,061  
" 1915 ----- 33,546  
Jan. 1st to June 1st, 1916 ----- 9,844

Total ----- 324,740

Forward ----- \$ 925,877



Brought Forward ----- \$ 925.877

These structures have depreciated but revenue has not been sufficient to cover depreciation, therefore no deduction should be made.

Interest at 8% should be added as follows:  
 Year 1912 - \$29,185 for 3 yrs 9 mos. \$ 8,756  
 " 1913 - 88,104 " 3 " 3 " 22,907  
 " 1914 - 164,061 " 2 " 3 " 29,531  
 " 1915 - 32,846 " 1 " 3 " 5,354  
 " 1916 - 9,844 " 2 months 181

A total of ----- 64,679

Making a GRAND TOTAL Value for Rate Fixing Purposes  
 of ----- \$ 990,556  
 =====

DETAILS OF DEDUCTIONS

Flume	Reprod. Cost	Total Deprec.	Reprod. Cost Less Deprec.
Clearing 3 acres at 2.50	\$ 7	\$ 2	\$ 5
Earth Excav. 1,554 cu.yds at .50	777	186	591
Rock " 105 " at 1.25	129	51	98
Redwood Lumber 274 MBM at 47.50	13,015)		
R O P " 128 MBM at 34.50	4,416)	16,378	1,365
Tarring & Caulking 60 M.Lin.Ft. 5.20	312)		
Tunnel Lining 41 MBM at 20.00	1,230	295	935
	19,886	16,892	2,994
Add 23.2% Overhead -----	4,613	3,919	694
Total for Flume -----	24,499	20,811	3,688

Real Estate

Valuation of 1912 covered 1675 acres of land at Cuyemaca Reservoir. Only 1074 acres are actually required for which a deduction should be made amounting to ----- 15,000.00

Valuation of 1912 covered 26.2 acres of land at Murray Hill Reservoir. Only 16.16 acres are actually required. Therefore deduction should be made for 10.04 acres at \$150 plus 12% overhead or ----- 1,686.72

Making a total with overhead of ----- \$16,686.72

Telephone Lines

Totals with overhead ----- \$ 2,340 \$ 1,170 \$ 1,170

Pipe System

15" Riv. Steel Pipe - 1361' at 0.96	\$ 1,307	\$ 1,206	\$ 101
20" " " " - 5306' at 1.27	6,739	3,851	2,888
18" Wood Stave " - 127' at 1.46	185	130	55
20" " " " - 6940' at 1.25	8,675	6,850	1,825
8" " " " - 400' at 0.51	204	179	25
2" Std Pipe - 1682' at 0.19	320	294	26
	17,430	12,510	4,920
Add 2% for Valves & Fittings	348	250	98
	17,778	12,760	5,018
Add 23.2% for overhead	4,124	2,960	1,164
	21,902	15,720	6,182

142  
July 15, 1916

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of July 12th regarding getting the cost per thousand gallons of water furnished by the various water companies in Asusa, Glendora, San Bernardino, Redlands, etc.

I have gone over the transcript of the testimony and also our Exhibits for the last hearing and find that a very complete statement was presented as an Exhibit and that Mr. Lee gave considerable testimony on this point. Also that both you and Mr. Lee testified that the cost of water for irrigation in San Diego County was so high that irrigation of citrus crops at least was out of the question.

In view of these facts, I can not see that any additional testimony will do us the slightest good and will only mean additional expense for us and will drag out the hearing, to great length.

You will remember that before the last hearing in February, it was decided at a conference with you, Mr. Stearns, Post and myself were present, that the proper procedure would be to open with a statement that the greater part of our testimony regarding valuation was already before the Commission; testimony regarding costs of water in other localities was also in the Commission's hands, and that all we should do was to bring our presentation up to date showing statements of Maintenance and Operation, Capital Expenditures, income and revised tables of water use from July 1, 1915 to the date of the hearing.

I am fully convinced and Mr. Stearns is also that this is the best plan to follow, and that if we try to re-open the case, we will simply prolong the agony and will get no better results. Please let me know what you think about this.

In regard to your question as to whether I am working up dope for presentation at the hearing of August 5th, I will say that I have been at work on this during every minute of the time that you have not directed me to handle other work.

Yours very truly,

MF:X

CUYAMACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE: FLETCHER BUILDING  
816 EIGHTH ST., BET. BROADWAY AND E  
P. O. BOX 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA. July 15, 1916.

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

On July 12th and 13th I went over the system, except Cuyamaca Reservoir which was inspected previously, with Mr. Harritt to investigate the progress of work of repairs of damage due to the floods in January of this year and the work on South Fork flume and syphon. My report follows:

#### Cuyamaca Reservoir

Visited reservoir June 9th. Found that Norman has made extensive repairs and deserves great credit for large amount of work done practically alone, as it has been almost impossible to secure help except at intervals.

The sag in the center of the dam has been raised but the upstream face of the filling should be protected with a facing of rock.

The work of widening the north spillway has progressed rapidly but there remains some work to be done in protecting with rock walls.

The south spillway was cut out in places and should be filled, paved and protected with some cement mortar plaster.

Kelley ditch should be cleaned out and the banks repaired at breaks.

Just below the tunnel outlet a large hole has been scooped out in the channel leading to the weir. To make repairs here the hole should be filled with boulders, paved with flat stones, and plastered in places. This work is now in progress.

Two men besides Norman are now working at the reservoir.

The cost of all the above work will be at least \$500 from July 1st to completion, and perhaps more, as the puttering character of most of it makes it almost impossible to estimate accurately.

A new gate stand with ball bearings and gears should be provided so that one man can operate the gate quickly. You authorized this in May but we have held off purchase in order to keep down expense. This should be ordered and placed before the end of December. Cost will be about \$150 in addition to the cost of all other work.

Col. Ed Fletcher,  
page 2.

All the foregoing work should be done before the end of December or serious damage may result if high water occurs this winter.

#### Diverting Dam

The east wing wall of the dam was undermined during the flood. Repairs to cost at least \$300 should be made before the end of December.

