

SAN DIEGO, CALIFORNIA, Sept. 28, 1914.

Mr. H. H. Jones,
San Diego Cons. G. & E. Co.,
San Diego, Calif.

My dear Mr. Jones:

I was very much pleased Saturday to know that you had checked up the San Diego River and the Volcan system, and had admitted that both the Cuyamaca and the Volcan propositions were sound, and should be acquired by the city.

I am sure your estimates are low on the San Luis Rey River, but even admitting that your figures are correct, the whole proposition is absolutely sound.

I fully appreciate that you agreed with my recommendations that in the development of the San Diego River the diverting dam should be raised first, say to a height of 50 ft. This will cost approximately \$200,000. We ought also to build the Conejos Reservoir, at a cost of about \$50,000. This will control practically all the water coming down the South Fork, and should take care of the flood rushes. If the diverting dam does not hold back the flood rushes after it is raised 50 feet, then we can build Boulder Creek, at an expense of \$60,000. It may be feasible to do it at the same time that we raise the diverting dam, but the real value which the people of San Diego have lost sight of is Otay Dam and La Mesa Dam. *strange*

The Otay Dam is built, and can be filled every year with flood waters from both the San Diego River and the present city system.

La Mesa Dam, at an expense of \$400,000, can be raised to 130 feet, and will hold five or six billion gallons of water; or it can be built to 100 feet, and hold a year's supply for the City of San Diego, according to its present consumption. Therefore, keeping Otay and La Mesa Dam in mind, why the foolishness of building a dam lower down on the San Diego River?

Any engineer will tell you that that flume is good for five or six years yet, to bring in the waters of the Cuyamaca system, if you reline it at an expense of \$30,000 or \$40,000 every three years; and when the flume has to be abandoned put in a good pipe line the entire distance, at an expense of about \$600,000, or a cement conduit.

On the first of December we will be able to deliver

H. H. J.,

-2-

26,000,000 gallons of water daily to the La Mesa reservoir, and it seems a crime that the city has not the facilities to take it away and store it.

The most valuable thing of all is that by raising the diverting dam and building the Conejos dam there won't be any conflict with the riparian owners below, as there will be enough water shed below to fill the sands. While if you go down and try to build the El Capitan dam site or any other dam lower down, unless it is right there just above the Old Mission, at 80 feet above sea level, you are going to have the fight of your life with the riparian owners, and if you build a dam above the Old Mission you have got a big fight with the riparian owners below.

Not only that, but it means \$600,000 for a pipe line from El Capitan into San Diego. It means a million to build the El Capitan Dam. It means that no waters from El Capitan can be put into either La Mesa Lake or Otay Dam. And it means litigation to the supreme court of the United States, covering a period of years, with the Cuyamaca Water Company.

The Mayor of this city is in favor of El Capitan, as opposed to the Cuyamaca purchase, yet he admits that he has never seen El Capitan Dam site or gone over the system, and tho I have done my best, I have failed to get him out.

Our water filings on the San Diego River we have absolutely protected, and when we offer to sell for a valuation placed by the Railroad Commission plus \$150,000, and give such easy terms of payment, so there will be no necessity of a bond issue, it is almost laughable that the city will consider anything else.

I received a telegram from Mr. Murray yesterday reading as follows:

"Helena, Mont., Sept. 24, 1914.
Ed Fletcher, San Diego, Calif.

If Mr. Boone is a truthful man, the El Capitan Dam site is worth a dam site more than you ask for the whole Cuyamaca system."

(Signed) James A. Murray.

I am sorry the city is keeping up this policy of delay, and I feel that you are more than any man in San Diego responsible for it that action is not being taken. This is not criticising you, and it may be good judgment to wait, as time alone will tell, but in the meantime I am afraid Murray will refuse to sell and fly the track unless something is done at an early date.

This also applies just as strongly to the Volcan system. The city is certainly making a mistake if it doesn't take both propositions, and clean the water situation up for all time to come, and you can do more than any man in this city to get this question settled at an early date.

H. H. J.,

-3-

Friend Jones, I am putting the buck up to you as hard as I can, trying to impress upon you the seriousness of the situation and the danger of delay, and I am writing this letter, so that I can have something for reference later on to show you if you refuse to act and at an early date, for I know you have the dope, and convince Belcher, Levi, Haller, Frevort, MacMullen and many others, if you will only do it.

I will be glad of any suggestions from you to help along the good work.

Yours very truly,

F-S

Dictated by Mr. Fletcher on Sunday, Sept. 27, but not reviewed by him after transcription.

SAN DIEGO, CALIFORNIA, Oct. 15, 1914.

Mr. H. H. Jones,
San Diego Cons. G. & E. Co.,
San Diego, Calif.

My dear Mr. Jones:

I regret that I have been unable so far to convince you that the El Capitan Dam is the last dam that should be built on the San Diego River.

In the first place, to build a dam 100 feet high at the El Capitan damsite and going down to bedrock will cost \$800,000 at least. This includes the acquisition of all the lands to be flooded. The pipe line will cost at least \$550,000 more to bring it from El Capitan to the city.

After this money is expended your troubles have just commenced. It will take five years of litigation, and it will cost the city a million dollars to condemn the riparian rights below. No man in San Diego knows as well as I what it is going to cost to get these riparian rights, for I have been through the mill. That means a total investment of \$2,350,000, and it will be years before you can get any results.

On the other hand, being in close touch with the riparian owners, including Mr. Thum, I have their assurance that they will not object to the raising of the diverting dam or the building of any dams up in the mountains. All they want is enough flood waters to come down and fill their sands.

Why not take it the easy way and buy the Cuyamea system? The present consumers of the Cuyamaca Water Company will pay a rate

which will make good interest on the investment. The total demands on the system is 257 miners inches, a full supply according to the decision of the Railroad Commission. Any excess water belongs to the City to do with as it sees fit.

Spend \$300,000 raising the diverting dam 60 feet, to hold 2,000,000,000 gallons; put in a concrete conduit and pipe line from the diverting dam to La Mesa, carrying 35,000,000 gallons, at a cost of \$500,000; raise the La Mesa Dam to 100 feet, at a cost of \$300,000; build Conejos and Boulder Creek dams at a cost of \$50,000 each, and you have a total expenditure of \$1,200,000 plus the cost of the present Cuyamaca system, which you can buy on easy terms and without a bond issue.

I am simply amazed to have you tell me that El Capitan is the proper dam to build. Any money that you spend must come from a bond issue, and for less than one-half the cost of the El Capitan and the pipe line you can put the Cuyamaca system in permanent condition, and you don't have to spend that \$500,000 either to rebuild the flume for five or six years to come.

In other words, at an expenditure of not to exceed \$700,000 money to be derived from the sale of bonds, to build Diverting Dam, La Mesa, Boulder Creek and Conejos Dams, you accomplish the same purpose without litigation as would be possible with the El Capitan proposition at two or three times the cost, and bonds to be voted immediately to get any results at all.

But the question is not wholly covered yet. You say you can put water into Otay Lake from El Capitan Dam. That may be true,

but there will be an additional 100-foot head if you take it out of the Cuyamaca flume, with an elevation of 640 feet at La Mesa, as against 600 feet twenty-odd miles away at El Capitan, with the result that you can put twice as much water through the same pipe line into Otay with the Cuyamaca system as you could from the El Capitan.

Then another thing, it is a crime to build that El Capitan Dam right adjoining all those improved ranches and cut their underground flow of water off. It is the best land in the county.

It is as plain as A.B.C. to me, and there is nothing that has made me so sick at heart as to feel that you can't see it, for I am positive that I am right. This letter is written without any personal feeling, for I know that you are absolutely sincere in your opinion, but as sure as the sun rises and sets you are wrong in your conviction, and time will prove it.

Not alone should we consider the best interests of the city, but a square deal to the ranchers along the San Diego River, whom you are going to compel to pay thousands of dollars unnecessarily for litigation with the city, and embitter the whole country against the city as well.

The city can't get the El Capitan Damsite without buying the Cuyamaca system, only by long condemnation procedures, and should they condemn this damsite they will find that the Cuyamaca Water Company controls practically all the flood waters along the San Diego River, and are going to hold them until the Supreme Court

of the U. S. declares otherwise.

There are two or three men in this city who talk El Capitan Dam site for reasons that don't do them justice. Their reason is "Anything to beat Fletcher", "Anything to block Fletcher's game", without considering what is to the best interests of the city. I regret to acknowledge it, for they are doing me a terrible injustice, but it can't be helped, and it simply means, as I see it, a fight to the finish.

I sincerely hope that before you finally commit yourself to the building of the El Capitan Dam that we can have another discussion on the subject.

Yours very truly,

F-8

Dec. 17th, 1914.

Mr. H. H. Jones,
San Diego, Calif.

My dear Mr. Jones:

The enclosed copy of letter to Mr. Thelan is explanatory and for your information.

Yours very truly,

EF:BB

ENCLOSURE OF COLONEL H. H. FLETCHER

Interview of Colonel Ed Fletcher

March 15, 1920

Mr. H. H. Jones,
San Diego, California.

My dear Mr. Jones:

The following information may be of interest:

The cost of developing the City of San Diego's System to date, not including Barrett Dam, is approximately \$6,500,000, with a net safe yield of 6,500,000 gallons, or \$1,000,000 per 1,000,000 gallons net safe yield. The above does not include the distributing system of the City of San Diego.

When Barrett Dam is built, and assuming it will cost \$1,500,000 to build, the cost per 1,000,000 gallons daily net safe yield for the City system will be approximately \$900,000.