One gate stand was broken during the flood, a new should be secured and installed before the end of December at a cost of about \$150.

Leaks have developed at the two sluice gates which should be repaired when the water drops sufficiently to get at them. The damage cannot be seen and the cost of repairs can only be guessed at about \$150.

The fence is practically all gone and with a few additional minor repairs will cost about \$125.

Total cost of all the above work will be about \$725, and should all be done this year.

The water cushions below the dam which were put in by Bartl are badly broken up, but I think it safe to let repairs go until next year. When the work is done the cost may run as high as \$1,000, but at present water stages cannot be estimated closely.

#### Sand Creek Syphon

Some leaks have developed which require repairs consisting of concrete collars. Wing walls should be built in the creek channel or the entire syphon at the creek crossing may go out during the first high water.

Total cost of repairs will be about \$450.

#### Sand Creek (or Indian School) Pumping Plant

To completely restore this pumping plant will probably cost at least \$5,000 and it would be wise to add \$750 for contingencies and to cover cost of work which may develop later. Also if this pumping plant is completely restored, at least \$1,000 will have to be spent on the road up the river so that well rigs can be hauled in. The cost of road work can be divided between this plant and the Chocolate plant, or \$500 to each. The total probable cost of restoring this plant will therefore be \$6,250. This work can be postponed and at the present time the only necessary work will be cleaning and tallowing the engine and building a cheap shed over them. The engine is so heavy that it

Col. Ed Fletcher,  
page 3.

will be as cheap to build the shed as to move the engine. Cost of this work about \$200.

#### Old South Fork Syphon.

At the creek crossing the pipe is exposed for about 25 feet of its length. The channel should be dug out and a concrete block put around the pipe. Cost at least \$200. This should be done before the end of December.

#### Repairs to South Fork Feeder

At the upper end of the flume the dam and about 200 feet of ditch are of the most temporary character being built of sand bags and earth, which will go out at the first high water with the probable result of additional damage to the flume below. A new concrete dam and a short piece of concrete wall should be built and repairs made to portions of the old wood flume and settling box. This work should be done when the water drops low enough to do the work and while there is still water enough for mixing concrete. Total cost of the work about \$800.

#### Chocolate Syphon

The creek channel at the pipe crossing is badly cut at the banks and unless protected with wing walls will undoubtedly cause considerable damage to the pipe at the first high water. Some few leaks should also be repaired. Total cost about \$400.

#### Chocolate Pump Station

To restore this pumping plant will probably cost \$7,750 including half the cost of road repairs. The work need not be done until later, and at the present time all that is required will be cleaning and tallowing the engine and pump and moving them to the store house near the Head place, which will cost about \$200.

#### Los Coches Trestle

Wing walls will be required in the creek to protect the trestle. Cost about \$150.

#### Telephone Line

Repairs to the telephone line will cost \$150. Line is now in bad shape and must be repaired before winter.

Col. Ed Fletcher,  
page 4.

Monte Pumping Plant

Repairs will cost about \$6,000 but can be postponed. Minor repairs which should be finished before winter will cost \$50.

New South Fork Flume

This flume will have to be lined as soon as water in South Fork Creek ceases to flow or the flume boards will be so badly warped by next season that expensive repairs will be required. The cost will be at least \$800.

New South Fork Syphon

The work at the Creek crossing will have to be finished before the next high water. The plan is to carry the syphon across the creek on trusses so far above high water that liability of damage is practically eliminated. To complete the work will cost \$1,500.

Necessary Repairs to Flume and Trestles

Before the next irrigation season begins, the annual trestle repairs will have to be made. These were not completed last year and the cost will be about \$2,500.

The flume lining must be patched and asphalted. This work should have been done last year and if not undertaken and completed this year, will cause serious damage necessitating either expensive repairs or complete relining. It will cost at least \$9,000 to properly patch and asphalt the lining.

Unless the trestles are repaired and the lining patched and asphalted this year, it will be impossible to carry anywhere near a full head of water next season.

A summary of the foregoing report is as follows:

Col. Ed Fletcher,  
page 5.

Repairs to System on account of Flood Damage

Actual Cost of the Work, from February 1st to May 31st, as shown by vouchers -----	\$ 30,605
Cost of Work for month of June (Vouchers not yet entirely made up but figures are very nearly correct)-----	1,460
Estimated Cost to complete repairs on -----	
Cuyamaca Reservoir -----	650
Diverting Dam -----	725
Diverting Dam (Water Cushions can be postponed) -----	1,000
Sand Creek Syphon -----	450
Sand Creek Pumping Station -----	200
Sand Creek Pumping Station (can be postponed)-----	6,250
Old South Fork Syphon -----	200
Old South Fork Feeder -----	800
Chocolate Syphon -----	400
Chocolate Pump Station -----	200
Chocolate Pump Station (can be postponed) -----	7,750
Los Coches Trestle -----	150
Telephone Line -----	150
Monte Pumping Plant -----	50
Monte Pumping Plant (can be postponed) -----	6,000
Total Estimated Cost of Repairs -----	\$ 57,040
Of which \$21,000 can be postponed -----	21,000
Leaving total expenditures for this year -----	\$ 36,040
In other words the actual expenditures to June 30th are very nearly -----	\$ 32,065
And necessary additional expenditures required before December 31st are approximately -----	3,975
And necessary additional expenditures, principally for restoring pumping plants, which can be postponed, are approximately -----	21,000
Total Flood damage as nearly as can be estimated -----	\$ 57,040

Col. Ed Fletcher,  
page 6.

New South Fork Flume

Actual Cost of the Work from February 1st to May 31st as shown by vouchers -----	\$ 2,988
Cost of Work for month of June (Vouchers not yet entirely made up but figures are nearly correct) -----	0
Estimated Cost to complete the work -----	800
Total -----	\$ 3,788 -----

New South Fork Syphon

Actual Cost of the work from February 1st to May 31st as shown by vouchers -----	\$ 5,922
Cost of work for month of June (Vouchers not yet entirely made up but figures are nearly correct) -----	280
Estimated Cost to complete the work -----	1,500
Total -----	\$ 7,702 -----

Necessary Repairs to Flume Trestles and Lining

This work is a part of maintenance and operation and not part of repairs due to flood damage--

Trestle Repairs -----	\$ 2,500
Patching and Asphaltting Flume Lining -----	9,000
Total -----	\$ 11,500 -----

The cost of the proposed raising of sag and widening of spillway at La Mesa Dam is not properly one which can be included as flood damage and in any event can be postponed.

During all the time repairs to the system were in progress the expenditures for both labor and material have been kept down to the lowest possible amount. This is also true of the New South Fork Flume and Syphon.

Col. Ed Fletcher,  
page 7.

If the entire gang had been laid off on June 30th, before the finish of the work, and later in the year another gang put to work, the increased cost would have been at least 25 percent and probably more.

It has been the constant aim of every one in responsible charge of any portion of the work to keep down costs and the results have been most satisfactory. Your interests have been kept in mind by everyone, and you have gotten more than a dollar's value for everyone expended.

Last Wednesday morning you criticised us for having a timekeeper and cook at the South Fork camp. As I explained to you over the phone, the timekeeper works days on telephone repairs and makes up his time reports at night. The board deductions have amounted to almost enough in the last three months to pay for all provisions, cook's wages, rent of camp equipment and tents. You have lost almost nothing by having camp.

Very truly yours,

FMF:K

July 25, 1921.

Mr. F. M. Fande,  
State Railroad Commission,  
San Francisco, Calif.

My dear Mr. Fande:

Answering your inquiry, will say that on the first of April, we owed the First National Bank and the Gas Company roughly, \$35,000. We have paid off all but \$12,000 of this amount out of our revenues, derived from the City since the first of April of this year. The First National Bank insisted upon our paying them the money, and we could not borrow another dollar.

Mr. Murray, as you know, has not put a dollar into the Cuyamaca System for the last two years. It must stand on its own bottom from now on, as it is in the hands of an estate with endless litigation in sight.

The Cuyamaca System has never paid a dividend, as you know. The City is only buying water from us for six months under a contract, and it expires on October first. However, they have no hesitancy in cancelling a contract, if it is for their best interests, and I noticed in the paper the other day, that they were considering shutting off water from the Cuyamaca System any day, owing to lack of finances. We will be very fortunate if the City continues to take water up to the first of October.

I don't see now how I am going to finance the improvements, roughly costing, \$60,000, which absolutely must be made before the first of next December. We have already completed the reconstruction of the South Fork diverting dam, the repairs to the Chocolate and Sand Creek siphons, betterments to our Monte Pumping Plant, a thousand dollars to new equipment, which had

142  
July 28, 1916.

Col. Ed Fletcher,  
Mgr. C. W. Co.,  
Office.

Dear Sir:

A short time ago you asked me for some information relative to the amount of water supplied consumers in 1915 and for a comparison of this quantity with the system requirement as stated in the Eshleman decision on 1912.

The 1912 decision states in effect that the consumers required delivered at their meters 256 inches per year or a total of 161,464,320 cubic feet.

In 1915, not including the use by the City of San Diego we supplied at consumers meters 234.5 inches or 147,860,660 cubic feet. Including the use by the City we supplied at consumers meters 313.8 inches or 197,937,340 cubic feet.

Asst. Manager.

to be repaired, and the flume repairs are under way at the present time, including an order for sufficient rubberoid roofing with burlap center, to put our flume in good condition.

I don't know now where I am going to get the money to finance the completion of this work, but it must be done. There is every indication that we will not get sufficient revenue, excluding sales to the City, to even take care of our operation and depreciation. The question is, will we ever declare a dividend, on our capital investment, and are we entitled to it?

Very sincerely yours,

EF:AH

San Diego, California,  
July 29, 1921.

Colonel Ed Fletcher,  
San Diego, Calif.

Dear Colonel Fletcher:

At your request, I have examined the various samples of roofing paper submitted to you for use in lining your flume; also the various letters, telegrams, etc., submitted by the manufacturers.

In my judgment, the so-called "flaxine" paper is the best for the purpose. When your flume was lined in 1914 and 1915, at least a half dozen varieties of paper were used, and after a six years' test in actual use, it has been clearly demonstrated that the flaxine paper stands up best under the conditions of use. The flaxine paper is therefore no experiment, and I believe you will make no mistake in again selecting it for your flume lining.

Very truly yours,

*F. M. Fairde*

Hydraulic Engineer.

FMP:AH

August 1, 1921.

Mr. Fairde:

Messrs. Stearns and West bill for \$3146.26 has not been taken into consideration. There are also some other items I wanted you to check up. How about it? Please have this presented to the Commission in the usual form.

Ed Fletcher

RECEIVED  
AUG 1 1921  
SHEETS  
DRAFTING



~~145~~  
~~374~~  
142  
August 3, 1916.

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of August 1st stating that Stearns & Sweet's bill for \$3,146 has not been taken into consideration. This bill has been included in the data prepared for presentation to the Railroad Commission and Pabst secured a memorandum of the bill before he left.

Yours very truly,

FMF:K

GUYANACA WATER COMPANY  
SUCCESSORS TO  
THE SAN DIEGO FLUME COMPANY  
OFFICE, FLETCHER BUILDING  
515 EIGHTH ST., BET. BROADWAY AND E  
P. O. BOX 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU S. MATHEWS, SECRETARY  
C. HARRITY, SUPERINTENDENT

SAN DIEGO, CALIFORNIA, August 12, 1916

Col. Ed. Fletcher,  
Mgr C W Co.

Dear Sir:-

In response to your inquiry of recent date relative to the amount of water for irrigation purposes which can safely be sold in addition to the present system obligations, I have the following report to make:

Guyanaca Reservoir now holds approximately 400,000,000 cubic feet or 3,000,000,000 gallons. The supply in Murray Hill and Eucalyptus Reservoirs is 6,600,000 cubic feet or 50,000,000 gallons. This gives a present supply for "Flume" and "High Service" requirements of 406,600,000 cubic feet or 3,050,000,000 gallons.