Now in comparison, let us discuss the Cuyamaca System. We will assume that the value of the present system is \$1,451,000, as determined by the State Engineer of California last Fall, which valuation was made at the request of the Lemon Grove, Spring Valley & La Mesa Irrigation District on a sale value. As you know, the U.S. Reclamation Service have within the last week determined that the net safe yield of the present Cuyamaca System is 3,100,000 gallons daily, or \$450,000 per 1,000,000 gallons daily net safe yield. The U.S. Reclamation Service also state in their report that with Fletcher Dam built, which is the main dam on the San Diego River at the head of our flume, the net safe yield will be 6,500,000 gallons daily.

We have received within the last few weeks, from Mr. Eastwood, the figure of \$300,000 as the cost of constructing Fletcher Dam 120 feet high, including all expense of excavating to bed-rock, etc., the cost will not be to exceed \$400,000.

Add that to our present Cuyamaca System value as determined by the State Engineer, and you will have \$1,850,000. Therefore, if the Cuyamaca System with Fletcher Dam built costs \$1,850,000

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with a net safe yield of 6,530,000 gallons, the cost of the Guyanaca System water, with Fletcher Dam built, is less than \$300,000 per 1,000,000 gallons.

The net safe yield of Lake Hodges Dam alone is 9,700,000 gallons daily from the watershed below Pamo, according to the report of the State Engineer, covering 196 square miles of watershed and the spill of the Pamo.

This means a cost of approximately \$200,000 per 1,000,000 gallons net safe yield as compared to \$1,000,000 per 1,000,000 gallons net safe yield from the City's

with a net safe yield of 6,530,000 gallons, the cost of the Guyanaca water, with Fletcher Dam built, is less than \$300,000 per 1,000,000 gallons.

The net safe yield of Lake Hodges Dam alone is 9,700,000 gallons daily from the watershed below Pamo, according to the report of the State Engineer, covering 196 square miles of watershed and the spill of the Pamo. This means a cost of approximately \$200,000 per 1,000,000 gallons net safe yield.

The Sweetwater System: By going over the records of the hearing before the State Railroad Commission within the last year, you will see that the estimated value of the Sweetwater System is approximately \$1,500,000, and that the net safe yield is less than 2,000,000 gallons daily; that the cost per 1,000,000 gallons daily net safe yield is \$750,000 per 1,000,000 gallons.

The Guyanaca water, as you can see, is by far the cheapest water developed in the County to date, except Lake Hodges. But the Guyanaca valuation is based on delivery at University Heights reservoir, while Lake Hodges valuation is based on delivery at Lake Hodges or the city limits at Del Mar.

The above figures are as near correct as it is practicable to get them. We can furnish absolute proof to anyone, if desired.

Yours very truly,

EF/bm

March
Fifteenth
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Mr. H. H. Jones,
San Diego, Calif.

My dear Mr. Jones:

In answer to your inquiry regarding Lake Hodges as a possible acquisition to the proposed water district, will say that if the Lake Hodges system is acquired, there will never be any necessity of building Sutherland Dam, except for the possible power development, which I believe is something like 1,000 horsepower. In fact, by building a three mile conduit from Sutherland to the top of the Santa Maria Divide, about 1,000 or 1200 horsepower of electricity could be developed seven or eight months of the year, by the natural flow of the stream, without building the Sutherland dam.

I make the statement that there would be no necessity of building Sutherland dam, if the Lake Hodges System is acquired, for this reason. Lake Hodges dam to the present spillway holds approximately 39,000 acre feet, or nearly 13,000,000,000 gallons. The proper work has already been completed, so at an expense of \$500, planking could be put into the spillway to raise the water five feet, and impound 15,000,000,000 gallons instead of 13,000,000,000 gallons. By spending \$28,000 and putting in a siphon spillway at Lake Hodges, it increases the capacity of the dam to 22,000,000,000 gallons.

The main power development, of course, is Warners, that should be built first, for it will develop five or six thousand horsepower of electricity continuously, but by building Warners first, we have a large excess supply of water, for the U. S. Reclamation Service determined the net safe yield of Warners in excess of 22,000,000 gallons daily - irrigation supply, with a dam built 107 feet in height, therefore, until the City of San Diego uses 25,000,000 gallons of water daily, instead of 10,000,000 as at present, which means more than doubling the population, it will be much more economical to let the Warners water run into Lake Hodges, and pump it into the city.

It will cost easily two to two and one-half million dollars to build Pamo, San Clemente, and the pipe line to the city. The interest, maintenance and depreciation

page Two

H. H. Jones

on that two and half million dollar investment (Pamo, San Clemente and the pipe line to the city) is easily \$225,000 to \$250,000 a year.

The city has now definitely contracted for two to three million gallons daily from Lake Hodges for the La Jolla section, which will take care of that territory for the next ten years, therefore, my private opinion is that the most economical method of the acquisition by the proposed municipal water district of the San Luis Rey and Santa Ysabel watersheds, is to immediately acquire the Lake Hodges dam, San Dieguito dam, and the present pipe line constructed, raise Lake Hodges dam to 150 ft. in height at a cost of \$28,000, which will then hold 22,000,000,000 gallons. Develop the Warners for the power and get, in my opinion, at least \$160,000 a year revenue from it, and let the water run into Lake Hodges, and pump it from there to the City. You will be saving, in my opinion, 3 or 4 cents a thousand gallons on all the water you develop and use for the next ten or fifteen years.

The final development to be, ten or fifteen years hence, the construction of Pamo dam at the lower site, and a pipe line San Clemente to the City, when the City is using twenty-five to thirty-five million gallons of water a day.

By having Lake Hodges, you will always catch any waste water from Pamo, and you will be furnishing water to the La Jolla section from Lake Hodges. The pipe line now being installed from Del Mar to La Jolla raises the water at Torrey Pines at sufficient height so that in emergency water will flow by gravity from Torrey Pines into all the lower levels of the city.

The present Lake Hodges System can be acquired at a valuation of approximately \$1,750,000.00. This is my private opinion. The Cardiff Irrigation District has been formed, the Superior Court has determined the validity of the District, and the case is now going to the Supreme Court. It will be decided within the next sixty or ninety days, but I am sure the district will be declared valid. Immediately thereafter there will be an election for a bond issue to buy our system. My opinion is that my people will sell the system to the first people who will buy, as it is not the desire of the Santa Fe Railroad to stay in the water business forever.

SAN DIEGO CONSOLIDATED GAS & ELECTRIC COMPANY

H. M. BYLLESBY & CO.
MANAGERS AND ENGINEERS

ADDRESS ALL
CORRESPONDENCE
TO THE
COMPANY

SAN DIEGO, CAL., December 27, 1920

File: 352.52

Mr. Ed Fletcher,
San Diego.

My dear Ed:-

In reply to your letter of December 24,
I am returning herewith contract covering Boulder
Creek development. I am ready to sign this at any
time.

With best wishes for A Happy New Year,

I am,

Yours very truly,



Manager.

HHJ:NWM
Encl.

*Cuyamaca
Power Plant Contract
with Gas Co.*

January
Sixth
1921

Mr. H. H. Jones, Mgr.,
San Diego Gas & Electric Co.,
San Diego, California.

My dear Mr. Jones:

Answering your letter of December 27th,
to the effect that you are ready to sign the
power contract with the Cuyamaca Water Company
as per contract attached, will say I enclose
copies of letter from our attorney, Mr. Crouch,
also our superintendent Mr. Harritt, which are
explanatory.

Some change must be made in the contract
as far as the release of water from Cuyamaca Lake
is concerned. I suggest it be modified to read
that this question be left to the State Railroad
Commission if we cannot mutually agree from year
to year as to the amount of water released from
Cuyamaca dam. When we build the dam at the head
of our flume at Boulder Creek, of course this
question will be eliminated, and we would have no
objection to you releasing water at Cuyamaca Lake
as you saw fit, so long as there was storage
capacity in the dam below and no water was wasted.

As far as the Cuyamaca Water Company is
concerned, the water for irrigation and domestic
purposes comes first, and the power must be of
necessity secondary.

You may not be aware of it, but we are
core drilling at Boulder Creek at the present time
and there is a possibility of early construction of
this dam. My suggestion is that the contract be
changed as above outlined.

Very sincerely yours,

BF:KIM
Ce - 9.3
E. H.

SAN DIEGO CONSOLIDATED GAS & ELECTRIC COMPANY

H. M. BYLLESBY & CO.
MANAGERS AND ENGINEERS

SAN DIEGO, CAL., March 14, 1921

PLEASE
ADDRESS ALL
CORRESPONDENCE
TO THE
COMPANY
ATTENTION OF

FILE NO 352.52

Mr. Ed Fletcher,
San Diego.

My dear Ed:-

I am returning herewith the contract covering Boulder Creek power you left with me a few days ago. Have inserted in the blanks in this contract the proper dates to give us sufficient time to complete our investigation and to complete the work if it is decided to go ahead with it. Should our investigation prove the desirability of proceeding, you may rest assured that such program will have my hearty support.

Upon comparison I find certain changes have been made in this contract since I last saw a copy of it. On Page 3 at the end of Article I there has been inserted the following words: "And upon which said plant or plants are situated or adjoining the same". This is apparently not of great importance although it is not in accord with our understanding regarding rights of way and easements. As far as I am concerned, however, this may stand.

In Article V on Page 6, third line from the top, someone has inserted "and for such rights, privileges or easements as are or may be given or granted to the Electric Company by the Cuyamaca Company as herein provided for" We cannot accept the contract containing this clause as under our original understanding we were to be granted all such rights paying therefor only for the use of the water at rates fixed by the Railroad Commission. The insertion of this clause intimates that some payment is to be made for such other rights in addition to the use of the water. This clause must be eliminated before we can sign the contract.

On Page 7, Article VI has been inserted. While this did not appear in the copy of contract I saw and approved, I have no objection to this clause.