Based upon 1915 use of water including Indian irrigation, this is sufficient to supply all requirements east of La Mesa Dam for over two years without pumping or rainfall.

With pumping this supply will be sufficient for three years requirements. If there is a normal rainfall for the next three years, this supply will be sufficiently reinforced to supply all users for five years.

In other words there is at the present time no reason to believe it possible that any contingency can arise which will prevent furnishing a full supply of water to consumers at any time during the next five years. Beyond that time it is not wise to attempt any estimate of probable supply.

At La Mesa Reservoir there is at present in storage 56,000,000 cubic feet or 419,000,000 gallons. There is, moreover, no possible chance that La Mesa Reservoir cannot be filled every year. Under such conditions we can supply all requirements based upon 1915 use, take care of all seepage, evaporation, and transmission losses and have sufficient water on hand to supply an additional 25 inches of water for irrigation use.

The foregoing statements are made after a careful study of conditions, requirements of consumers, system losses, and all other factors affecting the results. The surplus of 25 inches as given above is in reality a very conservative figure which actual trial would undoubtedly show to be considerably lower than the true excess of water.

Very truly yours,

*F. M. Faude*  
Assistant Manager.

FMF:K

August 17, 1916

STATEMENT SHOWING EXCESS CAPACITY OF LA MEHA RESERVOIR OVER ACTUAL IRRIGATION AND DOMESTIC USE ON LOW SERVICE IN 1915

	<u>12 Months</u> <u>Average Inches</u>	<u>Acres</u> <u>Feet</u>	<u>Thousands</u> <u>Cubic Ft.</u>	<u>Million</u> <u>Gallons</u>
Actual Irrigation Use -----	18.0	310	11,350	65
" Domestic " -----	10.6	153	6,640	39
<b>Total Use 1915 -----</b>	<b>28.6</b>	<b>463</b>	<b>17,990</b>	<b>104</b>
Losses in Transmission assumed as 12 1/2% -----	3.6	52	2,250	17
<b>Total Assumed Draft -----</b>	<b>32.2</b>	<b>465</b>	<b>20,240</b>	<b>121</b>
Capacity of Reservoir -----	95.6	1,336	60,300	451
<b>Total Assumed Draft -----</b>	<b>32.2</b>	<b>465</b>	<b>20,240</b>	<b>121</b>
	<b>63.4</b>	<b>921</b>	<b>40,060</b>	<b>299</b>
From the above remainder should be subtracted the seepage and evaporation losses in reservoir assumed as 6 feet per month -----	24.6	301	21,800	163
<b>Excess Capacity -----</b>	<b>28.8</b>	<b>420</b>	<b>18,260</b>	<b>136</b>

Mr Lou B Mathews:

Will you kindly order from the City Printing Company 5,000 blanks, printed both sides and punched like the attached sample.

These people have made us a price of \$14 for the 5,000 on paper similar to the sample herewith.

Frye & Smith have bid \$17.80 for the same job and Watson-Jones \$16.50.

F M Faude.

FMF:K

**CIYAMAGA WATER COMPANY**

SUCCESSORS TO  
**THE SAN DIEGO FLUME COMPANY**

OFFICE: FLETCHER BUILDING  
219 SOUTH ST., BET. BROADWAY AND E  
P. O. Box 1412

ED. FLETCHER, MANAGER  
F. M. FAUDE, ASST. MANAGER  
LOU E. MATHESON, SECRETARY  
C. HARRITT, SUPERINTENDENT

SAN DIEGO, CALIFORNIA, August 17, 1916

COL. Ed. Fletcher,  
Manager C W Co.

Dear Sir:-

I desire to call your attention to the necessity for certain work on the system so that you may be informed of the situation. This work is fully described under the following headings:

Main Flume

The flume lining is badly in need of extensive repairs and painting with asphalt. To patch the flume lining, including some necessary complete re-lining will require 2,000 squares of roofing material which will cost \$5 per square or \$10,000 for the job. To paint the entire lining with asphalt will cost \$7,500.

The trestles on the flume are in need of extensive repairs. You will remember that trestle repairs were commenced last fall but were not completed before the flood. It is important that this work be completed before spring of next year. Total cost will be about \$2,500.

If it will be necessary for any reason to carry a full head of water next spring, it is absolutely necessary that all this work on the flume be done. If it is not, we simply cannot run a full head of water without substantial damage to the flume. The lining is in such condition that the flume is leaking badly and if this condition is allowed to continue, will not only cause additional heavy damage to the lining, but will also cause the timber structure to depreciate very rapidly.

Material should be ordered soon for the patching and painting the flume lining so that it can be delivered and distributed.

South Fork Feeder

At the upper end of the old feeder, the diverting dam and about 200 feet of ditch are at present of the most temporary character, being built of sand bags and earth, which will go out at the first high water with the probable result of additional damage to the flume below. A new concrete dam and a short piece

Col. Ed Fletcher,  
page 2.

of concrete wall should be built and repairs made to the present flume and settling box. Total cost about \$1,000. In order to do the work of repairing and painting the lining on the main flume with the least interruption of service to flume consumers, the work on the feeder should be done very soon so that when water rises on South Fork we can supply flume consumers with South Fork water below that point while making repairs to the main flume above. If we wait until the water in South Fork rises, it will be impossible to do the work on the feeder until next year. With the present temporary dam and ditch, it will be impossible to run a dependable flow of water after the rains start.

The new South Fork Flume should be lined or the flume boards will be so badly warped by next season that extensive repairs will be required. Cost will be about \$800.

New South Fork Syphon

The work at the Creek crossing will have to be finished before the water rises again in the creek or you may lose part of your syphon. Cost to complete the work about \$1,000.

Old South Fork Syphon

At the creek crossing the pipe is exposed for about 25 feet of its length. The channel should be dug out and a concrete block put around the pipe. Cost about \$300. This work should be done before the next high water or the syphon will be damaged so that the cost of repairs will be considerably higher.