Form 198-1-20-2M

SAN DIEGO CONSOLIDATED GAS & ELECTRIC COMPANY

EF -2-
Mar 14 1921

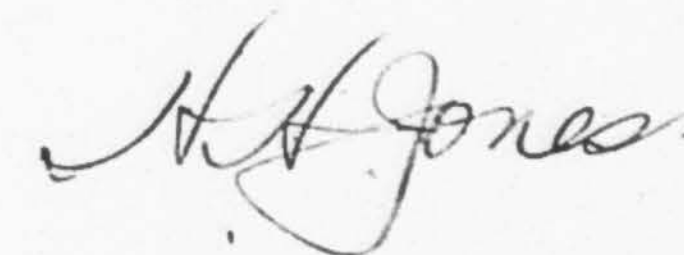
On Page 9 all that part of the first paragraph beginning with "Provided, however," etc. has been inserted but again I have no objection to this clause and it may stand.

On Page 11, first paragraph, next to the last line, the word "building" should be changed to "buildings".

The following clause should be added to this contract, in fact the contract I know will not be approved by the Railroad Commission without it:

"This contract shall at all times be subject to such changes or modifications by the Railroad Commission of California as said Commission may from time to time direct in the exercise of its jurisdiction".

Yours very truly,



Manager.

HHJ:NWM

ARTICLE V.

Electric Company agrees to pay Guyamaca Company for the use of the water used by it in the development of hydro-electric power (and for such rights, privileges or easements as are or may be given or granted to the Electric Company by the Guyamaca Company as herein provided for,) such rates as may from time to time be fixed and determined by the said Railroad Commission of the State of California. X
Either party hereto shall have the right to make application to the Railroad Commission for the fixing of such rates or for a change, increase or decrease at any time and said Railroad Commission shall also determine the times and manner of making such payment, provided, however, that no payment shall be made until such time as the Electric Company shall have actually erected and completed such power plant or plants and transmission lines and have commenced the actual operation of such plant or plants and provided further the quantity of water so used and to be paid for shall be fixed and measured by the electrical output of each plant; it being always understood, however, that payment shall be made by the Electric Company upon the basis of water available for use up to the maximum capacity of its plant or plants, which shall be constructed to develop as far as practicable all of the hydro electric power capable of development at the point of construction as above provided, whether or not such water shall have been actually used by said Electric Company in the development of power. In the event that if at any time said Railroad Commission should cease to exist or should refuse to fix such rates or time of payment, then the Electric Company agrees to pay the reasonable value of the use of said water, and of the said rights, privileges and easements aforesaid, the same to be computed on the basis of

by any damage to its said power plant or plants, transmission line or lines, penstocks or other conduits used by it to convey water through its said power plant or plants, said Electric Company shall proceed with all diligence to make such repairs as will enable it to resume the taking and using of such water.

ARTICLE XI. *CON*

It is understood and agreed that the entire cost and expense of any kind or nature whatsoever of, or, incident to the construction of said plant or plants with all appurtenances of every kind and the entire cost and expense of, or incident to the operation or maintenance thereof, shall be paid and borne by the Electric Company, and the Guyamaca Company shall have no expense or charge for the installation, operation or maintenance of said plant or plants and appurtenances of any kind whatsoever or in any way incidental thereto or connected therewith.

ARTICLE XII.

In the event of any dispute as to the construction or meaning of this agreement the parties agree that the matter in dispute shall be referred to the Railroad Commission of the State of California, and that its determination as to such matters shall be final and binding upon the parties, provided that said Commission is then in existence and willing to undertake such determination. *Right of RR Com to change or modify*

ARTICLE XIII.

THIS AGREEMENT shall inure to the benefit of, and shall be binding upon the parties of the first part and their and each of their heirs, executors, administrators and assigns, and upon the party of the second part and its successors and assigns.

ARTICLE V.

Approved

Electric Company agrees to pay Department of Public Utilities for the use of the water used by it in the development of hydro-electric power, and for such rights, privileges or easements as are or may be given or granted to the Electric Company by the Department of Public Utilities for such water as may from time to time be fixed and determined by the said Railroad Commission of the State of California. Neither party hereto shall have the right to make application to the Railroad Commission for the fixing of such rates or for a change, increase or decrease of any rate or rates. Railroad Commission shall also determine the manner of making such payment, provided, however, that no payment shall be made until such time as the Electric Company shall have actually erected and installed such power plant or plants and transmission lines or have commenced the actual operation of such plant or plants, and provided further the quantity of water to be used and to be paid for shall be fixed and ascertained by the Electric Company, and payment shall be made by the Electric Company upon the basis of water available for use up to the maximum capacity of its plant or plants, which shall be constructed to develop as far as practicable all of the hydro electric power capable of development at the point of construction as above provided, whether or not such water shall have been actually used by said Electric Company in the development of power. In the event that at any time said Railroad Commission should deem it expedient or proper to fix such rates or time of payment, then the Electric Company agrees to pay the reasonable value of the use of said water, and of the said rights, privileges and easements aforesaid, the same to be computed on the basis of

W. J. ...

by any amount of the said water plant or plants, transmission lines or lines, easements or other benefits used by it for power water through the said power plant or plants, said Electric Company shall proceed with all diligence to make such payment as will enable it to recover the entire cost of such water.