Chocolate Syphon

At this point the creek banks are badly washed and unless protected with wing walls will cause considerable damage at high water. Some few leaks should also be repaired. Total cost about \$500.

Los Coches Trestle

During the flood the creek banks were badly cut and wing walls should be built to guard against damage to the trestle. Cost about \$300. Work should be done before next high water.

Col. Ed Fletcher,  
page 3.

Sand Creek Syphon

Wing walls are also required at this creek crossing and with minor repairs will cost about \$500.

Diverting Dam

The east wing wall undermined at the time of the flood should be repaired, and the broken gate stand should be repaired. With some other minor repairs, the work will cost about \$800.

Cuyamaca Reservoir

A few hundred dollars will complete the work at Cuyamaca and place everything in good shape for the winter. I have had no recent opportunity to check up the work here and cannot give a close estimate but would say that \$400 will be required.

It is vitally important that all the foregoing work be financed and commenced. It is no longer wise to postpone the work on the flume lining as this work has already been passed up too long. Further delay will result in serious and costly damage if any attempt is made to run a full head of water.

Very truly yours,



Assistant Manager.

FMF:K

102

August 21, 1916.

Mr. Faude:

The only objection I see to Mr. Sellers' statement is that he has not added at the bottom of page 5 the following statement:

"The total consumption of water for the last ten years received from the gravity system of San Diego, and its cost per thousand gallons based upon the Railroad Commission's valuation, plus what we put in since ....."

Also on page 7 the same relative cost.

In other words, I don't want them to have a chance to come back and say "This is only for one year, and is exceptional." By showing what has been the cost of water for ten years, this shows them up.

Ed Fletcher.

F-8

102

August 23, 1916

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

This morning I saw Mr. Holzman, Chief Clerk of the Operating Department of the City regarding his latest statement of the cost of water per thousand gallons delivered to University Heights Reservoir which he gave as 11.2 cents.

Mr. Holzman acknowledged that his statement was incorrect and did not include interest on expenditures made in 1914 and 1915 for construction on the impounding system. He also acknowledged that his figure of 2,768,327,197 gallons of water was not the correct amount of gravity water.

He further stated that he would make another statement of this cost, but before doing so, desired to take the matter up with Cosgrove and Cromwell. This is the best that I could get out of them.

Yours very truly,

FMF:K

102

August 23, 1916

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of August 17th asking for a statement showing Maintenance and Operation expense of the City Water System as fixed by the Railroad Commission as compared with the figures shown by the City's books. This is as follows:

Railroad Commission Allowance

Maintenance and Operation -----	\$27,500
Depreciation -----	<u>27,398</u>
Total -----	\$54,898

As Reported by Chief Clerk Holzman

Maintenance and Operation -----	\$50,992
Depreciation -----	<u>79,585</u>
Total -----	\$130,577

Yours very truly,

Assistant Manager.

FMF:K

102

August 25, 1916.

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of August 24th attached to one from City Engineer Cromwell giving the quantities of gravity water delivered through the City of San Diego System during the years 1913, 1914 and 1915. These quantities check fairly well with those which we have, but are not exactly similar. We invariably get different figures from the City Hall every time we ask for any information. I return Mr. Cromwell's letter.

Yours very truly,

FMF:K

102

August 25, 1916

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of August 24th asking for the cost of pumping water from the Mission Valley by the City Pumps.

I have obtained some figures from Mr. Holzman, the Chief Clerk of the Operating Department of the City, and have figured out the cost of pumping during the year 1915 as 4.14 cents per thousand gallons.

I attach a statement showing how this result is obtained and I am trying to check up the various figures entering into the computations as I do not believe they are absolutely reliable.

Yours very truly,

FMF:K

~~###~~  
~~374~~  
142

August 25, 1916

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

The following is transcript of testimony of W C Earle at the recent Railroad Commission hearing regarding quantities of water pumped by the Mission Valley Pumping plant.

In July there was pumped 94,463,000 gallons, an average of 3,047,000 gallons per day. The pump was operated every day in the month.

On August 2nd there was pumped 3,846,000 gallons.

" August 3rd	"	"	"	3,552,000	"
" " 4th	"	"	"	3,587,000	"
" " 5th	"	"	"	3,644,000	"
" " 6th	"	"	"	3,621,000	"
" " 7th	"	"	"	2,710,000	"

There has never been a day during the year 1916 when 5 million gallons were pumped by the Mission Valley Pumping Plant.

This is all of Earle's testimony regarding the quantities of water pumped.

Very truly yours,

FMP:K

(102)

August 31, 1916

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

With further reference to my letter of August 25th regarding the cost of pumping from the Mission Valley wells, I have received a letter from City Engineer Cromwell who states that my figures have been checked and appear to be correct with the possible exception that the depreciation might better be figured on a possible life of 15 years instead of 20.

I attach a copy of my former statement which has been revised to show the cost of pumping using a 15 year life instead of 20 for computing depreciation. This makes the cost per thousand gallons of water pumped \$0.0428 and I believe that this is as close as we can come to the correct figure at this time.

Yours very truly,

FMP:K

*Original Bound*  
D. M. FAIRBANK, ASST. MANAGER  
LOU B. MATHEWS, SECRETARY  
C. HARRIS, SUPERINTENDENT

SAN DIEGO, CALIFORNIA. August 31, 1916

Col. Ed Fletcher,  
New York Co.

Dear Sir:-

With further reference to my letter of August 25th regarding the cost of pumping from the Mission Valley wells, I have received a letter from City Engineer Cromwell who states that my figures have been checked and appear to be correct with the possible exception that the depreciation might better be figured on a possible life of 15 years instead of 20.

I attach a copy of my former statement which has been revised to show the cost of pumping using a 15 year life instead of 20 for computing depreciation. This makes the cost per thousand gallons of water pumped \$0.0428 and I believe that this is as close as we can come to the correct figure at this time.