ARTICLE VI.

It is understood and agreed that the entire cost and expense of any kind or nature whatsoever of, or incident to the construction of such plant or plants with all appurtenances of every kind and the entire cost and expense of, or incident to the location or maintenance thereof, shall be paid and borne by the Electric Company, and the Department of Public Utilities shall have no expense or charge for the location, operation or maintenance of said plant or plants and appurtenances of any kind whatsoever or in any way incidental thereto or maintenance thereof.

ARTICLE VII.

In the event of any dispute as to the construction or meaning of this agreement the parties agree that the matter in dispute shall be referred to the Railroad Commission of the State of California, and that the determination as to such matter shall be final and binding upon the parties, provided that said Commission is then in existence and willing to entertain such determination.

ARTICLE VIII.

THIS AGREEMENT SHALL REMAIN IN FULL FORCE AND EFFECT UNTIL BEING REVOKED BY THE PARTIES OR BY THE COURT OF THE STATE OF CALIFORNIA, AND UPON THE DEATH OF EITHER PARTY OF THE PARTIES, AND UPON THE DEATH OF THE NEAREST HEIR AND LEGAL REPRESENTATIVE OF EITHER PARTY.

STATE DEPARTMENT OF PUBLIC WORKS
DIVISION OF WATER RIGHTS
of
CALIFORNIA
Sixth Floor Call Building
74 New Montgomery Street,
San Francisco.

Form 19.

Application No. 2695.

December 19, 1921

Mr. Ed Fletcher,
c/o W.L. Huber,
1st Nat'l Bank Bldg.,
San Francisco, Cal.

Dear Sir:

Receipt is acknowledged of the application
of yourself
for a permit to appropriate water from San Diego River, San Diego County.

The application has been filed and will be
referred to the engineering department to be checked.

You will be advised if any corrections are
necessary

Yours very truly,

STATE DEPARTMENT OF PUBLIC WORKS,
DIVISION OF WATER RIGHTS,

[see: HYATT
KLUEBEL
CSM]

DB.

SAN DIEGO CONSOLIDATED GAS & ELECTRIC COMPANY

H. M. HYLLESBY & CO.
MANAGERS AND ENGINEERS

PLEASE
ADDRESS ALL
CORRESPONDENCE
TO THE
COMPANY
ATTENTION OF

SAN DIEGO, CAL.,

March 22, 1922

FILE NO. Personal

Col. Ed Fletcher,
San Diego.

Dear Ed:-

This will acknowledge receipt of your
letter of March 21 enclosing copy of Mr. A.H. Sawyer's letter
regarding the S. L. Studio. I think you are right in
trying to induce Mr. Sawyer to do business here but as
far as I am concerned, I have no funds to invest at the
present time and of course the Gas Company cannot invest
in anything of this nature.

With kindest regards,

Yours very truly,

Manager.

HHJ:NWM

120-17

October 26, 1922

Mr. H. H. Jones, Mngr.,
San Diego Gas & Electric Co.,
San Diego, Calif.

My dear Mr. Jones:

Enclosed find preliminary sub-division map of the Jones' tract which is explanatory. Will you please move your power line to conform as per your contract with Mr. Jones. I have purchased the Jones' tract.

Yours sincerely,

EF:KLM

March 3, 1923.

Mr. H. H. Jones, Mgr.,
San Diego Gas & Electric Company,
San Diego, California.

My dear Mr. Jones:

Confirming our verbal conversation, the following matters I would like to take up with you:

First: Boulder Creek development -

We have both the state and government permits to build the power project and would be glad to enter into an arrangement with you to install the power plant at your own expense, you retaining ownership of the physical property and pay us for the use of the water at rates established by the Railroad Commission.

An arrangement can also be made to take advantage of the use of our stored water out of Cuyamaca Lake so that I am of the opinion that you can get a continuous power development.

Second: I represent the owners of property just north of the Lake Hodges bridge. Mr. Ashby lives there, also Mr. Hopkins. The pumping plant where we want power is just adjoining Mr. Ashby. There is a chance of selling electricity for the two houses and also for the operation of the pumping plant. The pumping plant is there at the present time and operated by distillate. We want to develop enough water for about 50 acres. Your power line is now within 2,000 or 3,000 feet of the pumping plant. Would you kindly have your representative, Mr. Wright, make a report to you in the matter of expense of the power line to provide the necessary lines for both houses, also for the pumping plant. If you do not want to put in the service for Mr. Hopkin's house at the present time it is not necessary.

Third: El Monte Pumping Plant.

I believe we signed up a contract for 3 years, guaranteeing to pay something like \$3,000 a year whether we used the power or not. The first year we used \$11,000 worth of power, more than enough to carry the entire contract for the three-year period, however since then you have been charging us up with \$200 a month, a readiness-to-serve charge, altho we have not used any power. The Cuyamaca Water Co. this last year hardly paid operating expenses, and having paid more than the total minimum charge for the whole contract the first year, we feel that justice and equity demands a reasonable settlement of this matter. I am considering, anyway, contracting to

operate the pumping plant every year from now on, for one month in each year, at least, and would like to make a satisfactory adjustment of this matter with you, on a written contract with us to operate the pumping plants at least one month a year.