Yours very truly,

*J. M. Fairbank*

FME:K

Statement Showing Cost per Thousand Gallons of Water Pumped from Banks of San Diego River by City of San Diego's Mission Pumping Plant - Year 1915.

From Data Furnished by Chief Clerk of Operating Department.

Cost of Pumping Plant ----- \$90,291.05

Cost of Pumping 1915

Operation ----- \$22,255.95  
Maintenance ----- 3,241.17  
Depreciation ----- 4,514.55  
Interest at 5% on \$90,291.05 ----- 4,514.55  
\$34,526.22

Total quantity pumped - 1915 ----- 841,241,000 gall.

Cost per 1,000 gallons pumped ----- \$0.0414

Mr. George Cromwell, City Engineer, states in letter dated August 30th, that depreciation had better be figured on the basis of 15 year life instead of 20 years.

Using a fifteen year life would make depreciation \$6,019.40 per year and the total annual cost of pumping \$36,031.07, or \$0.0428 per thousand gallons.



69

September 1, 1916

Col. M. Fletcher,  
Mgr U W Co.

Dear Sir:-

In compliance with your recent instructions, I have again carefully read over the Railroad Commission's Decision No. 2802 in the Sweetwater Water Company's application, Railroad Commission No. 212, in order to determine the value per Miners Inch of the water system of the applicant in this matter.

I find, however, that the Commission's Decision is extremely vague and is so general in character that it is impossible to derive any of the values you desire. The decision does not state the value of the system or its safe net yield nor does it give any fixed sum as the annual income which the Company should receive. The matter of an allowance for depreciation is also side-stepped.

The Commission does make several findings of fact which may some day be of use to us, one of these is that profits made in a related enterprise (in this case the sale of lands) can not be used to reduce the rates fixed for the service of water. Another finding which is in itself new in the Commission's Decision is to the effect that the distributing pipe system was extended considerably beyond where it would have been if the system was designed only to serve consumers other than purchasers of land from these promoters and therefore the consumers are not reasonably compact but are widely scattered resulting in some instances in pipes being maintained for long distances without intermediate use in order to serve consumers at the extreme ends. The Commission therefore finds that this condition should be taken into account in determining the matter of rates. In other words, the rate fixing value of the property was reduced on account of this over-extension of the distributing system.

The only other finding of facts is that the rates fixed by the Commission are just and reasonable.

In view of these facts I do not see how we can derive any value per Miners Inch for the Sweetwater system based upon the Railroad Commission's Decision and unless you have some other instructions, I will let the matter drop.

Yours very truly,

J. M. Jantz

MJ:X

Rates Established Under the Sweetwater Water Company's System

OFFICES, NATIONAL CITY, CALIFORNIA

69

The following maximum rates are hereby fixed and established by the Sweetwater Water Company by and with the approval of the Railroad Commission of the State of California, and in accordance with its Order set forth in Case No. 312, Decision No. 2802:

FLAT RATES

1. For water furnished to dwellings, tenement houses, flats and other apartments, the same being occupied by not more than four persons, one dollar (\$1.00) per month, and for each additional person ten cents (.10) per month.
2. For each bath tub, thirty cents (.30) per month.
3. For each water closet, forty cents (.40) per month.
4. For each urinal, twenty cents (.20) per month.
5. For each animal, horses, mules or cows, for the first two, four dollars each (\$4.00) for the third, three dollars (\$3.00), and for each additional, two dollars (\$2.00) per annum.
6. For hotels, lodging houses, in addition to family rates, fifteen (.15) cents per month for each bed.
7. For boarding houses, in addition to family rates, fifteen cent (.15) per month for each person.
8. For restaurants and coffee houses, one dollar and fifty cents (\$1.50) to three dollars and fifty cents (\$3.50) per month.
9. For saloons and bars one dollar and fifty cents (\$1.50) per month.
10. For stores, one dollar (\$1.00) to one dollar and fifty cents (\$1.50) per month.
11. For offices, fifty cents (.50) to one dollar (\$1.00) per month.
12. For dental rooms one dollar (\$1.00) per month.
13. For bakeries, for each 25 barrels of flour used one dollar and seventy-five cents (\$1.75).
14. For blacksmith and wagon shops for the first forge one dollar (\$1.00) per month, for each additional forge fifty cents (.50) per month.
15. For laundries, from one dollar to two dollars per month.
16. For drug stores, one dollar and seventy-five cents (\$1.75) per month.
17. For barber shops, for first chair, seventy-five cents (.75) per month. Forty-five cents (.45) for each additional chair.
18. For bath tubs in hotels, public houses, boarding houses, and barber shops, etc., one dollar and fifty cents (\$1.50) per month.
19. For water closets in hotels and public buildings one dollar (\$1.00) per month.
20. For public urinals fifty cents (.50) per month.
21. For slaking lime fifteen cents (.15) per barrel, for wetting brick ten cents (.10) per thousand, for mixing cement ten cents (.10) per barrel.
22. For fire purposes only, for each fire hydrant as now installed and for such additional hydrants as may be installed by order of the governing body \$2.00 per month.

FOR IRRIGATION

1. Under flat rates the dividing line between lot and block and acre property shall be the city block of two and one-half acres inclusive of streets, as platted and as subdivided into twenty lots of twenty-five (25) by one hundred and fifteen (115) feet, which lots shall be the unit of measurement for all areas of less than two and one-half (2½) acres.
2. For water furnished lot and block property which contains a single dwelling or building used for business purposes said water being used through a hose for protection against fire, washing windows, sprinkling sidewalks and streets, watering lawns and gardens, three dollars and a half (\$3.50) for the first lot, \$2.00 for the second, \$1.50 for the third, \$1.25 for the fourth, one dollar for the fifth, and 75 cents for each additional lot in the same block per annum.

The Company, however, shall not be obliged to accept less than \$1.00 per month as a minimum rate on each service through which water is delivered.

The above rates, except as to fire hydrant rentals, may be changed to meter rates at any time upon the request of the consumer, or at the option of the Company.