Fourth: In the matter of your high-tension line from the Santa Fe ranch to Escondido, I will see what I can do in the matter of getting rights of way, and at an early date. What has been done about clearing up that land where you did so much damage to the oak trees below Henshaw dam?

If you could only see the wanton destruction of oak trees and the condition of the ground, I am sure you would say that we secured a rotten deal. It is not agreeable to any man who owns an undivided one-half interest in several hundred acres of land to have a power company go in, without even asking the privilege, and doing such wanton destruction and leaving the right of way in the condition that you did. The property is in my name officially of record, and to this day I have not even been consulted as to whether I cared to have the power line there or not. I am sure this is not anything of your personal doing, but I can hardly think that these methods of getting rights of way are the best from the company's standpoint. This is only intended as a friendly criticism.

Yours very truly,

EF:KLM

September 12, 1923.

Mr. H. H. Jones,
S. D. Cons. Gas & Electric Co.,
San Diego, California.

My dear H. H.:

This is probably the last time I am going to ask you for money on national highway work.

I have been, within the last two weeks, over to Arizona on business and while there went over the road situation. Phoenix has been industriously working for a direct highway to Blythe marked in red. A bunch of public spirited citizens of Southern Arizona are determined to outwit Phoenix at her own game and they have prepared a map similar to the one herewith enclosed.

Enclosed herewith find copy of letter from Mr. Hunt that is explanatory. This money must be raised. I am giving \$100 myself toward this expense and ask that you send me \$150 to \$250 for the good of the cause to complete the building of the road Gila Bend to Casa Grande along the Southern Pacific Railroad. It is practically as short a route as the Ajo, and is more attractive to the Eastern tourists on account of its following the Southern Pacific Railroad the entire distance. It gives them a safer feeling.

The highway is already built in good shape from El Paso via Lordsburg to Douglas, Tombstone and Casa Grande. It is all built and in good condition from El Paso via Globe and Superior to Casa Grande. It is already completed or under contract from Gila Bend to Yuma, a magnificent highway, which I went over the other day. The connecting link between Gila Bend and Casa Grande is mostly in Maricopa County, dominated by Phoenix, with the result that not one dollar will be spent by Maricopa supervisors to build the Gila Bend, Maricopa Casa Grande road and it all must be done by private subscription.

San Diego will then get its share of the travel without a doubt, when the road is built, and this is the best money we can ever spend.

March 3, 1923.

Mr. H. H. Jones, Mgr.,
San Diego Gas & Electric Company,
San Diego, California.

My dear Mr. Jones:

Confirming our verbal conversation, the following matters I would like to take up with you:

First: Boulder Creek development.

We have both the state and government permits to build the power project and would be glad to enter into an arrangement with you to install the power plant at your own expense, you retaining ownership of the physical property and pay us for the use of the water at rates established by the Railroad Commission.

An arrangement can also be made to take advantage of the use of our stored water out of Cuyamaca Lake so that I am of the opinion that you can get a continuous power development.

Second: I represent the owners of property just north of Lake Hodges. Enclosed find location of the plant. I believe it is not to exceed two or three thousand feet from your present distribution power line to the plant. We are proposing to install a pumping plant there and develop water for something like 50 acres anyway, possibly 100. Would you extend your power line down to our water plant, at your expense, providing we sign up a contract for power mutually agreed upon?

Third: El monte Pumping plant.

I believe we signed up a contract for three years, guaranteeing to pay something like \$3,000 a year whether we used the power or not. The first year we used \$1,000 or \$12,000 worth of power, according to my recollection, and paid for it. Since then you have been charging us up with \$200 a month, a readiness-to-serve charge, altho we have received no benefits. The Cuyamaca Water Company this last year hardly paid operating expenses, and having paid more than the total minimum charge for the whole contract the first year, we feel that justice and equity demands a reasonable settlement of this matter. I am considering, in any event, contracting to

-2-

Our activities in helping Southern Arizona get a highway direct to Yuma have borne wonderful results. We have many friends and the San Diego & Arizona Railroad is getting a tremendous benefit on account of the friendliness of Southern Arizona toward San Diego.

This money must be raised immediately. We propose to have the work completed in 90 days and I hope to have a check from you by return mail for whatever you can afford to give, made payable to J. E. Franklin, President of the Yuma National Bank, who is custodian of the funds.

With the completion of a good passable road San Diego to El Paso, my highway work is completed.

I want to thank you for the hearty cooperation I have received from you in the past. Our work is bearing fruit. Nearly 100 machines a day are coming thru Yuma now to El Centro. With the work completed you will soon see three to five hundred machines a day coming thru Yuma to the coast. This is the number of machines that are now coming thru Needles and by Barstow. The Chamber of Commerce should immediately take steps to put up proper signs at advantageous points between Holtville and Phoenix and all the way to El Paso, telling of the advantages of San Diego.