METER RATES

For each service through which water is delivered monthly:

- For 400 cubic feet or less, per month, \$1.00.
- The next 1600 cubic feet, 15c per 100 cubic feet.
- All use for irrigation purposes above 2000 cubic feet, 2c per 100 cubic feet.
- All use other than irrigation above 2000 cubic feet, 7½c per 100 cubic feet.

Fletcher

69

Faint, illegible text, possibly bleed-through from the reverse side of the page.

Mr. W. B. Gurg  
#920-8-46  
San Diego  
Cal.

~~11/2~~ 274  
142  
September 6, 1916

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I return herewith letter from President Thelen regarding the net safe yield of the Sweet-water system.

His letter is no surprise to me as the latest fashion in the Commission's decisions is to make no findings of fact whatsoever. This is done so that there is the least possible chance for an appeal from the Decision.

Yours very truly,

FMF:K

188  
September 6, 1916

Mr. Lou B. Mathews,  
Office.

Dear Sir:-

Kindly order the following material and have same delivered to the office:

1/2 doz. 2 inch Stop Cocks.

1/2 doz. 2 inch Gate valves.

400 - 3/8 x 6 1/2" Machine bolts.

1 - 18" Stillson Wrench

1 doz. - 1 gal. cans of "Stopaleak"

(You will probably have to order this)  
(from San Francisco.)

F. M. Fende.

FMF:K

188

September 11, 1916

Mr. Lou B. Mathews:

Please order the following articles:

- 1 doz. 21 Train No. 1 Gear Pinion and Spindle for 5/8" Worthington meters.
- 1 doz. 22 Train No. 2 gear and spindle for 5/8" Worthington meters.
- 3 doz. Register glasses for 5/8" Worthington meters.
- 2 doz. Discs for 5/8" Nash meters.
- 1 doz. Disc pins for 1" Lambert meter.
- 1 doz. 43 tooth register change gears for 1" Lambert meter.
- 1 doz. 44 do do
- 1 doz. 45 do do
- 1 doz. 46 do do
- 1 doz. 47 do do
- 1 doz. 8 tooth change gears for 1" Lambert meter.
- 1 doz. 9 do do

F. M. Fende.

FMF:K

September 16, 1916

Mr. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I send you herewith 3 copies of the Sellers Report. This completes the set of 10 which you directed me to have made. Seven of these have been turned over to Mrs Sowell.

Yours very truly,

FMF:K

102

Sept. 19, 1916.

To the Honorable  
Board of Trustees,  
East San Diego, Calif.

Gentlemen:

In response to request from Mr. A. Ray Sauer, Jr. and Mr. F. G. Blood, we have today written to the Railroad Commission, stating that we have no objection to a reduction in rate from 25¢ to 15¢ per thousand gallons for water used for street sprinkling purposes, a copy of which letter to the Railroad Commission is attached, for your information.

Yours very truly,

UYAMACA WATER COMPANY,

---

Manager.

FMF-8

142

September 27, 1916

Col. Ed Fletcher,  
Office.

Dear Sir:-

Mr. Lockwood, the City Manager, phoned me today stating that they had been informed that F. E. Foster Co., Inc., 445 E. Third St., Los Angeles had a supply of 100,000 feet of 20 inch Spiral Riveted <sup>10</sup> gage steel pipe which had been used about 20 days and which they would sell for \$1.40 a foot including couplings.

We could, of course, use some of this pipe on El Cajon Avenue if there was any way of financing the proposition, but I know there is none, so I am sending a memorandum to Post so that he can be informed and perhaps can work some of it in on the Volcan.

Yours very truly,

FMF:K

102

October 9, 1916

Mr. Lou B. Mathews,  
Office.

Dear Sir:-

Please furnish me the following information which is desired by the Railroad Commission.

Domestic Revenue	1915 - Waverly Tract.
"	" 1915 - Orchard Villa.
"	" 1915 - Wheeler Tract.
"	" 1915 - Normal Heights.
"	" 1915 - Kensington Park.
"	" 1915 - El Cajon Ave. - High and low.
Irrigation Revenue	1915 - El Cajon Ave. - High and Low.
Domestic	" 1915 - Main Flume.
Irrigation	" 1915 - Main Flume.

Revenue for 1915 from City of San Diego.  
Revenue and quantities of water used, 1916, from the City of El Cajon giving each month separate.

The revenue which is desired in each case is the book revenue or the amount which we would have received if we would have made all collections.

Please let me have this at your earliest convenience.

F. H. Faude.

FHF:K

188

October 21, 1916.

Mr. Mathews:

Please make Journal Entry crediting material and supplies account with \$427.45 and charging the following accounts with the amounts set opposite them.

E-20	\$ 29.80
E-24-B	85.50
E-25	255.00
E-27	8.90
E-52	17.25
C-12	21.75
C-13	9.25

Please show this Journal Entry up in the Voucher Register so that these charges will show up without having to go to the Journal to dig them out.

F. H. Faude.

FHF:K

188

November 1, 1916.

Mr. Faude:

Read these letter over, and then determine whether we must get the consent of the Commission before issuing new notes to the First National Bank and the Gas Co.

Ed Fletcher.

F-S

142

November 9, 1916

Col. Ed Fletcher,  
Mfr C W Co.

Dear Sir:-

I have your letter of recent date regarding the question of securing the consent of the Railroad Commission before issuing new notes to the First National Bank and the Gas Company. Also letter from Mr. Thelen and the Railroad Commission's General Order No. 44 regarding the same matter.

Both Mr. Thelen's letter and the Commission's General Order make it plain that you can issue a note without securing the consent of the Commission. Also that you can refund or renew such a note after its expiration without the Commission's consent provided that the combined time of the original note and the renewal do not exceed 12 months, and further provided that in no case shall a renewal or refunding note be issued more than 12 months after the date on which the original was issued.

I believe you have already had up with the Commission the matter of handling the notes to George Winter and Alexander Murray and that they have given you some instructions regarding them. What these are I do not know as you have been handling this matter yourself.