Thanking you again for your kind cooperation,

I am

Sincerely yours,

EF:KLM

SAN DIEGO CONSOLIDATED GAS & ELECTRIC COMPANY

BYLLESBY ENGINEERING AND MANAGEMENT CORPORATION

MANAGERS AND ENGINEERS

PLEASE
ADDRESS ALL
CORRESPONDENCE
TO THE
COMPANY
ATTENTION OF

SAN DIEGO, CAL.,

September 21, 1923

FILE NO. 331

Mr. Ed Fletcher,
920 Eighth Street,
San Diego.

Dear Sir:-

Replying to your letter of September 19,
Mr. Jones is out of the city and expects to return in
about ten days, when your letter will be called to his
attention.

Yours very truly,

Nell W. Molloy

Secretary to Mr. Jones

NWMM

September 28, 1923.

Mr. H. H. Jones,
San Diego Cons. Gas & Electric Co.,
San Diego, California.

My dear Mr. Jones:

At the time Mr. Fletcher wrote his
letter of September 12th you were out of the city, but
we hope by this time you can let him know how much
you can subscribe to the Gila Bend-Casa Grande road
work.

Mr. W. C. Smith, the county engineer in charge
of the work writes that it is progressing in good shape,
and as the completion of the road is promised in 90 days,
from date of commencement which was about the middle of
September, any money San Diego citizens are donating for
the good of the cause must be sent to Arizona at once.

Mr. Fletcher promised that he would raise \$1,000
or \$1,500 in San Diego, and inasmuch as this road will divert
much travel our way and will rebound to the benefit of San
Diego City, he felt sure he would meet with a generous
response to his request.

Ex-Governor Campbell of Arizona went over this
road on his way back to Phoenix, and writes that he was
surprised to see with what ease a good passable road
can be constructed.

If you have already sent your check to Mr. Clement
direct, will you please have your secretary telephone to this
office that we may keep a record of same? If not, we would
like to have a check payable for whatever amount you can give
for this work, made payable to Mr. W. E. Clement, treasurer,
that we may send it to him promptly.

Thanking you, we are

Yours sincerely,
ED FLETCHER COMPANY

By

KLM

P. S. Mr. Fletcher is in the East and we are writing this in his
absence for the reason that it is necessary that the money be
raised as quickly as possible.

October
Twenty-six
1923

Mr. H. H. Jones, Mgr.,
San Diego Consolidated Gas & Electric Co.,
San Diego, California.

My dear Jones:

Enclosed find bill for \$100 representing
subscription on the Casa Grande-Gila Bend road. Ha! Ha!
Kindly send me check.

Yours sincerely,

EF:KLM

SAN DIEGO CONSOLIDATED GAS & ELECTRIC COMPANY

BYLLEBY ENGINEERING AND MANAGEMENT CORPORATION

MANAGER AND ENGINEER

PLEASE
ADDRESS ALL
CORRESPONDENCE
TO THE
COMPANY
ATTENTION OF

SAN DIEGO, CAL. February 15, 1924

FILE NO.

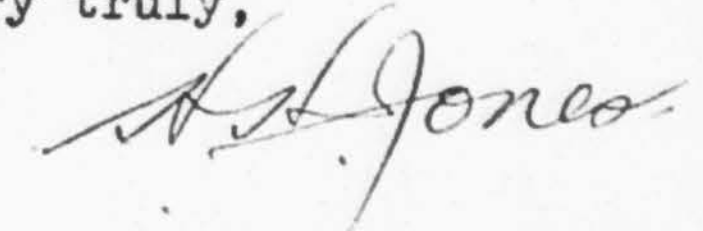
Col. Ed Fletcher,
San Diego, Calif.

Dear Colonel:--

Replying to your letter of February 12th, I did not agree to see you on February 1st regarding the Boulder Creek Power project, but as soon thereafter as possible. I have just returned from San Francisco, where I talked over this project and others with the Executive Committee of the parent company; but on account of lack of complete information I could not get a decision. I was instructed, however, to follow up the proposition and get full information as soon as possible.

I think I can get a decision on this within the next six weeks. It is my present opinion that if we can make a satisfactory contract with you that we will make the development.

Yours very truly,



General Manager

HHJ/A

2613

March 12, 1924.

Mr. H. H. Jones, Mgr.,
San Diego Consolidated Gas & Electric Co.,
San Diego, California.

My dear Harry:

I have had a nice conference with Mr. Peckham and got the information I wanted. Will get busy immediately.

Enclosed find letter from the district engineer which is explanatory. Kindly send over a blueprint of the surveys you have made, together with an estimate of costs, and I will add same to my expenditures and turn the report in. I have asked them for an extension and will make a formal application as per this letter for a six months' extension.

Yours very truly,

EF:KLM

Ed Fletcher Papers

1870-1955

MSS.81

Box: 14 Folder: 7

General Correspondence - Jones, H.H.



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