I find that on June 4, 1915 a 60 day note for \$5,493.23 bearing 7% interest was given the Gas Company which was renewed at 60 day intervals and on June 28, 1916 a new note for \$5,000 for 60 days and bearing 7% interest was given them together with \$493.23 in cash and the old note was surrendered. Also that the last renewal of the note was on October 26, 1916. These proceedings were apparently contrary to Railroad Commission's orders as the original note has been renewed or refunded for a period covering more than 12 months and undoubtedly an application should be made to the Commission for permission to renew the note.

The three notes given the First National Bank were each for \$5,000 for 90 days time and bear 6% interest. They are dated August 21, 1916, September 20, 1916 and November 3, 1916. It will not be necessary to secure the consent of the Commission to renew these notes unless they are renewed for such a period that the original notes and the renewal make more than 12 months. The first note given the bank can be renewed until August 21, 1917 without running contrary to the Commission's orders.

I believe this will give you all the information you desire and I would recommend that you have Hakin or somebody else draw up an application stating the facts in the matter and asking the Commission for permission to renew the note given the Gas Co.  
FMF:K  
Very truly yours,

142

November 10, 1916.

Mr. L. B. Mathews:

Please make Journal Entry as follows:

Credit Material and Supplies ----- \$351.95

And charge the following accounts:

E-20	\$25.25
E-24-B	29.45
E-24-C	.60
E-24-D	.65
E-25	197.80
E-27	13.45
E-43	38.00
Depreciation	26.95
C-12	1.75
C-13	18.05
	<u>351.95</u>

F. M. Faude.

EMF:K

188

Nov 11, 1916.

Mr. Faude:

Enclosed find interesting statement.

Is this the process that we have been using, or is  
it a gas?

Ed Fletcher

EF:B

103



November 13, 1916

Col. Ed Fletcher,  
Mgr C W Co.

Dear Sir:-

I have your letter of November 11th enclosing a pamphlet entitled "Protecting the Water Supply of Greater New York" and advertising the Wallace & Tiernen Company Chlorine installation.

I thank you for sending me this document and will state that their process is practically the same as what we use. The only difference being that their metering device for regulating the flow of chlorine is slightly different. Both our process and the Wallace & Tiernen process use liquid chlorine compressed in steel tanks which are connected to the metering device and from there run into a discharge pipe which is in turn connected with the water main.

Very truly yours,

FMF:K

103

188

December 2, 1916

Mr. Lou B. Mathews,  
Office.

Dear Sir:-

Below I am giving you the details and amounts for bills against the Baker Iron Works for repairs to the 14 and 16 inch pipe lines on El Cajon Avenue for the months of August, September and October of this year. I understand that the last bill rendered covered the month of July. I do not think it would be a good idea to run these bills through the books as if that is done, the amounts will have to be credited to pipe repairs and as the probability is these bills would never be collected, this would not be a wise procedure. Unless Mr. Fletcher insists upon it, do not run the bills through the books but simply make them out and mail to the Baker Iron Works.

August Bill

For labor and material used in repairing the 14" and 16" steel pipe line in El Cajon Avenue, San Diego County, Cal.

10 - 16" pipe bands, rubber & bolts at \$1.00	-----	\$ 10.00
192 - 14" pipe bands, rubber & bolts at 0.95	-----	182.40
812 hours labor at \$0.25	-----	203.00
35 hours labor at \$0.28	-----	9.80
Foremanship, use of automobile, rubber boots and tools, 20% of labor	-----	42.56

Total ----- \$447.76

September Bill

For labor and material used in repairing the 14" and 16" steel pipe line in El Cajon Avenue, San Diego County, Cal.

8 - 16" pipe bands, rubber & bolts at \$1.00	-----	\$ 8.00
180 - 14" pipe bands, rubber & bolts at 0.95	-----	171.00
771 hours labor at \$0.25	-----	192.75
38 hours labor at 0.28	-----	10.64
Foremanship, use of automobile, rubber boots and tools, 20% of labor	-----	40.68

Total ----- \$423.07

Mr L B Mathews,  
page 2.

October BILL

For labor and material used in repairing the 14 inch and  
16 inch steel pipe line in El Cajon Avenue, San Diego  
County, California.

3 - 16" pipe bands, rubber & bolts at \$1.00 ----	\$ 3.00
117 - 14" pipe bands, rubber & bolts at 0.95 ----	111.15
564 hours labor at \$0.25 -----	141.00
41 hours labor at 0.28 -----	11.38
3 hours labor at 0.33-1/3 -----	1.00
Foremanship, use of automobile, rubber boots and tools, 20% of labor -----	30.68

Total ----- \$ 298.21

Yours very truly,

F. M. Faude.

FMF:K

December 11, 1916

Mr. Mathews:

Please make Journal Entry as follows:

For materials used during the month of December 1916  
for meter repairs, pipe repairs, etc., said material  
having heretofore been charged to material and supplies  
account:

Charge E-20, Meter Repairs -----	\$12.45
" E-24-B, La Mesa Man -----	5.00
" E-25, Pipe Repairs -----	75.75
" E-25-A, Concreting 14" Pipe -----	327.15
" E-27, Service Repairs -----	7.40
" Depreciation -----	49.80
	<hr/>
	477.55

Credit Material and Supplies ----- \$477.55

F. M. Faude.

FMF:K

188

December 14, 1916

Mr. Mathews:

The proprietor of the Lakeside Store has stated to Mr. Harritt that in the early part of the year the Company made some purchases amounting to, as near as I can remember, about \$15.00. This he claims has never been paid.

I think that he must be mistaken or at least if he is correct, we have never received a bill from him. Will you please look this up and let me know how the matter stands.

Yours very truly,

F. M. Faude.

FMF:K

188

Mr. Faude:

Mr. Mathews asked for letters from people asking for more water and he has them in his possession.

BK

188

**Ed Fletcher Papers**

**1870-1955**

**MSS.81**

**Box: 7 Folder: 19**

**General Correspondence - Faude, F.M - 1915 - 1916**



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